

# Waimakariri District Council

## Audit and Risk Committee

# Agenda

Tuesday 17 February 2026

9am

Council Chambers  
215 High Street  
Rangiora

**Members:**

Cr Jason Goldsworthy (Chairperson)

Cr Tim Bartle

Cr Wendy Doody

Cr Tim Fulton

Cr Bruce McLaren

Cr Joan Ward

Mayor Dan Gordon (ex officio)

## **AGENDA CONTENTS – AUDIT AND RISK COMMITTEE MEETING**

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**A MEETING OF THE AUDIT AND RISK COMMITTEE WILL BE HELD IN THE COUNCIL CHAMBER, RANGIORA SERVICE CENTRE, 215 HIGH STREET, RANGIORA ON TUESDAY 17 FEBRUARY 2026 AT 9AM.**

Recommendations in reports are not to be construed as  
Council policy until adopted by the Council

**BUSINESS**

Page No

**1 APOLOGIES**

**2 CONFLICTS OF INTEREST**

*Conflicts of interest (if any) to be reported for minuting.*

**3 CONFIRMATION OF MINUTES**

**3.1 Minutes of the meeting of the Audit and Risk Committee held on Tuesday 18 November 2025**

7-21

*RECOMMENDATION*

**THAT** the Audit and Risk Committee:

- (a) **Confirms**, as a true and accurate record, the circulated Minutes of the meeting of the Audit and Risk Committee, held on 18 November 2025.

**3.2 Matters Arising**

**4 PRESENTATION/DEPUTATION**

Nil.

**5 REPORTS**

**5.1 Updates to Risk Management Policy and Framework** – Sherrienne Nation (Senior Quality and Risk Advisor)

22-42

*RECOMMENDATION*

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 260127013586.
- (b) **Notes** the action plan for inclusion of a new section to the Risk Management Policy regarding 'Mandatory Requirements' for risk management across the organisation.

*AND*

**THAT** the Audit and Risk Committee recommends:

**THAT** the Council:

- (c) **Adopts** the proposed changes to the Risk Management Policy and Risk Management Framework.

- 5.2 **2025/26 Capital Works December Quarterly Report** – Jane Eggleton (Project Planning and Quality Team Leader), Don Young (Senior Engineer Adviser), Gerard Cleary (General Manager Utilities and Roading and Chris Brown (General Manager Community and Recreation)

43-82

*RECOMMENDATION*

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 260204019834.
- (b) **Notes** the actual and predicted achievement across all tracked capital expenditure.
- (c) **Notes** that of the \$79.84M total capital spend, \$24.91M (31.2%) has been completed and \$63.99M (80.1%) is predicted to be completed (subject to weather and other matters outside our control).
- (d) **Notes** that the previous September Quarterly Report predicted completion of spend at 79.7% .
- (e) **Notes** that progress towards achieving the 25/26 capital works programme appears to be behind schedule at only 31.2% completed spend to date (c.f.50% of the time has passed), but there is a significant programme of works currently underway, and there is reasonable confidence of the predicted spend being met (albeit with a number of remaining risks).

- 5.3 **Approval of Rates Remission in Miscellaneous Circumstances** – Scott Morrow (Rates Officer, Property Specialist)

83-93

*RECOMMENDATION*

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 260129015471.
- (b) **Approves** a rates remission under the Policy for Rates Remission in Miscellaneous Circumstances of \$921.45 on the property at 884 Harewood Road, Oxford (Rates Assessment 2170011206).
- (c) **Notes:** The period for the remission covers up until 30 June 2026 which is the end of the current rating year. The remission will be offset against the remaining balance of rates owing up until the end of this period.

- 5.4 **Financial Report for the period ended 31 December 2025** – Paul Christensen (Finance Manager)

94-131

*RECOMMENDATION*

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 260128015301.
- (b) **Notes** the surplus for the period ended 31 December 2025 is \$5.4 million. This is \$5.6 million under budget.
- (c) **Notes** that a significant variance to budgeted surplus is due to development contributions revenue which is \$4.8m less than forecasted. This revenue is dependent on the progress of developments. The current slow economic cycle has reduced the progress of developments in the district.
- (d) **Notes** that a significant variance to budgeted surplus is vested assets revenue which is \$1.3m less than forecasted. The value of known 3 waters assets vested to Council has been recognised.



5.5 **Reporting on LGOIMA Requests for the period 1 October 2025 to 31 December 2025**  
– Thea Kunkel (Governance Team Leader)

132-171

**RECOMMENDATION**

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 260202017782 for information.
- (b) **Notes** that the Council received 59 official requests and responded to 63 official requests for information from 1 October to 31 December 2025, 18 more than the 45 official requests responded to in the same period in 2024.
- (c) **Notes** that the Council responded to requests within an average timeframe of 11.7 working days.

**6 PORTFOLIO UPDATES**

6.1 **Audit, Risk, Annual / Long Term Plans – Councillor Joan Ward**

6.2 **Communications – Councillor Shona Powell**

6.3 **Customer Services – Councillor Wendy Doody**

6.4 **Procurement (Efficiencies and Savings) – Councillor Tim Bartle**

**7 QUESTIONS**

**8 URGENT GENERAL BUSINESS**

**9 MATTERS TO BE CONSIDERED WITH THE PUBLIC EXCLUDED**

In accordance with section 48(1) of the Local Government Official Information and Meetings Act 1987 and the particular interest or interests protected by section 6 or section 7 of that Act (or sections 6, 7 or 9 of the Official Information Act 1982, as the case may be), it is moved:

1. That the public be excluded from the following parts of the proceedings of this meeting:

Item 9.1          Application for Rating Sale

The general subject of each matter to be considered while the public is excluded, the reason for passing this resolution in relation to each matter, and the specific grounds under section 48(1) of the Local Government Official Information and Meetings Act 1987 for the passing of this resolution are as follows:

Item No.	Subject	Reason for excluding the public	Grounds for excluding the public-
<b>REPORTS</b>			
9.1	Application for Rating Sale	Good reason to withhold exists under section 7	To protect the privacy of natural persons, including that of deceased natural persons <b>LGOIMA Sections 7(2) (a).</b>

### **CLOSED MEETING**

*Refer to Public Excluded Agenda (separate document).*

### **OPEN MEETING**

### **NEXT MEETING**

The next meeting of the Audit and Risk Committee is scheduled for Tuesday 17 March 2026 at 9am to be held in the Council Chamber, Rangiora Service Centre, 215 High Street, Rangiora.

**WAIMAKARIRI DISTRICT COUNCIL**

**MINUTES OF THE MEETING OF THE AUDIT AND RISK COMMITTEE HELD IN THE COUNCIL CHAMBER, RANGIORA SERVICE CENTRE, 215 HIGH STREET, RANGIORA, ON TUESDAY 18 NOVEMBER 2025 AT 9 AM.**

**PRESENT:**

Councillor Goldsworthy (Chairperson), Councillors T Bartle, W Doody, T Fulton, B McLaren, J Ward and Mayor D Gordon (until 10:35 am).

**IN ATTENDANCE:**

Councillors B Cairns, S Powell and Deputy Mayor P Redmond.

J Millward (Chief Executive), C Genet (General Manager Finance and Business Support), S Hart (General Manager Strategy, Engagement and Economic Development), G Cleary (General Manager Utilities and Roothing, C Brown (General Manager Community and Recreation), D Young (Senior Engineer Adviser), P Christensen (Finance Manager), Colin Roxburgh (Project Delivery Manager), and T Kunkel (Governance Team Leader).

**1. APOLOGIES**

Nil.

**2. CONFLICTS OF INTEREST**

No conflicts of interest were declared.

**3. PRESENTATION/DEPUTATION**

There were no presentations or deputations.

**4. REPORTS**

- 4.1 **Annual Report and Audited Accounts for Enterprise North Canterbury for the Year Ended 30 June 2025, and Promotion of Waimakariri District Business Plan Report to June 2025** – S Hart (General Manager Strategy, Engagement and Economic Development) and C Genet (General Manager Finance and Business Support)

The Chairperson of Enterprise North Canterbury's (ENC) Board, C Giffard, and the Chief Executive, H Warwick, were in attendance to present the report. C Giffard thanked the Council for its continued support, whereafter H Warwick highlighted the following:

- The North Course, in which 33 eateries, 48 producers and two supermarkets participated.
- The Pie Trail, in which 22 pie makers participated, and the campaign garnered 215,454 views on Facebook.
- The Proud to be Here campaign, which ran in August 2025, was designed to shine a light on North Canterbury as a place where people and businesses thrive. The campaign included 21 stories, which were viewed 521,821 times on Facebook.
- The ENC supported existing and new businesses to grow and prosper by running seven courses, hosting networking functions, providing startup advice and distributing \$85,529 funding to 65 businesses.
- The ENC promoted the region by supporting and promoting various events, which brought a large number of visitors to the Waimakariri District. The ENC also distributed around 80,000 event calendars to residents and funded 20 local events at a cost of \$49,799.

- The i-Site Visitors Information Centre was busy assisting visitors with over 380 bookings and responding to approximately 1,348 calls and e-mails.
- Looking ahead, the ENC would continue its Outreach, the Gardens of Waimakariri and Waimakariri Cycle Trails Campaigns. It would also host an Agritourism Seminar, various workshops, and a Business Summit.
- The North Canterbury Business Awards would be hosted at the John Knox Church on 21 November 2025, and tickets for the event were sold out.

Councillor Fulton questioned the year-on-year difference in the cost of providing goods and services. H Warwick advised that the \$93,000 variation between 2024 and 2025 was due to the North Canterbury Business Awards being hosted only every second year.

Councillor Fulton enquired that, given the decrease in revenue and the reported net deficit for this year, how solid were the ENC's future income streams. H Warwick noted that overall, funding remained stable, despite fluctuations in government grants. The Department of Internal Affairs (DIA) awarded ENC a \$300,000 grant, which was spent over 2.5 years on cycle trail upgrades and signage. The final \$33,000 was allocated to signage to improve wayfinding and safety. ENC also received \$172,000 in Regional Funding, which was fully distributed. ENC was always on the lookout for financing.

Councillor Ward asked how ENC and the various promotion associations could collaborate to promote the individual towns in the Waimakariri District. S Hart advised that the Council had an existing Event Strategy, which addressed both event planning and the allocation of funding to promotional associations. Staff had been working collaboratively with the promotions associations to clarify their roles and responsibilities. The strategy would inform the Council's 2027/37 Long Term Plan (LTP) and help define the role of promotions associations more clearly. Further discussions would continue once the strategy had been finalised.

Councillor Ward acknowledged the work being done by staff; however, she questioned whether ENC could assist promotion associations in prompting their towns. H Warwick noted that each town had its own promotions association, with varying strengths, weaknesses, and approaches. However, there currently seemed to be an inconsistency between how the promotion associations used the funding allocated to them by the Council and their understanding of their responsibilities. It was agreed that clearer expectations from the Council were needed to ensure funding was used effectively, and that the Event Strategy currently under development would help define roles and priorities.

S Hart noted that ENC annually submitted a Statement of Intent to the Council, which set out their programme for the year. If there was a desire for ENC to focus on assisting the promotion associations, it should be included in their Statement of Intent.

Deputy Mayor Redmond asked whether ENC received any funding from the Kaikoura District Council. H Warwick noted that the Kaikoura District Council only funded projects in which they participated, such as the North Canterbury Business Awards.

Deputy Mayor Redmond observed that the Council's funding to ENC had increased; however, the Hurunui District Council's funding had remained static. C Giffard confirmed that ENC had engaged with the Hurunui District Council and would make a submission to its long-term plan regarding the required increase in funding.

Responding to a further question from Deputy Mayor Redmond, H Warwick explained that the North Canterbury Business Awards were being hosted at the John Knox Church because it was too expensive to use the MainPower Stadium. ENC would also be using local businesses and entertainment to keep costs as low as possible, as the Canterbury Business Awards lost its MainPower sponsorship.

Moved: Councillor J Ward

Seconded: Mayor D Gordon

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 251003187774.
- (b) **Receives** the Annual Report and Statement of Financial Performance for the year ending 30 June 2025.
- (c) **Receives** the District Promotion Annual Report to 30 June 2025.
- (d) **Acknowledges** the work done by Enterprise North Canterbury over the year and thanks the Trustees and staff for their efforts.
- (e) **Circulates** this report to all Community Boards.

**CARRIED**

Councillor Ward thanked ENC for the excellent presentation, noting their continued improvement each year. It was acknowledged that the past year had been challenging, but strong initiatives were in place to build on. The North Canterbury region continued to attract visitors, and she appreciated the outstanding work and contributions of the ENC staff.

As the Council's representative to ENC's Board, Mayor Gordon was aware of the ENC team's hard work and dedication, noting that he received positive feedback from Go Wireless, which credited ENC's support for its expansion from a small backyard operation to a purpose-built facility in Southbrook, Rangiora. The Mayor also acknowledged C Giffard and the ENC trustees for their voluntary commitment, noting the strong interest in the current appointment process and their confidence in ENC's future direction. He expressed appreciation for ENC's staff's ability to adapt the North Canterbury Business Awards to challenging economic conditions and noted that the Council would be attending the Awards.

Mayor Gordon further noted that the future role of promotions associations remained an ongoing topic of discussion. These largely volunteer-based organisations provided valuable work but faced challenges in defining their purpose. Promotions associations reported to the Council annually and were accountable for the funding received. Any changes to the arrangement with promotion associations would, therefore, require a Council decision. In addition, he recognised that the Council was ENC's primary funder and would continue to advocate for the Council to support ENC, given the measurable benefits it delivered to local businesses.

Councillor Futon supported ENC's work and was pleased that its funding would remain stable despite fluctuations in government funding. He also expressed appreciation for the work of the promotion associations, noting that they are actively addressing their challenges.

Councillor Doody similarly expressed her appreciation for the work ENC did to support the Waimakariri District.

Deputy Mayor Redmond concurred with previous speakers, noting that he had no reservations about referring struggling businesses to ENC for support.

9.2 **Annual Report for Te Kōhaka o Tūhaitara Trust for the Year Ended 30 June 2025 –**  
P Christensen (Finance Manager)

The Chairperson of the Te Kōhaka o Tūhaitara Trust (Trust), A Blackie, was in attendance to present the report, noting an apology from the Trust's Manager, K Patterson, who was unable to attend due to travel disruptions. He observed that the report was prepared in July 2025, and that some information was now outdated. He noted that R Anglem resigned on 7 August 2024 for health reasons and subsequently passed away, and that N Leary-Anglem's position was disestablished due to a funding shortfall.

A Blackie reported that the Heritage and Mahinga Kai project at the Huria Reserve was progressing well. However, an issue had developed with the laminated timber used for the waharoa entrance structure and the fencing: it began to delaminate within months. Attempts to repair the structure with epoxy had failed, and the Council's Greenspace Team had advised that they could not accept responsibility for the structure due to the anticipated ongoing maintenance. Responsibility for the delamination was currently being disputed between the timber supplier, the contractor, the insurer, and the Trust. Worst-case scenario may require the complete removal and reconstruction of the entrance and the fencing.

Regarding forestry, A Blackie noted that following the 2022 fire, the Council was required under the Ministry of Primary Industries' Emissions Trading Scheme (ETS) to replant within four years or repay credits. Planning for replanting was, therefore, underway, but logistical and financial challenges remained. He advised that the Council would assume responsibility for forestry within the Tūhaitara Coastal Park, and discussions were also ongoing with Ngāi Tahu Forestry regarding potential involvement.

A Blackie explained that to meet its financial obligations, the Trust was selling its ETS credits. The first tranche of ETS credits was placed on the market last week; however, the market dropped sharply from \$56 per unit to \$42, resulting in a loss of approximately \$40,000. The Trust required roughly \$700,000 to meet all its financial obligations, as revenue from harvested trees had not covered costs, leaving the Trust in deficit. The Trust's financial position, therefore, remained challenging, with funding split roughly 50% from the Council and 50% from external sources, which had declined significantly. Additionally, Ngāi Tahu was not currently contributing to operational funding. Staff numbers had therefore been reduced from seven to three, and KPIs had been scaled back to maintenance-only.

Councillor Futon asked if the interest of Ngāi Tahu Forestry in the Trust's forestry portfolio could impact the Trust's governance structure and finances. A Blackie noted that the extent of Ngāi Tahu Forestry's future involvement was unclear. Currently, an Ngāi Tahu Forestry expert was assisting the Trust and Council staff in drafting a Forestry Plan.

Councillor Ward questioned how the Trust could encourage Ngāi Tahu to contribute to its financial operation. J Millward advised that Ngāi Tahu provided around \$200,000 when the Trust was established, which was a substantial contribution at the time; however, since then, their financial contribution had declined. Ngāi Tahu had representatives on the Trust's Board, whose responsibility it was to report on the Trust's challenges. Nevertheless, he suggested that the Council would have to prove the Trust's benefits to Ngāi Tahu in the hope of securing additional future funding.

Deputy Mayor Redmond noted that the Trust had been working on strategies to reverse its financial deficits. He enquired when a report on the review would be brought to the Council. A Blackie confirmed that a report would be submitted after the sale of the Trust's ETS credits had been finalised and more definitive information on the Trust's financial position was available.

J Millward observed that a report on the Trust's final review was expected by March 2026. Currently, the primary focus was on keeping the Trust operational, as the Tūhaitara Coastal Park was a large geographic area within the Waimakariri District that generated substantial public interest.

Deputy Mayor Redmond commented that the Trust always had an educational goal. He asked if the Trust had considered training opportunities with the NOAIA Trust at Tuahiwi. A Blackie explained that the Trust no longer employed an Educational Ranger, so its interaction with schools had fallen by the wayside; however, he would investigate the opportunities.

Councillor Fulton questioned whether the Trust had considered concentrating solely on education, environment, and biodiversity, and outsourcing the more commercial aspects, such as forestry. A Blackie noted that the Trust's forestry operation was too small to justify employing an external management company. However, the Council would take over management of its forestry operations.

Moved: Mayor D Gordon

Seconded: Councillor T Fulton

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 251030206104.
- (b) **Receives** the Annual Report for Te Kōhaka o Tūhaitara Trust for the year ended 30 June 2025.
- (c) **Acknowledges** the work done by the Trust and thanks the Trustees and staff for their efforts.
- (d) **Circulates** the report to the Community Boards for information.

**CARRIED**

Mayor Gordon thanked A Blackie for the update and acknowledged the significant workload he undertook in a voluntary capacity as the Trust's Chairperson. He noted that questions were raised about whether the current model remained appropriate, given changing circumstances. He therefore suggested that a review of the Trust may be timely, including its adequacy, governance structure, partnership arrangements, and overall viability.

Mayor Gordon also expressed appreciation for the contributions of current trustees, whose responsibilities sometimes had to extend beyond governance into management functions that may not align with the intended structure. He recognised the Trust as a valuable Council asset and emphasised the need to ensure its sustainability.

Councillor Fulton concurred with Mayor Gordon's comments that it may be an appropriate time to undertake a review of the Trust. He suggested that such a review could consider the scope of utilities, financing arrangements, governance structures and future direction. Councillor Fulton further noted that the Trust operated at an extraordinary level, driven by a small number of dedicated individuals, delivering a wide range of activities. Hence, he acknowledged the excellent work of the staff and Trustees.

#### 4.3 **Audit New Zealand Report to the Council for the year ended 30 June 2025 – P Christensen (Finance Manager)**

Y Yang, the Audit Director from Audit New Zealand (Audit NZ), reported that Audit NZ issued the Council with an unmodified audit opinion on 7 October 2025, indicating that, in the Auditor's view, the Council's financial statements and the statement of service performance presented its results for the year fairly. She noted that Audit NZ and Council staff collaborated closely to finalise the 2025 Audit before the Local Government Elections in October 2025.

Y Yang observed that the Council was the first council to secure approval for its Water Services Delivery Plan. Audit NZ was therefore comfortable that there would be uncertainty associated with water delivery. In addition, Audit NZ was satisfied that the Council's asset additions were fairly reflected in the financial statements. However, they commented on the Council's year-end capitalisation process and encouraged management to consider moving away from a manual, spreadsheet-based approach that slowed year-end processing.

Y Yang further noted that Audit NZ reviewed the Council's controls to ensure that all Development Contributions and vested assets were charged in accordance with the policy, the accounting treatment, and the disclosures in the annual report. They identified an immaterial cut-off error; however, they found that, overall, the completeness and valuation of vested assets were fairly stated. Audit NZ also completed a high-level review of the Council's procurement practices as a value-add component, which was found to meet the core requirements for managing procurements. Nonetheless, some aspects of good practice and areas for improvement had been identified.

Y Yang advised that the Council commenced use of the Datascope Service Request System on 1 July 2024. Full integration, particularly regarding some performance measures, had been delayed. The existing system, TechOne, would be phased out by June 2026, coinciding with the implementation of the new financial management system scheduled to go live between March and June 2026. As part of the review of the Council's material performance measures, its Service Request System was considered. The goals and performance measures were deemed appropriately presented, and additional insights had been provided to management in a separate letter. It was recommended that the Council undertake a comprehensive measurement review following full implementation, consistent with common sector practice for large capital projects, to identify lessons that could inform and improve future major project delivery.

In conclusion, Y Yang expressed Audit NZ's appreciation to Council staff and management for their assistance and the quality of information supplied during the 2025 Audit.

Mayor Gordon sought clarity on Audit NZ's concerns about risks arising from conflicts of interest in procurement. Y Yang clarified that the deviation was primarily due to the process and the staff's understanding of the required policy. While staff generally understood the policy requirements and implemented them appropriately, there were instances in which declarations were not reviewed or not fully completed. No compliance breaches were identified; however, a documentation improvement was suggested.

Mayor Gordon asked which previous Audit NZ recommendations the Council had not addressed. C Genet noted that approximately 15 items were identified. The most significant issue discussed was asset capitalisation, which was raised in Audit NZ's report and reflected the core nature of the process. A realistic timeframe for implementing and investing in a new Enterprise System was acknowledged, taking into account the transition period before go-live. Of the items reviewed, six pertained specifically to system setup and permission-related matters. These were the types of issues expected to be integrated into the new system currently under development.

Mayor Gordon requested that staff report back to the Audit and Risk Committee on concerns raised by Audit NZ regarding conflicts of interest in procurement and on recommendations that had not previously been addressed.



Councillor Fulton asked whether a revaluation of the Council's water assets was captured within the current audit, or whether this would instead be addressed in the 2025/26 audit cycle. Y Yang advised that, as at 30 June 2025, the Council's water assets remained in-house and therefore formed part of the 2025 Audit. C Genet explained that Annual Reports included all Council business units; water asset valuations would consequently be included in future Council Annual Reports and financial statements.

Responding to a secondary question from Councillor Fulton, J Millward confirmed that as an independent in-house business unit, the proposed Waimakariri Water Services Unit's accounts and Infrastructure Service Delivery Plan would be ringfenced. However, as it was an 'in-house business unit', all the information would be consolidated in the Council's overarching Annual Report.

Councillor Ward questioned how many times the Council had been audited during 2025. Y Yang clarified that overall, the audit was a single process spread across primarily three stages: planning, interim, and final. This enabled half-year testing, better risk assessment, and evaluation of work before year-end, thereby easing the final reporting process. Early commencement of the audit allowed tasks to be brought forward before year-end, reducing pressure closer to the statutory deadline, which fell only four months after year-end.

Deputy Mayor Redmond enquired whether 'roading response times' referred to the time responding to roading services requests or the time the Council's contractor dealt with roading requests. Y Yang noted that the roading response measures related to two key areas: the service request system itself and the performance measure of contractor response times. This measure tracked the period from when a service request was received to when the contractor appropriately responded.

Moved: Councillor T Fulton

Seconded: Mayor D Gordon

**THAT** the Audit and Risk Committee:

- (a) **Receives** report No. 251104209697.
- (b) **Receives** Audit New Zealand's Report to Council for the year ending 30 June 2025 (TRIM 251104209681).
- (c) **Notes that** the Auditor issued an unmodified opinion on the Annual Report on 7 October 2025.
- (d) **Notes that** there are no significant matters arising from the audit. Audit New Zealand have made a number of recommendations where processes could be improved, and staff have agreed with the recommendations.

**CARRIED**

J Millward thanked Y Yang for her dedication, professionalism, and expert advice, noting that this was her final year as Audit Director for the Council.

Councillor Fulton also expressed gratitude to Y Yang for the valued service that Audit NZ provided to the Council. He was pleased that the Council received an unmodified audit opinion and that Councillors had extensive oversight of the value and use of Council assets and financial position. He, therefore, supported the motion.

Mayor Gordon believed that a direct way the Central Government could reduce councils' costs was by relaxing Local Government audit regulations and requirements, which would especially assist smaller councils. He thanked Y Yang for her years of service and positive engagement with the Council.

*Mayor Gordon left at 10:35 am.*

4.4. **Financial Report for the period ended 30 September 2025** – P Christensen (Finance Manager)

P Christensen presented the Council's financial report for the period ended 30 September 2025, highlighting the following:

- The \$0.4 million surplus was \$2.2 million under budget. The main reason for the difference was that subsidies and Development Contribution revenue fell short of the budget. In addition, structural maintenance was over budget due to increased work during the winter months.
- The Council's external debt was \$210 million at the end of September 2025; however, the forecast for the 2025/26 financial year was \$256.6 million by 30 June 2026. It was anticipated that most of the debt would need to be raised in the second half of the financial year, when construction of the capital projects would take place. At the end of September 2025, the net debt to operating revenue ratio was 130%, well below the Council's target of 250%.
- Interest costs were 7.5% of rates revenue compared to the 8.9% forecasted in the 2025/26 Annual Plan.

Councillor Ward questioned whether the projected \$256.6 million debt by the end of the fiscal year was realistic. P Christensen explained that if the Council's entire 2025/26 Capital Works Program were delivered, the Council would need to raise \$256.6 million. However, staff had already indicated that not all the Capital Works projects would be delivered. Hence, the Council would not need to raise the projected debt.

Responding to a question from Councillor Bartle, P Christensen confirmed that the current interest cost was approximately 7.5% of total rates revenue, slightly lower than projected due to a recent decline in interest rates. This outcome was acknowledged as a positive result for the Council.

Moved: Councillor J Ward

Seconded: Councillor T Bartle

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No.251031207208.
- (b) **Notes** the surplus for the period ended 30 September 2025 is \$0.4 million. This is \$2.2 million under budget.

**CARRIED**

Councillor Ward thanks the Finance Team for their work, noting that the Council's finances reflect the ongoing economic realities. The \$2.2 million under-budget surplus was due to the Council not receiving subsidies and to the expected Development Contribution not being paid, both of which were outside the Council's control.

Councillor Bartle concurred with Councillor Ward's comments and thanked staff for the detailed report.

*Report 4.7 '2025/26 Capital Works September Quarterly Report' was taken at this time. However, the agenda order was retained in the Minutes to mitigate confusion.*

4.5. **Consideration of an Independent Member on the Audit and Risk Committee** – C Genet (General Manager Finance and Business Support)

The Chairperson advised that the report has been withdrawn and would be considered in a workshop before the end of the year.

4.6. **Non-Financial Performance Measures for Financial Year 2025/2026 Quarter 1 (July to September 2025)** – H Street (Corporate Planner)

S Hart provided an overview of the Council's Non-Financial performance for July to September 2025. Overall results improved compared with the same period last year, with 87% of targets met. Regarding the 8% of targets not met, the Council had an active programme to address the challenges encountered in achieving them.

Councillor McLaren questioned the 24% of water loss from extraction to delivery. G Cleary commented that the method used to measure water loss was overly prescriptive and not necessarily suited for the Council's reticulation network. The reported 24% unaccounted-for water did not necessarily indicate leakage; it reflected water that was not measured at the property level. G Cleary noted that installing water meters at every property would be required for full accountability; however, this was not currently mandated and would not be cost-effective. Water production costs in the Waimakariri District were approximately \$0.60 per cubic meter, and assessments showed that the cost of installing and maintaining meters would exceed any potential savings. From a financial perspective, the Waimakariri District was among the most efficient in the country in terms of water supply costs. The environmental impact was minimal, as Council-supplied water accounted for only about 5% of the district's total water use. Ongoing initiatives to curb water loss included zone-level measurement, night-flow monitoring to identify potential leaks and other network management improvements short of universal metering. These measures aimed to strengthen network performance and demonstrate responsible water management without incurring unnecessary costs.

Councillor McLaren also enquired whether a loss of pressure in the Council's reticulation network raised the risk of contamination by groundwater entering the system, thus obviating the success of protozoan bacterial treatment between extraction and delivery. G Cleary confirmed there was a risk; the Council was therefore cautious and maintained pressure in the system, even during required shutdowns.

Councillor Fulton raised concerns about the delay in the refurbishment of Council-owned pensioner housing in Oxford, resulting in some units remaining vacant despite a long waiting list. C Brown undertook to follow up and report back to Councillor Fulton.

Councillor Ward observed that reports had been received of premature failures of hot water cylinders in homes, seemingly due to the chlorine in water supplies. She questioned whether the Council should launch a community awareness campaign recommending the installation of water filters to guard against chlorine corrosion. G Cleary explained that the Council was obligated to deliver complaint water, and that the standards required residual disinfection, hence the use of chlorine. He acknowledged that there was a public perception that hot water cylinders were failing due to chlorination; however, this was not necessarily accurate. The Council delivered water that met all New Zealand standards, and building consents ensured the installed cylinders were compliant. The responsibility for cylinder maintenance and replacement lay with property owners, as with other household assets. It was not feasible for the Council to assume liability for installing filters or replacing cylinders, as these activities fall outside its scope of responsibility.

Moved: Councillor B McLaren

Seconded: Councillor T Fulton

**THAT** the Audit and Risk Committee:

- (a) **Receives** report No. 251022200929.
- (b) **Receives** the Waimakariri District Council Quarterly Non-Financial KPI Report July to September 2025 (TRIM 251021200512).

- (c) **Notes** 78 (87%) of performance measures for the first quarter of the 2025/26 financial year were achieved, and 10 were not achieved.
- (d) **Notes** 8 (8%) of the measures did not meet the target, but four were within 5% of being achieved.
- (e) **Notes** 4 (4%) measures will be reported later in the year.

**CARRIED**

Councillor McLaren supported the motion, noting that once water entered private properties, the Council had no control over the condition of household infrastructure such as pipes, which may be decades old. Hence, chlorine remained the only viable option for residual disinfection, protecting households regardless of pipe condition. He did not support the Council advocating for the installation of water filters, as installing devices at the point of delivery to remove chlorine would reduce homeowners' protection and add unnecessary costs. Councillor McLaren noted that most complaints about chlorination appeared to concern odour and taste rather than safety, which could be easily mitigated.

Councillor Fulton endorsed the comments made by Councillor McLaren and thanked staff for a well-prepared report.

4.7. **2025/26 Capital Works September Quarterly Report** – J Eggleton (Project Planning and Quality Team Leader), D Young (Senior Engineer Adviser), G Cleary (General Manager Utilities and Roading and C Brown (General Manager Community and Recreation)

D Young provided an update on the 2025/26 Capital Works programme, noting significant work had been completed over the past three to five months. He observed that, historically, the Council had not effectively spread expenditure across previous years, resulting in significant costs appearing in the Annual Plan unexpectedly, leaving the Council unprepared and requiring carry-forwards. D Young advised that the current approach aimed to mitigate this by spreading work over three years. Thus, efforts had been made to spread expenditure across multiple years, though further improvement was possible. The staff's reporting format had been revised to improve visibility of individual projects.

D Young reported that the Roading Program was delayed by about six months. Roading differed from other programs because the annual roading budgets subsidised by the New Zealand Transport Agency (NZTA) were on a three-year rolling programme. These projects were therefore presented as multi-year projects to provide flexibility within these budgets across the three-year programme of works.

Staff were projecting about a \$20 million carryover from this year to the next. Adding the carryover to the current projects in the 2025/26 Annual Plan placed the budget significantly above what could be delivered with existing resources and channels. Hence, the staff had prepared revised budgets for review in January and February 2026. The goal was to align next year's budget with realistic delivery capacity, typically around \$55 million. The coming year was therefore expected to serve as a reset, with a focus on getting back on track.

G Cleary commented that staff had completed the first draft of the revised budgets. If there was uncertainty about completing a project within the financial year, the item would be deferred, and the Council would be advised accordingly. Also, projects without certainty of resource consent or significant community buy-in would be deferred until these factors were resolved. This approach aimed to provide realistic forecasts and avoid misleading impressions of under-delivery in the capital program and risk management. Capital program delivery would be subject to the Commerce Commission scrutiny, so maintaining performance was a priority.

C Brown noted that recreation projects were approximately 50% complete. This included high-value projects such as the purchase of land for the Pegasus Community Centre and the Ravenswood neighbourhood reserve. The timing of these projects may not align with the financial year due to ongoing negotiations. If completed earlier, progress would significantly increase. As in other areas, projects with anticipated delays or requiring additional community engagement were pushed out, with commentary provided for the Council's review. He further noted that a recent restructure within the Community Recreation area had introduced a dedicated team focused on capital delivery. Initial focus was on the Pegasus Community Centre project, with expected benefits from this dedicated approach becoming evident in the coming months.

J Millward added that the Council was forecasted to spend approximately \$84 million on new capital projects, of which around \$47 million would be loan-funded. He noted that while some projects were advancing, the Council would not be able to complete all carryover project items. As a result, staff were preparing a more realistic Capital Works Program for inclusion in the 2027/37 LTP, with a focus on priority works. An analysis conducted last year found that approximately 5% of delays were within the Council's direct control, with the remainder attributable to external factors. The current situation was similar. Strategic discussions would be required to determine priorities and ensure sustainable delivery.

Councillor Fulton questioned whether there would be value in advising the public when projects had to be carried over to subsequent financial years, thereby avoiding the impression that they were new projects. C Cleary agreed that it was always advisable to keep the public informed to manage expectations, without making excuses.

Councillor Fulton asked whether it would be advisable to plan and design larger projects the year before the capital budget became available to shorten delivery times. C Cleary explained that the plans and designs for projects were usually completed prior to undertaking large projects such as the Rangiora Eastern Link Road. However, in the past, the Council had borne the time and cost of designing roading projects that the NZTA did not subsequently fund.

Deputy Mayor Redmond noted that the report referred to the land purchase for the development of the Ravenswood Community Centre. He was unaware that the Council had agreed to develop a community centre in Ravenswood and was concerned that it would raise public expectations. C Brown advised that the Council previously agreed to fund a community centre of approximately 850m<sup>2</sup>, with funding allocated to the outer years of the 2024/34 LTP. Feasibility studies presented as part of the LTP identified the need for community facilities in both Pegasus and Ravenswood. The proposed land purchase would provide space for a community centre and a recreation facility, aligning with recommendations from the Council's Aquatic Strategy, which identified a need for additional water space in the eastern part of the district. Securing land now was considered essential to maintain flexibility for future development options.

Responding to Councillor Doody's question, G Cleary explained that the Waimakariri Gorge Bridge was a shared 150-year-old asset owned by the Council and the Selwyn District Council. A concrete deck was initially considered for the bridge; however, it was deemed infeasible because the concrete's weight would compromise the bridge's integrity during an earthquake. Therefore, around the 1950s or 1960s, a timber deck was installed, which served effectively for several decades because traffic at the time was lighter. Approximately ten years ago, the original timber deck began to deteriorate and was replaced with an Australian hardwood deck, which did not last as long due to timber quality not being as high as in earlier decades and increased traffic. The latest deck was made of very thick plywood sourced from the Solomon Islands or Papua New Guinea, similar to the material used on the Rakaia Gorge Bridge. Known issues included delamination at joints and planks; however, despite this, the deck would provide the necessary flexibility, allowing movement under vehicle loads. Work was ongoing to identify and implement improvements to the bridge surfacing, and negotiations with the contractor were still underway regarding some

maintenance issues. The Council had engaged the best available experts to manage the bridge's unique challenges, as it was a complex structure which required careful management. Maintaining the bridge would remain challenging, and while a new bridge would be ideal, the current structure was critical and must be managed as effectively as possible.

Councillor Doody also enquired about plans to upgrade the Rangiora Cenotaph intersection. D Young advised that there appeared to be no alignment between the staff and the Rangiora-Ashley Community Board on the need to upgrade the intersection. The matter was therefore still being considered by staff.

Moved: Councillor W Doody

Seconded: Councillor T Fulton

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 251105210591.
- (b) **Notes** the actual and predicted achievement across all tracked capital expenditure.
- (c) **Notes** that of the \$81.88 million total capital spend, \$6.35 million (8%) has been completed, \$48.89 million (60%) is on track, \$15.11 million (18%) is at risk, and \$11.53 million (14%) is delayed. A total of \$65.23 million (79.7%) is predicted to be completed.
- (d) **Notes** that this is the first quarterly report for the 2025/26 financial year.
- (e) **Notes** that progress towards achieving the 2025/26 Capital Works Programme is well advanced across most areas. However, some projects are either delayed or at risk, as reported elsewhere.

**CARRIED**

Councillors Doody and Fulton thanked staff for the detailed report and for explaining the challenges in delivering the 2025/26 Capital Works programme.

### 9.3 **Reporting on LGOIMA Requests for the period 1 July to 30 September 2025** – T Kunkel (Governance Team Leader)

T Kunkel reported that from 1 July 2025 to 30 September 2025, the Council received 111 official requests, 43 more than in the same period in 2024. The Council also responded to 94 official requests during the period under review, which required approximately 144.5 hours of staff time at an estimated cost of \$10,982.

Responding to Councillor McLaren's question, T Kunkel advised that the Council could opt to treat any request for information as an official request under the provisions of the Local Government Official Information and Meetings Act 1987. However, it was standard practice to evaluate all requests and route general enquiries or service requests to the relevant Departments for response.

Councillor Fulton observed that the increase in requests since May 2025 was likely due to heightened political interest surrounding the 2025 Local Body Elections. He asked whether many candidate requests had been received. T Kunkel noted that there had definitely been an increase in politically motivated requests; however, the actual number of requests submitted by candidates contesting the elections could be made available. J Millward commented that there had not only been an increase in official requests but also in calls and emails to staff during a local Government election, which placed additional pressure on staff.

Moved: Councillor W Doody

Seconded: Councillor T Fulton

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 251105210934 for information.
- (b) **Notes** that the Council received 111 official requests and responded to 94 official requests for information from 1 July 2025 to 30 September 2025, 29 more than the 65 official requests responded to in the same period in 2024.

**CARRIED**

Councillors Doody and McLaren thanked staff for taking the time to respond to the official information requests.

## 10. **PORTFOLIO UPDATES**

### 10.1 **Audit, Risk, Annual / Long Term Plans – Councillor Joan Ward**

Councillor Ward reported that the Council adopted the Annual Report on 7 October 2025. Budget preparation for the 2026/27 financial year was underway within departments, with review processes to be completed before the end of December 2025.

An Annual Plan Project Control Group (PCG) had been established, which included the Mayor and elected member representatives. An initial briefing on the Annual Plan process would be held later in the day, covering key dates, milestones, the current environment, and early messages. It was anticipated that the 2026/27 budget information would be distributed to Councillors in mid-January 2026, as the Council budget meetings were scheduled for 27 and 28 January 2026. The adoption of the Annual Plan for public consultation was planned for 17 February 2026.

A Council Strategy Day was scheduled for 4 December 2025, providing an opportunity for management to present more developed plans and for Councillors to provide input on priorities and direction.

### 10.2 **Communications – Councillor Shona Powell**

Councillor Powell highlighted the following:

- **Media**
  - The Communications and Engagement Team responded to 96 media queries and proactively issued 36 media releases over the quarter under review.
- **Engagement:**
  - Five Engagement projects focusing on play spaces were undertaken. These projects garnered 5,585 visits; 3,800 were aware; and 447 submitted.
  - There were 103 new registrations, primarily in the youth space, which brought the Council's database up to 3189.
- **Council Website:**
  - There were 162,000 website sessions and 86,000 users this quarter. Compared to the preceding quarter, there had been a decrease of 15,000 in sessions and 12,000 in users to the Council's website. The top five news stories were:
    - BNZ Corner: Construction starting soon
    - We've got an election on our hands
    - Finalised District Plan
    - Strong Wind Warning
    - Tolling of the Woodend Bypass

- Social Media
  - The third quarter of 2025 showed a clear pivot toward Local Elections 2025 content, which was balanced by the service/civic posts and the beginning of the 'Do You Know' series. The content tone was constructive and civic-minded. Sentiment tone was net positive to neutral, helped by fast moderation and a human tone.
- Brand and Design
  - Some of the more fun campaigns included:
    - Welcome to the Birds
    - Love your Organics
    - Do you Know Waimakariri?
  - More serious campaigns included:
    - Annual Report
    - Local Government Election Content

### **10.3 Customer Services – Councillor Wendy Doody**

Councillor Doody opted not to provide an update at this time.

### **10.4 Procurement (Efficiencies and Savings) – Councillor Tim Bartle**

Councillor Bartle advised that the Council updated its Procurement and Contract Management Policy to streamline it, improve efficiency and understanding, and adjust thresholds to align with inflation. Separate requirements for procuring contracted services and consultants were also introduced to ensure appropriate oversight and scrutiny. The update was minor, with a comprehensive review of the overall procurement framework planned over the next three years. This would commence with the procurement strategy in 2026, followed by a further, more comprehensive policy review in 2027, with updates to the process, guidance, and documentation to follow.

Quarterly reporting to the Management Team on cost savings and efficiency initiatives continued. However, many initiatives were in early stages and focused on process efficiency, processes designated to release savings to departments.

Department budgets were currently being compiled, and budget narratives for each Department would now include a specific section on cost savings and efficiencies. It was anticipated that this would provide greater transparency into the cost savings and efficiencies released by each department during the Council's budget reviews.

## **11. QUESTIONS**

Nil.

## **12. URGENT GENERAL BUSINESS**

Nil

## **13. NEXT MEETING**

The next meeting of the Audit and Risk Committee was scheduled for Tuesday, 17 February 2026, at 9 am to be held in the Council Chamber, Rangiora Service Centre, 215 High Street, Rangiora.


THERE BEING NO FURTHER BUSINESS, THE MEETING CONCLUDED AT 11.52 AM.



**CONFIRMED**

\_\_\_\_\_  
Chairperson

\_\_\_\_\_  
Date

**WAIMAKARIRI DISTRICT COUNCIL****REPORT FOR DECISION****FILE NO and TRIM NO:** HMR-11-02-07 / 260127013586**REPORT TO:** AUDIT AND RISK COMMITTEE**DATE OF MEETING:** 17 February 2026**AUTHOR(S):** Sherrienne Nation, Senior Quality and Risk Advisor**SUBJECT:** Updates to Risk Management Policy and Framework**ENDORSED BY:**  
(for Reports to Council,  
Committees or Boards)
  
 General Manager

  
 Chief Executive
**1. SUMMARY**

- 1.1. This report requests that the Audit and Risk Committee review the proposed changes to the existing Risk Management Policy and Risk Management Framework and recommend their adoption to the Council.
- 1.2. The policy and framework have been reviewed and minor changes are shown in Section 4.1 and 4.4.

Attachments:

- i. Draft Risk Management Policy (260113004146).
- ii. Draft Risk Management Framework (260113004142).

**2. RECOMMENDATION****THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 260127013586.
- (b) **Notes** the action plan for inclusion of a new section to the Risk Management Policy regarding 'Mandatory Requirements' for risk management across the organisation.

*AND***THAT** the Audit and Risk Committee recommends:**THAT** the Council:

- (c) **Adopts** the proposed changes to the Risk Management Policy and Risk Management Framework.

**3. BACKGROUND**

- 3.1. The Risk Management Policy (the policy) and the Risk Management Framework (the framework) set out and communicate the expectations and process for risk management to be applied across all activities of the Waimakariri District Council (the Council). Both documents have been in place since 2022.
- 3.2. The policy and framework were reviewed in November 2025 by the Senior Quality and Risk Advisor alongside risk management documents from various Council's, and information gained from other risk practitioners across New Zealand to ensure best practice. The draft documents have been peer reviewed by the Risk Management Steering Group, the Strategy and Business Unit and Management Team.
- 3.3. The Risk Management Steering Group is comprised of the Chief Executive, General Manager Finance & Business Support, General Manager Organisational Development & HR, Health Safety and Wellbeing Manager, Governance Manager and Senior Quality & Risk Advisor.

#### 4. **ISSUES AND OPTIONS**

- 4.1. The key changes to the Risk Management Policy include:
  - Greater clarity regarding the roles and responsibilities of those working for, or on behalf of, the Council.
  - Updated policy objective.
  - Updated information regarding the Risk Management Framework (Section 4).
- 4.2. The Strategy and Business Unit completed a peer review of the policy document and, as part of this process, recommended adding a new section titled 'Mandatory Requirements' to support consistent application of risk management across the organisation. This has not been incorporated in this update to the policy and framework.
- 4.3. The proposed section requires consideration by the Risk Management Steering Group and the Management Team, as it contains quantitative measures that will necessitate agreement on the appropriate thresholds.

An action plan has been developed and included in the Risk Management Work Programme to incorporate a new section into the Policy, following the development and implementation of a risk appetite, tolerance and capacity statement, which is scheduled to occur between July and December 2026. This work will require further updates to both the Framework and the Policy, presenting an opportunity to include the Mandatory Requirements as part of these broader revisions.

- 4.4. The key changes made to the Risk Management Framework include:
  - Greater clarity regarding the roles and responsibilities of those working for, or on behalf of, the Council.
  - Changes to the risk reporting and review schedule.
  - Updated risk definitions.

#### 5. **Implications for Community Wellbeing**

There are no implications on community wellbeing by the issues and options that are the subject matter of this report.

#### 6. **COMMUNITY VIEWS**

##### 6.1. **Mana whenua**

Te Ngāi Tūāhuriri hapū are not likely to be affected by, or have an interest in, the subject matter of this report.

##### 6.2. **Groups and Organisations**

There are no groups and/or organisations likely to be affected by, or to have an interest in the subject matter of this report.

##### 6.3. **Wider Community**

The wider community is not likely to be affected by, or to have an interest in the subject matter of this report.

The Risk Management Policy and Risk Management Framework are existing documents that drive the risk management practices within the organisation. Community interest in the subject matter of this report is unlikely, however, should the organisation not appropriately implement and continuously improve its risk management practices, there are potential consequences that could have implications for our communities.

## **7. OTHER IMPLICATIONS AND RISK MANAGEMENT**

### **7.1. Financial Implications**

There are no financial implications directly arising from the information presented and decisions sought by this report.

The operational budget for risk management is included in the Annual Plan/Long Term Plan and is primarily for staff resource.

### **7.2. Sustainability and Climate Change Impacts**

There are no sustainability and/or climate change impacts directly arising from the information presented and decisions sought by this report.

### **7.3. Risk Management**

There are no risks directly arising from the information presented and decisions sought by this report, however, should the organisation not appropriately implement and continuously improve its risk management practices, there are potential consequences that could have implications for our organisation and community.

### **7.4. Health and Safety**

There are no health and safety risks directly arising from the information presented and decisions sought by this report.

## **8. CONTEXT**

### **8.1. Consistency with Policy**

This matter is not a matter of significance in terms of the Council's Significance and Engagement Policy.

The Risk Management Policy and Risk Management Framework are reviewed by the Management Team with drafts approved and recommended to the Council for adoption and endorsement.

### **8.2. Authorising Legislation**

Nil.

### **8.3. Consistency with Community Outcomes**

The Council's community outcomes are relevant and may be affected by the actions arising from the information and recommendations presented in this report if the Council does not actively consider and manage its risks.

### **8.4. Authorising Delegations**

Audit and Risk Committee have the delegated authority to receive, review and approve the information and make recommendations to the Council from information presented in this report.

# Risk Management Policy

## 1. Policy context

- 1.1. All activities of the Waimakariri District Council (the Council) involve risks that must be managed. Effective risk management enhances decision making by improving the Council's understanding of the threats and opportunities that may impact its objectives.
- 1.2. Risk Management is integral to all Council activities. The Council is committed to embedding risk management into its culture, planning, strategic decision-making, business operations, projects and service delivery.
- 4.2. Risk management involves identifying, assessing, managing, monitoring and reviewing risks using a defined, consistent and coordinated process that supports continuous improvement.
- 1.3. The Council's risk management approach is based on, and consistent with, international best practice standard ISO 31000:2018 Risk Management - Guidelines.

## 2. Policy objective

- ~~The objective of this policy is to clearly set out and communicate the expectations for risk management to be applied and implemented by staff at all levels throughout and across all activities of the Council.~~
- 2.1. To clearly set out and communicate the Council's expectations for how risk management is to be applied by staff at all levels across all Council activities.
  - 2.2. To embed risk-based decision making so that risks and opportunities are consistently identified, assessed and managed in achieving Council's strategic objectives, Long Term Plan commitments and community outcomes.
  - 2.3. This Policy requires risk considerations to be evidenced in all significant decisions, projects and operations, and supports Council's commitment to Te Tiriti o Waitangi and the wellbeing of our communities.

## 3. Policy statement

- 3.1. The Council acknowledges that effective risk management is essential to its success. It is committed to embedding risk management principles and practices into its organisational culture, governance and accountability arrangements, planning, reporting, performance review, business operations and continuous improvement processes.
- 3.2. Risk management is to be integrated into all Council functions and activities.
- 3.3. A clear process for identifying, assessing and managing risks must be evident in all key decision-making.
- 3.4. The Council's risk management approach (as set out in the Risk Management Framework) involves the systematic application of risk best practice: the process of

identifying, assessing, treating, monitoring, and reviewing risks.

#### 4. Risk Management Framework

~~4.1. The Risk Management Framework sets out how risk management is to be applied across all council activities.~~

~~4.1. The Framework includes guidance, tools and templates for undertaking the risk management process. The criteria for assessing risks underpins Council's risk appetite – the level of risk the Council is willing to accept or take on in pursuit of achieving its objectives. The Framework also further details risk roles and responsibilities and reporting requirements.~~

~~4.2. The Risk Management Framework sets out how risk management is to be applied across all Council activities. It includes guidance, tools and templates for undertaking the risk management process. The criteria for assessing risks underpins the Council's risk appetite - the level of risk the Council is willing to accept or take on in pursuit of its objectives. The Framework also details risk roles, responsibilities and reporting requirements.~~

4.2. Each department, business unit and major activity or project must establish and maintain a risk register to record, monitor and report risks that may impact the achievement of their key objectives<sup>1</sup>.

4.3. Procedural guidance for applying the risk management process is set out in Section 7.1 of the Risk Management Framework (QD QS Guide 002). Staff must use these steps, tools and templates for all planning and decision-making.

#### 5. Roles and responsibilities

5.1. Everyone at the Council, including staff, Elected Members, contractors and volunteers, has a responsibility to identify, understand and actively managing risks appropriate to their role and level of authority. This includes communicating, consulting, collaborating and escalating risks through appropriate reporting lines and to others that may be affected by, or have a role in, managing the risk.

5.2. The roles and responsibilities for risk governance and management are summarised below.

Role	Responsibility
Council	<ul style="list-style-type: none"> <li>• Approve <u>and endorse</u> the Risk Management Policy <u>and Risk Management Framework.</u></li> <li>• <del>Provide resourcing for effective risk management across WDC</del></li> <li>• <u>Ensure risks are adequately considered when setting objectives and understand the risks associated with achieving them.</u></li> </ul>
Audit and Risk Committee	<ul style="list-style-type: none"> <li>• <del>Monitor WDC's key risks</del></li> <li>• <del>Assess the overall effectiveness of risk management at WDC</del></li> </ul>

<sup>1</sup> Key objectives will vary across the organisation, for example, from strategic (Council/management) to operational (business unit) or project specific objectives.

Role	Responsibility
	<ul style="list-style-type: none"> <li><del>• Endorse the WDC Risk Management Policy</del></li> <li><del>• Report to Council as required</del></li> <li><del>• Act as the delegated authority on behalf of the Council for risk management activities.</del></li> <li><del>• Review and monitor the strategic risks register and seek assurance that adequate controls are in place and effective.</del></li> <li><del>• Report to the Council as required.</del></li> </ul>
Risk Management Steering Group	<ul style="list-style-type: none"> <li>• Provide guidance and direction for the development, implementation and continuous improvement of risk management.</li> <li>• Monitor the effectiveness of the risk management system and ensure actions are taken to enhance it.</li> </ul>
Chief Executive and Management Team	<ul style="list-style-type: none"> <li>• Review and approve draft versions of the Risk Management Policy and Risk Management Framework, and recommend to Council for adoption and endorsement.</li> <li>• Ensure an appropriate risk governance structure is in place.</li> <li>• Champion the Risk Management Framework.</li> <li>• Implement and model good risk management practices.</li> <li>• Foster a culture that supports open identification and discussion of risks.</li> <li>• Maintain risk capability across the Council.</li> <li><del>• Identify, assess, manage and monitor strategic risks.</del></li> <li><del>• Provide resourcing for the effective risk management across the Council (people, budget, systems and training).</del></li> <li>• Monitor operational risks.</li> <li><del>• Provide status updates to ARC</del></li> </ul>
All <del>management and</del> staff	<ul style="list-style-type: none"> <li>• Use risk management guidance, tools and templates in everyday planning and decision-making.</li> <li>• Identify and report potential risks and actual events promptly.</li> <li>• Identify, assess, manage, monitor and record risks in the relevant risk register(s).</li> <li>• Ensure risk treatments are in place for Critical and High risks.</li> <li><del>• Provide status updates to MT. Escalate risks as required, in accordance with the Risk Management Framework.</del></li> <li><del>• Include risk as a standing agenda item in team</del></li> </ul>

Role	Responsibility
	<u>meetings to identify emerging risks.</u>
Senior Quality and Risk Advisor	<ul style="list-style-type: none"> <li>• Support management and staff to implement risk management in all activities.</li> <li>• <u>Maintain and monitor the risk management database.</u></li> <li>• <u>Discuss with, and report on, strategic and operational risks to the Management Team.</u></li> <li>• <u>Provide updates on the strategic risks register to the Audit and Risk Committee.</u></li> <li>• <u>Chair the Risk Management Steering Group.</u></li> </ul>

- 5.3. The roles and responsibilities identified above align with the risk leadership and commitment guidance set out in ISO 31000 to help the Council to:
- Align risk management with objectives, strategy and culture.
  - Ensure necessary resources are allocated to managing risk.
  - Establish the amount and type of risk that may or may not be taken.
  - Communicate the value of risk management to the organisation and its stakeholders.
  - Ensure the risk management framework remains appropriate to the context of the organisation.

## 6. Relevant documents and legislation

This policy should be read in conjunction with the:

- [Risk Management Framework \(QD QS Guide 002\)](#)
- [ISO 31000:2018 Risk Management Guidelines](#)

For all definitions and terminology, refer to the Risk Management Framework (QD QS Guide 002), which is the primary and authoritative guide.

## 7. Questions

Any questions regarding this policy should be directed to the Governance Manager in the first instance.

## 8. Effective date

2 August 2022

## 9. Review date

2 August 2025

## 10. Policy owned by

General Manager Finance and Business Support

## 11. Approval

Adopted by Waimakariri District Council on 2 August 2022





# **Risk Management Framework**

## **QD QS Guide 002**

**July 2023**



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# 1. Introduction

**Risk Management is an enabling function that adds value to the activities of the Waimakariri District Council (the Council) by increasing the probability of success in achieving our strategic objectives.**

Risk management involves identifying, assessing, managing, monitoring and reviewing risks by applying a defined process in a consistent and coordinated way.

The Council's risk management approach setout in this Risk Management Framework involves the systematic application of risk best practice. The approach is based on, and consistent with, international best practice standard ISO 31000: 2018 Risk Management - Guidelines.

This framework provides the foundation and organisational arrangements for implementing and continually improving the management of risk for an organisation.

## 1.1. Commitment to Risk Management

Managing risk is an integral part of all Council activities. The Council is committed to embedding risk management into its culture, planning, strategic decision-making, operations, projects, and service delivery.

The Chief Executive and Management Team demonstrate this commitment by:

- Championing the Risk Management Framework and Policy, ensuring they remain current and effective.
- Promoting the value of effective risk management to staff and stakeholders.
- Aligning risk management practices with organisational objectives.
- Assigning clear accountabilities and responsibilities for risk management across all levels.
- Fostering a culture of transparency, encouraging open identification and discussion of risks.
- Monitoring and continuously improving the risk management system.

This commitment is expected to be reflected by management and staff at all levels.

## 1.2. Questions

Any questions regarding this framework should be directed to the General Manager Finance and Business Support in the first instance.

## 1.3. Effective Date

XX XX XX

## 1.3.1.4. Review Date

12 July 2024

## 1.4.1.5. Approval

Adopted by Waimakariri District Council on XX XX XX

Approved:



**Jeff Millward**  
**Chief Executive**  
Waimakariri District Council

## 2. Risk Management Approach

The Council's risk management approach is based on, and consistent with, international best practice standard ISO 31000: 2018 Risk Management - Guidelines.

Risks will be:

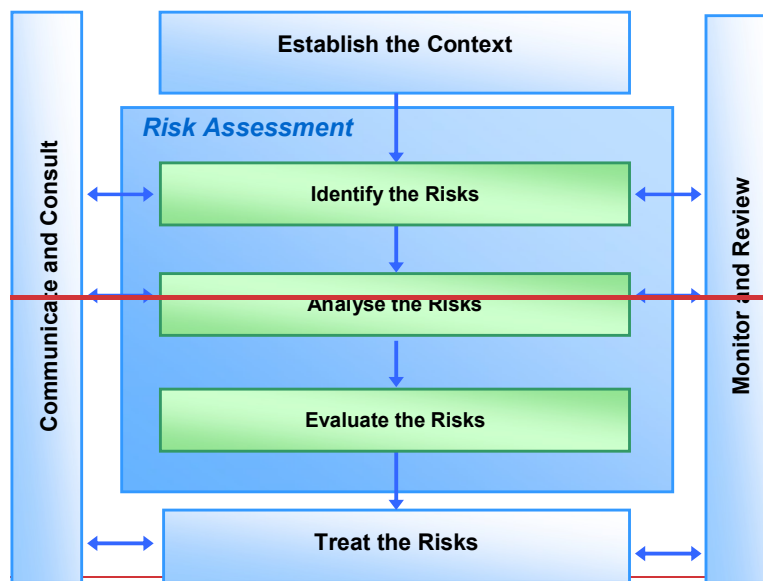
- Recorded in the Risk Register database.
- Assigned an owner responsible for managing and monitoring the risk.
- Analysed and evaluated according to the Risk Assessment Criteria.
- Prioritised according to the Risk Rating Matrix.
- Reviewed on a regular basis.
- Reported/escalated to the Management Team as required.

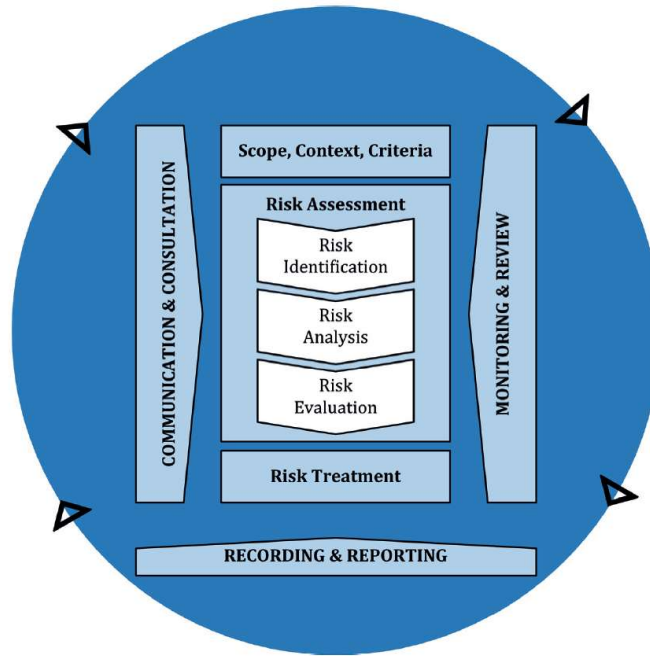
### 2.1. Risk Management Process

The risk management process creates an enhanced environment for decision-making through better understanding of the threats and opportunities that face the organisation.

The risk management process is outlined in the following diagram.

Guidance information for applying the process steps is set out in [Section 7.1](#).





ISO. (2018). ISO 31000:2018 Risk management — Guidelines. International Organization for Standardization.



### 3. Roles and Responsibilities

Everyone at the Council, including staff, Elected Members, contractors and volunteers, has a responsibility for identifying, understanding and actively managing risks appropriate to role and level of authority. This includes communicating, consulting, collaborating and escalating risks through appropriate reporting lines and to others that may be affected by, or have a role in, managing the risk.

The roles and responsibilities for risk governance and management are summarised below:

Role	Responsibility
Council <del>(Elected members)</del>	<ul style="list-style-type: none"> <li>• Approve <u>and endorse</u> the Risk Management Policy and Risk Management Framework.</li> <li>• <del>Embrace and support strategic risk management alongside Management Team.</del></li> <li>• <u>Ensure that risks are adequately considered when setting objectives and understand the risks associated with achieving them.</u></li> </ul>
Audit and Risk Committee	<ul style="list-style-type: none"> <li>• <del>Monitor WDC's key risks</del></li> <li>• <del>Assess the overall effectiveness of risk management at WDC</del></li> <li>• <del>Endorse the WDC Risk Management Policy</del></li> <li>• <u>Act as the delegated authority on behalf of the Council for risk management activities.</u></li> <li>• <u>Review and monitor the strategic risks register and seek assurance that adequate controls are in place and effective.</u></li> <li>• Report to the Council as required.</li> </ul>
Risk Management Steering Group	<ul style="list-style-type: none"> <li>• Provide guidance and direction for the development, implementation and continuous improvement of risk management.</li> <li>• Monitor the effectiveness of the risk management system and ensure actions are taken to enhance it.</li> </ul>
Chief Executive and Management Team	<ul style="list-style-type: none"> <li>• Review and approve draft versions of the Risk Management Policy and Risk Management Framework, and recommend to Council for adoption and endorsement.</li> <li>• Ensure an appropriate risk governance structure is in place.</li> <li>• Provide resourcing for effective risk management across the Council <u>(people, budget, systems and training)</u>.</li> <li>• Champion the Risk Management Framework.</li> <li>• Implement and model good risk management practices.</li> <li>• Foster a culture that supports open identification of risks.</li> <li>• Maintain risk capability within/across the Council</li> <li>• Identify, assess, manage and monitor strategic risks.</li> <li>• Monitor operational risks.</li> <li>• <del>Provide status updates to ARC.</del></li> </ul>

Role	Responsibility
All <del>management and</del> staff	<ul style="list-style-type: none"> <li>• Use risk management guidance, tools and templates in everyday planning and decision-making.</li> <li>• Identify and report potential risks and actual events promptly.</li> <li>• Identify, assess, manage, monitor and record risks in the relevant risk register(s).</li> <li>• Ensure risk treatments are in place for Critical and High risks.</li> <li>• <u>Provide status updates to MT. Escalate risks as required, in accordance with the Risk Management Framework.</u></li> <li>• <u>Include risk as a standing agenda item in team meetings to identify emerging risks.</u></li> </ul>
Senior Quality and Risk Advisor	<ul style="list-style-type: none"> <li>• Support management and staff to implement risk management in all activities.</li> <li>• <u>Maintain and monitor the risk management database.</u></li> <li>• <u>Discuss with, and report on, strategic and operational risks to the Management Team.</u></li> <li>• <u>Provide updates on the strategic risks register to the Audit and Risk Committee.</u></li> <li>• <u>Chair the Risk Management Steering Group.</u></li> </ul>

## 4. Risk Reporting and Review

The purpose of reviewing and reporting risk is to create awareness of key risks, improve accountability for the management of risk and the timely completion of treatment plans.

Risks are reviewed and reported according to the schedule below:

Role	Requirements	Schedule
Chief Executive and Management Team	<ul style="list-style-type: none"> <li>Review strategic risks</li> <li>Review operational risks rated Critical and High.</li> </ul>	<ul style="list-style-type: none"> <li><u>Six-Monthly At least quarterly.</u></li> <li>At least quarterly.</li> </ul>
Business Unit Managers	<ul style="list-style-type: none"> <li><u>Report on business risks rated Critical and High Report emerging risks, treatment plans and required escalations to General Manager.</u></li> <li><u>Discuss emerging risks and treatments plans with business unit Team Leaders.</u></li> <li>Review progress of risk treatment plans.</li> </ul>	<ul style="list-style-type: none"> <li><u>Immediately, and as required At least quarterly</u></li> <li>Monthly.</li> <li>Monthly.</li> </ul>
<u>Senior Quality and Risk Advisor</u>	<ul style="list-style-type: none"> <li><u>Report to Management Team on strategic and operational risks.</u></li> <li><u>Report to Management Team on the progress of the Risk Management Steering Group and risk work programme</u></li> <li><u>Report to Audit and Risk Committee</u></li> </ul>	<ul style="list-style-type: none"> <li><u>Quarterly.</u></li> <li><u>Quarterly.</u></li> <li><u>Six monthly.</u></li> </ul>

### 4.1. Risk Escalation

It is important that risks are owned and managed by the right person in the right function, team or business group. Occasionally this requires a risk to be escalated, i.e., moved through reporting lines or management accountabilities to a more suitable owner, to ensure it is managed at the right level and area.

It is not always feasible to use an escalation model based on risk rating. An additional consideration is when a risk needs to be escalated based on impacts, authorities and delegation.

Response	Criteria
A risk must be escalated when:	<ul style="list-style-type: none"> <li>The risk is rated High or Critical</li> <li>Management of the risk requires decisions or actions beyond the delegated authority and/or accountability of the current risk owner</li> <li>The current risk owner is unable to manage the risk to the target level required.</li> </ul>



A risk may require escalation when:	<ul style="list-style-type: none"> <li>The risk impacts on multiple business groups, functions, reporting lines or management structures.</li> </ul>
-------------------------------------	--

## 5. Risk Assessment Criteria

Analysing risks involves an initial consideration of the controls already in place to help manage the risk.

Controls need to be documented, repeatable and able to be monitored/measured (be auditable). Examples include: policies, procedures, training programs, safety and security measures. Note that a control does not necessarily prevent the risk from happening.

The next steps of risk assessment are analysing the likelihood (chance) of the risk happening and the scale of potential consequences (impacts).

The Council has defined criteria for assessing likelihood and consequence and these are set out in the following tables.

It is probable that multiple consequence categories will be applicable, so the assessment is based on selecting the most significant one.

### 5.1. Likelihood Assessment Criteria

Category	Description	Probability
Almost Certain	Event is expected to occur in the next 6-12 months. Very low level of confidence/ information in our ability to reduce the risk.	80% or higher chance of the risk occurring
Likely	Event will probably occur in the next 6-12 months	60-80% chance
Possible	Event could possibly occur in the next 1-3 years. A moderate level of confidence/information.	30-60% chance
Unlikely	Event is unlikely to occur in the next 3-5 years. A high level of confidence/information.	5-30% chance
Rare	Event is only expected to occur in exceptional circumstances.	5% chance

## 5.2. Consequence Assessment Criteria

	Health, Safety & Wellbeing	Financial	Legal/Compliance	Service Delivery/ Infrastructure	Environmental	Reputation	Staff Performance /Engagement
Category description	<i>Risks that could improve/ compromise the health, safety and wellbeing of staff, contractors and/or members of the public.</i>	<i>Risks that could improve/ compromise financial stability and reporting, credit rating or lending covenants, and/or the return from our assets/investments.</i>	<i>Risks that could improve/ compromise our compliance with statutory/regulatory obligations or other applicable laws.</i>	<i>Risks that could improve/ compromise service delivery and/or the status or operation of infrastructure and assets.</i>	<i>Risks that could improve/ compromise the natural environment, or impact native plant/animal species.</i>	<i>Risks that could improve/ compromise the trust, confidence and reputation Council has with public, central government and other stakeholders.</i>	<i>Risks that could improve/ compromise the performance and/or the engagement of staff.</i>
Severe	<ul style="list-style-type: none"> <li>One or more fatalities or permanent disability</li> <li>Significant impact on social, economic, environmental and cultural wellbeing.</li> </ul>	<ul style="list-style-type: none"> <li>Loss to Council &gt;\$20M</li> <li>Fraud &gt; \$1M.</li> </ul>	<ul style="list-style-type: none"> <li>Extreme non-compliance with legal / regulatory requirements</li> <li>Crown managerial intervention or loss of license to operate service(s).</li> </ul>	<ul style="list-style-type: none"> <li>Extended adverse impact to operations/service delivery</li> <li>Multiple suburb or critical facility impact to core service delivery &gt;36 hours.</li> </ul>	<ul style="list-style-type: none"> <li>Permanent widespread environmental/ significant ecosystem damage.</li> </ul>	<ul style="list-style-type: none"> <li>Sustained national and/or international media coverage</li> <li>Sustained/long-term impact on stakeholder confidence.</li> </ul>	<ul style="list-style-type: none"> <li>Significant and extended staff disengagement impacting staff on productivity and morale</li> <li>Extended impact on CDEM response capability.</li> </ul>
Major	<ul style="list-style-type: none"> <li>Serious illness or permanent injury</li> <li>Major impact on social, economic, environmental and cultural wellbeing.</li> </ul>	<ul style="list-style-type: none"> <li>Operational funding loss/cost overrun &gt;\$1M</li> <li>Capital works/projects over/underspend 50-75%</li> <li>Staff fraud &gt;\$1K.</li> </ul>	<ul style="list-style-type: none"> <li>Major non-compliance with legal / regulatory requirements</li> <li>Crown advisory intervention, Judicial Review, or other intervention by a regulator</li> <li>Civil action or prosecution with potential damages/fine of &gt;\$100K.</li> </ul>	<ul style="list-style-type: none"> <li>Multiple suburb or critical facility impact to core service delivery &gt;12 hours.</li> </ul>	<ul style="list-style-type: none"> <li>Significant ecosystem impact</li> <li>Serious environmental damage, costly restoration.</li> </ul>	<ul style="list-style-type: none"> <li>National media coverage</li> <li>Significant impact on stakeholder confidence with some long-term effect.</li> </ul>	<ul style="list-style-type: none"> <li>Significant staff disengagement</li> <li>Loss of multiple key persons or critical SME staff members</li> <li>Major impact on staff productivity and morale.</li> </ul>
Moderate	<ul style="list-style-type: none"> <li>Injury or illness requiring hospital admission for &lt;48 hours</li> <li>Moderate impact on social, economic, environmental and cultural wellbeing.</li> </ul>	<ul style="list-style-type: none"> <li>Operational funding loss/cost overrun \$200-\$1M</li> <li>Capital works/projects over/underspend 25-50%</li> <li>Staff fraud &lt;\$1K.</li> </ul>	<ul style="list-style-type: none"> <li>Moderate non-compliance with legal/regulatory requirements</li> <li>Civil action or prosecution with potential damages/fine of &lt;\$100K.</li> </ul>	<ul style="list-style-type: none"> <li>Isolated, or single suburb impact to core service delivery &lt;12 hours.</li> </ul>	<ul style="list-style-type: none"> <li>Moderate effects on biological or physical environment.</li> </ul>	<ul style="list-style-type: none"> <li>District and/or some regional media coverage</li> <li>Moderate impact on stakeholder confidence.</li> </ul>	<ul style="list-style-type: none"> <li>Disengagement across groups of staff disrupting business operations</li> <li>Loss of a number of key persons</li> <li>Moderate impact on staff productivity and morale.</li> </ul>
Minor	<ul style="list-style-type: none"> <li>Medical treatment not requiring hospital admission</li> <li>Minor impact on social, economic, environmental and cultural wellbeing.</li> </ul>	<ul style="list-style-type: none"> <li>Operational funding loss/cost overrun \$20-\$200K</li> <li>Capital works/projects over/underspend 10-25%</li> <li>Isolated fraud &lt;\$100.</li> </ul>	<ul style="list-style-type: none"> <li>Minor non-compliance with legal/regulatory requirements.</li> </ul>	<ul style="list-style-type: none"> <li>Brief (&lt;4hr) impact/outage to core service delivery.</li> </ul>	<ul style="list-style-type: none"> <li>Minor and/or short-term environmental impact.</li> </ul>	<ul style="list-style-type: none"> <li>Minor short term media coverage</li> <li>Minor short-term impact on stakeholder confidence.</li> </ul>	<ul style="list-style-type: none"> <li>Loss of key person, or a number of team members in short succession</li> <li>Minor impact on staff productivity and morale.</li> </ul>
Routine	<ul style="list-style-type: none"> <li>Injury/illness requiring first-aid treatment</li> <li>Negligible impact on social, economic, environmental and cultural wellbeing.</li> </ul>	<ul style="list-style-type: none"> <li>Operational funding loss/cost overrun &lt;\$20K</li> <li>Capital works/projects over/underspend &lt;10%.</li> </ul>	<ul style="list-style-type: none"> <li>Insignificant non-compliance with legal/regulatory requirements.</li> </ul>	<ul style="list-style-type: none"> <li>No measurable disruption to delivery</li> <li>Negligible performance impact.</li> </ul>	<ul style="list-style-type: none"> <li>Negligible environmental impact.</li> </ul>	<ul style="list-style-type: none"> <li>Negligible impact on stakeholder confidence.</li> </ul>	<ul style="list-style-type: none"> <li>Insignificant staffing issues dealt with through normal HR processes</li> <li>Negligible impact on staff productivity and morale.</li> </ul>

### 5.3. Risk Rating Matrix

The Risk Rating Matrix combines the likelihood and consequence assessment of risks to give a risk rating. Risk ratings are useful for comparing risks and to show the priority for risk attention and treatment action.

Risks rated Critical or High:

- Must have a treatment plan in place.
- Should be reported to the next level management.
- Considered for escalation as required (see Section 4.1).

Consequences		Routine (1)	Minor (2)	Moderate (3)	Major (4)	Severe (5)
Likelihood	Almost certain (5)	Low	Medium	High	Critical	Critical
	Likely (4)	Low	Medium	High	High	Critical
	Possible (3)	Low	Medium	Medium	High	High
	Unlikely (2)	Low	Low	Medium	Medium	High
	Rare (1)	Very low	Low	Low	Medium	High

## 6. Definitions

The following key risk definitions are derived from and are aligned to the international standard ISO 31000:2018 Risk Management - Guidelines and the Society for Risk Analysis Glossary.

Term	Definition
Cause	A cause is something that could trigger the risk/risk event. A risk can have multiple causes.
Consequence	Consequences are the result or effect of the risk happening. A risk can have multiple consequences.
Control	A control is something that is already in place that modifies the likelihood and/or consequence of a risk. A control is any process, policy, device, practice, or other action that <u>maintains and/or modifies the risk</u> . <del>is repeatable, documented and effects the risk.</del>
Issue	An issue is a risk that has been realised, i.e. it has become a reality.
Likelihood	The chance/probability of the risk happening.
Opportunity	The possibility that an event will occur and positively affect the achievement of objectives.
Risk	An event or set of circumstances that, if it happens, will impact on the achievement of objectives.
<u>Risk Appetite</u>	<u>The amount and type of risk an organisation is willing to take in pursuit of its objectives.</u>
Risk Owner	The person responsible for managing the risk. They usually delegate/assign the treatment actions to others but maintain oversight. Risks should only be owned by someone in a position to do something about the risk, including the authority to make decisions and the ability to apply resources (e.g. time, money, personnel).
Threat	The possibility that an event will occur and negatively affect the achievement of objectives.
Treatment	Actions being taken to manage the risk (address causes and/or minimise consequences).
Treatment Owner	The person responsible for implementing and overseeing the treatment actions. They keep the Risk Owner informed of progress and any difficulties or changes.

## 7. Resources

## 7.1. Risk Process Guidance

### Establish the Context:

- What is the objective/purpose being considered?
- What external and internal information sets the scene?
- Review the operating environment: community need, funding situation, regulatory requirements, available resources, etc.
- Consider any performance measures in place for the key deliverables.

### Identify the Risks:

- What could happen to impact the objective/purpose?
- Why could it happen? I.e. what are the causes/triggers?
- How could it impact? I.e. what are the consequences/effects?
- Risks can have multiple causes and multiple consequences.
- Assign a risk owner (this should be an individual, not a team).

ACTION: Enter this information into the Risk Register:

Question	Example
What could happen?	<i>There is a risk that:</i> IT systems suffer an unplanned break-down or disruption for an extended period (> 4 hours).
Why could it happen?	<i>Caused by:</i> <ul style="list-style-type: none"> <li>• An internal software or hardware fault</li> <li>• Inadvertent or deliberate download of malware</li> <li>• Systems are too difficult to use and/or navigate</li> <li>• Lack of user training.</li> </ul>
How could it impact?	<i>Resulting in:</i> <ul style="list-style-type: none"> <li>• Loss of/inability to access data</li> <li>• Inability to take calls/deliver required services</li> <li>• Privacy breach of ratepayer/Council information</li> <li>• Damage to reputation.</li> </ul>

### Analyse the Risks:

- What is already in place to control/manage the risk?  
For example, policies, procedures, training programs, safety and security measures.
- Assess the likelihood and consequence of the risk happening.  
Refer to Section 5.1 and 5.2 Likelihood and Consequence Assessment Criteria.

### Evaluate the Risks:

- Determine the rating for each risk.  
Note: The risk rating is auto-calculated in the Risk Register spreadsheet.  
The Risk Rating Matrix can be found in Section 5.3.

### Treat the Risks:

- Define what risk treatments (actions) will be taken, by whom and when they are to be completed by.
- Any risk rated Critical or High must have a treatment plan.
- Escalate Critical or High risks as required.

**Monitor and Review the Risks:**

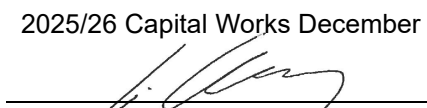
- Monitor treatment plans to check progress to completion.
- Review risks and the Risk Register content regularly.
- Report on risks as required.

**WAIMAKARIRI DISTRICT COUNCIL****REPORT FOR INFORMATION****FILE NO and TRIM NO:** FIN-06-02/260204019834**REPORT TO:** AUDIT AND RISK COMMITTEE**DATE OF MEETING:** 17<sup>th</sup> February 2026

**AUTHOR(S):** Jane Eggleton, Project Planning and Quality Team Leader  
 Don Young, Senior Engineering Advisor  
 Gerard Cleary, General Manager Utilities and Roading  
 Chris Brown, General Manager Community and Recreation

**SUBJECT:** 2025/26 Capital Works December Quarterly Report

**ENDORSED BY:**  
 (for Reports to Council,  
 Committees or Boards)

  
 General Manager

  
 Chief Executive

**1. SUMMARY**

- 1.1. This report is to advise the Audit and Risk Committee about progress of the delivery of the 25/26 Capital Works programme.
- 1.2. As shown in table 1-1 below, the proportion of the budget spent to date is significantly lower than the proportion of the year that has elapsed (ie 50%), with approximately 31.2% of the budget expended. This is typical, as most construction activity occurs during the summer months. This position has been discussed in detail with project managers, and there is a reasonable level of confidence in achieving the forecast 80.1% expenditure. However, a number of risks remain that could result in the final spend being lower than expected, and staff are actively working to manage these risks.
- 1.3. There are a number of exceptions, which are shown in the detailed sections below and the attached spreadsheets. Project Managers and Asset Managers have been encouraged to be more realistic in their predictions this year, which means that the at-risk percentage is higher than in other years.

*Table 1-1: Capital Works Budget and Actual Spend across reported Departments*

Department	Full Year Revised Budget	Actual Spend YTD	% Complete (by spend)	Predicted Spend as at end FY	Predicted % Completed (by spend)
Drainage	\$6.45 M	\$3.30 M	51.1%	\$6.22 M	96.4%
Earthquake Recovery	\$1.30 M	\$0.83 M	64.2%	\$1.15 M	88.2%
Recreation	\$22.42 M	\$5.18 M	23.1%	\$13.11 M	58.5%
Roading	\$23.52 M	\$5.07 M	21.5%	\$18.89 M	80.3%
Solid Waste	\$1.15 M	\$0.32 M	28.1%	\$0.68 M	59.3%
Wastewater	\$10.05 M	\$2.38 M	23.7%	\$9.71 M	96.7%
Water Supply	\$14.97 M	\$7.83 M	52.3%	\$14.23 M	95.1%
<b>Grand Total</b>	<b>\$79.84 M</b>	<b>\$24.91 M</b>	<b>31.2%</b>	<b>\$63.99 M</b>	<b>80.1%</b>

*Note this table does not include all capital works carried out by the Council, but only the capital projects on the above units.*

- 1.4. In total, the Council has 386 projects in the tracking spreadsheets worth a total budget of \$79.84M. Of these 65 are complete, 241 are on track, 41 are at risk, 39 are delayed.

Attachments:

- i. Attachment 1 Roding project summary December quarter 25/26 - 260203018662
- ii. Attachment 2 Roding project overview December quarter 25/26 - 260203018664
- iii. Attachment 3 Drainage project summary December quarter 25/26 - 260203018984
- iv. Attachment 4 Drainage project overview December quarter 25/26 - 260203018986
- v. Attachment 5 Water project summary December quarter 25/26 - 260203018669
- vi. Attachment 6 Water project overview December quarter 25/26 - 260203018670
- vii. Attachment 7 Wastewater project December quarter 25/26 - 260203019428
- viii. Attachment 8 Wastewater project overview December quarter 25/26 - 260203019429
- ix. Attachment 9 Solid Waste project summary December quarter 25/26 - 260203018677
- x. Attachment 10 Solid Waste project overview December quarter 25/26 - 260203018680
- xi. Attachment 11 Recreation project summary December quarter 25/26 - 260203019432
- xii. Attachment 12 Recreation project overview December quarter 25/26 - 260203019433
- xiii. Attachment 13 EQ Recovery project summary December quarter 25/26 - 260203018682
- xiv. Attachment 14 EQ Recovery project overview December quarter 25/26 - 260203018684

## 2. **RECOMMENDATION**

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 260204019834.
- (b) **Notes** the actual and predicted achievement across all tracked capital expenditure.
- (c) **Notes** that of the \$79.84M total capital spend, \$24.91M (31.2%) has been completed and \$63.99M (80.1%) is predicted to be completed (subject to weather and other matters outside our control).
- (d) **Notes** that the previous September Quarterly Report predicted completion of spend at 79.7% .
- (e) **Notes** that progress towards achieving the 25/26 capital works programme appears to be behind schedule at only 31.2% completed spend to date (c.f.50% of the time has passed), but there is a significant programme of works currently underway, and there is reasonable confidence of the predicted spend being met (albeit with a number of remaining risks).

## 3. **ROADS AND FOOTPATHS**

### 3.1. Budget

- 3.1.1. The total budget for this year is \$23.52M. For the year \$5.07M has been spent (22%). The final forecast expenditure is \$18.89M (80%).

### 3.2. Carry-overs

- 3.2.1. The planned carryover of both budget and expenditure was \$5.02M. The predicted carryover of budget is now \$2.59M budget (with a further \$1.08M at risk) and expenditure is \$0.45M.



### 3.3. Projects

3.3.1. There are 81 projects being tracked.

3.3.2. Of these, 10% by value are complete and 62% on track, 26% at risk and 2% delayed.

3.3.3. The at-risk projects include the following projects:

Project Name	'At Risk' Reason
Drainage Renewals - K & C	Contractors workload has potential to delay works
Routine Resealing and Resurfacing	May not complete the full scope
Bridge Component Replacement	May not complete the full scope
Land Purchases - Improved LoS	Multiple land purchases, some have potential to go into next financial year.
Land Purchases - Growth	Multiple land purchases, some have potential to go into next financial year.
Cycle Path Renewals	May not complete the full scope
Bridge Component Replacement	May not complete the full scope
Cycle Path Renewals	Internal resourcing constraints
Streetlight upgrade High St	Mainpower design timeframe put project at risk
Minor Safety - Lighting (Unsub'd)	Awaiting price from Mainpower
Minor Safety - Intersection Improvements (Unsub'd)	Resourcing
Minor Safety - Speed Treatments (Unsub'd)	Report required to OOCB prior to install which may cause delays.
Minor Safety - Delineation Upgrades (Unsub'd)	Delineation strategy underway
School Safety Improvements (Unsub'd)	Awaiting confirmation of NZTA funding
Cenotaph Corner	High level of uncertainty
Cycle Path Renewal	No works currently scheduled
Realignment and Safety Improvements No10 Tram Rd	Options review is being completed

3.3.4. The delayed projects include the following:

Project Name	Delayed Reason
Skew Bridge Replacement	NZTA co-funding unlikely so project on hold
Town Centre Carpark (Alfred St) Layout Reconfiguration	Issue being resolved with property owner
Town Centre Carpark (Alfred St) Layout Reconfiguration	Issue being resolved with property owner
Town area developments	No fixed project at this stage so spend likely to be delayed

### 3.4. Summary

3.4.1. The roading programme appears to be behind schedule, but the timing of a number of significant spends is currently underway, and therefore the rate of spend will increase accordingly.

- 3.4.2. In addition, the annual roading budgets subsidised by NZTA through the National Land Transport Programme are on a three-year rolling programme of works. These projects are programmed over three years, with unders and overs each year. They have been shown as multi-year projects to provide flexibility within these budgets across the three-year programme of works.
- 3.4.1. Several projects at risk, are affected by complexity, and long processes where land purchases are involved, or are dependent on others i.e. work with Mainpower.
- 3.4.2. Outside of these areas, the roading programme is still on track to be 80% delivered.

#### 4. **STORMWATER DRAINAGE**

##### 4.1. Budget

- 4.1.1. The total budget for this year is \$6.45M. For the year \$3.3M has been spent (51%). The final forecast expenditure is \$6.22M (96%).

##### 4.2. Carry-overs

- 4.2.1. The planned carryover of both budget and expenditure was \$2.23M. The predicted carryover of budget is now \$1.05M budget (with a further \$0M at risk) and expenditure is \$0.91M.

##### 4.3. Projects

- 4.3.1. There are 63 projects being tracked.
- 4.3.2. Of these, 19% by value are complete and 55% on track, 23% at risk and 3% delayed.
- 4.3.3. The at-risk projects include the following projects:

Project Name	'At Risk' Reason
Blackett St piping	Slower than expected - Complex design
East Woodend Detention Pond 2.5Ha	Construction lead times, may not be completed by YE
Dockey Creek Diversion - Lilly Road	Options review being completed by external consultant
79 Park Terrace Drainage Improvements	Slower than expected - Options investigation underway
Queens Avenue Drainage Improvements	Slower than expected - Options investigation underway
Mandeville Resurgence Channel Diversion/Upgrade	Slower than expected - Complex design

- 4.3.4. The delayed projects include the following:

Project Name	Delayed Reason
Cridland St West Drainage Upgrades	Slower than expected - Going to external market for design rather than resourcing internally.
Mill Road SMAs	Report & Council workshop required to confirm way forward for project.

##### 4.4. Summary

- 4.4.1. The Drainage budget is on track and is looking to be largely delivered. There are several At Risk projects, but the staff will be working to ensure that these projects are achieved.

## 5. **WATER SUPPLY**

### 5.1. Budget

5.1.1. The total budget for this year is \$14.97M. For the year \$7.83M has been spent (52%). The final forecast expenditure is \$14.23M (95%).

### 5.2. Carry-overs

5.2.1. The planned carryover of both budget and expenditure was \$3.62M. The predicted carryover of budget is now \$1.81M budget (with a further \$0.47M at risk) and expenditure is \$1.81M.

### 5.3. Projects

5.3.1. There are 78 projects being tracked.

5.3.2. Of these, 40% by value are complete and 57% on track, 3% at risk and 0% delayed.

5.3.3. The only at-risk project is Additional Equestrian Source Well, due to uncertainty of well position.

5.3.4. There are no delayed projects.

### 5.4. Summary

The Water budget is on track and is looking to be largely delivered.

## 6. **WASTEWATER**

### 6.1. Budget

6.1.1. The total budget for this year is \$10.05M. For the year \$2.38M has been spent (24%). The final forecast expenditure is \$9.71M (97%).

### 6.2. Carry-overs

6.2.1. The planned carryover of both budget and expenditure was \$10.54M. The predicted carryover of budget is now \$5.27M budget (with a further \$2.26M at risk) and expenditure is \$5.02M.

### 6.3. Projects

6.3.1. There are 50 projects being tracked.

6.3.2. Of these, 10% by value are complete and 48% on track, 33% at risk and 10% delayed.

6.3.3. The at-risk projects include the following:

Project Name	'At Risk' Reason
Northbrook Road South Pumpstation and Rising Main	Developer led. Construction currently progressing well, but some risk around an unplanned easement acquisition which is being worked through.
Cridland St Sewer Repairs	Slower than expected - Going to external market for design rather than resourcing internally.

6.3.4. The delayed projects include the following:

Project Name	Delayed Reason
Woodend - Wastewater headworks renewals	Pending pump renewal strategy.
Woodend - Increase UV Capacity	Some initial delays regarding resourcing available which have not been able to be recovered.
Kaiapoi Wastewater Headworks Renewals	Pending pump renewal strategy
Percival Street - Charles to Matawai	Scheduled to be completed end of July 2026

#### 6.4. Summary

6.4.1. The Wastewater budget is signalled to be largely delivered, but there are some projects at risk which will need careful monitoring.

### 7. **REFUSE AND RECYCLING**

#### 7.1. Budget

7.1.1. The total budget for this year is \$1.15M. For the year \$0.32M has been spent (28%). The final forecast expenditure is \$0.68M (59%).

#### 7.2. Carry-overs

7.2.1. The planned carryover of both budget and expenditure was \$2M. The predicted carryover of budget is now \$1M budget (with a further \$0M at risk) and expenditure is \$0.49M.

#### 7.3. Projects

7.3.1. There are 16 projects being tracked.

7.3.2. Of these, 0% by value are complete and 100% on track, 0% at risk and 0% delayed.

7.3.3. There are no projects delayed or at risk to report.

#### 7.4. Summary

7.4.1. The Solid Waste budget is relatively small but is largely signalled as delayed. Most of the budget is linked to upgrades at Southbrook RRP, and while investigation and design process is progressing, the works are on hold.

### 8. **RECREATION**

#### 8.1. Budget

8.1.1. The total budget for this year is \$22.42M. For the year \$5.18M has been spent (23%). The final forecast expenditure is \$13.11M (58%).

#### 8.2. Carry-overs

8.2.1. The planned carryover of both budget and expenditure was \$5.66M. The predicted carryover of budget is now \$10.43M budget (with a further \$0.21M at risk) and expenditure is \$2.55M.

## 8.3. Projects

8.3.1. There are 90 projects being tracked.

8.3.2. Of these, 3% by value are complete and 40% on track, 24% at risk and 33% delayed.

8.3.3. The projects identified as at risk include:

Project Name	'At Risk' Reason
Boundary Fencing	May not proceed - Dependent on demand
District Security Cameras	Slower than expected - Currently under review
Canterbury Street Reserve	Slower than expected - Design approved & work planned to be completed by FYE
Airfield Equipment	Slower than expected - Carryover
Dixons Rd Cemetery	Planting seasonal
Land Purchase Ravenswood Community Centre	Dependent on others – negotiations underway
Oxford Town Hall Projection	Slower than expected - Under investigation
Kairaki Camp Ablutions Block Replacement	Working through larger issues - Budget likely not to be spent
Ashley Camp Renewals & Strengthening	Work to be done after peak season
Woodend Camp Renewals & Strengthening	Working through larger issues - Budget at risk
Town Centre Strategy Programme	Dependent on town strategy

8.3.4. The project identified as delayed include:

Project Name	Delayed Reason
Land Purchase - Neighbourhood	Dependent on demand - no planned purchases
Roads & Carparks	Due to complexity - multiple projects
Pearson Park	Delays in approvals
Non-specified Reserve Enhancement	Delays with consultation at start of project
Future Sports Ground Development	Resource constraints
Pegasus Youth Space	Project under discussion
Arohatia te awa (Cam River Walkway)	Multi year programme
Kaiapoi Lakes (old tip site)	Project on hold due to solid waste further investigation
Silverstream River Crossing (East West)	Dependent on external parties
Norman Kirk Park Power Installation	Resource constraints
Sefton Domain Reserve Bollards	Proposed to be pushed out
Youth Activation within Greenspace	Dependent on others
Coopers Creek Carpark/toilet	Awaiting feedback from DOC

Aeronautical Study Compliance Program	Overall program delayed
Airfield Taxiway Flooding	Resource constraints
Toilet Renewals	Master project with many sub projects.
Kaipoi Aquatic Centre Renewals	Scale of work
Rangiora Ashley General Landscape Development	Dependent on board feedback
Kaipoi Tuahiwi General Landscape Development	Dependent on board feedback
Oxford Ohoka General Landscape Development	Dependent on board feedback
Woodend Sefton General Landscape Development	Dependent on board feedback
General Building Renewals	Multiple projects - mainly on track
Waikuku Camp Demolitions	Working through larger issues - Physical works planned for next FY
Waikuku Camp Ablutions Block Replacement	Working through larger issues - Physical works planned for next FY
Kairaki Camp Infrastructure Renewals	Working through larger issues - Physical works planned for next FY
Waikuku Camp Renewals & Refurbishments	Working through larger issues - Physical works planned for next FY
Kaipoi bridge handrail replacement	Dependent on roading
Investigate Flagship park or sanctuary development	Complex collaboration

#### 8.4. Summary

8.4.1. The Recreation programme is signalled to have some significant delays. This has been factored into the Draft Annual Plan budgets for 2026/27, with reductions made to ensure work carried over from 2025/26 is accounted for.

### 9. **EARTHQUAKE RECOVERY AND REGENERATION**

#### 9.1. Budget

9.1.1. The total budget for this year is \$1.3M. For the year \$0.83M has been spent (64%). The final forecast expenditure is \$1.15M (88%).

#### 9.2. Carry-overs

9.2.1. The planned carryover of both budget and expenditure was \$0M. The predicted carryover of budget is now \$0.08M budget (with a further \$0M at risk) and expenditure is \$0.03M.

#### 9.3. Projects

9.3.1. There are 8 projects being tracked.

9.3.2. Of these, 7% by value are complete and 37% on track, 43% at risk and 13% delayed.

9.3.3. The at-risk projects include the following:

<b>Project Name</b>	<b>'At Risk' Reason</b>
Replacement of Balustrade on Williams St bridge	Balance carried over from last FY, now in progress
Murphy Park	Slower than expected - Resource consents
Kaiapoi Wharf Pontoon 1 & River Wall	Contractor abandoned contract, currently re-recruiting
Kaiapoi Riverbanks Rowing Precinct	Slower than expected - Resource consents

9.3.4. The delayed projects are Croquet and Community Studios Spaces which the timing for is dependent on the clubs own work.

#### 9.4. Summary

9.4.1. The Earthquake Recovery and Regeneration is predicted to be 88% complete. This programme is generally only partially spent each year, but the quantum of works to complete is steadily reducing.

### 10. **IMPLICATIONS FOR COMMUNITY WELLBEING**

10.1. There are implications on community wellbeing by the issues and options that are the subject matter of this report. Most of the delayed works are intended to directly benefit the community.

10.2. The Management Team has reviewed this report and support the recommendations.

### 11. **COMMUNITY VIEWS**

#### 11.1. **Mana whenua**

Te Ngāi Tūāhuriri hapū are likely to be affected by, or have an interest in the subject matter of this report. They have a wide ranging interest in much of the Council's work. Any delays that specifically affect them will need to be discussed at the appropriate forum.

#### 11.2. **Groups and Organisations**

There are groups and organisations likely to be affected by, or to have an interest in the subject matter of this report.

Each of the delayed projects is likely to influence a particular community or group, and so any changes in timeframe will require good consultation and careful management.

#### 11.3. **Wider Community**

The wider community is likely to be affected by, or to have an interest in the subject matter of this report.

Each of the delayed projects is likely to influence a particular community or group, and so any changes in timeframe will require good consultation and careful management.

### 12. **OTHER IMPLICATIONS AND RISK MANAGEMENT**

#### 12.1. **Financial Implications**

There are financial implications of the decisions signaled in by this report.

However where there are financial impacts that differ from the Annual Plan, these will be presented and discussed in the Annual Plan documentation.

## 12.2. Sustainability and Climate Change Impacts

The recommendations in this report do have sustainability and/or climate change impacts. The projects being reported on have a range of effects on both sustainability and climate change, and any delays will impact on the Council's ability to achieve its intended outcomes in the agreed timeframes.

## 12.3. Risk Management

There are risks arising from the adoption/implementation of the recommendations in this report.

Risk is associated with the delay of projects with the main consequences being:

- Necessary work not being completed could result in not achieving levels of service.
- Price fluctuations due to the current economic environment.
- Earthquake recovery – availability and amount of government funding and insurance recoveries for some assets.
- Further costs which may be incurred in future earthquakes e.g. Council self-insures bridges in conjunction with NZTA funding.
- Risk of delays of work that is intended to mitigate the effects of an event, where the event occurs in the meantime.
- Risk of delays of work to deal with growth that undue effects are created if the growth still occurs.
- Risk of a negative effect on reputation and perception.

## 12.4. Health and Safety

There are health and safety risks arising from the adoption/implementation of the recommendations in this report.

Contracts and work undertaken have been subject to the Councils Procurement and Contract Management Policy and contain minimum requirements, expectations and controls to ensure the Health and Safety Act is being met.

# 13. CONTEXT

## 13.1. Consistency with Policy

This matter is not a matter of significance in terms of the Council's Significance and Engagement Policy.

## 13.2. Authorising Legislation

The Local Government Act applies.

## 13.3. Consistency with Community Outcomes

The Council's community outcomes are relevant to the actions arising from recommendations in this report.

In particular that

*Transport is accessible, convenient, reliable and sustainable*

*Core Utilities are provided in a timely and sustainable manner*

*Public spaces and facilities are plentiful, accessible and high quality,*

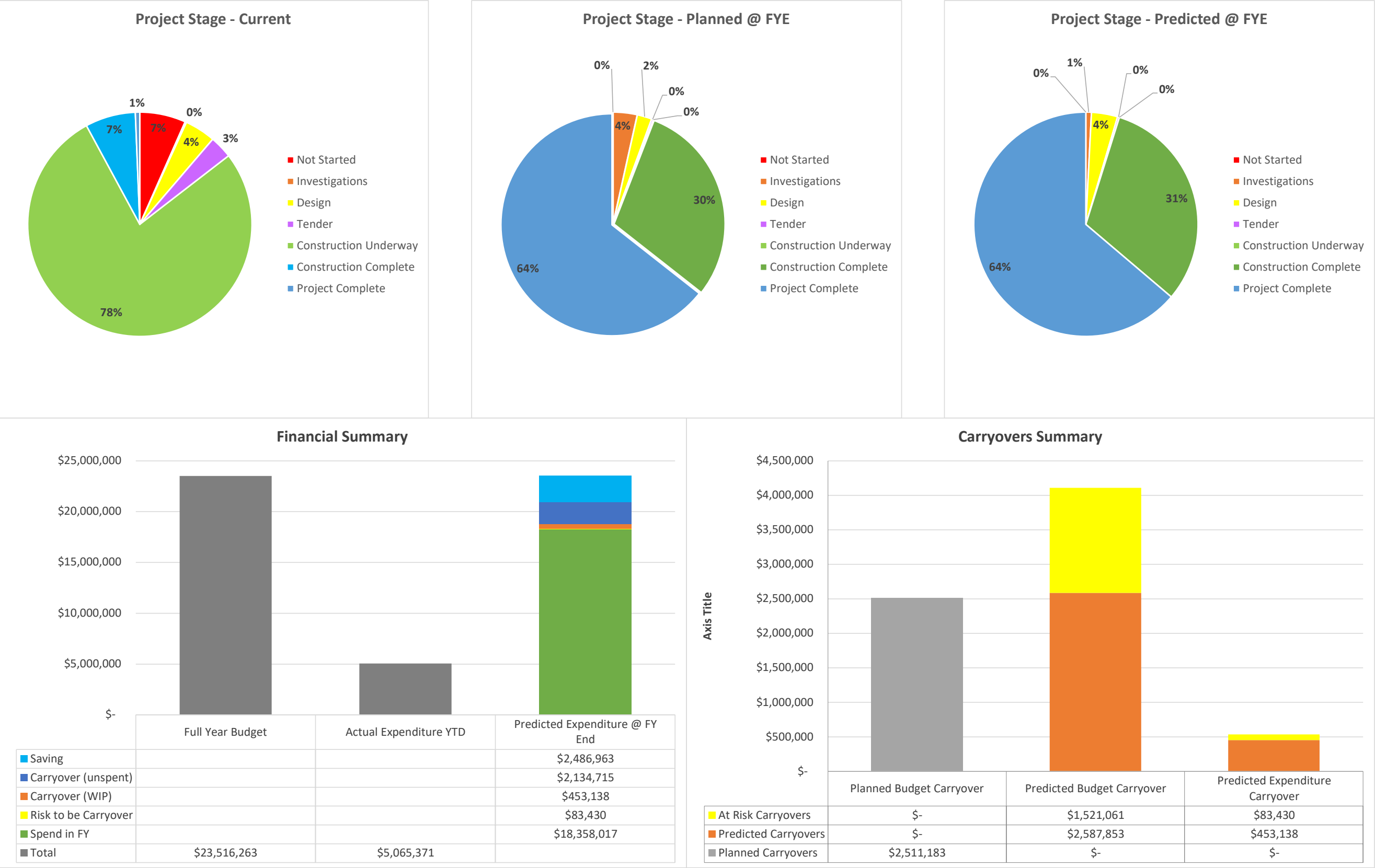


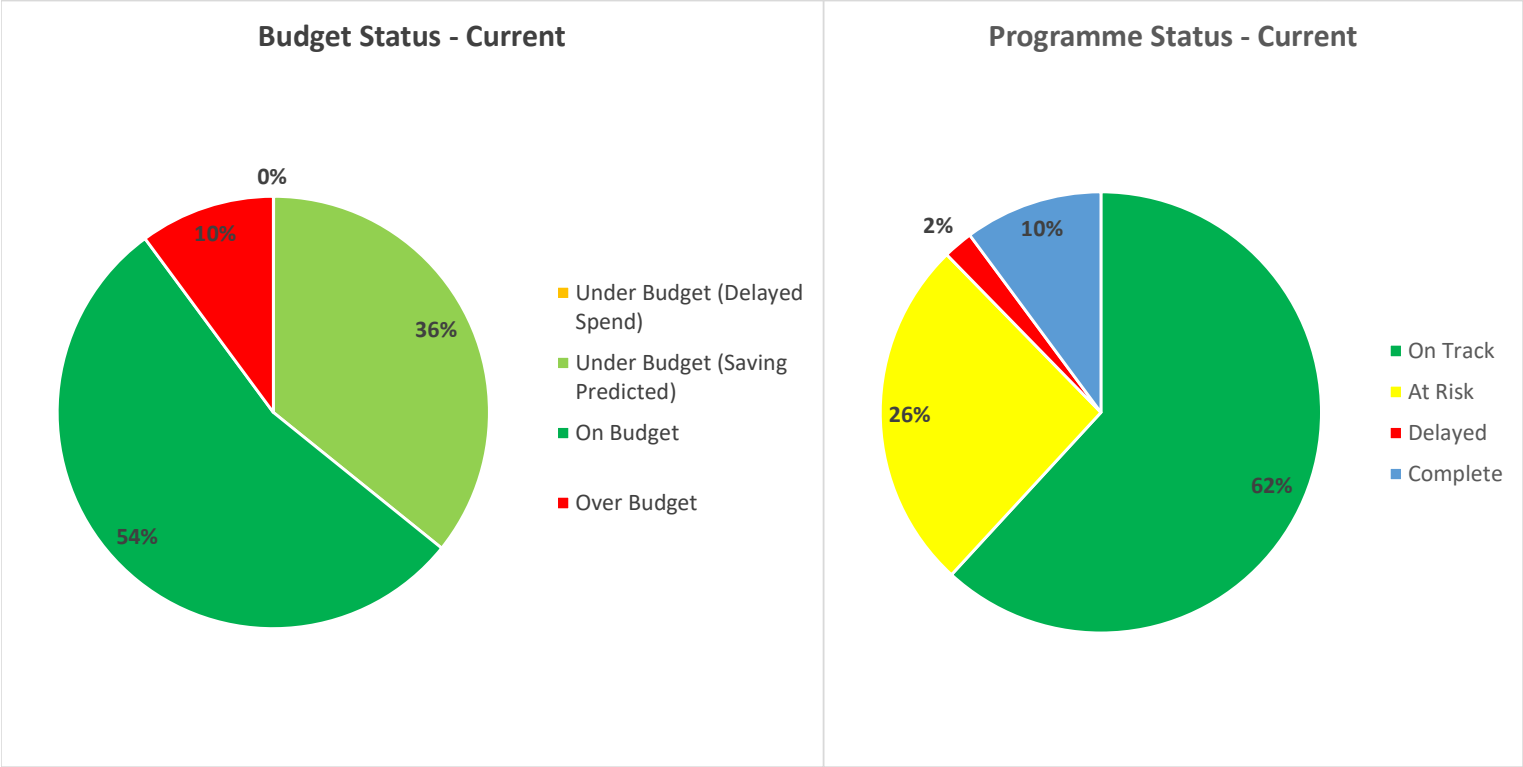
#### 13.4. **Authorising Delegations**

The Audit and Risk Committee have delegation to monitor the performance of the Council in delivering its programme, and take steps as it sees appropriate.

Roothing Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

SUMMARY





DEFINITIONS

Full Year Revised Budget	Budget approved in LTP/AP plus any additional budgets approved by Council throughout the FY.
Unspent Budget	Budget that will not be spent this financial year. This can be both a budget saving (e.g: due to projects being delivered for less than budgeted) or delayed budget spend (i.e.: budget that will be spent next financial year).
Programme - On Track	Refers to projects where the project work this FY is expected to be delivered by FYE.
Programme - At Risk	Refers to projects where the project work this FY is currently at risk of not being delivered by FYE. These are the projects that need to be resourced and monitored carefully to ensure they are delivered to programme.
Programme - Delayed	Refers to projects where the project work this FY will not be delivered by FYE. These projects are signalled as predicted carryover (if single or multi-year current), if not already shown as a planned carryover (if multi-year future).
On Budget	Refers to projects where the project work this FY is expected to be delivered within budget.
Over Budget	Refers to projects where the project work this FY will not be delivered on budget.
Under Budget (Delayed Spend)	Refers to projects where it is not expected to spend the budget this FY. These projects are to be signalled as either a planned (if multi-year future) or predicted carryover (if single or multi-year current).
Under Budget (Saving Predicted)	Refers to projects where the project work this FY is expected to be delivered under budget. This includes projects that will be completed this financial year and delivered under budget or (if multi-year future) the unspent budget will not be carried forward to the next FY.
Approved Carryover	Refers to the projects where the carryovers for multi-year projects that were approved as part of the AP/LTP.
Additional Carryover	Refers to the projects where the carryovers are due to projects being delayed. These carryovers are in addition to those carryovers approved as part of the AP/LTP.
At Risk Carryover	Refers to projects where the programme is at risk, therefore may potentially become a carryover of the risk identified are realised.

Roading Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Account Number	Who Controls the timing	Project Parent	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Predicted Budget Status at FYE - Current	Comments
100178	Council	Remetalling	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 813,754	\$ 470,308	\$ 813,754	\$ -	\$ -	\$ -	\$ -	On Budget	Delivered through the district roading maintenance contract.
100179	Council	Pavement Rehabilitation	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 1,333,322	\$ 202,949	\$ 1,333,322	\$ -	\$ -	\$ -	\$ -	On Budget	Delivered through the district roading maintenance contract. South Eyre Road underway. Rangiora Woodend Road deferred, possible replacement site yet to be confirmed
100180	Council	Drainage Renewals - K & C	Construction Underway	Project Complete	Project Complete	At Risk	\$ 853,867	\$ 176,591	\$ 830,717	\$ -	\$ -	\$ -	\$ -	On Budget	Contract awarded to Pidgeon Contracting. At risk due to contractors high workload
100181	Council	Routine Resealing and Resurfacing	Construction Underway	Construction Complete	Construction Complete	At Risk	\$ 2,328,083	\$ 422,941	\$ 1,800,000	\$ 528,083	\$ 528,083	\$ 528,083	\$ -	Under Budget (Saving Predicted)	Delivered through the district roading maintenance contract.
100182	Council	Resurfacing - Thin Asphaltic	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 730,558	\$ 88,874	\$ 730,558	\$ -	\$ -	\$ -	\$ -	On Budget	Delivered through the district roading maintenance contract.
100183	Council	Signs Renewal	Not Started	Construction Complete	Construction Complete	On Track	\$ 603,286	\$ 205,847	\$ 603,286	\$ -	\$ -	\$ -	\$ -	On Budget	Delivered through the district roading maintenance contract.
100184	Council	Lighting replacement	Construction Underway	Construction Complete	Project Complete	On Track	\$ 126,500	\$ 88,181	\$ 126,500	\$ -	\$ -	\$ -	\$ -	On Budget	Delivered through the Street Lighting Maintenance & Renewals contract.
101232	Council	Footpath Reconstruction	Construction Underway	Project Complete	Project Complete	On Track	\$ 176,400	\$ 103,123	\$ 176,400	\$ -	\$ -	\$ -	\$ -	On Budget	Delivered through the district roading maintenance contract, or within kerb and channel renewal contract. Queen Street, Wilson Dr, and Holcroft Court now complete. West Belt delayed to next year.
101771	Council	Bridge Component Replacement	Construction Underway	Project Complete	Project Complete	At Risk	\$ 729,615	\$ 114,355	\$ 729,615	\$ -	\$ -	\$ -	\$ -	On Budget	Combined predicted spend of \$810,000. Corde still working through \$650k of minor works to be actioned. Scour repair package has been awarded to On-Grade, and Doubledays Rd footbridge works currently out for tender. In conjunction with PJ102628
101772	Council	Bridges & Structures Renewals	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 100,000	\$ 12,752	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	\$ 100,000	On Budget	Southbrook Road / Middlebrook Culvert. Conversation to be had with NZTA regarding change of methodology to a proposed re-lining of existing culverts
100747	Others	Land Purchases - Improved LoS	Not Started	Project Complete	Project Complete	At Risk	\$ 196,900	\$ 27,107	\$ 48,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Land purchases associated with projects. Includes Caampions Road, Charels Upham Dr Deeds Strip, and Upper Sefton Drain. At risk due to long processes involved with land purchases, however good progress with Upper Sefton project. Campions Road Delayed
100187	Council	Gravel Pit Development	Construction Underway	Project Complete	Project Complete	On Track	\$ 12,340	\$ 9,692	\$ 12,340	\$ -	\$ -	\$ -	\$ -	On Budget	Works associated with the existing gravel pits, and meeting the resource consent conditions
100361	Council	Council Performed Work	Construction Underway	Project Complete	Project Complete	On Track	\$ 459,008	\$ 224,364	\$ 428,000	\$ -	\$ -	\$ -	\$ -	On Budget	Report to Council in November approved planned overspend of the sub-division area budget(s) Sites include: Kippenberger Ave underpass decommissioning, Stopforth / Parsonage Intersection, removal of speed tables in Silverstream Blvd and removal of street lighting in South Belt.
100192	Council	New Passenger Transport Infras	Project Complete	Construction Complete	Project Complete	Complete	\$ 98,000	\$ 73,479	\$ 80,000	\$ 18,000	\$ 18,000	\$ 18,000	\$ -	On Budget	All planned works for the year is complete. Will look to commence consultation on next set of sites early to keep momentum going on the programme delivery
101101	Council	West Rangiora Route Improvement	Construction Underway	Project Complete	Project Complete	On Track	\$ 85,000	\$ -	\$ 85,000	\$ -	\$ -	\$ -	\$ -	On Budget	Contributing towards the enabling works (power service relocations, fencing etc)
101556	Others	Land Purchases - Growth	Construction Underway	Project Complete	Project Complete	At Risk	\$ 88,800	\$ 12,250	\$ 138,300	\$ -	\$ -	\$ -	\$ -	Over Budget	Land purchase associated with projects. Includes No. 72 Southbrook Road, No. 74 Southbrook Road, No. 245 Fernside Road, No. 7 Todds Rd, Fernside / Lehmans Rd, and No. 14 Parsonage Road. "at risk" due to long processes involved with property purchases. Likelihood that many of these will not be completed by EOFY
102153	Council	Delivering Strategic Cycling Networks	Construction Complete	Project Complete	Project Complete	Complete	\$ 1,009,200	\$ 197,598	\$ 320,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Complete, awaiting final claim
101389	Others	Travel Demand MGMT/Modelling	Design	Project Complete	Project Complete	On Track	\$ 49,000	\$ 9,077	\$ 40,000	\$ -	\$ -	\$ -	\$ -	On Budget	Managed by greater Christchurch partners. Further invoices to come. Any unspent budget will not be carried over
100746	Council	New footpaths - major towns	Tender	Project Complete	Project Complete	On Track	\$ 202,300	\$ 12,779	\$ 100,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Blake St site confirmed. Staff to prepare report to add Highfield Lane to the programme. Predicted spend is based on \$100,000 from annual plan. Excess budget relates to unspent transport choices budget and is not intended to be spent
102434	Others	Old Waimak Bridge Renewals	Design	Project Complete	Construction Complete	On Track	\$ 25,000	\$ -	\$ 0	\$ 25,000	\$ 25,000	\$ 25,000	\$ 0	Under Budget (Saving Predicted)	CCC Project to replace the existing safety barriers on the old Waimak Bridge. Design only this year. Budget moved out to 26/27.
102453	Others	Gravel Pit Land Purchase	Construction Underway	Investigations	Project Complete	On Track	\$ 927,600	\$ 122,138	\$ 122,138	\$ 827,600	\$ 827,600	\$ 827,600	\$ 22,138	Under Budget (Saving Predicted)	Works associated with investigations and purchasing of land for new gravel pits. Negotiations proceeding well, with purchase costs and initial development costs to be paid next year. Once land decision made, will need to consider other steps (eg consenting, access, site development) and whether more budget is needed. Showing as a large underspend, but budget is to be moved out as per Annual Plan deliberations
102431	Council	New Eastern Link Road (25% ODP)	Design	Investigations	Design	On Track	\$ 63,750	\$ 62,360	\$ 127,500	\$ 63,750	\$ (63,750)	\$ 63,750	\$ -	Over Budget	Preliminary Design underway. Scheme estimate exceeds budget. Report to December Council meeting sought to move budget forward. Total budget across three PJ codes now \$510,000 for the 2025/26 year
101780	Council	Lees Valley Willow Walls	Construction Underway	Project Complete	Project Complete	On Track	\$ 579,945	\$ 84,363	\$ 500,000	\$ -	\$ -	\$ -	\$ -	On Budget	Corde underway with the culvert renewals to improve resilience of Lees Valley Rd
102432	Council	New Eastern Link Road (50% LOS)	Design	Investigations	Design	On Track	\$ 163,500	\$ 236,706	\$ 255,000	\$ 163,500	\$ (91,500)	\$ 163,500	\$ -	Over Budget	Preliminary Design underway. Scheme estimate exceeds budget. Report to December Council meeting sought to move budget forward. Total budget across three PJ codes now \$510,000 for the 2025/26 year
102433	Council	New Eastern Link Road (25% Growth)	Design	Investigations	Design	On Track	\$ 63,750	\$ -	\$ 127,500	\$ 63,750	\$ (63,750)	\$ 63,750	\$ -	Over Budget	Preliminary Design underway. Scheme estimate exceeds budget. Report to December Council meeting sought to move budget forward. Total budget across three PJ codes now \$510,000 for the 2025/26 year
102435	Council	Oxford Rd / Lehmans Rd Roundabout	Investigations	Design	Design	On Track	\$ 50,000	\$ 640	\$ 30,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 30,000	Under Budget (Saving Predicted)	Investigations underway, topographical survey completed
102449	Council	Cycle Path Renewals	Not Started	Construction Complete	Construction Complete	At Risk	\$ 28,540	\$ -	\$ 28,540	\$ -	\$ -	\$ -	\$ -	On Budget	Delivered through the district roading maintenance contract.

Roading Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

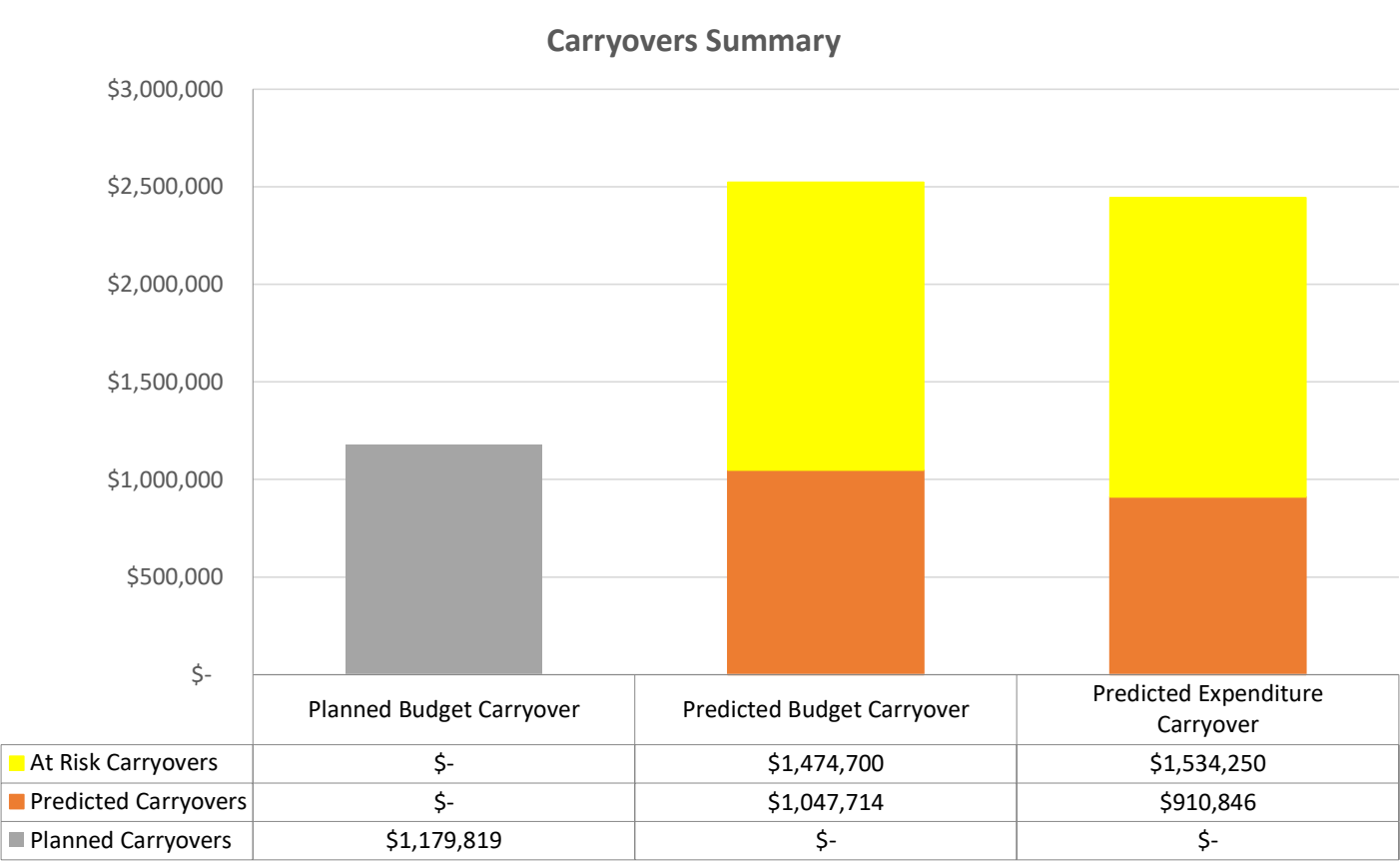
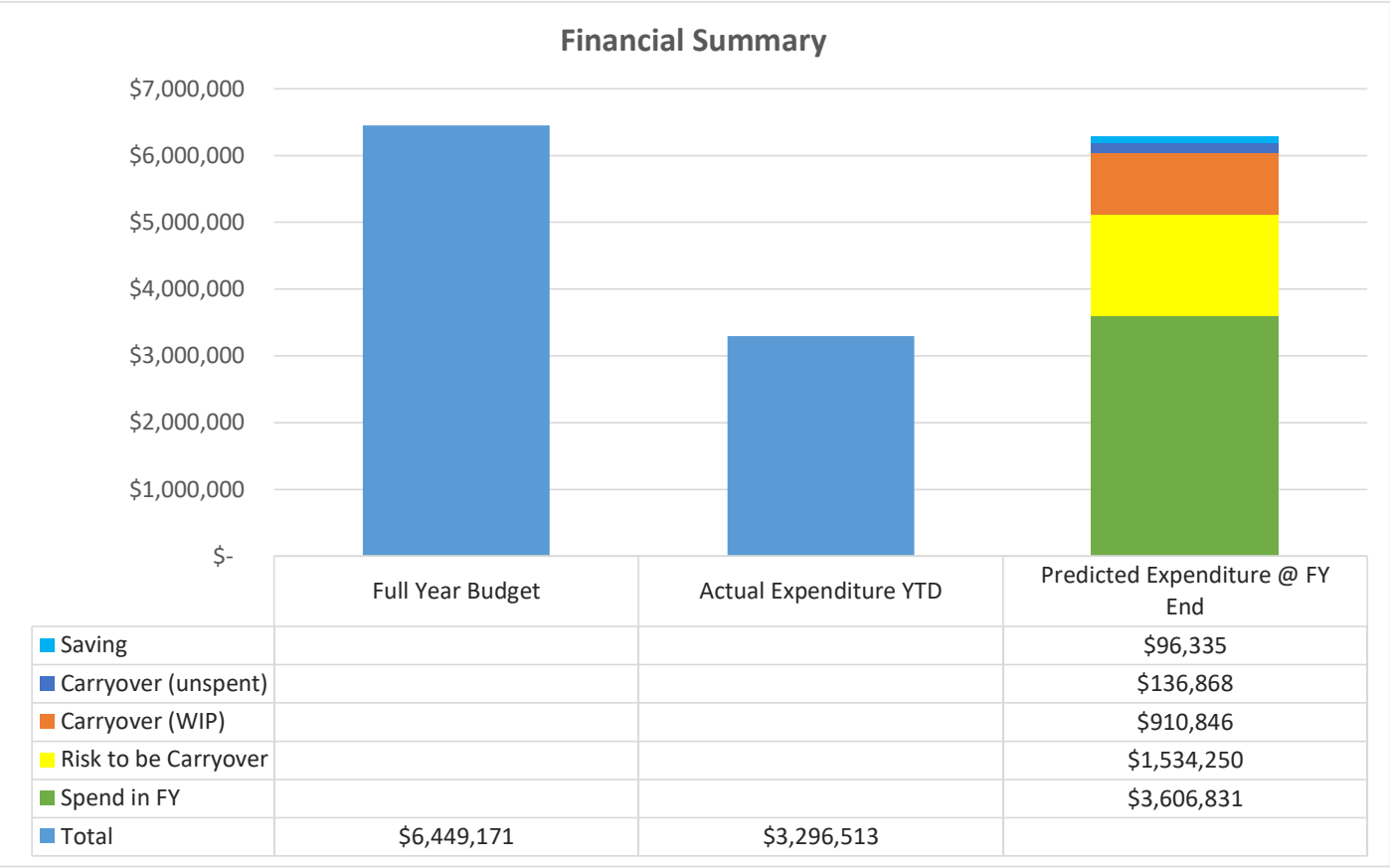
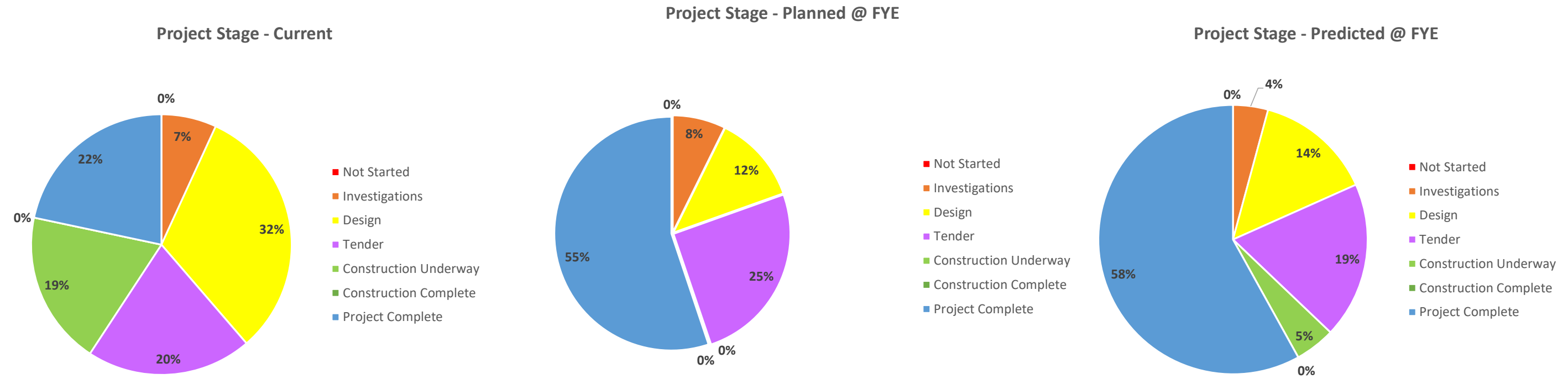
Account Number	Who Controls the timing	Project Parent	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Predicted Budget Status at FYE - Current	Comments
100178	Council	Remetalling	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 813,754	\$ 470,308	\$ 813,754	\$ -	\$ -	\$ -	\$ -	On Budget	Delivered through the district roading maintenance contract.
102450	Council	Skew Bridge Replacement	Investigations	Project Complete	Investigations	Delayed	\$ 415,670	\$ 3,531	\$ 5,000	\$ -	\$ 410,670	\$ -	\$ -	Under Budget (Delayed Spend)	Project on hold as unlikely to secure NZTA co-funding at this stage. Impact trackers installed on bridge to monitor potential guard rail strikes
102451	Council	Widen Skewbridge Rd - Skew Bridge to Mulcocks	Design	Tender	Tender	On Track	\$ 25,000	\$ 504	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ -	On Budget	Investigations underway, topographical survey completed
100188	Others	Subdivisional Share Provision	Construction Underway	Project Complete	Project Complete	On Track	\$ 418,608	\$ 117,391	\$ 752,000	\$ -	\$ -	\$ -	\$ -	Over Budget	Report to Council in November approved planned overspend of the sub-division area budget(s) Sites include: River Road urbanisation (Stage 2), South MUBA, Pentecost Road. Browns Road seal extension completed.
102130	Others	Waimakariri Gorge Bridge	Construction Complete	Project Complete	Project Complete	On Track	\$ 323,430	\$ -	\$ 198,300	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Final seal completed , and proceeding to monitor the bridge deck.
102230	Council	Remetalling	Not Started	Project Complete	Investigations	On Track	\$ 119,678	\$ -	\$ 119,678	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102231	Council	Pavement Rehabilitation	Not Started	Project Complete	Investigations	On Track	\$ 26,253	\$ -	\$ 26,253	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102137	Council	North/South Collector Road	Construction Underway	Project Complete	Project Complete	On Track	\$ 1,005,220	\$ 56,798	\$ 800,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	First invoice paid. Next invoice due second quarter of 2026. Developer led project
102628	Council	Bridge Component Replacement	Construction Underway	Project Complete	Project Complete	At Risk	\$ 319,483	\$ -	\$ 80,385	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Combined predicted spend of \$920,000. Corde still working through \$650k of minor works to be actioned including BirchHill. Scour repair package has been awarded to On-Grade, and Doubledays Rd footbridge works currently out for tender. In conjunction with PJ101771
102639	Council	Streetlight Upgrade Major Town	Project Complete	Project Complete	Project Complete	Complete	\$ 50,000	\$ 40,903	\$ 40,903	\$ -	\$ -	\$ -	\$ -	On Budget	Complete
102133	Others	North/South Collector Road	Construction Underway	Project Complete	Project Complete	On Track	\$ 1,508,580	\$ 393,834	\$ 1,200,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	First invoice paid. Next invoice due second quarter of 2026. Developer led project
101777	Others	Land - Blake St Extension	Design	Investigations	Design	On Track	\$ 12,500	\$ 17,097	\$ 25,000	\$ 12,500	\$ 12,500	\$ 12,500	\$ 25,000	Over Budget	concept plans underway, workshop / report to go to RACB in Feb
102427	Council	Town Centre Carpark (Ashley St) Layout Improvements	Construction Underway	Project Complete	Project Complete	On Track	\$ 37,500	\$ 536	\$ 536	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Price received. Staff have met with contractor and New World to discuss methodology and timing. Works likely to commence in Feb or March. Expenditure to go against PJ102427
102428	Council	Town Centre Carpark (Alfred St) Layout Reconfiguration	Not Started	Project Complete	Construction Complete	Delayed	\$ 12,500	\$ -	\$ 0	\$ -	\$ 12,500	\$ -	\$ 0	Under Budget (Delayed Spend)	Unresolved issue yet to be addressed. Need to re-engage with property owner to come to a resolution.
102429	Council	Town Centre Carpark (Ashley St) Layout Improvements	Construction Underway	Project Complete	Project Complete	On Track	\$ 112,500	\$ 634	\$ 70,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Price received and approved. Works to start first quarter of 2026
102430	Council	Town Centre Carpark (Alfred St) Layout Reconfiguration	Not Started	Project Complete	Construction Complete	Delayed	\$ 37,500	\$ -	\$ 0	\$ -	\$ 37,500	\$ -	\$ 0	Under Budget (Delayed Spend)	Unresolved issue yet to be addressed. Need to re-engage with property owner to come to a resolution.
102135	Council	Fernside/Todds Intersection	Construction Underway	Design	Project Complete	On Track	\$ 185,000	\$ 111,595	\$ 226,000	\$ 59,000	\$ 185,000	\$ 59,000	\$ 226,000	Over Budget	Report to Council in November approved to bring budget forward to complete enabling works this year. Budget figure should be \$226,000
100359	Others	Town area developments	Investigations	Project Complete	Investigations	Delayed	\$ 50,000	\$ -	\$ 0	\$ -	\$ 50,000	\$ -	\$ 0	Under Budget (Delayed Spend)	No fixed project at this time, therefore "delayed". Will require workshop with new council and as yet, no such workshop is planned. Therefore signalling project as a delay. Possible contribution to supply & installation of additional bike parking in key locations
102706	Council	Resurfacing - Chipseal	Construction Underway	Project Complete	Project Complete	On Track	\$ 23,774	\$ -	\$ 23,774	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102707	Council	Resurfacing - Asphalt	Construction Underway	Project Complete	Project Complete	On Track	\$ 7,925	\$ -	\$ 7,925	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102708	Council	Traffic Services Renewal - Signs	Construction Underway	Project Complete	Project Complete	On Track	\$ 60,202	\$ -	\$ 60,202	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102709	Council	Traffic Services Renewal - Lighting	Construction Underway	Project Complete	Project Complete	On Track	\$ 103,500	\$ -	\$ 116,500	\$ -	\$ -	\$ -	\$ -	Over Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102710	Council	Footpath Renewals	Construction Underway	Project Complete	Project Complete	On Track	\$ 217,854	\$ -	\$ 217,854	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract, or within kerb and channel renewal contract. Queen Street, Wilson Drive, and Holcroft Court all completed. Wet Belt now deferred to next year.
102711	Council	Cycle Path Renewals	Construction Underway	Project Complete	Project Complete	At Risk	\$ 18,302	\$ -	\$ 18,302	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract. At risk due to potential internal resourcing issues
102712	Council	Streetlight upgrade High St	Construction Underway	Project Complete	Project Complete	At Risk	\$ 50,000	\$ 532	\$ 50,000	\$ -	\$ -	\$ -	\$ -	On Budget	MainPower have confirmed lighting design. Now with PJL for pricing. MainPower design timeframe put this project "at risk", however with that component now resolved it is promising we may complete this project. Works to be completed within Lighting Maintenance Contract
102713	Council	Capital Proj Sealed Widening	Construction Underway	Project Complete	Project Complete	On Track	\$ 29,400	\$ -	\$ 29,400	\$ -	\$ -	\$ -	\$ -	On Budget	Widening to be completed in conjunction with reseals. Lees Road, Revells Road, and isolated widening on Williams St.
102715	Council	Minor Safety - Lighting (Unsub'd)	Construction Underway	Project Complete	Project Complete	At Risk	\$ 68,000	\$ -	\$ 68,000	\$ -	\$ -	\$ -	\$ -	On Budget	MainPower providing price to carry out works in High Street, Oxford. At Risk due to mainpower involvement
102716	Council	Minor Safety - Intersection Improvements (Unsub'd)	Construction Underway	Project Complete	Project Complete	At Risk	\$ 120,000	\$ -	\$ 140,000	\$ -	\$ -	\$ -	\$ -	Over Budget	Designs underway for Tram / Early, Swamp / Hodgsons, and North Eyre / Logan Rd. Potential resourcing issues result in project "at risk"
102717	Council	Minor Safety - School Safety Project (Unsub'd)	Construction Underway	Project Complete	Project Complete	On Track	\$ 157,500	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Clarkville School works to be completed in September, Townsend Road Kea Crossing completed in January. No further works this year, with Rangiora High School work delayed.Remaining budget may be spent to assist with electronic speed signs. Clarkville School against 102439 / 100185
102718	Council	Minor Safety - Speed Treatments (Unsub'd)	Construction Underway	Project Complete	Project Complete	At Risk	\$ 87,900	\$ -	\$ 70,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Oxford Speed Thresholds - design underway. Report to OOCB required prior to install. Cosgrove St line marking delayed also.
102719	Council	Minor Safety - Walking & Cycling Improvements (Unsub'd)	Construction Underway	Project Complete	Project Complete	On Track	\$ 141,250	\$ -	\$ 120,000	\$ -	\$ -	\$ -	\$ -	On Budget	Projects in this category generally complete or on track.

Roading Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

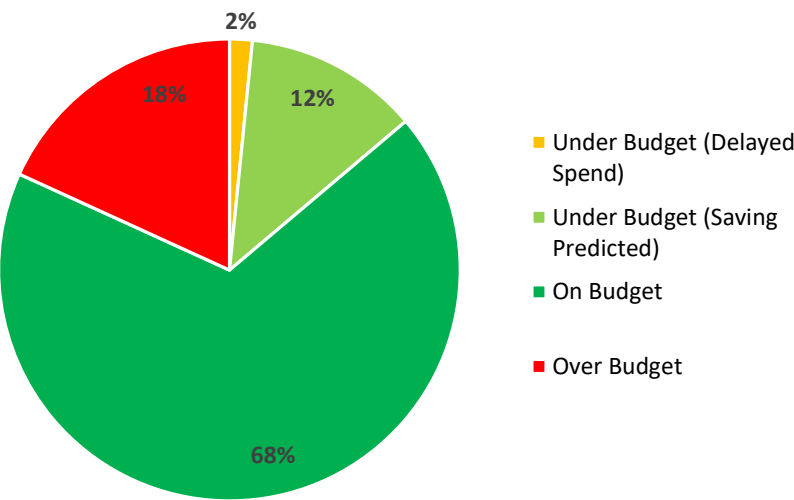
Account Number	Who Controls the timing	Project Parent	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Predicted Budget Status at FYE - Current	Comments
100178	Council	Remetalling	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 813,754	\$ 470,308	\$ 813,754	\$ -	\$ -	\$ -	\$ -	On Budget	Delivered through the district roading maintenance contract.
102720	Council	Minor Safety - Other (Unsub'd)	Construction Underway	Project Complete	Project Complete	On Track	\$ 94,650	\$ -	\$ 67,800	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Ford signage upgrade completed. Signage in Sovereign Palms priced and accepted.
102721	Council	Minor Safety - Roadside Hazards Removal (Unsub'd)	Construction Underway	Project Complete	Project Complete	On Track	\$ 200,000	\$ 44,705	\$ 115,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Carrs Road culvert complete, report to OOCB for Depot Road bridge. Project on track.
102722	Council	Minor Safety - Delineation Upgrades (Unsub'd)	Design	Project Complete	Project Complete	At Risk	\$ 100,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Safety Engineer workingon deliniation strategy, and report to U&R. Timeframe will be tight
102723	Council	Minor Safety - High Risk Rural Intersections Treatments	Construction Underway	Project Complete	Project Complete	On Track	\$ 377,300	\$ -	\$ 372,000	\$ -	\$ -	\$ -	\$ -	On Budget	Contract awarded to OnGrade, commencing in March.
102724	Council	School Safety Improvements (Unsub'd)	Tender	Project Complete	Construction Complete	At Risk	\$ 1,000,000	\$ 4,968	\$ 500,000	\$ 500,000	\$ 500,000	\$ 500,000	\$ -	Under Budget (Saving Predicted)	Awaiting confirmation of NZTA co-funding, however to meet programme requirements, RFT for electronic signage has been advertised, closing mid feb.
101876	Others	Cenotaph Corner	Construction Underway	Project Complete	Project Complete	At Risk	\$ 20,000	\$ 1,756	\$ 20,000	\$ -	\$ -	\$ -	\$ -	On Budget	Workshop with the RACB planned for February, however "At risk" due to high levels of uncertainty
100360	Council	Design fees & Misc	Construction Underway	Project Complete	Project Complete	On Track	\$ 41,861	\$ 18,703	\$ 41,861	\$ -	\$ -	\$ -	\$ -	On Budget	Professional Fees for Council Performed Works
101880	Council	Mulcocks and Fernside Rd closure	Design	Project Complete	Construction Complete	On Track	\$ 20,000	\$ 6,623	\$ 20,000	\$ -	\$ -	\$ -	\$ -	On Budget	Concept options drawn up. Staff to meet with KiwiRail before having workshop with Council
102704	Council	Widen Skewbridge Rd - Mulcocks to Threlkelds	Design	Tender	Tender	On Track	\$ 25,000	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ 25,000	\$ -	On Budget	Investigations underway, topographical survey completed
102134	Council	Widen culvert on Townsend Rd	Construction Underway	Project Complete	Project Complete	On Track	\$ 880,000	\$ 112,275	\$ 891,000	\$ -	\$ -	\$ -	\$ -	On Budget	Culvert procurement awarded. Installation contract tender being evaluated, looking to award November 2025
102640	Council	Tuahiwi Grittled Footpath Surfacing	Construction Complete	Project Complete	Project Complete	Complete	\$ 100,000	\$ 103,729	\$ 103,729	\$ -	\$ -	\$ -	\$ -	On Budget	Carry over from 24/25. Sealing of Tuahiwi footpath now complete
102381	Council	Durham Land Purchase for Carparking LOS	Construction Complete	Project Complete	Project Complete	Complete	\$ 1,124,295	\$ 761,047	\$ 750,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Carry over from 24/25. Town Hall Car Park now complete
100185	Council	Minor Improvements	Not Started	Project Complete	Project Complete	On Track	\$ 570,280	\$ 120,355	\$ 427,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Minor works typically spread across child PJ codes
102620	Council	Routine Resealing and Resurfacing	Construction Underway	Project Complete	Project Complete	On Track	\$ 42,520	\$ -	\$ 42,520	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102621	Council	Resurfacing - Thin Asphaltic	Construction Underway	Project Complete	Project Complete	On Track	\$ 14,170	\$ -	\$ 14,170	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102622	Council	Signs Renewal	Construction Underway	Project Complete	Project Complete	On Track	\$ 17,500	\$ -	\$ 17,500	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102624	Council	Drainage Renewals - K & C	Construction Underway	Project Complete	Project Complete	On Track	\$ 9,060	\$ -	\$ 9,060	\$ -	\$ -	\$ -	\$ -	On Budget	Tender awarded to Pidgeon Contracting
102627	Council	Footpath Reconstruction	Construction Underway	Project Complete	Project Complete	On Track	\$ 104,400	\$ -	\$ 104,400	\$ -	\$ -	\$ -	\$ -	On Budget	Unsubsidised budget top-up. Delivered through the district roading maintenance contract.
102629	Council	Cycle Path Renewal	Tender	Project Complete	Project Complete	At Risk	\$ 18,430	\$ -	\$ 18,430	\$ -	\$ -	\$ -	\$ -	On Budget	no works planned currently.
102156	Council	Woodend to Kaiapoi Cycleway (Williams St to Woodend Beach R	Construction Underway	Project Complete	Project Complete	On Track	\$ 965,100	\$ 45,209	\$ 965,100	\$ -	\$ -	\$ -	\$ -	On Budget	Works commenced in January. Starting in Smith Street, headed north
102136	Council	28 Roundabout Installation at Bradleys/McHughes/Tram Rd Inter	Design	Design	Design	On Track	\$ 98,650	\$ 98,304	\$ 98,304	\$ -	\$ -	\$ -	\$ -	On Budget	Carry-over from 2024/25. No construction budget. Design nearing completion.
102705	Council	Realignment and Safety Improvements No10 Tram Rd	Design	Design	Design	At Risk	\$ 50,000	\$ 41,641	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	\$ 50,000	On Budget	Scheme design for No. 10 Rd intersection approved, but is looking to be unachievable within the availble budget. Staff working on options before coming back to Council for confirmation. Project is therefore at risk, despite finacially on track
Grand Total							\$ 23,516,263	\$ 5,065,371	\$ 18,894,585	\$ 2,511,183	\$ 2,587,853	\$ 2,511,183	\$ 453,138		

Drainage Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

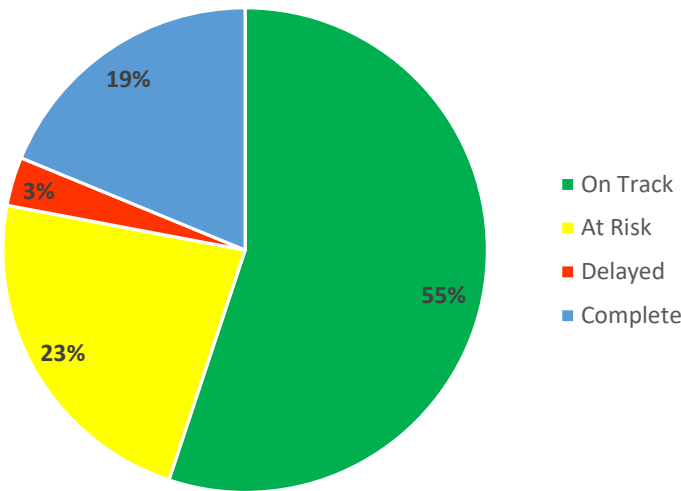
SUMMARY



Budget Status - Current



Programme Status - Current



DEFINITIONS

Full Year Revised Budget	Budget approved in LTP/AP plus any additional budgets approved by Council throughout the FY.
Unspent Budget	Budget that will not be spent this financial year. This can be both a budget saving (e.g: due to projects being delivered for less than budgeted) or delayed budget spend (i.e.: budget that will be spent next financial year).
Programme - On Track	Refers to projects where the project work this FY is expected to be delivered by FYE.
Programme - At Risk	Refers to projects where the project work this FY is currently at risk of not being delivered by FYE. These are the projects that need to be resourced and monitored carefully to ensure they are delivered to programme.
Programme - Delayed	Refers to projects where the project work this FY will not be delivered by FYE. These projects are signalled as predicted carryover (if single or multi-year current), if not already shown as a planned carryover (if multi-year future).
On Budget	Refers to projects where the project work this FY is expected to be delivered within budget.
Over Budget	Refers to projects where the project work this FY will not be delivered on budget.
Under Budget (Delayed Spend)	Refers to projects where it is not expected to spend the budget this FY. These projects are to be signalled as either a planned (if multi-year future) or predicted carryover (if single or multi-year current).
Under Budget (Saving Predicted)	Refers to projects where the project work this FY is expected to be delivered under budget. This includes projects that will be completed this financial year and delivered under budget or (if multi-year future) the unspent budget will not be carried forward to the next FY.
Approved Carryover	Refers to the projects where the carryovers for multi-year projects that were approved as part of the AP/LTP.
Additional Carryover	Refers to the projects where the carryovers are due to projects being delayed. These carryovers are in addition to those carryovers approved as part of the AP/LTP.
At Risk Carryover	Refers to projects where the programme is at risk, therefore may potentially become a carryover of the risk identified are realised.



Drainage Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

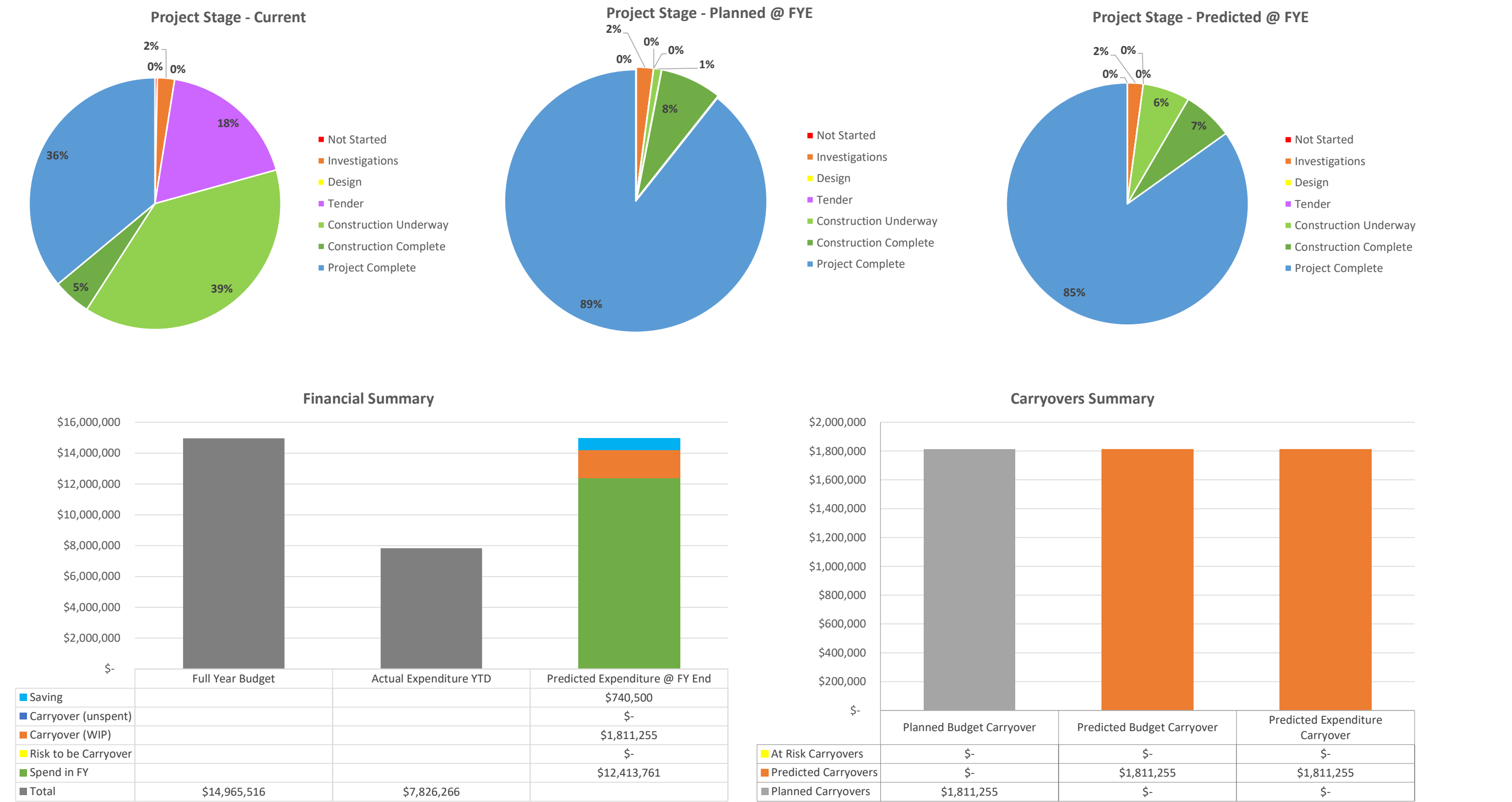
Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
	101349	Eastbelt Rain Gardens & Soakpits	Council	Project Complete	INPUT DATE	Project Complete	Complete	\$ 130,902	\$ 185,787	\$ 185,787	\$ -	\$ -	\$ -	\$ -	Over Budget	Project Complete. Project was not capitalised last year due to earlier uncertainty over whether the assets were roading or drainage, which is now resolved.
	101732	Lineside Rd Drainage Upgrade Stage 2	Council	Project Complete	INPUT DATE	Project Complete	Complete	\$ 14,232	\$ 60,200	\$ 60,200	\$ -	\$ -	\$ -	\$ -	Over Budget	Project Complete. Project was not capitalised last year due to earlier uncertainty over whether the assets were roading or drainage, which is now resolved.
	101471	Cones Road Land Purchase	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 130,250	\$ 131,531	\$ 131,531	\$ -	\$ -	\$ -	\$ -	On Budget	Project Complete. All expenditure from previous years. Uncertainty on capitalisation between roading and drainage. Needs to be further discussed with finance.
	102042	Wolffs Rd July 22 Flood	Council	Project Complete	Project Complete	Project Complete	Complete	\$ -	\$ 16,618	\$ 16,618	\$ -	\$ -	\$ -	\$ -	Over Budget	Project complete. Expenditure this year is for investigative modelling regarding existing bund. Expenditure to be journaled over to opertational budget.
	102213	Wilson Drive Pipe Upgrade	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 185,000	\$ 119,735	\$ 119,735	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Project completed in July 2025.
	102278	Tram Rd Clarkville flood	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 67,379	\$ 62,610	\$ 62,610	\$ -	\$ -	\$ -	\$ -	On Budget	Project Complete. All expenditure from previous years. Project was not capitalised last year but is now resolved.
	102368	Cust Road Drainage Upgrades	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 40,000	\$ 53,942	\$ 53,942	\$ -	\$ -	\$ -	\$ -	Over Budget	Project complete. Over budget as a result of significant, unforeseen legal costs related to the easement.
	102398	Batten Grove Flood Works	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 29,000	\$ 29,022	\$ 29,022	\$ -	\$ -	\$ -	\$ -	On Budget	Project Complete. All expenditure from previous years. Capitalisation of assets to be completed.
	102612	Topito Road Culvert Upgrade	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 20,000	\$ 27,284	\$ 27,284	\$ -	\$ -	\$ -	\$ -	Over Budget	Project complete.
	102636	96 Topito Rd	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 80,000	\$ 55,658	\$ 80,000	\$ -	\$ -	\$ -	\$ -	On Budget	Project complete. Still awaiting final invoice.
	102638	Church Bush Rd	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 50,000	\$ 8,702	\$ 55,568	\$ -	\$ -	\$ -	\$ -	Over Budget	Works to be completed this year.
	102584	Kaipoi Drainage Reactive Capital Work	Council	Project Complete	Project Complete	Project Complete	Complete	\$ -	\$ 32,664	\$ 32,664	\$ -	\$ -	\$ -	\$ -	Over Budget	These are unplanned and unbudgeted reactive capital works that require repair.
	102480	Raven Quay Stormwater Renewal	Council	Project Complete	Project Complete	Project Complete	Complete	\$ -	\$ 6,064	\$ 6,064	\$ -	\$ -	\$ -	\$ -	Over Budget	Project complete. Late invoice for the expenditure this year.
	102739	127 Mairaki Rd Culvert Upgrade	Council	Project Complete	INPUT DATE	Project Complete	Complete	\$ 150,000	\$ 7,130	\$ 150,000	\$ -	\$ -	\$ -	\$ -	On Budget	Tender awarded. Construction to start in late February 2026.
	102378	Wolffs Road	Council	Project Complete	Project Complete	Project Complete	Complete	\$ -	\$ 8,000	\$ 8,000	\$ -	\$ -	\$ -	\$ -	Over Budget	Project complete. Late expenditure for site reinstatement work.
	102280	Revells Rd Tuahiwi	Council	Project Complete	Project Complete	Project Complete	On Track	\$ 50,000	\$ 8,806	\$ 50,000	\$ -	\$ -	\$ -	\$ -	On Budget	Project complete. Final invoice still to come
	101962	Swindells Road Drainage Upgrade	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 159,003	\$ 113,801	\$ 113,801	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Project complete.
	102056	ZIPA Minor Capital Works	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 9,513	\$ 113,000	\$ -	\$ -	\$ -	\$ -	Over Budget	Operational works that are tracked as capital works. Finance to add budget to PJ.
	102745	Queens Avenue Drainage Improvements	Council	Design	Project Complete	Project Complete	At Risk	\$ 50,000	\$ 5,130	\$ 50,000	\$ -	\$ -	\$ -	\$ -	On Budget	Installing soakpits and other drainage improvements. Options investigation in progress.
	102036	Pearson Lane 225mm pipe July 22 Flood	Council	Project Complete	Project Complete	Project Complete	Complete	\$ -	\$ 5,592	\$ 5,592	\$ -	\$ -	\$ -	\$ -	Over Budget	Expenditure to be journaled as charged to wrong code.
	102746	MacDonald Lane Drainage Improvements	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 300,000	\$ 4,917	\$ 55,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Installing soakpits on MacDonalds Lane. Design in progress to be constructed this year.
	102747	79 Park Terrace Drainage Improvements	Council	Construction Underway	Project Complete	Project Complete	At Risk	\$ 150,000	\$ 8,108	\$ 150,000	\$ -	\$ -	\$ -	\$ -	On Budget	Swale and pipework improvements along Park Terrace. Options memo is being finalised.
(blank) Total								\$ 1,605,766	\$ 975,780	\$ 1,571,384	\$ -	\$ -	\$ 8,000	\$ -		
Rangiora	100118	Under Channel Piping	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 62,820	\$ -	\$ 62,820	\$ -	\$ -	\$ -	\$ -	On Budget	Underchannel drainage pipework installed in conjunction with the kerb and channel replacemnt programme on Seddon Street. Tender awarded. Construction starting in February 2026.
	100789	Blackett St piping	Council	Design	Tender	Tender	At Risk	\$ 52,350	\$ 76,855	\$ 111,900	\$ -	\$ -	\$ -	\$ -	Over Budget	Pipe upgrade along Blackett Street east of King Street roundabout to the Ashley Street roundabout. Design progressing. At risk due to complex design. Project is overbudget due to significant ptholing work to ensure design is feasible.
	100847	Minor improvements	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 47,115	\$ 4,829	\$ 47,115	\$ -	\$ -	\$ -	\$ -	On Budget	The Rangiora minor stormwater improvements project for 2025/26 includes constructing a swale in Koura Reserve to address reported flooding at 33 Koura Drive. Tender awarded. Construction to start late January 2026.
	101891	Railway Drain Treatment	Council	Design	Design	Design	On Track	\$ 30,000	\$ 44,093	\$ 51,014	\$ -	\$ -	\$ -	\$ -	Over Budget	Project is overbudget due to significant investigation work to ensure design is acheiving project objectives. The option of a centralised treatment device located in the Toy Library car park has been confirmed. Design to progress with this option.
	101892	North Brook/Geddis Street - Three Brooks Enhancement Work	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 337,925	\$ 44,050	\$ 156,902	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Repair and replacement of timber lined drain of the North Brook between West Belt and Elisabeth Street.Tender awarded. Construction to start in late January 2026.
	100849	Wiltshire Green Pipework Upgrade	Council	Design	Design	Design	On Track	\$ 75,384	\$ 6,904	\$ 75,384	\$ 75,384	\$ 75,384	\$ 75,384	\$ 75,384	On Budget	Stage 2 is proposed to upgrade stormwater pipe from Parkhouse to Green Street along Treffers Avenue and Johns Road. Design progressing. Utility survey to be undertaken in January 2026.
	102692	North Drain Piping - Ashley to Edward	Council	Design	Tender	Tender	On Track	\$ 52,350	\$ 22,830	\$ 52,350	\$ -	\$ -	\$ -	\$ -	On Budget	Option memo completed. Preferred option has been confirmed. Progressing design.
	102693	Belmont Avenue Drainage Upgrades	Council	Design	Design	Design	On Track	\$ 20,940	\$ 4,103	\$ 15,522	\$ 20,940	\$ 20,940	\$ 20,940	\$ 15,522	Under Budget (Saving Predicted)	PDU has surveyed the site. PDU preparing options memo.
	102694	Network Discharge Consent Implementation Works	Council	Investigations	Investigations	Investigations	On Track	\$ 52,350	\$ 19,827	\$ 52,350	\$ 52,350	\$ 52,350	\$ 52,350	\$ 52,350	On Budget	PDU finalising decision memo regarding network discharge consent implementation works strategy and consultant procurement.
	102695	Three Brooks Enhancement Work - Middle Brook Tributary	Council	Design	Tender	Tender	On Track	\$ 20,940	\$ -	\$ 20,940	\$ -	\$ -	\$ -	\$ -	On Budget	Repair and replacement of the timber-lined section of the Middle Brook tributary upstream of Bush Street. The design and construction will follow the approach used for the North Brook / Geddis Street – Three Brooks Enhancement Works project. The works will be delivered this financial year as a variation to the Geddis Street contract. The existing design budget is sufficient to complete the works.
Rangiora Total								\$ 752,174	\$ 223,490	\$ 646,297	\$ 148,674	\$ 148,674	\$ 148,674	\$ 143,256		
Coastal Urban	100999	Stormwater Minor Improvements	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 26,175	\$ 1,591	\$ 26,175	\$ -	\$ -	\$ -	\$ -	On Budget	Installation of sump and additional laterals near 16 Main North Road.Tender awarded. Construction to start late January 2026.

Drainage Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

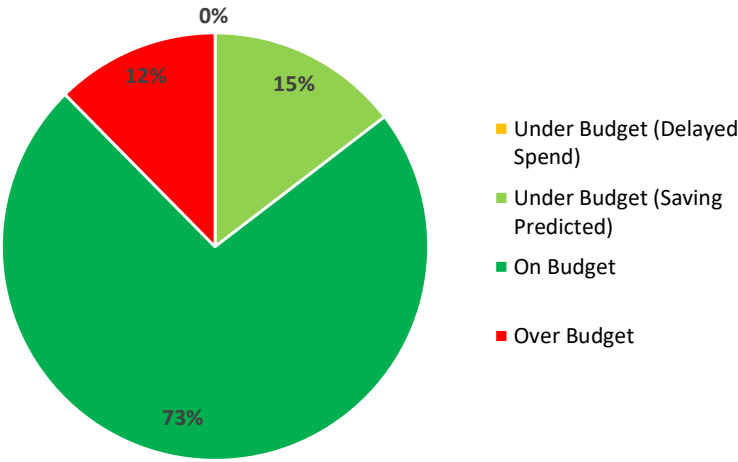
Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
Coastal Urban	101736	Box Drain Improvements	Council	Tender	Tender	Construction Underway	On Track	\$ 391,100	\$ 240,345	\$ 300,000	\$ 391,100	\$ 391,100	\$ 391,100	\$ 300,000	Under Budget (Saving Predicted)	Water treatment improvements for discharge into the Box Drain. Feasibility report complete. Design RFP is out for tender with award in February 2026.
	102478	Woodend Capacity Improvements	Council	Design	Tender	Tender	On Track	\$ 62,800	\$ 56,949	\$ 62,800	\$ -	\$ -	\$ -	\$ -	On Budget	The upgrades are required to service the proposed development, alongside associated urbanisation and development works. Design for the McIntosh Drain capacity upgrades is currently underway and is being completed by an external consultant team.
	102479	Pines Kairaki Upgrade	Council	Design	Tender	Tender	On Track	\$ 31,400	\$ 15,913	\$ 31,400	\$ 31,400	\$ 31,400	\$ 31,400	\$ 31,400	On Budget	Drainage upgrades in the Pines / Kairaki villages. Options memo complete. Will present finding to community board for feedback.
	100558	East Woodend Detention Pond 2.5Ha	Council	Design	Tender	Tender	At Risk	\$ 600,000	\$ 21,438	\$ 600,000	\$ -	\$ -	\$ -	\$ -	On Budget	The Petries Road Detention Basin upgrade will support ongoing development within the East Woodend ODA.The project is running in parallel with the Eders Road development to utilise fill from the detention ponds. Budget has been brought forward to enable construction to commence following tendering. There is a risk that construction may not be completed this financial year.
	102696	School Road and Main North SW Renewal	Council	Design	Tender	Tender	On Track	\$ 36,650	\$ 5,117	\$ 36,650	\$ -	\$ -	\$ -	\$ -	On Budget	Upgrade of stormwater pipe at intersection of School Road and SH1. Design progressing in tandem with the water renewals. Intending to tender the work in June 2026
Coastal Urban Total								\$ 1,148,125	\$ 341,353	\$ 1,057,025	\$ 422,500	\$ 422,500	\$ 422,500	\$ 331,400		
Pegasus	101003	Stormwater Minor Improvements	Council	Not Started	Project Complete	Project Complete	Complete	\$ 15,705	\$ 48	\$ 48	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	No works have been identified. No expenditure expected. Will journal expenditure.
Pegasus Total								\$ 15,705	\$ 48	\$ 48	\$ -	\$ -	\$ -	\$ -		
Kaiapoi	100131	Underchannel piping	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 82,780	\$ -	\$ 82,780	\$ -	\$ -	\$ -	\$ -	On Budget	Underchannel drainage pipework installed in conjunction with the kerb and channel replacemnt programme on Akaroa Street. Tender awarded. Construction starting in February 2026.
	101005	Stormwater Minor Improvements	Council	Design	Project Complete	Project Complete	On Track	\$ 47,115	\$ 19,950	\$ 47,115	\$ -	\$ -	\$ -	\$ -	On Budget	Feldwick drain planting is complete. Remaining budget to go towards steps at the dudley pumpstation. Design for steps is progressing.
	102481	Kaikaniui Diversion	Council	Investigations	Investigations	Investigations	On Track	\$ 104,750	\$ 6,832	\$ 104,750	\$ 104,750	\$ 104,750	\$ 104,750	\$ 104,750	On Budget	Investigation has commenced with modelling report draft completed. Modelling has been completed. Drafting RFP for overall catchment strategy.
	102482	Cridland St West Drainage Upgrades	Council	Design	Tender	Tender	Delayed	\$ 209,450	\$ 40,506	\$ 100,000	\$ 209,450	\$ 209,450	\$ 209,450	\$ 100,000	Under Budget (Delayed Spend)	This project aims to address ongoing stormwater flooding and wastewater service issues in the Cridland Street West area of Kaiapoi. This project, including the wastewater component, will be designed by an external consultant. The RFP is currently being prepared.
	102697	Kaiapoi Drainage Pump Renewals	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	On Budget	3 Waters operations team assessing pump renewals for 2025/26.
	102698	Kaikaniui SMA Upgrade	Council	Investigations	Investigations	Investigations	On Track	\$ 52,350	\$ -	\$ 52,350	\$ 52,350	\$ 52,350	\$ 52,350	\$ 52,350	On Budget	Extension of the Kaikanui SMA into the regeneration area. Investigation has commenced with modelling report draft completed. Modelling has been completed. Drafting RFP for Catchment strategy.
Kaiapoi Total								\$ 546,445	\$ 67,288	\$ 436,995	\$ 366,550	\$ 366,550	\$ 366,550	\$ 257,100		
Oxford	101010	Stormwater Minor Improvements	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 15,705	\$ -	\$ 15,705	\$ -	\$ -	\$ -	\$ -	On Budget	Formalising channel on Tawera Lane and Oxford Road. Design has commenced.
	102397	Burnett St Capacity Upgrades	Council	Design	Tender	Tender	On Track	\$ 52,400	\$ 72,523	\$ 121,500	\$ 52,400	\$ 52,400	\$ 52,400	\$ 121,500	Over Budget	Capacity upgrades that include swale and bund around the north and east boundaries of the Oxford A&P showgrounds and installation of pipe connecting to Burnett Street system. Solution was approved by OOCB and U&R. Finalising design. Tender planned for July 2026. Over budget due to stakeholder consultation. Budget overrun will be carried over.
	102699	Bay Road Drainage Upgrades	Council	Design	Tender	Tender	On Track	\$ 31,410	\$ 12,381	\$ 31,410	\$ 31,410	\$ 31,410	\$ 31,410	\$ 31,410	On Budget	Realignment of the the drain along the southern boundary of 25 Bush Road to the drainage channel on Bay Road to mitigate future drainage issues. Design progressing.
Oxford Total								\$ 99,515	\$ 84,904	\$ 168,615	\$ 83,810	\$ 83,810	\$ 83,810	\$ 152,910		
District Drainage	101299	Mandeville Resurgence Channel Diversion/Upgrade	Council	Design	Design	Design	At Risk	\$ 570,000	\$ 411,209	\$ 570,000	\$ -	\$ -	\$ -	\$ -	On Budget	Finalising design of Stage 1a that will remove pinchpoints from existing channel through Millfield Subdivision. Anticipating to tender in February 2026.
	102216	1030 Loburn Whiterock Rd	Council	Tender	Project Complete	Project Complete	On Track	\$ 1,097,050	\$ 819,324	\$ 978,505	\$ -	\$ -	\$ -	\$ -	On Budget	Fencing and demolition to be out for tender early February 2026.
	102410	Infrastructure Resilience Fund	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 275,500	\$ -	\$ 275,500	\$ -	\$ -	\$ -	\$ -	On Budget	Infrastructure resilience fund. Work programme being developed by Infrastructure Resilience team.
	102285	Lower Sefton Rd Ashley flood	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 100,361	\$ 96,248	\$ 96,248	\$ -	\$ -	\$ -	\$ -	On Budget	Project Complete
	102618	Waikuku Beach Road Drainage Improvements	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 70,000	\$ 10,047	\$ 70,000	\$ -	\$ -	\$ -	\$ -	On Budget	Drainage improvement works at intersection SH1 and Waikuku Beach Road. Design in progress to be constructed this year.
	102635	Bradleys Rd	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 90,000	\$ 102,780	\$ 102,780	\$ -	\$ -	\$ -	\$ -	Over Budget	Project complete.
	102700	Dockey Creek Diversion - Lilly Road	Council	Investigations	Investigations	Investigations	At Risk	\$ 52,350	\$ -	\$ 52,350	\$ -	\$ -	\$ -	\$ -	On Budget	Investigation to be undertaken by external consultant to assess options.
District Drainage Total								\$ 2,255,261	\$ 1,439,609	\$ 2,145,383	\$ -	\$ -	\$ -	\$ -		
Stockwater Race	100043	Culvert Replacement	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 26,180	\$ -	\$ 26,180	\$ 158,285	\$ 26,180	\$ 26,180	\$ 26,180	On Budget	Works for 2025/26 are currently being assessed.
Stockwater Race Total								\$ 26,180	\$ -	\$ 26,180	\$ 158,285	\$ 26,180	\$ 26,180	\$ 26,180		
Grand Total								\$ 6,449,171	\$ 3,296,513	\$ 6,215,968	\$ 1,179,819	\$ 1,047,714	\$ 1,055,714	\$ 910,846		

Water Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

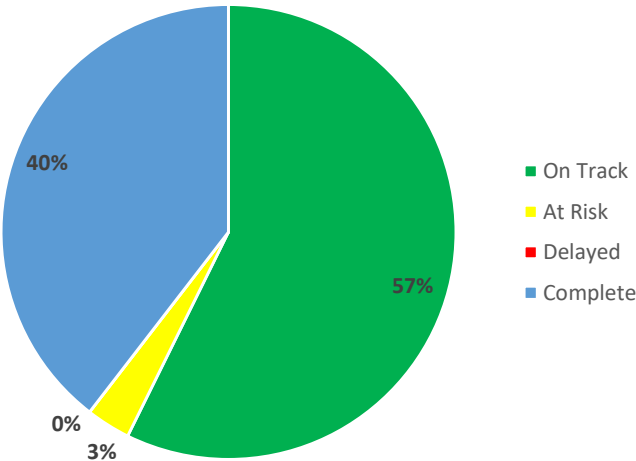
SUMMARY



Budget Status - Current



Programme Status - Current



DEFINITIONS

Full Year Revised Budget	Budget approved in LTP/AP plus any additional budgets approved by Council throughout the FY.
Unspent Budget	Budget that will not be spent this financial year. This can be both a budget saving (e.g: due to projects being delivered for less than budgeted) or delayed budget spend (i.e.: budget that will be spent next financial year).
Programme - On Track	Refers to projects where the project work this FY is expected to be delivered by FYE.
Programme - At Risk	Refers to projects where the project work this FY is currently at risk of not being delivered by FYE. These are the projects that need to be resourced and monitored carefully to ensure they are delivered to programme.
Programme - Delayed	Refers to projects where the project work this FY will not be delivered by FYE. These projects are signalled as predicted carryover (if single or multi-year current), if not already shown as a planned carryover (if multi-year future).
On Budget	Refers to projects where the project work this FY is expected to be delivered within budget.
Over Budget	Refers to projects where the project work this FY will not be delivered on budget.
Under Budget (Delayed Spend)	Refers to projects where it is not expected to spend the budget this FY. These projects are to be signalled as either a planned (if multi-year future) or predicted carryover (if single or multi-year current).
Under Budget (Saving Predicted)	Refers to projects where the project work this FY is expected to be delivered under budget. This includes projects that will be completed this financial year and delivered under budget or (if multi-year future) the unspent budget will not be carried forward to the next FY.
Approved Carryover	Refers to the projects where the Carryovers for multi-year projects that were approved as part of the AP/LTP.
Additional Carryover	Refers to the projects where the carryovers are due to projects being delayed. These carryovers are in addition to those carryovers approved as part of the AP/LTP.
At Risk Carryover	Refers to projects where the programme is at risk, therefore may potentially become a carryover of the risk identified are realised.

Water Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
	102106	Northeast Rangiora Supply Main	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 14,940	\$ 14,940	\$ -	\$ -	\$ -	\$ -	Over Budget	0
	102342	Ohoka Water Reactive Capital Work	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 28,048	\$ 28,048	\$ -	\$ -	\$ -	\$ -	Over Budget	0
	102095	Two Chain Rd 3rd Well	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 16,108	\$ 16,108	\$ -	\$ -	\$ -	\$ -	Over Budget	0
	102343	Mandeville Water Reactive Capital Work	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 10,173	\$ 10,173	\$ -	\$ -	\$ -	\$ -	Over Budget	0
	102245	Rockford Rd River Intake&Deep Well sites	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 46,668	\$ 46,668	\$ -	\$ -	\$ -	\$ -	Over Budget	Carryover budget
	102348	Oxford No 1 Rural Water Reactive Capital Work	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 9,406	\$ 9,406	\$ -	\$ -	\$ -	\$ -	Over Budget	Reactive unbudgeted work. McPhedrons radio upgrade, level sensor upgrade.
	102353	Poyntz Road Water Reactive Capital Work	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 14,114	\$ 14,114	\$ -	\$ -	\$ -	\$ -	Over Budget	Reactive unbudgeted work. PH analyser replacement.
	101381	Rangiora UV Treatment Installation	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 8,364	\$ 8,364	\$ -	\$ -	\$ -	\$ -	Over Budget	Carry over budget
	101382	Kaiapio UV Treatment Implementation	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 6,560	\$ 6,560	\$ -	\$ -	\$ -	\$ -	Over Budget	Carry over budget
	102654	Garrymere Bore 2 Drilling	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 60,382	\$ 60,382	\$ -	\$ -	\$ -	\$ -	Over Budget	Unbudgeted work - Exploratory drilling as part of new source investigations. Approved by CE
	102090	Ohoka UV upgrade	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 7,235	\$ 7,235	\$ -	\$ -	\$ -	\$ -	Over Budget	Carryover budget
	102341	Waikuku Beach Water Reactive Capital Work	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 5,852	\$ 5,852	\$ -	\$ -	\$ -	\$ -	Over Budget	Conductivity prob at Kings Ave
	101903	Darnley Square - Source	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 177,115	\$ 26,319	\$ 177,115	\$ -	\$ -	\$ -	\$ -	On Budget	Carryover budget
	102537	West Eyreton UV Installation	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 102,000	\$ 36,648	\$ 102,000	\$ -	\$ -	\$ -	\$ -	On Budget	Carryover budget
(blank) Total								\$ 279,115	\$ 303,054	\$ 519,203	\$ -	\$ -	\$ -	\$ -		
Rangiora	100002	Pipeline replacements	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 881,100	\$ 409,855	\$ 881,100	\$ -	\$ -	\$ -	\$ -	On Budget	Constructing this year in Percival St, Johns Road, Thorne Place, Ashley St, Victoria/Queen St. All on track.
	101894	Rangiora Source Upgrade 1	Council	Tender	Project Complete	Construction Complete	On Track	\$ 891,500	\$ 590,670	\$ 821,450	\$ -	\$ -	\$ -	\$ -	On Budget	Tender currently under evaluation.
	102520	East Rangiora Northern Link Main	(blank)	Project Complete	Project Complete	Project Complete	Complete	\$ 75,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Not required, already billed as part of development so nothing to construct on this budget number.
	102522	Ayers St Water Treatment Plant to East Belt Supply Main	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 1,848,019	\$ 1,394,143	\$ 1,394,143	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Construction complete
	102527	Rangiora Electrical renewals	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 83,760	\$ 61,373	\$ 83,760	\$ -	\$ -	\$ -	\$ -	On Budget	Order in place to replace harmonic filters
	102528	Johns Road East Supply Main	Council	Construction Complete	Project Complete	Project Complete	On Track	\$ 792,736	\$ 42,617	\$ 656,274	\$ -	\$ -	\$ -	\$ -	On Budget	Practical completion to be done in February and final invoices to be provided.
	101895	Merton Road and Priors Road Water Servicing	Council	Tender	Project Complete	Project Complete	On Track	\$ 903,950	\$ 37,465	\$ 903,950	\$ 903,950	\$ 903,950	\$ 903,950	\$ 903,950	On Budget	Being completed in conjunction with Greenspace project
	101897	Ayers Street Reservoir Sealing	Council	Project Complete	Project Complete	Project Complete	Complete	\$ -	\$ 13,215	\$ 13,215	\$ -	\$ -	\$ -	\$ -	Over Budget	The Ayers St Reservoir Sealing project is complete. This budget should be against the project Wales St Isolation Valves. Finance to resolve .
	102649	Ayers St Supply Main	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 900,420	\$ 458,504	\$ 482,504	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Construction completed in January. Linked to 102522.
	102651	Ayers St to EB (Lovers Lane extra over)	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 266,985	\$ 146,412	\$ 173,700	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Construction completed in January. Linked to 102522.
	102652	Fire Hydrant Ayers St Well Chamber Relocation	Council	Project	Project	Project	Complete	\$ 20,940	\$ 12,002	\$ 20,500	\$ -	\$ -	\$ -	\$ -	On Budget	Construction completed in January. Linked to 102522.
	102676	Rangiora Water Urban Restrictor Upgrades	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 62,820	\$ -	\$ 62,820	\$ -	\$ -	\$ -	\$ -	On Budget	Restrictors to be installed Feb - May 2026 in the Fernside Rd, Camwell Park area
	102702	Northbrook Rd Boost Main - Stage 2	Council	Construction Underway	Construction Complete	Project Complete	On Track	\$ 280,596	\$ 36,503	\$ 240,398	\$ -	\$ -	\$ -	\$ -	On Budget	Tender awarded. Construction to start in February.
Rangiora Total								\$ 7,008,326	\$ 3,202,760	\$ 5,733,814	\$ 903,950	\$ 903,950	\$ 903,950	\$ 903,950		
Woodend-Pegasus	102529	Additional Equestrian Source Well	Council	Tender	Construction Complete	Construction Underway	At Risk	\$ 471,195	\$ 163,614	\$ 471,195	\$ 471,195	\$ 471,195	\$ 471,195	\$ 471,195	On Budget	At risk due to uncertainty of well positon
	102530	Pegasus Water Treatment Plant Sand Upgrade	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 159,740	\$ 25,757	\$ 159,740	\$ -	\$ -	\$ -	\$ -	On Budget	To be completed in May 2026.
	102535	Woodend-Pegasus Electrical renewals	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 15,705	\$ 12,923	\$ 15,705	\$ -	\$ -	\$ -	\$ -	On Budget	Order in place to replace harmonic filter
	101105	Woodend Headworks Renewals	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 88,995	\$ 3,839	\$ 88,995	\$ -	\$ -	\$ -	\$ -	On Budget	Construction underway.
	100911	Pipeline Renewals	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 88,995	\$ 16,577	\$ 88,995	\$ -	\$ -	\$ -	\$ -	On Budget	Under design this year ready for construction next year.
	102657	Pegasus Surface Pump Upgrade 1	Council	Tender	Project Complete	Construction Complete	On Track	\$ 15,705	\$ -	\$ 15,705	\$ -	\$ -	\$ -	\$ -	On Budget	Quote received
	102658	Pegasus Surface Pump Upgrade 1	Council	Tender	Project Complete	Construction Complete	On Track	\$ 36,645	\$ -	\$ 36,645	\$ -	\$ -	\$ -	\$ -	On Budget	Quote received
	102659	Chinnerys Sandfilter Removal	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 31,410	\$ 5,031	\$ 28,850	\$ -	\$ -	\$ -	\$ -	On Budget	Construction started end of January.
	102660	CCTV Camera at Pegasus WTP	Council	Tender	Project	Project	On Track	\$ 10,470	\$ -	\$ 10,470	\$ -	\$ -	\$ -	\$ -	On Budget	Procurement is IT led. This is being chased up with the intention to complete all
	102661	Woodend Pegasus Water Urban Restrictor Upgrades	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 10,470	\$ -	\$ 10,470	\$ -	\$ -	\$ -	\$ -	On Budget	All complete. Costs still to be processed.
	102340	Woodend Pegasus Water Reactive Capital Work	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ -	\$ 48,236	\$ 48,236	\$ -	\$ -	\$ -	\$ -	Over Budget	Reactive unbudgeted work. VSD, pump motor and dosing pump replacement.
Woodend-Pegasus Total								\$ 929,330	\$ 275,976	\$ 975,006	\$ 471,195	\$ 471,195	\$ 471,195	\$ 471,195		
Waikuku Beach	102662	New Sump for Campground Well Chamber	Council	Investigations	Project Complete	Project Complete	On Track	\$ 15,705	\$ -	\$ 15,705	\$ -	\$ -	\$ -	\$ -	On Budget	Under review - may not be required.



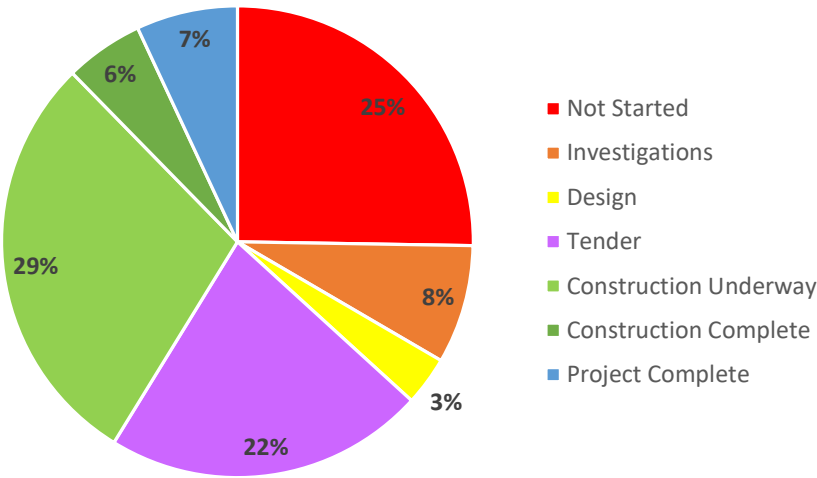
Water Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
Waikuku Beach	102663	Waikuku Beach Water Urban Restrictor Upgrades	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 36,645	\$ -	\$ 27,279	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Construction complete - Water unit still be invoice.
Waikuku Beach Total								\$ 52,350	\$ -	\$ 42,984	\$ -	\$ -	\$ -	\$ -		
Ohoka	101111	Ohoka Restrictor Upgrades	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 62,820	\$ -	\$ 56,663	\$ -	\$ -	\$ -	\$ -	On Budget	Work scheduled to be complete in March.
	102540	Ohoka WTP Upgrade	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 172,800	\$ 307,097	\$ 307,097	\$ -	\$ -	\$ -	\$ -	Over Budget	Complete - linked to 102536. Between both projects they are not overbudget.
	102541	Ohoka Generator	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 240,810	\$ 56,481	\$ 240,810	\$ -	\$ -	\$ -	\$ -	On Budget	Complete
	102536	Ohoka UV upgrade	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 1,318,150	\$ 1,163,893	\$ 1,318,150	\$ -	\$ -	\$ -	\$ -	On Budget	Complete - linked to 102540. Between both projects they are not overbudget.
Ohoka Total								\$ 1,794,580	\$ 1,527,471	\$ 1,922,720	\$ -	\$ -	\$ -	\$ -		
Mandeville	100627	Mandeville water Pipeline Renewals	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 268,750	\$ 49,206	\$ 268,750	\$ -	\$ -	\$ -	\$ -	On Budget	Constructing this year in Johns Rd (completed) and Tram Road. All on track.
	102542	Two Chain Rd 3rd Well	Council	Construction	Project	Project	On Track	\$ 501,150	\$ 314,611	\$ 501,150	\$ -	\$ -	\$ -	\$ -	On Budget	On track. Tender awarded.
	102664	Mandeville Source Upgrade 2	Council	Investigations	Investigations	Investigations	On Track	\$ 300,000	\$ 14,552	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	\$ 300,000	On Budget	Location investigation for well underway
	102665	Generator at Two Chain Road HW	Council	Tender	Construction Underway	Construction Underway	On Track	\$ 52,350	\$ 6,257	\$ 52,350	\$ 52,350	\$ 52,350	\$ 52,350	\$ 52,350	On Budget	Tender awarded. Design being finalised for civil works
Mandeville Total								\$ 1,122,250	\$ 384,625	\$ 1,122,250	\$ 352,350	\$ 352,350	\$ 352,350	\$ 352,350		
Kaiapoi	100032	Pipe Replacement	Council	Construction	Project	Project	On Track	\$ 398,720	\$ 334,728	\$ 398,720	\$ -	\$ -	\$ -	\$ -	On Budget	Constructing this year in Fuller St(Complete) and Murray Place. All on track.
	102666	Fence Replacement Darnley WTP	Council	Construction Complete	Project Complete	Project Complete	On Track	\$ 36,645	\$ 31,473	\$ 36,645	\$ -	\$ -	\$ -	\$ -	On Budget	Project complete - just awaiting final costs.
	102667	Kaiapoi Water Urban Restrictor Upgrades	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 10,470	\$ -	\$ 10,470	\$ -	\$ -	\$ -	\$ -	On Budget	Construction complete. Invoice due from water unit.
Kaiapoi Total								\$ 445,835	\$ 366,201	\$ 445,835	\$ -	\$ -	\$ -	\$ -		
Oxford Rural No.1	102238	Oxford Rural No.1 Back-up Well	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 666,500	\$ 744,406	\$ 744,406	\$ -	\$ -	\$ -	\$ -	Over Budget	Complete
	102545	Oxford Rural No.1 Restrictor Upgrades	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 48,490	\$ -	\$ 48,490	\$ -	\$ -	\$ -	\$ -	On Budget	Planned for Feb - May 2026.
	101586	Summerhill Restrictor Upgrades	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 20,940	\$ -	\$ 20,940	\$ -	\$ -	\$ -	\$ -	On Budget	Planned for Feb-May 2026.
	102668	Oxford Rural No.1 Water Main Renewal McGraths	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 188,460	\$ -	\$ 188,460	\$ -	\$ -	\$ -	\$ -	On Budget	Construction Feb - March 2026.
	102669	Flowmeter at View Hill Reservoir	Council	Not Started	Project	Project	On Track	\$ 20,940	\$ -	\$ 20,940	\$ -	\$ -	\$ -	\$ -	On Budget	Being completed by the water unit
	102670	Cl2 Dosing System Upgrade	Council	Not Started	Project Complete	Project Complete	On Track	\$ 20,940	\$ 2,473	\$ 20,940	\$ -	\$ -	\$ -	\$ -	On Budget	Being completed by the water unit
	102671	Oxford Rural No.1 Communications Upgrade	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 20,940	\$ -	\$ 20,940	\$ -	\$ -	\$ -	\$ -	On Budget	On track
Oxford Rural No.1 Total								\$ 987,210	\$ 746,879	\$ 1,065,116	\$ -	\$ -	\$ -	\$ -		
Oxford Rural No.2	101905	Domain Road New Well	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 153,000	\$ 23,174	\$ 153,000	\$ -	\$ -	\$ -	\$ -	On Budget	Same project as 101904 - contract awarded.
	100052	Pipeline replacements	Council	Construction	Project	Project	On Track	\$ 146,430	\$ 109,608	\$ 146,430	\$ -	\$ -	\$ -	\$ -	On Budget	Constructing this year in Ashley Gorge Rd. All on track.
	101904	Oxford Urban and Oxford No 2 Source Upgrade 1	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 354,000	\$ 24,050	\$ 354,000	\$ -	\$ -	\$ -	\$ -	On Budget	Contract awarded.
	102099	Oxford No 2 Headworks Renewals	Council	Tender	Project Complete	Project Complete	On Track	\$ 83,760	\$ -	\$ 83,760	\$ -	\$ -	\$ -	\$ -	On Budget	Gammans reservoir repair. Going out for tender
Oxford Rural No.2 Total								\$ 737,190	\$ 156,832	\$ 737,190	\$ -	\$ -	\$ -	\$ -		
Oxford Urban	100057	Pipeline replacements	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 387,240	\$ 215,770	\$ 387,240	\$ -	\$ -	\$ -	\$ -	On Budget	Constructing this year in Bush Rd(Complete), Harewood Rd and Coney St.
	102101	Oxford Urban and Oxford No 2 Source Upgrade 1	Council	Construction	Project	Project	On Track	\$ 572,900	\$ 335,362	\$ 572,900	\$ -	\$ -	\$ -	\$ -	On Budget	Same project as 101904 - contract awarded.
	101743	Oxford Urban Restrictor Upgrades	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 31,410	\$ -	\$ 31,410	\$ -	\$ -	\$ -	\$ -	On Budget	Work underway.
	102672	Oxford Urban Water Supply Headworks Renewals	Council	Tender	Project	Project	On Track	\$ 104,700	\$ 7,464	\$ 104,700	\$ -	\$ -	\$ -	\$ -	On Budget	Linked to project no 102099
Oxford Urban Total								\$ 1,096,250	\$ 558,596	\$ 1,096,250	\$ -	\$ -	\$ -	\$ -		
Cust	102673	Cust Springbank 2 Electrical Renewals	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 31,410	\$ 43,486	\$ 43,486	\$ -	\$ -	\$ -	\$ -	Over Budget	Order in place to replace VSD and harmonic filter
Cust Total								\$ 31,410	\$ 43,486	\$ 43,486	\$ -	\$ -	\$ -	\$ -		
West Eyreton	101744	West Eyreton Restrictor Upgrades	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 20,940	\$ 12,877	\$ 20,940	\$ -	\$ -	\$ -	\$ -	On Budget	Planned for Feb - May 2026.
	102674	Generator for West Eyreton WTP	Council	Tender	Construction Underway	Construction Underway	On Track	\$ 83,760	\$ 6,482	\$ 83,760	\$ 83,760	\$ 83,760	\$ 83,760	\$ 83,760	On Budget	Tender awarded. Design being finalised for civil works.
West Eyreton Total								\$ 104,700	\$ 19,359	\$ 104,700	\$ 83,760	\$ 83,760	\$ 83,760	\$ 83,760		
Garrymere	102549	Garrymere Backup Well	Council	Construction Underway	Construction Complete	Construction Underway	On Track	\$ 272,220	\$ 148,520	\$ 289,329	\$ -	\$ -	\$ -	\$ -	Over Budget	Well development underway - carryover of budget and spend.
	102551	Generator at Garrymere WTP	Council	Project	Project	Project	Complete	\$ 52,400	\$ 74,784	\$ 74,784	\$ -	\$ -	\$ -	\$ -	Over Budget	
Garrymere Total								\$ 324,620	\$ 223,303	\$ 364,113	\$ -	\$ -	\$ -	\$ -		
District Water	102675	District Water Backup Analysers	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 52,350	\$ 17,724	\$ 52,350	\$ -	\$ -	\$ -	\$ -	On Budget	Being completed by the water unit
District Water Total								\$ 52,350	\$ 17,724	\$ 52,350	\$ -	\$ -	\$ -	\$ -		
Grand Total								\$ 14,965,516	\$ 7,826,266	\$ 14,225,016	\$ 1,811,255	\$ 1,811,255	\$ 1,811,255	\$ 1,811,255		

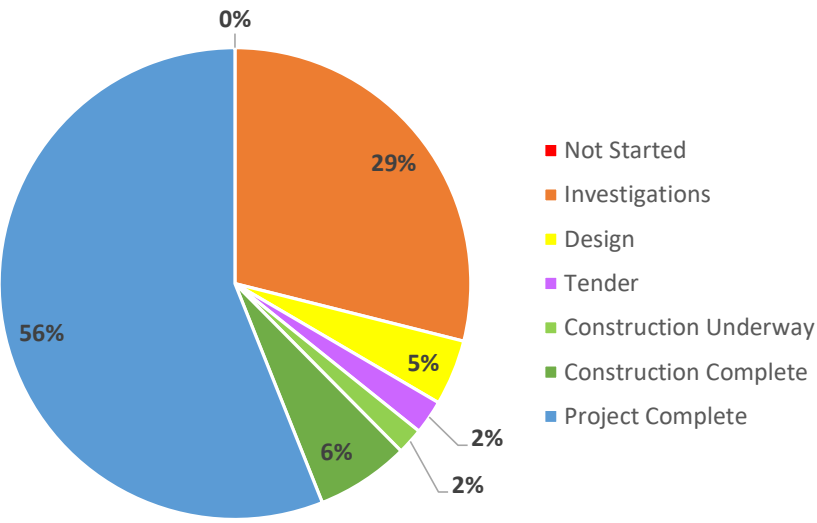
Wastewater Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

SUMMARY

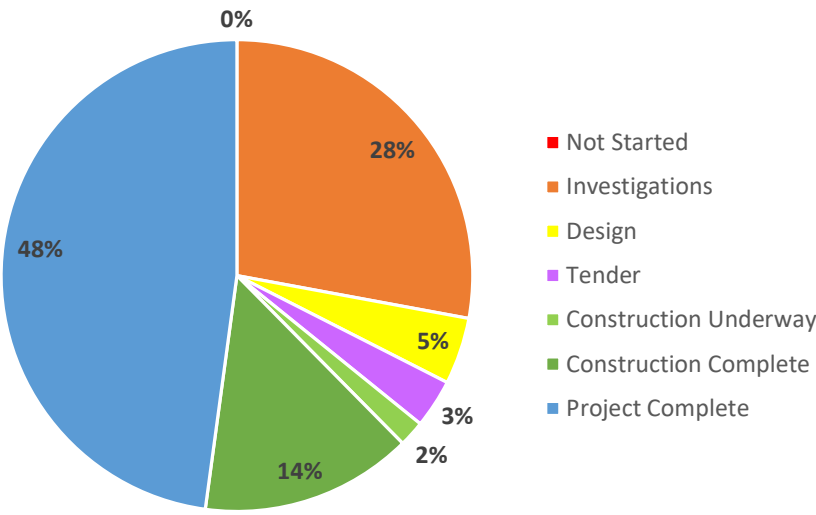
Project Stage - Current



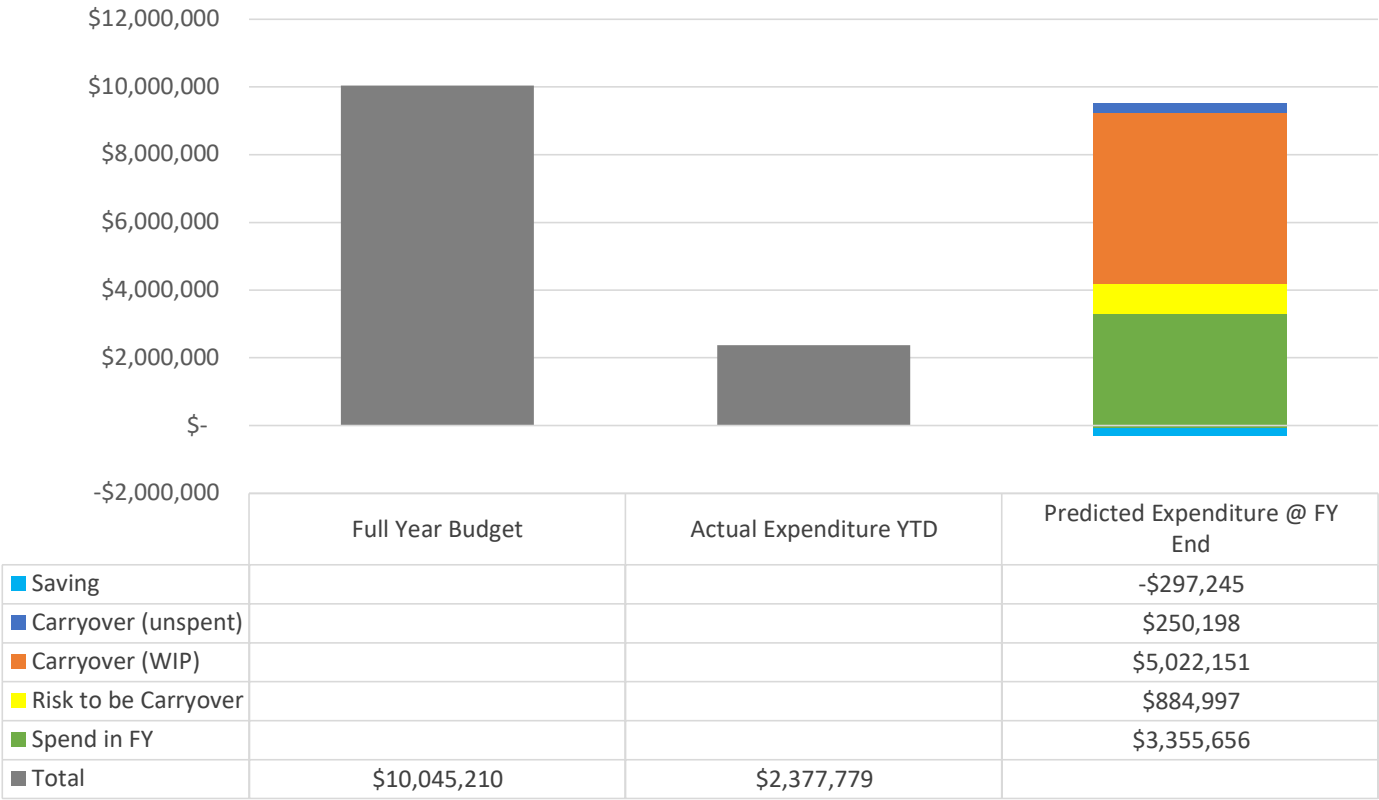
Project Stage - Planned @ FYE



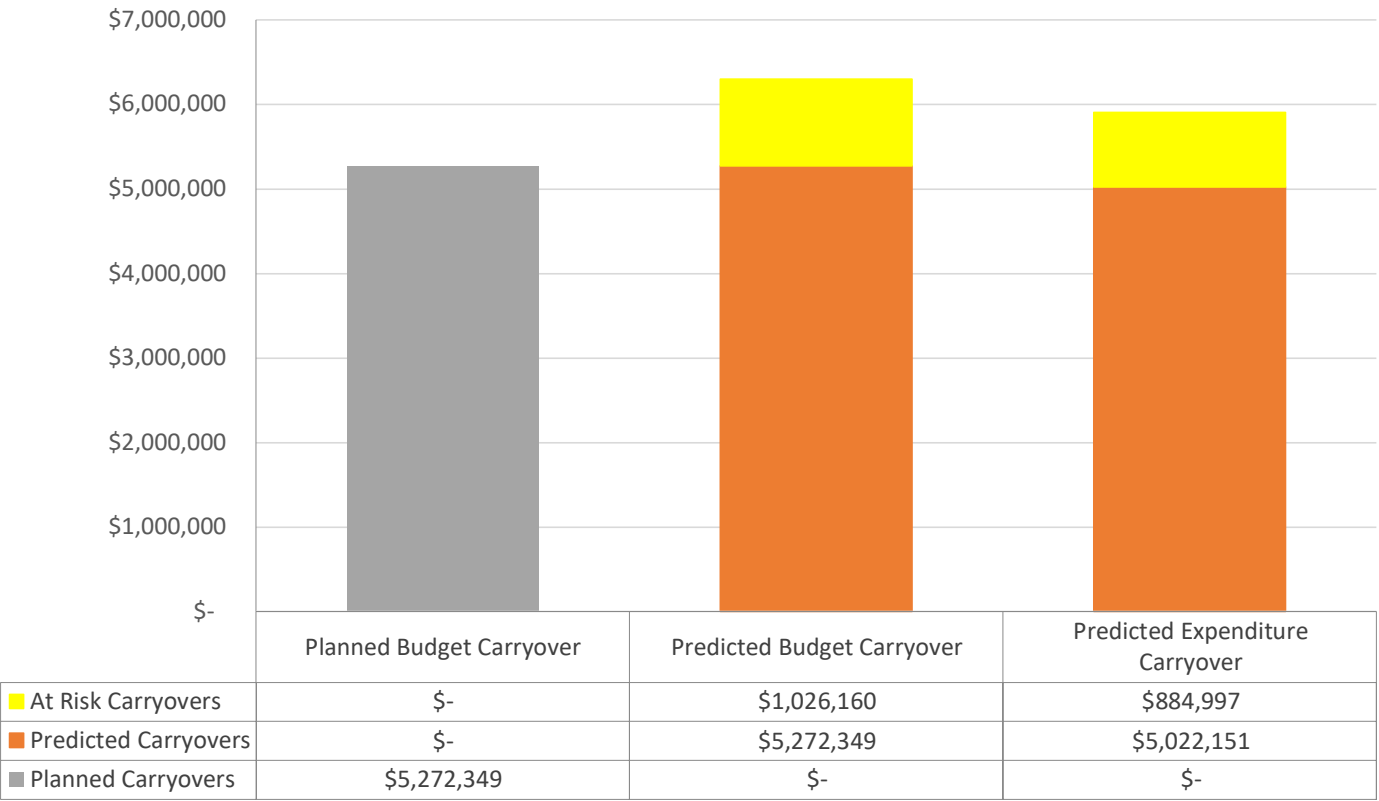
Project Stage - Predicted @ FYE

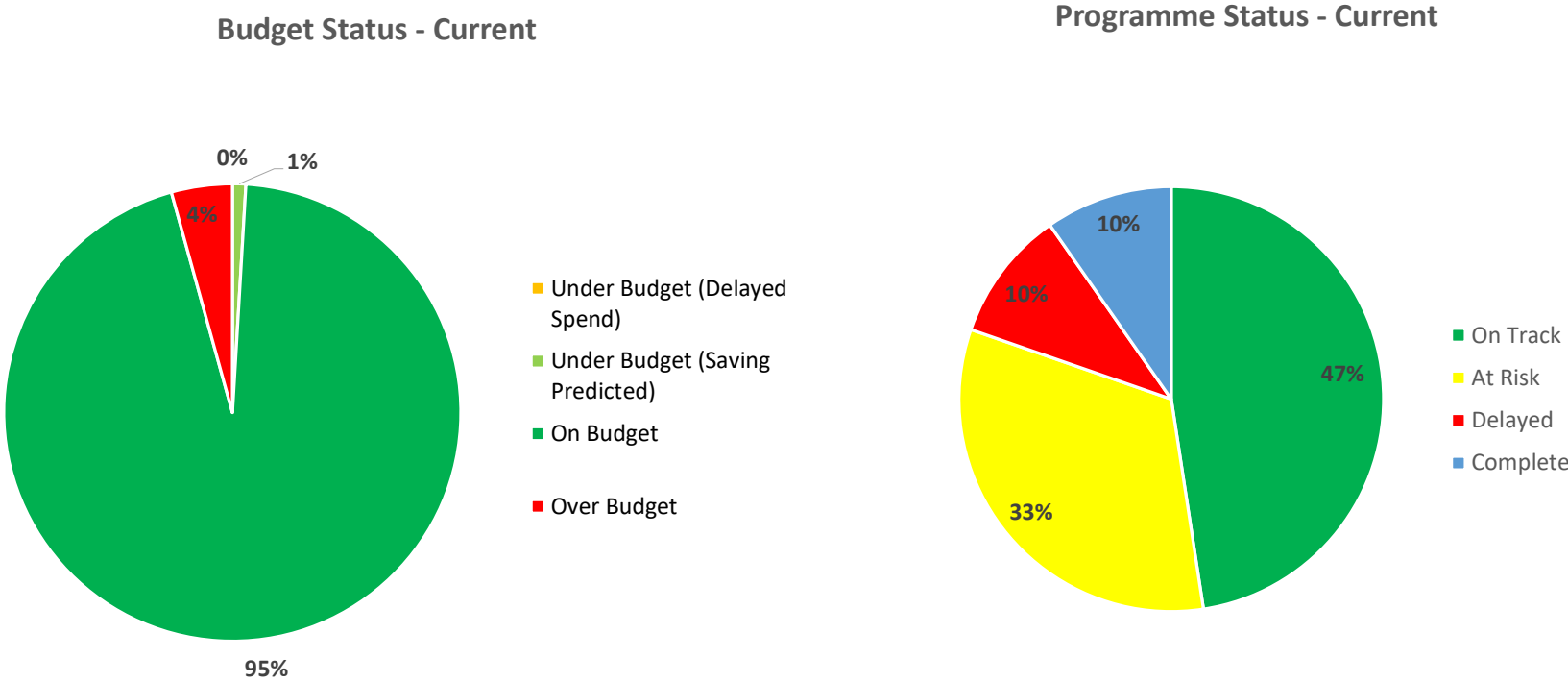


Financial Summary



Carryovers Summary





DEFINITIONS

Full Year Revised Budget	Budget approved in LTP/AP plus any additional budgets approved by Council throughout the FY.
Unspent Budget	Budget that will not be spent this financial year. This can be both a budget saving (e.g: due to projects being delivered for less than budgeted) or delayed budget spend (i.e.: budget that will be spent next financial year).
Programme - On Track	Refers to projects where the project work this FY is expected to be delivered by FYE.
Programme - At Risk	Refers to projects where the project work this FY is currently at risk of not being delivered by FYE. These are the projects that need to be resourced and monitored carefully to ensure they are delivered to programme.
Programme - Delayed	Refers to projects where the project work this FY will not be delivered by FYE. These projects are signalled as predicted carryover (if single or multi-year current), if not already shown as a planned carryover (if multi-year future).
On Budget	Refers to projects where the project work this FY is expected to be delivered within budget.
Over Budget	Refers to projects where the project work this FY will not be delivered on budget.
Under Budget (Delayed Spend)	Refers to projects where it is not expected to spend the budget this FY. These projects are to be signalled as either a planned (if multi-year future) or predicted carryover (if single or multi-year current).
Under Budget (Saving Predicted)	Refers to projects where the project work this FY is expected to be delivered under budget. This includes projects that will be completed this financial year and delivered under budget or (if multi-year future) the unspent budget will not be carried forward to the next FY.
Approved Carryover	Refers to the projects where the carryovers for multi-year projects that were approved as part of the AP/LTP.
Additional Carryover	Refers to the projects where the carryovers are due to projects being delayed. These carryovers are in addition to those carryovers approved as part of the AP/LTP.
At Risk Carryover	Refers to projects where the programme is at risk, therefore may potentially become a carryover of the risk identified are realised.



Wastewater Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
	101253	Septage Facility - Design	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 299,330	\$ 28,123	\$ 299,330	\$ -	\$ -	\$ -	\$ -	On Budget	Carryover budget. Complete.
(blank) Total								\$ 299,330	\$ 28,123	\$ 299,330	\$ -	\$ -	\$ -	\$ -		
Rangiora	100077	Pipeline Replacement	Council	Investigations	Investigations	Investigations	On Track	\$ 314,150	\$ 142,972	\$ 314,150	\$ 314,150	\$ 314,150	\$ 314,150	\$ 314,150	On Budget	Investigation and tender to be completed this financial year. Strategy underway.
	102484	Rangiora WWTP Band Screens Renewal	Council	Tender	Project Complete	Project Complete	On Track	\$ 220,407	\$ 73,304	\$ 220,407	\$ -	\$ -	\$ -	\$ -	On Budget	Procurement underway. On track
	102486	Rangiora - Aeration Basin Upgrade	Council	Investigations	Investigations	Design	On Track	\$ 199,410	\$ 21,977	\$ 21,977	\$ 199,410	\$ 199,410	\$ 199,410	\$ 21,977	Under Budget (Saving Predicted)	Project may not be required as the EDSS capacity assessment confirmed that treatment capacity is sufficient.
	102488	Rangiora - Central Rangiora Capacity Upgrade Stage 9	Council	Design	Tender	Tender	On Track	\$ 175,680	\$ 43,655	\$ 140,700	\$ 175,680	\$ 175,680	\$ 175,680	\$ 140,700	On Budget	Design underway on track for completion this financial year. Majority of budget is for potholing, design and I & I investigation. Construction to be completed next year.
	102489	Percival Street - Charles to Matawai	Council	Construction Underway	Project Complete	Construction Complete	Delayed	\$ 890,000	\$ 120,917	\$ 748,837	\$ -	\$ 890,000	\$ -	\$ 748,837	On Budget	Construction underway. Delayed as scheduled to be completed end of July 2026. Wastewater portion starting after water portion.
	102490	Generators at Southbrook WWPS and Rangiora EDS PS	Council	Project Complete	INPUT DATE	Project Complete	Complete	\$ 261,750	\$ 271,393	\$ 271,393	\$ -	\$ -	\$ -	\$ -	On Budget	Project complete. As builds still to be processed.
	101911	Merton Road and Priors Road Wastewater Servicing	Council	Tender	Project Complete	Project Complete	On Track	\$ 871,380	\$ 39,974	\$ 871,380	\$ 871,380	\$ 871,380	\$ 871,380	\$ 871,380	On Budget	In progress of awarding tender and progressing with investigation and design of stage 2.
			Others												On Budget	Developer led. Rising main to be completed this FY and pumpstation next financial year. Physical works for rising main programmed for completion in March 2026, but this is at risk of delay due to scale and complexity of the project, and with associated easement transactions all being finalised by the end of the financial year.
	102116	Northbrook Road South Pumpstation and Rising Main		Not Started	Investigations	Investigations	At Risk	\$ 2,261,529	\$ 105,978	\$ 2,261,529	\$ 2,261,529	\$ 2,261,529	\$ 2,261,529	\$ 2,261,529	Under Budget (Saving Predicted)	Project no longer required.
	102677	Brick Kiln Lane Sewer Main Repair	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 314,100	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	Over Budget	
	102356	Rangiora Sewer Reactive Capital Work	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ -	\$ 9,888	\$ 9,888	\$ -	\$ -	\$ -	\$ -		0
Rangiora Total								\$ 5,508,406	\$ 830,058	\$ 4,860,261	\$ 3,822,149	\$ 4,712,149	\$ 3,822,149	\$ 4,358,573		
Woodend	100095	Woodend - Wastewater headworks renewals	Council	Construction Complete	Project Complete	Construction Complete	Delayed	\$ 361,800	\$ 80,806	\$ 361,800	\$ 361,800	\$ 361,800	\$ 361,800	\$ 361,800	On Budget	Pending pump strategy approval. Delayed due to complexity of resolving the long term pump replacement programme.
	100956	Increase UV Capacity	Council	Construction Complete	Project Complete	Project Complete	On Track	\$ 146,600	\$ -	\$ 146,600	\$ 146,600	\$ 146,600	\$ 146,600	\$ 146,600	On Budget	Linked to project 102493. On track to be delivered.
	102492	Woodend WWWTP Wetslands	Council	Construction Underway	Construction Underway	Construction Underway	On Track	\$ 104,660	\$ 49,824	\$ 66,875	\$ 104,660	\$ 104,660	\$ 104,660	\$ 66,875	Under Budget (Saving Predicted)	Multi year project. Replanting of wetlands to be done over two planting seasons. Contract awarded.
	102493	Woodend - Increase UV Capacity	Council	Design	Project Complete	Tender	Delayed	\$ 104,700	\$ 26,330	\$ 104,700	\$ 104,700	\$ 104,700	\$ 104,700	\$ 104,700	On Budget	Linked to 100956. Programmed delayed due to resourcing availability in 2025 and investigation/design requiring input from industry professionals.
	102494	Step screens replacement - Woodend WWTP	Council	Tender	Project Complete	Project Complete	On Track	\$ 459,400	\$ 99,406	\$ 452,146	\$ -	\$ -	\$ -	\$ -	On Budget	Tender awarded. Construction to start in February.
	102495	Gladstone WWPS Gerenrator Replacement	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 83,740	\$ 87,486	\$ 87,486	\$ -	\$ -	\$ -	\$ -	On Budget	Complete. As builds to be done
	102513	Reserve Rd Generator Replacement	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 15,705	\$ 24	\$ 15,705	\$ -	\$ -	\$ -	\$ -	On Budget	Complete. As builds to be done
	100094	Wetland Plant Investigations	Council	Not Started	Investigations	Investigations	On Track	\$ 104,700	\$ -	\$ 104,700	\$ 104,700	\$ 104,700	\$ 104,700	\$ 104,700	On Budget	Linked to project 102492. Design to be completed this year.
			Council												On Budget	On track to be completed this financial year.
	102678	Woodend Washdown Water Supply Upgrade	Council	Tender	Project Complete	Project Complete	On Track	\$ 52,350	\$ -	\$ 52,350	\$ -	\$ -	\$ -	\$ -	On Budget	Procurement dependent on IT
	102679	CCTV Camera at Woodend WWTP	Council	Not Started	Project Complete	Project Complete	On Track	\$ 10,470	\$ -	\$ 10,470	\$ -	\$ -	\$ -	\$ -	On Budget	Being completed by the water unit.
	102680	Woodend Pressure Transducer Installation	Council	Not Started	Project Complete	Project Complete	On Track	\$ 20,940	\$ -	\$ 20,940	\$ 20,940	\$ 20,940	\$ 20,940	\$ 20,940	On Budget	Should be Woodend Beach electrical renewals. RTU firmware update completed at Stalkers Land WWPS.
	102681	Wooden Beach Electrical Renewals	Council	Construction Complete	Project Complete	Project Complete	On Track	\$ 15,705	\$ 1,518	\$ 15,705	\$ -	\$ -	\$ -	\$ -	Over Budget	Reactive unbudgeted works - Pump replacement of Clegg St WWPS (~\$7k), Radar replacement Petries Rd WWPS (~\$3k)
	102357	Woodend Sewer Reactive Capital Work	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ -	\$ 21,650	\$ 21,650	\$ -	\$ -	\$ -	\$ -	On Budget	Investigation only to be completed end of June 2026.
	102407	Woodend Beach I&I Improvement	Council	Investigations	Investigations	Investigations	On Track	\$ 29,340	\$ 24,987	\$ 29,340	\$ -	\$ -	\$ -	\$ -	On Budget	
	101340	Woodend - Electrical Renewals	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 26,175	\$ 7,571	\$ 26,175	\$ -	\$ -	\$ -	\$ -		0
Woodend Total								\$ 1,536,285	\$ 399,603	\$ 1,516,642	\$ 843,400	\$ 843,400	\$ 843,400	\$ 805,615		
Pegasus	101748	Pegasus - Electrical Renewals	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 52,350	\$ 19,510	\$ 52,350	\$ -	\$ -	\$ -	\$ -	On Budget	Scada and control upgrade work to be completed at Infinity Dr, and Pegasus Main St WWPS.
Pegasus Total								\$ 52,350	\$ 19,510	\$ 52,350	\$ -	\$ -	\$ -	\$ -		
Waikuku Beach	102512	Step screen renewal Waikuku Beach WWTP	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 162,800	\$ 50,158	\$ 162,800	\$ -	\$ -	\$ -	\$ -	On Budget	Tender awarded. Construction to start in February.
	102360	Waikuku Sewer Reactive Capital Work	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ -	\$ 6,799	\$ 6,799	\$ -	\$ -	\$ -	\$ -	Over Budget	Not a 25/26/budget.
Waikuku Beach Total								\$ 162,800	\$ 56,957	\$ 169,599	\$ -	\$ -	\$ -	\$ -		
Kaiapoi	101914	Kaiapoi WWTP Planting	Council	Tender	Construction Complete	Project Complete	On Track	\$ 300,000	\$ 31,548	\$ 300,000	\$ -	\$ -	\$ -	\$ -	On Budget	Planting over several seasons.
	102113	Kaiapoi WWTP Screens Replacements	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 457,100	\$ 178,898	\$ 457,100	\$ -	\$ -	\$ -	\$ -	On Budget	Tender awarded. Construction to start in February.
	101347	Kaiapoi Wastewater Headworks Renewals	Council	Construction Underway	Project Complete	Project Complete	Delayed	\$ 536,246	\$ 223,702	\$ 536,246	\$ -	\$ -	\$ -	\$ -	On Budget	Currently on track. Potential delay due to pump renewal strategy.
	102500	Kaiapoi Wetlands Assessment	Council	Design	Tender	Tender	On Track	\$ 78,550	\$ 39,821	\$ 78,550	\$ 78,550	\$ 78,550	\$ 78,550	\$ 78,550	On Budget	Same as woodlands wetlands planting. Replanting of wetlands to be done over two planting seasons
	102505	Kaiapoi Electrical Renewals - various sites	Council	Not Started	Project Complete	Project Complete	On Track	\$ 45,483	\$ 3,035	\$ 45,483	\$ -	\$ -	\$ -	\$ -	On Budget	Work being completed at Hilton St(Orer sent), Moore St(Complete), Ranfurly St and MoorCroft WWPS(Order sent).
	102683	Generator at KWWTP	Council	Tender	Construction Underway	Construction Underway	On Track	\$ 104,700	\$ 6,289	\$ 104,700	\$ 104,700	\$ 104,700	\$ 104,700	\$ 104,700	On Budget	Tender awarded. Design being finalised for civil works.
	102684	Kaiapoi Washdown Water Supply Upgrade	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 57,585	\$ -	\$ 57,585	\$ -	\$ -	\$ -	\$ -	On Budget	On track to be completed this financial year.
	102685	CCTV camera at Kaiapoi WWTP	Council	Not Started	Project Complete	Project Complete	On Track	\$ 10,470	\$ -	\$ 10,470	\$ -	\$ -	\$ -	\$ -	On Budget	Procurement dependent on IT
	101156	Cridland St Sewer Repairs	Council	Tender	Project Complete	Project Complete	At Risk	\$ 136,160	\$ 26,225	\$ 136,160	\$ -	\$ -	\$ -	\$ -	On Budget	Still to be progressed. Going out to market to be designed by an external consultant.
			Council												Over Budget	Reactive unbudgeted works. WIP Carry over (\$53k), FM replacement Kaikanui WWPS (~\$12.5k), VSD replacement Moore St WWPS (~\$8k), pump replacement Courtney Dr WWPS (~\$8k)
	102363	Kaiapoi Sewer Reactive Capital Work	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ -	\$ 81,795	\$ 81,795	\$ -	\$ -	\$ -	\$ -	Over Budget	
	102502	Kaiapoi I&I Improvement	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ -	\$ 16,897	\$ 16,897	\$ -	\$ -	\$ -	\$ -	Over Budget	0
	102504	Step Screens Replacement Kaiapoi WWTP	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ -	\$ 34,405	\$ 34,405	\$ -	\$ -	\$ -	\$ -	Over Budget	0
Kaiapoi Total								\$ 1,726,294	\$ 642,614	\$ 1,859,390	\$ 183,250	\$ 183,250	\$ 183,250	\$ 183,250		
Oxford	102506	Oxford - Step Screen Replacement	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 209,400	\$ 50,289	\$ 209,400	\$ -	\$ -	\$ -	\$ -	On Budget	Tender awarded. Construction to start in February.
			Council												On Budget	Additional work underway to consider National Wastewater Standards, onsite treatment issues as well as development options. Modeling being updated for EDSS study to inform capacity and costs.
	102507	Oxford WWTP Upgrade	Council	Investigations	Design	Design	On Track	\$ 423,550	\$ 96,938	\$ 423,550	\$ 423,550	\$ 423,550	\$ 423,550	\$ 423,550	Under Budget (Saving Predicted)	No longer required.
	102686	Replace Level Sensor - Storage Basin		Design	Project Complete	Project Complete	On Track	\$ 26,175	\$ 3,427	\$ 3,427	\$ -	\$ -	\$ -	\$ -		

Wastewater Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

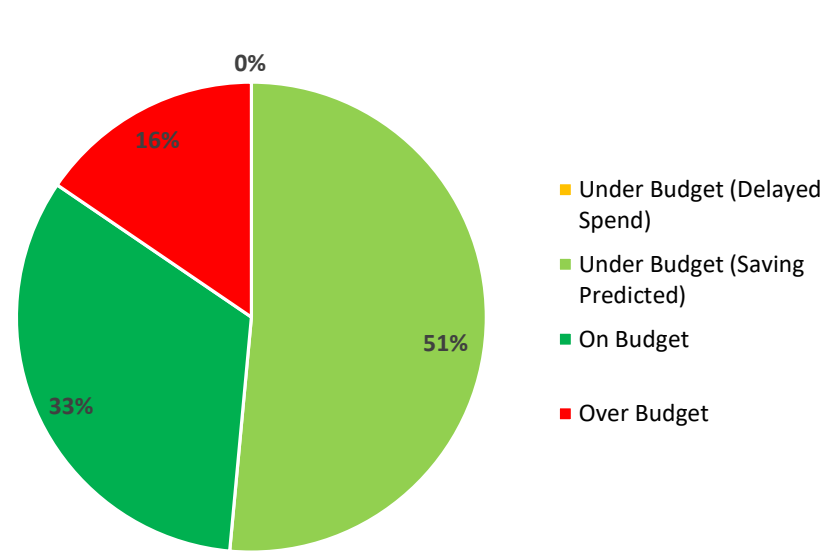
Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
Oxford	102687	Oxford Washdown Water Supply Upgrade	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 52,350	\$ -	\$ 52,350	\$ -	\$ -	\$ -	\$ -	On Budget	On track to be completed this financial year. Tender completed, report for award to be completed.
	101915	Oxford Wastewater Headworks Renewals	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 30,000	\$ 210,744	\$ 210,744	\$ -	\$ -	\$ -	\$ -	Over Budget	Carryover budget. Complete. Linked to 102506. Spend is to be allocated across both projects.
	102367	Oxford Sewer Reactive Capital Work	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ -	\$ 12,674	\$ 12,674	\$ -	\$ -	\$ -	\$ -	Over Budget	Reactive unbudgeted works. Pumps and level sensor replacements.
	102509	Oxford I&I improvement	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 18,270	\$ 4,632	\$ 18,270	\$ -	\$ -	\$ -	\$ -	On Budget	0
	Oxford Total							\$ 759,745	\$ 378,704	\$ 930,416	\$ 423,550	\$ 423,550	\$ 423,550	\$ 423,550	Over Budget	
Pines Kairaki	102364	Pines/Kairaki Sewer Reactive Capital Work	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ -	\$ 22,210	\$ 22,210	\$ -	\$ -	\$ -	\$ -	Over Budget	Reactive unbudgeted works
Pines Kairaki Total								\$ -	\$ 22,210	\$ 22,210	\$ -	\$ -	\$ -	\$ -		
Grand Total								\$ 10,045,210	\$ 2,377,779	\$ 9,710,198	\$ 5,272,349	\$ 6,162,349	\$ 5,272,349	\$ 5,770,988		

Solid Waste Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

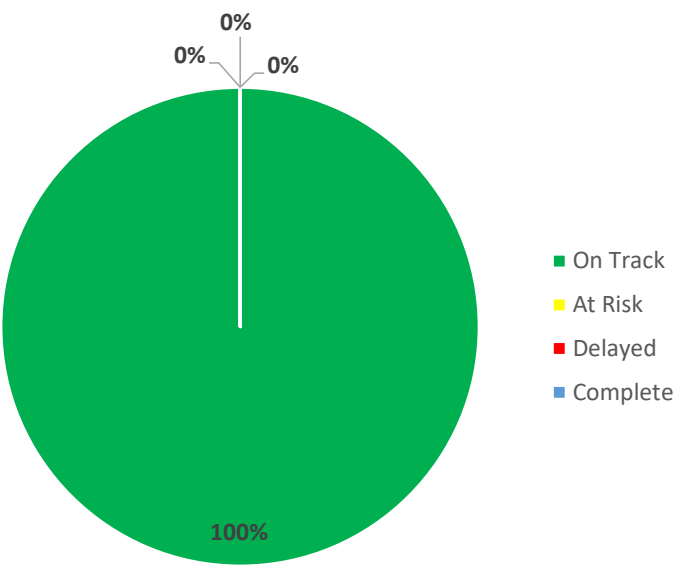
SUMMARY



Budget Status - Current



Programme Status - Current



DEFINITIONS

Full Year Revised Budget	Budget approved in LTP/AP plus any additional budgets approved by Council throughout the FY.
Unspent Budget	Budget that will not be spent this financial year. This can be both a budget saving (e.g: due to projects being delivered for less than budgeted) or delayed budget spend (i.e.: budget that will be spent next financial year).
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Programme - Delayed	Refers to projects where the project work this FY will not be delivered by FYE. These projects are signalled as predicted carryover (if single or multi-year current), if not already shown as a planned carryover (if multi-year future).
On Budget	Refers to projects where the project work this FY is expected to be delivered within budget.
Over Budget	Refers to projects where the project work this FY will not be delivered on budget.
Under Budget (Delayed Spend)	Refers to projects where it is not expected to spend the budget this FY. These projects are to be signalled as either a planned (if multi-year future) or predicted carryover (if single or multi-year current).
Under Budget (Saving Predicted)	Refers to projects where the project work this FY is expected to be delivered under budget. This includes projects that will be completed this financial year and delivered under budget or (if multi-year future) the unspent budget will not be carried forward to the next FY.
Approved Carryover	Refers to the projects where the €carryovers for multi-year projects that were approved as part of the AP/LTP.
Additional Carryover	Refers to the projects where the carryovers are due to projects being delayed. These carryovers are in addition to those carryovers approved as part of the AP/LTP.
At Risk Carryover	Refers to projects where the programme is at risk, therefore may potentially become a carryover of the risk identified are realised.

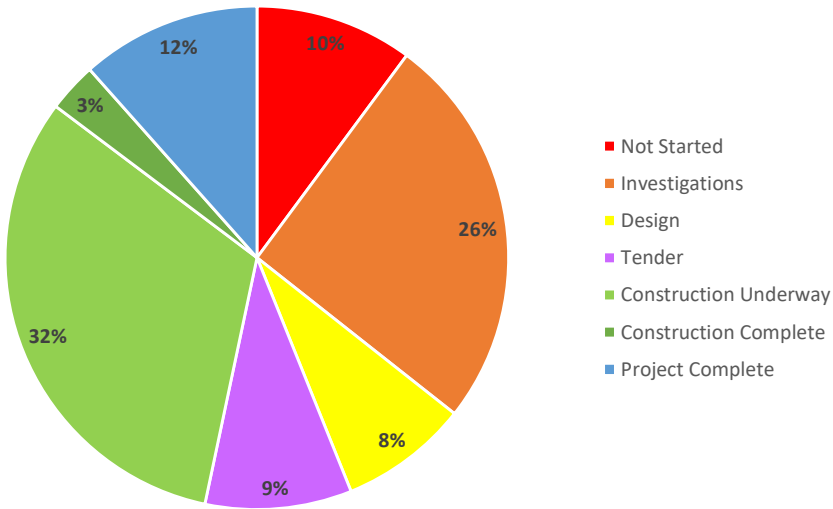
Solid Waste Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
Disposal			Council												Over Budget	Some improvements completed (CCTV, pit compactor steel plate). Have signalled a number of required maintenance works in order to keep the site operating effectively. Staff will be seeking Council approval for additional budget for construction of skip storage.
	100666	Southbrook Minor Improvements		Tender	Project Complete	Project Complete	On Track	\$ 40,000	\$ 21,984	\$ 90,000	\$ -	\$ -	\$ -	\$ -		
	100668	Oxford Minor Improvements	Council	Investigations	Project Complete	Project Complete	On Track	\$ 6,640	\$ 3,600	\$ 6,640	\$ -	\$ -	\$ -	\$ -	On Budget	Budget allowance for site improvement physical works that get identified throughout the financial year.
	100843	Southbrook Disposal Pit Upgrade & road realignment	Council	Investigations	Design	Design	On Track	\$ 294,000	\$ 85,359	\$ 135,000	\$ 294,000	\$ 294,000	\$ 294,000	\$ 135,000	Under Budget (Saving Predicted)	In investigation phase. Progress briefed to Council. Business case and programme review near completion, report to come to Council. Will be significantly underspent for 2025/26, but will be required for future years.
	100994	Land Purchase for future upgrades	Council	Investigations	Investigations	Investigations	On Track	\$ 14,900	\$ 1,875	\$ 1,875	\$ 14,900	\$ 14,900	\$ 14,900	\$ 1,875	Under Budget (Saving Predicted)	Complete - Unlikely to utilise this budget in the current year as the land purchase decision and timing will depend on outcomes of Southbrook RRP upgrade options work being undertaken in 2025 under PJ 100843 & PJ 101568. This is set as a multi-year project.
	102552	Pumps & pump station	Council	Investigations	Investigations	Investigations	On Track	\$ 14,300	\$ 3,588	\$ 3,600	\$ 14,300	\$ 14,300	\$ 14,300	\$ 3,600	Under Budget (Saving Predicted)	In investigation phase - dependent on outcomes of proposed site layout changes which commenced mid-2025. Unlikely to use this budget in 25/26 and would carry over design costs into 26/27 in that event.
	102553	Sundries (HHW bench, fire hoses)	Council	Tender	Project Complete	Project Complete	On Track	\$ 29,830	\$ 20,960	\$ 29,830	\$ -	\$ -	\$ -	\$ -	On Budget	Budget allowance for sundry renewals that are undertaken throughout the financial year in Southbrook RRP. Renewal component of compactor steel plate works. Design of replacement of damaged concrete slab in compactor area being peer reviewed. May seek budget to be brought forward from 26/27 to fund this work in current year.
	102556	Cleanfill- Site cameras & w/bridge Suth Pit	Council	Design	Project Complete	Project Complete	On Track	\$ 61,000	\$ -	\$ 61,000	\$ -	\$ -	\$ -	\$ -	On Budget	Staff propose to procure services for supply and installation of CCTV in early 2026
	102573	Weighbridge Kiosk and Civil Works	Council	Investigations	Investigations	Investigations	On Track	\$ 6,000	\$ 9,832	\$ 9,832	\$ 6,000	\$ 6,000	\$ 6,000	\$ 9,832	Over Budget	In investigation phase looking at site layout changes, commenced mid-2025. Unlikely to use available budget in 25/26: would carry over design costs and budget into 26/27 in that event. Being done in conjunction with 102554 & 101817 & 101819. Budget will be underspent across these four projects.
	101566	Oxford - Fencing	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 5,000	\$ 1,519	\$ 5,000	\$ -	\$ -	\$ -	\$ -	On Budget	Replacing broken windbreak fence components after October wind event, repair of remainder of fence. Remaining renewals budget will be used as necessary during year.
	102688	Landfill Cover Remediation	Council	Design	Tender	Tender	On Track	\$ 60,000	\$ 942	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	\$ 60,000	On Budget	PDU project managing this, engaged PDP for specialist advice. Surveys to be completed followed by design.
	102689	Global Consent Historic Landfills	Council	Design	Tender	Tender	On Track	\$ 35,000	\$ -	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	\$ 35,000	On Budget	PDU project managing this, procurement underway, for consultant to commence investigations.
Disposal Total								\$ 573,270	\$ 153,237	\$ 446,377	\$ 427,800	\$ 427,800	\$ 427,800	\$ 250,907		
Waste Minimisation			Council												Under Budget (Saving Predicted)	In investigation phase. Progress briefed to Council. Business case and programme review near completion, report to come to Council. Will be significantly underspent for 2025/26, but will be required for future years.
	101568	Southbrook - Design of New Shop and Education Centre		Investigations	Design	Design	On Track	\$ 508,000	\$ 169,459	\$ 200,000	\$ 508,000	\$ 508,000	\$ 508,000	\$ 200,000		
	101817	Oxford TS Infrastructure for reporting to MFE	Council	Investigations	Investigations	Investigations	On Track	\$ 42,800	\$ -	\$ 10,000	\$ 42,800	\$ 42,800	\$ 42,800	\$ 10,000	Under Budget (Saving Predicted)	In investigation phase looking at site layout changes, commenced mid-2025. Unlikely to use available budget in 25/26: would carry over design costs and budget into 26/27 in that event.
	101819	Rural Recycling Infrastructure	Council	Investigations	Investigations	Investigations	On Track	\$ 24,500	\$ 150	\$ 24,500	\$ 24,500	\$ 24,500	\$ 24,500	\$ 24,500	On Budget	In investigation phase looking at site layout changes, commenced mid-2025. Unlikely to use available budget in 25/26: would carry over design costs and budget into 26/27 in that event.
Waste Minimisation Total								\$ 575,300	\$ 169,610	\$ 234,500	\$ 575,300	\$ 575,300	\$ 575,300	\$ 234,500		
Grand Total								\$ 1,148,570	\$ 322,847	\$ 680,877	\$ 1,003,100	\$ 1,003,100	\$ 1,003,100	\$ 485,407		

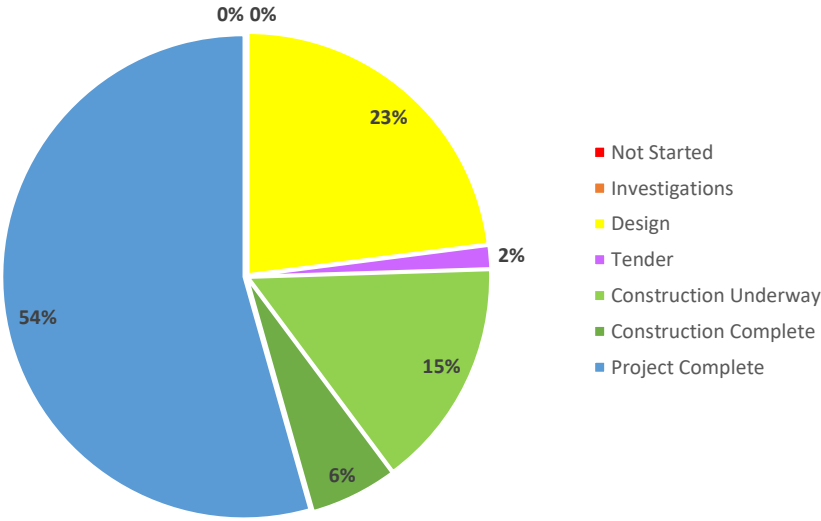
Parks and Reserves Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

SUMMARY

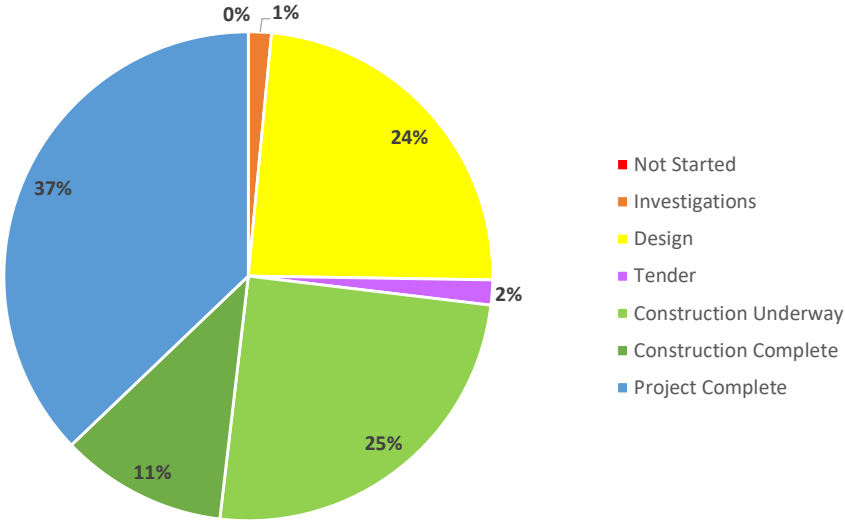
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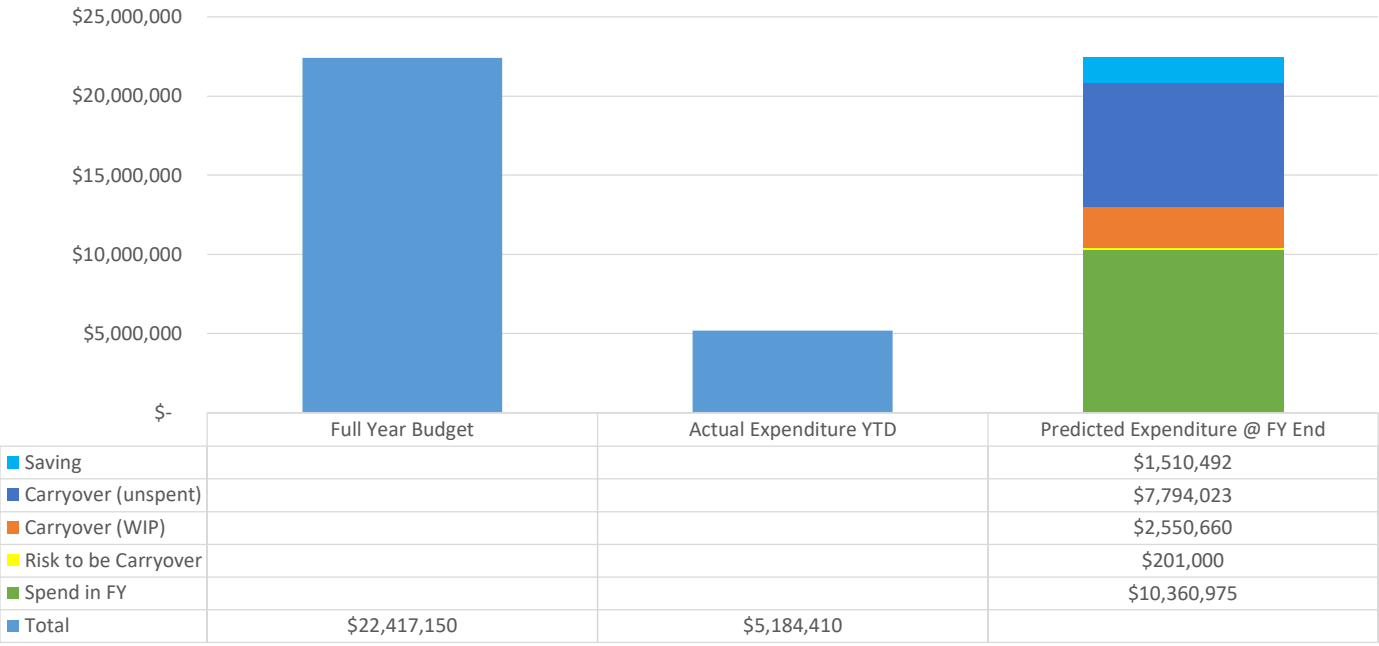
Project Stage - Planned @ FYE



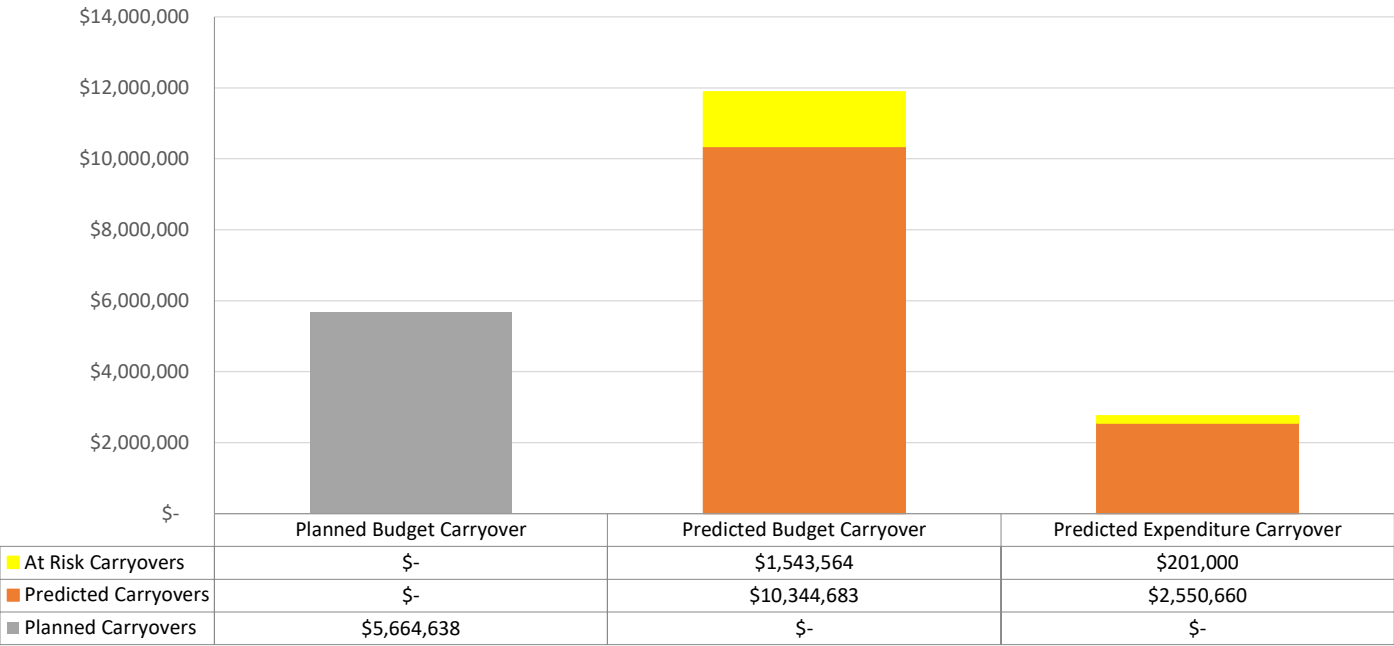
Project Stage - Predicted @ FYE



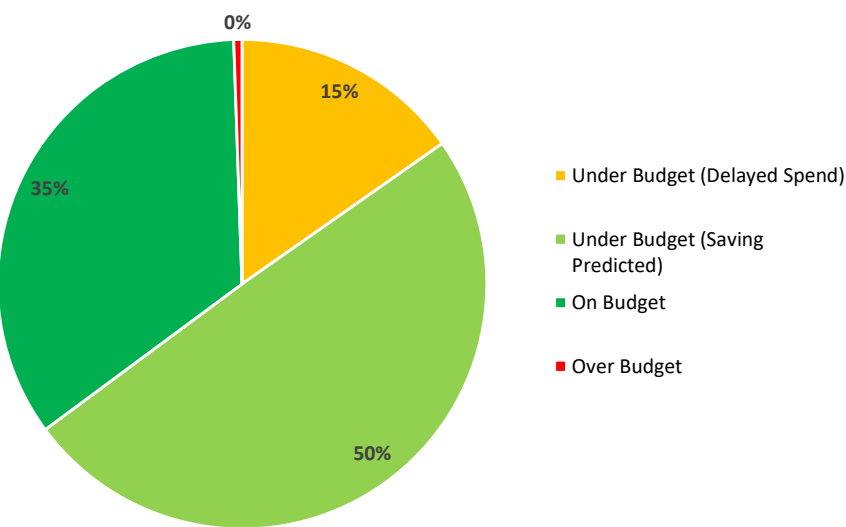
Financial Summary



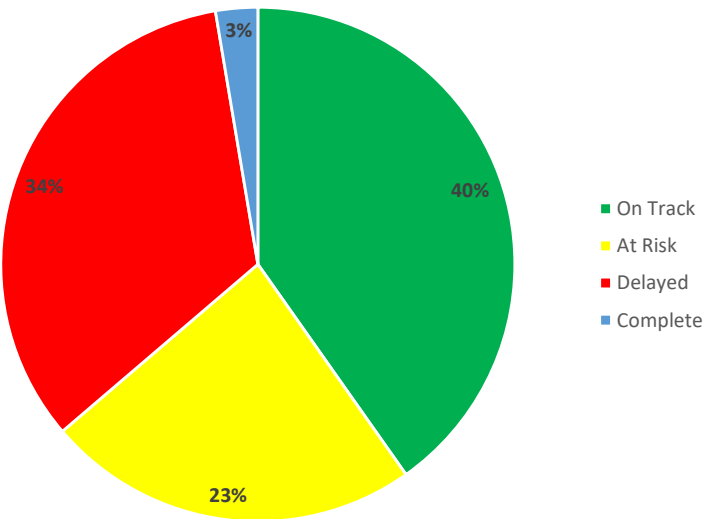
Carryovers Summary



Budget Status - Current



Programme Status - Current



DEFINITIONS

Full Year Revised Budget	Budget approved in LTP/AP plus any additional budgets approved by Council throughout the FY.
Unspent Budget	Budget that will not be spent this financial year. This can be both a budget saving (e.g: due to projects being delivered for less than budgeted) or delayed budget spend (i.e.: budget that will be spent next financial year).
Programme - On Track	Refers to projects where the project work this FY is expected to be delivered by FYE.
Programme - At Risk	Refers to projects where the project work this FY is currently at risk of not being delivered by FYE. These are the projects that need to be resourced and monitored carefully to ensure they are delivered to programme.
Programme - Delayed	Refers to projects where the project work this FY will not be delivered by FYE. These projects are signalled as predicted carryover (if single or multi-year current), if not already shown as a planned carryover (if multi-year future).
On Budget	Refers to projects where the project work this FY is expected to be delivered within budget.
Over Budget	Refers to projects where the project work this FY will not be delivered on budget.
Under Budget (Delayed Spend)	Refers to projects where it is not expected to spend the budget this FY. These projects are to be signalled as either a planned (if multi-year future) or predicted carryover (if single or multi-year current).
Under Budget (Saving Predicted)	Refers to projects where the project work this FY is expected to be delivered under budget. This includes projects that will be completed this financial year and delivered under budget or (if multi-year future) the unspent budget will not be carried forward to the next FY.
Approved Carryover	Refers to the projects where the Carryovers for multi-year projects that were approved as part of the AP/LTP.
Additional Carryover	Refers to the projects where the carryovers are due to projects being delayed. These carryovers are in addition to those carryovers approved as part of the AP/LTP.
At Risk Carryover	Refers to projects where the programme is at risk, therefore may potentially become a carryover of the risk identified are realised.



Parks and Reserves Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
Reserves General	100290	Land Purchase - Neighbourhood	Others	Not Started	Project Complete	Project Complete	Delayed	\$ 1,925,100	\$ -	\$ -	\$ -	\$ 1,925,100		\$ -	Under Budget (Delayed Spend)	This budget is used for land purchase as part of neighbourhood parks in growth areas. It is often a challenge to anticipate when this budget will be called upon as it is dependant on timing of development. There are no planned purchases for this FY. This is a under and overs budget over a 10 year period.
	100291	Land Development - Neighbourhood	Others	Investigations	Tender	Tender	On Track	\$ 363,200	\$ 51,996	\$ 200,000	\$ 363,200	\$ 163,200		\$ -	Under Budget (Saving Predicted)	This is a developers lead budget. A linkage playspace between the Kippenburger/ Elm Green subdivisions will be created over the 25/26 and 26/27 financial years. Community board approval to consult given in December 2025. Consultation closed 21st January. Collated feedback and report will be presented to the March April community board meeting for approval to progress with design. Timing of project on track as it spans both financial years.
	100293	Roads & Carparks	Council	Tender	Project Complete	Construction Underway	Delayed	\$ 792,435	\$ 78,686	\$ 450,000	\$ -	\$ 342,435		\$ -	Under Budget (Delayed Spend)	There are 3 projects under this budget, Rangiora Airfield driveway, Waikuku Beach and Woodend Beach. There are two active sub-projects which are on track (Woodend and Airfield driveway), with design phases progressing and one (Waikuku) delayed due to external approvals, causing carryover. Ecan approval has been given for Airfield renewal as this crosses onto Ecan land that WDC administers as part of the Airfield, PDU managing this project. Tenders have closed and will be awarded early February. The budget shown here includes carry over from 2024/25 which includes Waikuku Beach and Woodend Beach master projects. Waikuku delayed, Woodend at risk. Budget to be carried forward.
	100294	Play Safety Surface/Equipment	Council	Tender	Construction Complete	Construction Complete	On Track	\$ 157,764	\$ 69,879	\$ 157,764	\$ -	\$ -		\$ -	On Budget	This budget is the parent code to play space capital works. Some of the budget has been applied to each of the children codes reducing the amount shown within this code. The children codes are within this spreadsheet as individual items. Note playground projects have budgets within Play Safety/Surface Equipment Renewals and Non-Specified Reserve Enhancement. Forecast is on track, this budget acts as a reactive replacement.
	100297	Hard Court Renewals	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 90,000	\$ 6,092	\$ 90,000		\$ -		\$ -	On Budget	Hard Court renewal at Swannanoa is progressing well with tenders award and construction programme to begin 29th January. This project is set to be completed by the end of march. PDU managing.
	100298	Renewal reserve l/scape Rga	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 81,411	\$ 43,904	\$ 43,904	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Project Complete, remaining budget to be reported as a saving.
	100299	Renewal reserve landscape Kaiapoi	Council	Project Complete	Construction Complete	Construction Complete	Complete	\$ 43,910	\$ 43,910	\$ 43,910	\$ -	\$ -		\$ -	On Budget	In fill planting/renewal programme fully completed for 2025/2026 financial year. Project complete.
	100300	Woodend Sefton Renewal reserve landscape	Council	Project Complete	Construction Complete	Construction Complete	Complete	\$ 21,960	\$ 11,060	\$ 21,960		\$ -		\$ -	On Budget	In fill planting/renewal programme fully completed for 2025/2026 financial year. Project complete.
	100301	Oxford Renewal reserve landscape	Council	Project Complete	Construction Complete	Construction Complete	Complete	\$ 15,547	\$ 22,082	\$ 22,082	\$ -	\$ -		\$ -	Over Budget	In fill planting/renewal programme fully completed for 2025/2026 financial year. Coding changes expenses to be moved into
	100302	Rangiora Street trees gardens	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 50,568	\$ 15,919	\$ 40,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Annual tree budget that is ordered and planted towards the end of the financial year. Forecast the planting season begins in April.
	100303	Kaipoi Street trees gardens	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 85,190	\$ 6,779	\$ 65,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Annual tree budget that is ordered and planted towards the end of the financial year. Forecast the planting season begins in April.
	100304	Oxford Street trees gardens	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 27,692	\$ 443	\$ 21,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Annual tree budget that is ordered and planted towards the end of the financial year. Forecast the planting season begins in April.
	100305	Woodend Sefton Street trees gardens	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 33,459	\$ 1,774	\$ 27,000	\$ -	\$ -		\$ -	On Budget	Annual tree budget that is ordered and planted towards the end of the financial year. Forecast the planting season begins in April.
	100327	Silverstream Reserve Planting	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 13,691	\$ 3,584	\$ 8,000	\$ 13,691	\$ 5,691		\$ -	Under Budget (Saving Predicted)	Ongoing restoration planting and maintenance activities are continuing across Silverstream Reserve. This includes the establishment of new native plantings and the ongoing care of previous seasons' plantings to ensure successful growth and survival. The remaining planting work is scheduled to be completed during the upcoming autumn planting season, when conditions are most suitable for establishment. Further updates will be provided as the programme progresses.
	100584	Pearson Park	Community		Project Complete	Project Complete	Delayed	\$ 71,990	\$ 4,928	\$ 45,000	\$ -	\$ 26,990		\$ -	Under Budget (Delayed Spend)	A report seeking approval for the installation of a cover over the stage at Pearson Park was submitted to the Community Board in September. Consideration of the report was deferred, and an updated report will now be presented at the March meeting for approval. The budget for this project has been delegated to a community group representing the OOCB, and they have been permitted to compound the funds over time. Given the delay in approvals, it is unlikely that the full budget will be utilised before the end of the financial year. As a result, the project is delayed and the remaining budget will need to be carried forward.
	100663	Non-specified Reserve Enhancement	Council	Design	Project Complete	Construction Underway	Delayed	\$ 142,705	\$ 9,957	\$ 20,000	\$ -	\$ 122,705		\$ -	Under Budget (Delayed Spend)	This budget is a top up playground renewal programmes to meet the gap between existing provision and required LOS. This is assigned to Woodend Beach play space which is part of the Woodend Beach Recreation Facilities master plan. Consultation is complete, detailed designs are almost complete and tender documents are underway. Tender for the master project is expected to go out in March, construction will begin within this financial year and completed within the first quarter of the 2026/27 FY. As this items is within a wider master plan this programme which occurred uncontrollable delays in the beginning of the consultation this project is delayed. Budget to be carried forward.
	101184	General Reserve Renewals	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 385,085	\$ 218,699	\$ 340,000	\$ -	\$ -		\$ -	On Budget	This is a continuous programme of Greenspace asset renewal due to asset failures to continue to meet levels of service throughout 2025/2026 financial year. Multiple projects completed for the year across the District.
	101185	Future Sports Ground Development	Council	Not Started	Project Complete	Design	Delayed	\$ 364,228	\$ 67,468	\$ 70,000	\$ -	\$ 364,228		\$ 70,000	Under Budget (Delayed Spend)	This parent code covers several projects: the Kaiapoi River Sport User Hub, Coldstream Road Sporting Precinct, Maria Andrews irrigation investigation and field upgrade, Southbrook Park field upgrade, Gladstone drainage, and the Mandeville Concept Plan. The Mandeville Concept Plan has now been completed, and specialist assessment has confirmed that no flooding mitigation work is required at Gladstone. All remaining projects are currently in the investigation phase. Overall, the programme is tracking behind schedule due to resource constraints.
	101330	Askeaton Reserve	Council	Project Complete	(blank)	Project Complete	Complete	\$ 48,675	\$ 48,675	\$ 48,675	\$ -	\$ -	\$ -	\$ -	On Budget	Project complete
	101474	Town Centres Feature Lighting and Decorations	Council	Not Started	Project Complete	Project Complete	On Track	\$ 26,900	\$ 4,050	\$ 26,900	\$ -	\$ -		\$ -	On Budget	A memo prepared by the PDU is currently under review by the Roading Manager regarding the proposed plan for fairy lighting in the Rangiora town centre. An investigation into the existing lights found water ingress, which caused the failures. The lighting will be replaced.
	101549	Millton Memorial Park	Council	Construction Complete	Project Complete	Project Complete	On Track	\$ 130,700	\$ 113,734	\$ 115,000	\$ -	\$ -		\$ -	On Budget	This budget was for landscaping works within Millton Memorial Park, Rangiora. This included development of paths, installation of park benches and a table along with existing fence minor alterations. This work has is almost complete. Project on track.



Parks and Reserves Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
Reserves General	100290	Land Purchase - Neighbourhood	Others	Not Started	Project Complete	Project Complete	Delayed	\$ 1,925,100	\$ -	\$ -	\$ -	\$ 1,925,100		\$ -	Under Budget (Delayed Spend)	This budget is used for land purchase as part of neighbourhood parks in growth areas. It is often a challenge to anticipate when this budget will be called upon as it is dependant on timing of development. There are no planned purchases for this FY. This is a under and overs budget over a 10 year period.
	101552	Pegasus Youth Space	Council	Design	Project Complete	Construction Underway	Delayed	\$ 192,500	\$ -	\$ 10,000		\$ 192,500		\$ 10,000	Under Budget (Delayed Spend)	Following completion of community consultation, staff presented a report to the Board seeking final approval to implement the project. The Board resolved to defer consideration of the report to allow additional time following the election period. Staff will be attending the February Board meeting to facilitate a workshop, providing further information and discussion to support the Board in considering the next steps and a decision on progressing the project. Project delayed, budget to be carried forward.
Reserves General	101554	Arohatia te awa (Cam River Walkway)	Council	Not Started	Project Complete	Investigations	Delayed	\$ 329,464	\$ 100,661	\$ 200,000	\$ -	\$ 329,464		\$ 200,000	Under Budget (Delayed Spend)	Multi year programme over 10 years - including Revells Road/Cam, Revells Road Development, Main North Road (opp Hellers), and Ohoka Loop, plus minor projects. Likely need to rebudget in Annual Plan. There is a spend plan however as budget is smoothed over 10 years it does not match the forecast, therefore this will be showing as delayed each year. Ideally the budget would be altered to reflect predicted forecast.
	101718	Boundary Fencing	Council	Not Started	Project Complete	Project Complete	At Risk	\$ 22,291	\$ 2,415	\$ 5,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	This budget is a legal requirement as per the fencing Act. This budget is set up to respond to requests by private land owners for fencing renewals or new. Requests are processed as they are received throughout the year. The level of expenditure is difficult to predict, as it depends entirely on community demand.
	101764	Kaipoi Community Hub	Council	Design	Project Complete	Project Complete	On Track	\$ 337,727	\$ 290,341	\$ 300,000	\$ 337,727	\$ 37,727		\$ -	On Budget	This is a multi year project. Carpark is completed with Croquet lawns completed. Services have been completed. Electrical works complete as of 31st October - completion was delayed by lights delivery. Landscaping plan is in the design phase - budget for this to carryover to next year for the planting season. Separate budget/ledger under EQ Recovery for clubs building foundations. Partial capitalisation to be confirmed. Project on track for multi year completion.
	101826	District Security Cameras	Council	Tender	Project Complete	Project Complete	At Risk	\$ 46,263	\$ -	\$ 28,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Camera upgrades throughout the year as required. This work is being reviewed presently, and seeking quotes. Looking at renewal or new cameras, expect an update on the forecast by March.
	102140	Kippenburger/Elm Green Linkage Playground Development	Community	Not Started	Investigations	Construction Complete	Complete	\$ 80,600	\$ -	\$ -	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	This budget was removed as part of the 2024/25 AP submission, shouldn't be present.
	102559	Silverstream River Crossing (East West)	Council	Investigations	Project Complete	Design	Delayed	\$ 62,521	\$ -	\$ 0		\$ 62,521		\$ 0	Under Budget (Delayed Spend)	Project is within the investigation process to determined a recommended approach to establishing access. Project requires community engagement with property owners. Project delayed due to external parties as it requires a willing land owners to work with, forecast to be updated. Budget to remain.
	102560	Norman Kirk Park Power Installation	Council	Not Started	Project Complete	Tender	Delayed	\$ 60,000	\$ -	\$ -	\$ -	\$ 60,000		\$ -	Under Budget (Delayed Spend)	This project has not progressed due to other possible projects in the area, and resource constraints. Location of the power source has been noted on several plans to KTCB and planning / supply of this is to occur in the new financial year. To be carried forward. Requires new coordination with possible clubrooms / NCSRT / Event space and fields lighting projects. process will be picked back up with new board coming in.
	102561	Sefton Domain Reserve Bollards	Community	Not Started	Project Complete	Project Complete	Delayed	\$ 34,600	\$ -	\$ -	\$ -	\$ 34,600		\$ -	Under Budget (Delayed Spend)	This project has been on hold due to the Sefton Hall project (externally driven). The intention is to tie the installation of the bollards into that over all works given where they are located. Proposal to the Annual plan to push this item out into later years.
	102563	Youth Activation within Greenspace	Council	Design	Project Complete	Tender	Delayed	\$ 20,436	\$ 135	\$ 15,500	\$ -	\$ 4,936		\$ -	Under Budget (Delayed Spend)	Staff are working alongside the Community Team Youth Development Facilitator. A portion of this budget will be utilised for beach matting at Waikuku Beach. The project is on track. The remaining budget to be carried over.
	102565	Reserve Activation	Council	Not Started	Project Complete	Project Complete	On Track	\$ 5,110	\$ -	\$ 5,110	\$ -	\$ -		\$ -	On Budget	Storywalk activation approved by KTCB who requested aditional quotes beyond procurement policy. More quotes are being sort as requested to determine the contractor of the installation. The works will be completed this financial year.
	102567	Accessibility Standards with Playgrounds	Council	Tender	Project Complete	Project Complete	On Track	\$ 30,000	\$ -	\$ 30,000	\$ -	\$ -		\$ -	On Budget	This budget has already been committed to the ocean access matting and staff are working with the Ocean Access Advocacy Group to identify the design and costs (including ongoing operational costs) of this project.
	102589	Kaipoi NCF Park / Community Hub Playground	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 400,000	\$ 57,446	\$ 400,000	\$ -	\$ -		\$ -	On Budget	The project is out for tender, construction planned to begin February. Project will be completed in May.
	102590	Currie Park / Norman Kirk	Council	Construction Complete	Project Complete	Project Complete	On Track	\$ 300,000	\$ 289,154	\$ 300,000	\$ -	\$ -		\$ -	On Budget	Currie Park and Norman Kirk playspaces are complete and open to the community for use. There is some planting to be completed at Norman Kirk with the remianing budget allocated. Both projects will be complete by the end of the financial year.
	102591	Canterbury Street Reserve	Council	Tender	Project Complete	Project Complete	At Risk	\$ 200,000	\$ 1,836	\$ 200,000	\$ -	\$ -		\$ -	On Budget	Designs have been approved by the Board, and detailed drawings are nearing completion. The tender process for play equipment has been finalised, procurement of installation to be completed. Construction will be underway in April and completed by the end of the FY.
	102727	Kaipoi Lakes (Last Gravel Pit Development)	Council	Not Started	Project Complete	Project Complete	On Track	\$ 207,908	\$ 824	\$ 100,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Lizard receptor site. NZTA already done large part of works. WDC will not use all budget. Will be small path, weed control, seats and signs. Development works to date have been partly funded by NZTA. Forecast will be updated there is an anticipated saving.
	102729	Roads & Carpark Upgrades	Council	Tender	Project Complete	Project Complete	On Track	\$ 71,523	\$ -	\$ 71,523	\$ -	\$ -		\$ -	On Budget	This budget is enhancement to surface and is assigned to the airfield renewal. This project is on track and project managed by PDU.
	102730	Coopers Creek Carpark/toilet	Others	Tender	Project Complete	Project Complete	Delayed	\$ 51,100	\$ -	\$ -	\$ -	\$ 51,100	\$ -	\$ -	Under Budget (Delayed Spend)	We are currently awaiting a response from DOC, and no further progress can be made until their feedback is received. At this stage, there has been no movement since our last update. We will continue to follow up and will provide an update as soon as we receive confirmation or direction from DOC.
	Reserves General Total							\$ 7,331,016	\$ 1,566,847	\$ 3,528,284	\$ 714,618	\$ 3,723,004	\$ -	\$ 280,000		
Rangiora Airfield	101887	Connection to Water Services	Council	Construction Underway	Project Complete	Construction Complete	On Track	\$ 736,100	\$ 45,718	\$ 350,000	\$ 736,100	\$ 386,100		\$ -	Under Budget (Saving Predicted)	Stage 2 works this year. Currently assessing tenders. Works commence 2026. Scheduled to come in under budget this year. Budgets incorrect - updates from 25/26 AP yet to be applied by finance.
	101888	Connection Wastewater Services	Council	Construction Underway	Project Complete	Construction Complete	On Track	\$ 613,700	\$ 86,549	\$ 300,000	\$ 613,700	\$ 313,700		\$ -	Under Budget (Saving Predicted)	Stage 2 works this year. Currently assessing tenders. Works commence 2026. Scheduled to come in under budget this year. Budgets incorrect - updates from 25/26 AP yet to be applied by finance.
	101889	Runway Reseeding	Council	Tender	Project Complete	Project Complete	On Track	\$ 44,000	\$ 780	\$ 30,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Carry forward of aborted works from last year. Works underway to re-trial seed specifications and result in memo to Airfield Advisory Group to confirm final seed mix and application method. Expected to come in under budget.
	102144	Aeronautical Study Compliance Program	Council	Construction Underway	Project Complete	Construction Complete	Delayed	\$ 83,220	\$ 5,023	\$ 35,000	\$ 83,220	\$ 48,220		\$ -	Under Budget (Delayed Spend)	Remaining works are mainly boundary fencing works this year. Scoping currently underway. Program delayed.
	102412	Airfield Equipment	Council	Construction Underway	Project Complete	Project Complete	At Risk	\$ 25,000	\$ 9,665	\$ 10,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Carryover from previous year, for equipment purchases and upgrades. Likely underspend.
	102413	Airfield Taxiway Flooding	Council	Investigations	Project Complete	Design	Delayed	\$ 72,000	\$ -	\$ 10,000	\$ -	\$ 72,000		\$ 10,000	Under Budget (Delayed Spend)	Design works not yet commenced due to resourcing constraints. Project likely to carryover to next year again.
	Rangiora Airfield Total							\$ 1,574,020	\$ 147,734	\$ 735,000	\$ 1,433,020	\$ 820,020		\$ 10,000		
Cemeteries	100152	Cemetery Berms - Rga	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 16,700	\$ 16,700	\$ 16,700	\$ -	\$ -		\$ -	On Budget	Project completed by the parks contract with burial berms only constructed.

Parks and Reserves Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
Reserves General Cemeteries	100290	Land Purchase - Neighbourhood	Others	Not Started	Project Complete	Project Complete	Delayed	\$ 1,925,100	\$ -	\$ -	\$ -	\$ 1,925,100	\$ -	\$ -	Under Budget (Delayed Spend)	This budget is used for land purchase as part of neighbourhood parks in growth areas. It is often a challenge to anticipate when this budget will be called upon as it is dependant on timing of development. There are no planned purchases for this FY. This is a under and overs budget over a 10 year period.
	100153	Cemetery Berms - Kai Public	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 6,920	\$ 6,920	\$ 6,920	\$ -	\$ -	\$ -	\$ -	On Budget	Project completed by the parks contract with burial berms only constructed.
	100154	Oxford Cemetery Improvements	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 6,920	\$ 6,920	\$ 6,920	\$ -	\$ -	\$ -	\$ -	On Budget	Project completed by the parks contract with burial berms only constructed.
	102421	Dixons Rd Cemetery	Council	Design	Project Complete	Project Complete	At Risk	\$ 10,110	\$ -	\$ 1,000		\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	A plan is underway for the Western boundary is to be prepared and submitted to Chris B and the family trust in December 2025. Planting will be commence in the Autumn.
Cemeteries Total								\$ 40,650	\$ 30,540	\$ 31,540	\$ -	\$ -		\$ -		
Public Conveniences			Council												Under Budget (Delayed Spend)	This budget has 2 project locations- Ashley Picnic Grounds and Woodend Beach toilet renewals. Ashley Picnic Grounds toilet renewal is complete and operational. Woodend Beach toilet renewal is part of the Woodend Beach Recreation Facilities master plan. Consultation is complete, detailed designs are almost complete and tender documents are underway. Tender for the master project is expected to go out in March, construction will begin within this financial year and completed within the first quarter of the 2026/27 FY. As this items is within a wider master plan this programme is delayed. There will be some expenses before the end of the FY, remaining budget to be carried forward.
	100283	Toilet Renewals		Design	Project Complete	Construction Underway	Delayed	\$ 1,155,630	\$ 401,146	\$ 600,000	\$ -	\$ 755,630		\$ 200,000		
	102411	Milton Memorial Park Toilet	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 173,000	\$ 180,500	\$ 180,500	\$ -	\$ -	\$ -	\$ -	On Budget	Construction is complete with final sign off and invoices to come. Some coding issues to be addressed.
Public Conveniences Total								\$ 1,328,630	\$ 581,646	\$ 780,500	\$ -	\$ 755,630		\$ 200,000		
Swimming Pools Management			Council												On Budget	A range of important maintenance work has been completed at Dudley to keep the facility safe and running well. This includes servicing the leisure pool's main circulation pump, replacing five heat exchangers that heat the pools, spa, and showers, and replacing 20 tiles in the learners' pool along with all pool sealant. Non-slip flooring has been repaired in sections of the women's, men's, and family changing rooms, as well as around the poolside. The exhaust fan in the air-handling unit has been replaced and the roof above it repaired, and improvements have been made inside the air-handling system to better control humidity. Investigations are also underway into the condition of the paint on the pool hall's steel structure.
	100566	Dudley Pool Renewals		Construction Underway	Project Complete	Project Complete	On Track	\$ 159,970	\$ 50,270	\$ 159,970	\$ -	\$ -		\$ -		
	100567	Oxford Pool Renewals	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 8,730	\$ 3,207	\$ 8,730	\$ -	\$ -		\$ -	On Budget	Renewals included replacement works with a number of activities spread across the financial year. Works include replacement of plant and equipment along with building and structure replacements this includes pool cover replacements. This will be completed in March/April out of season opening time.
	100623	Kaipoi Aquatic Centre Renewals	Council												Under Budget (Delayed Spend)	Renewal works this year include a range of replacement activities scheduled throughout the financial year, such as upgrades to plant and equipment, including changing-room fixtures. Design and planning for the Kaipoi fan system replacement are currently in the investigation phase, with installation planned for the next January shutdown. Due to the scale of this work, the remaining budget will need to be carried forward to support project completion.
	100863	Waikuku Renewals	Council	Tender	Project Complete	Project Complete	On Track	\$ 9,160	\$ 5,128	\$ 6,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	The is for Waikuku pools renewals included replacement works with a number of activities spread across the financial year. Works include replacement of plant and equipment along with building and structure replacements
Swimming Pools Management Total								\$ 477,980	\$ 114,887	\$ 254,700	\$ -	\$ 220,120		\$ -		
General Landscaping	101045	Rangiora Ashley General Landscape Development	Community	Investigations	Project Complete	Construction Underway	Delayed	\$ 67,790	\$ 4,622	\$ 27,116	\$ -	\$ 40,674		\$ -	Under Budget (Delayed Spend)	This budget is a Board led budget which is typically split across a number of projects each year. Staff undertook a workshop with the Community Board for project ideas in December and will bring a report back to the Board for decision in early 2026.
	101048	Kaipoi Tuahiwi General Landscape Development	Community	Design	Project Complete	Construction Underway	Delayed	\$ 206,540	\$ 35,736	\$ 51,635	\$ -	\$ 154,905		\$ -	Under Budget (Delayed Spend)	This budget is a Board led budget which is typically split across a number of projects each year. Staff undertook a workshop with the Community Board for project ideas in December the board asked to re-consider the overall entrance sign project. There is a workshop planned for the Boards February meeting. Projects will not be completed by the end of the financial year. Budget to be carried forward.
	101052	Oxford Ohoka General Landscape Development	Community	Design	Project Complete	Construction Underway	Delayed	\$ 73,330	\$ 9,457	\$ 29,332	\$ -	\$ 43,998		\$ -	Under Budget (Delayed Spend)	This budget is a Board led budget which is typically split across a number of projects each year. Projects will be taken to the new community boards for decision. The community board is able to compound this budget over time it is difficult to forecast, A review is in place as part of the long term plan.
	101054	Woodend Sefton General Landscape Development	Community	Design	Project Complete	Construction Underway	Delayed	\$ 65,640	\$ 12,534	\$ 26,256	\$ -	\$ 39,384		\$ -	Under Budget (Delayed Spend)	This budget is a Board led budget which is typically split across a number of projects each year. Projects will be taken to the new community boards for decision. The community board is able to compound this budget over time it is difficult to forecast, A review is in place as part of the long term plan.
	General Landscaping Total							\$ 413,300	\$ 62,349	\$ 134,339	\$ -	\$ 278,961		\$ -		
Parks & Reserves Contract	101097	Parks & Reserves Signage	Council	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 25,710	\$ 19,459	\$ 20,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Signage renewal is a continuous process throughout the 2025/26 financial year. Forecast, the budget will be spent throughout the year.
Parks & Reserves Contract Total								\$ 25,710	\$ 19,459	\$ 20,000	\$ -	\$ -		\$ -		
Community Buildings	101179	General Building Renewals	Council	Construction Underway	Project Complete	Project Complete	Delayed	\$ 409,188	\$ 188,214	\$ 300,000	\$ -	\$ 109,188		\$ -	Under Budget (Delayed Spend)	This is a parent code of multiple child codes. This is a planned renewals program with a number of items completed over various community facility locations. These include fridge, oven, hot water equipment, interior door and exterior renewals. A large item this year is HVAC replacement at Woodend Community Centre. A design plan is underway for Kendal Park which a portio of the budget is allocated to therefore the programme will be delayed and budget carried over for this.
	101769	Land Purchase Pegasus Community Centre	Council	Project Complete	Project Complete	Project Complete	On Track	\$ 1,096,000	\$ 1,117,539	\$ 1,120,000	\$ -	\$ -		\$ -	On Budget	Settlement of land purchase has been delayed by delays to completion of the subdivision. Section 224 certificate has been applied for - awaiting some final mainpower documentation. Settlement expected before year end. Templetons have permitted construction works to commence in advance of land ownership transfer.
	101770	Land Purchase Ravenswood Community Centre	Council	Investigations	Design	Design	At Risk	\$ 4,032,000	\$ 87,849	\$ 3,000,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Valuation works completed and negotiation works ongoing. Aiming to secure a land deal this financial year. At Risk.
	102414	Pegasus Community Centre Building	Council	Construction Underway	Construction Underway	Construction Underway	On Track	\$ 3,212,000	\$ 869,025	\$ 2,000,000	\$ 3,212,000	\$ 3,212,000		\$ 2,000,000	Under Budget (Saving Predicted)	Construction in 25/26 underway and will continue into early 26/27 years. Pegasus community building is expected to open October 2026.
	102416	Rangiora Town Hall Sound System	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 100,000	\$ 4,262	\$ 4,263	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Completed last year, budget not required, saving.
	102643	Solar Panels at Multi-use Sports Facility	Council	Not Started	Project Complete	Project Complete	On Track	\$ 309,500	\$ 11,746	\$ 309,500	\$ -	\$ -		\$ -	On Budget	Tendering process did not provide a suitable response from the market. Evalaution team is now working on other options and will be presenting this to MTO.
	102726	Oxford Town Hall Projection	Council	Not Started	Project Complete	Project Complete	At Risk	\$ 64,200	\$ -	\$ 64,200	\$ -	\$ -		\$ -	On Budget	Investigations under way for a new projection system. Purchased completed by March 2026.
Community Buildings Total								\$ 9,222,888	\$ 2,279,635	\$ 6,797,963	\$ 3,212,000	\$ 3,321,188		\$ 2,000,000		

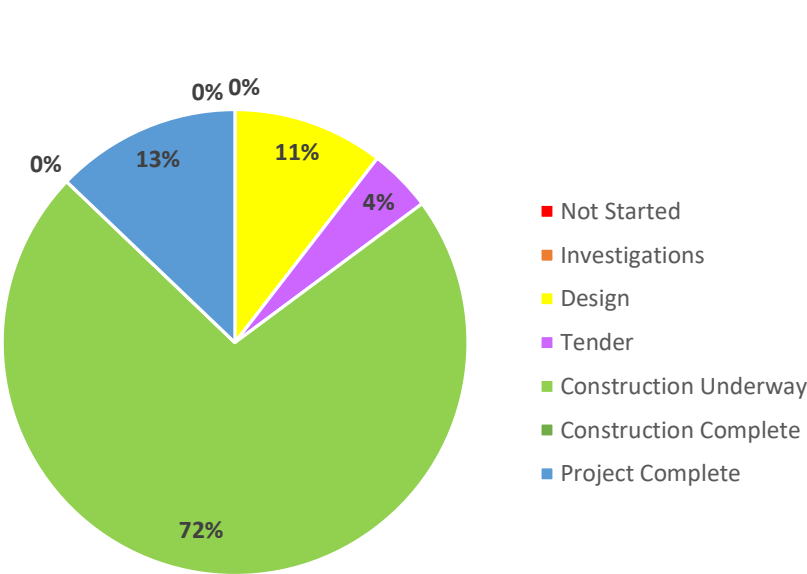
Parks and Reserves Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
Reserves General	100290	Land Purchase - Neighbourhood	Others	Not Started	Project Complete	Project Complete	Delayed	\$ 1,925,100	\$ -	\$ -	\$ -	\$ 1,925,100		\$ -	Under Budget (Delayed Spend)	This budget is used for land purchase as part of neighbourhood parks in growth areas. It is often a challenge to anticipate when this budget will be called upon as it is dependant on timing of development. There are no planned purchases for this FY. This is a under and overs budget over a 10 year period.
Camping Grounds	101180	Waikuku Camp Demolitions	Council	Investigations	Project Complete	Design	Delayed	\$ 35,400	\$ -	\$ -	\$ -	\$ 35,400		\$ -	Under Budget (Delayed Spend)	Current budget is the previous multiple carryovers of the original 2022/23 Budget of \$35k prior to campground sale. Camp improvements is no longer owned by WDC. Report to Council in early 2026 to propose re-allocate budget to new water supply to Woodend Beach camp or township. High level options currently being assessed by PDU and will be covered in the report. Physical works now not till 26/27 year. Project still delayed.
	101181	Waikuku Camp Ablutions Block Replacement	Council	Investigations	Project Complete	Design	Delayed	\$ 309,500	\$ -	\$ -	\$ -	\$ 309,500		\$ -	Under Budget (Delayed Spend)	Current budget is the previous multiple carryovers of the original 2022/23 Budget of \$309k prior to campground sale. Camp improvements is no longer owned by WDC. Report to Council in early 2026 to propose re-allocate budget to new water supply to Woodend Beach camp or township. High level options currently being assessed by PDU and will be covered in the report. Physical works now not till 26/27 year. Project still delayed.
	101182	Kairaki Camp Infrastructure Renewals	Council	Investigations	Project Complete	Design	Delayed	\$ 23,400	\$ -	\$ -	\$ -	\$ 23,400		\$ -	Under Budget (Delayed Spend)	Current budget is the previous multiple carryovers of the original 2022/23 Budget of \$23k prior to campground sale. Camp improvements is no longer owned by WDC. Report to Council in early 2026 to propose re-allocate budget to new water supply to Woodend Beach camp or township. High level options currently being assessed by PDU and will be covered in the report. Physical works now not till 26/27 year. Project still delayed.
	101324	Kairaki Camp Ablutions Block Replacement	Others	Tender	Project Complete	Project Complete	At Risk	\$ 94,900	\$ 11,125	\$ 75,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Current budget is carryover from previous years. Camp improvements now sold. This budget is to be used for demolition of two redundant buildings remaining on council-owned land. Expected not to use full budget. Some potential remainder may be available for carryover and re-allocation to Woodend Beach camp water supply project.
	101333	Waikuku Camp Renewals & Refurbishments	Council	Investigations	Project Complete	Design	Delayed	\$ 42,200	\$ 29,934	\$ 30,000	\$ -	\$ 12,200		\$ -	Under Budget (Delayed Spend)	Current budget is the previous multiple carryovers of the original 2022/23 Budget of \$180k less \$138k spent in 2022/23 prior to campground sale. Camp improvements is no longer owned by WDC. Report to Council in early 2026 to propose re-allocate budget to new water supply to Woodend Beach camp or township. High level options currently being assessed by PDU and will be covered in the report. Physical works now not till 26/27 year. Project still delayed.
	101548	Ashley Camp Renewals & Strengthening	Council	Not Started	Project Complete	Project Complete	At Risk	\$ 368,700	\$ 95,493	\$ 368,700	\$ -	\$ -		\$ -	On Budget	Current budget is the previous multiple carryovers of previous years budgets. Planned to be used this year for re-roofing of 3 x buildings, replacing sanitary fittings, and some residual land drainage works. Some design scoping works done. Currently working on engaging external consultant to deliver, with objective of construction in April 2026 after peak summer period.
	101768	Woodend Camp Renewals & Stregthening	Council	Tender	Project Complete	Project Complete	At Risk	\$ 106,000	\$ 4,100	\$ 80,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Current budget is the previous multiple carryovers of the original 2022/23 Budget of \$128k less \$22k spent in 2022/23. Works still to undertake on re-roofing and strengthening project this year. Some design already underway. Planned physical works in April. Any leftover budget would contribute to design elements of the proposed Water supply upgrades to the campground or township.
Camping Grounds Total								\$ 980,100	\$ 140,652	\$ 553,700	\$ -	\$ 380,500		\$ -		
Coastal & Native Conservation	101268	Coastal & Native Conservation Capital Works	Council	Tender	Project Complete	Project Complete	On Track	\$ 31,244	\$ 6,737	\$ 20,000	\$ -	\$ -		\$ -	Under Budget (Saving Predicted)	Recurring annual budget for the implementation of work required as part of the Pegasus Bay Bylaw and management of the coastal reserves. This budget covers planting and maintenance for coastal and native reserves it is expected this will be completed during the Autumn planting season.
Coastal & Native Conservation Total								\$ 31,244	\$ 6,737	\$ 20,000	\$ -	\$ -		\$ -		
Kaiapoi Central Business Area	102389	Town Centre Strategy Programme	Council	Not Started	Project Complete	Project Complete	At Risk	\$ 305,000	\$ 50,877	\$ 100,000	\$ 305,000	\$ 205,000		\$ -	Under Budget (Saving Predicted)	There is a town strategy program that is coordinated by the Strategy unit. This includes pedestrian laneways to Williams Street, in support of South MUBA.
	102582	Kaiapoi bridge handrail replacement	Council	Not Started	Project Complete	Project Complete	Delayed	\$ 579,600	\$ 127,636	\$ -	\$ -	\$ 579,600		\$ -	Under Budget (Delayed Spend)	Project Led by Roading Team. Update to be provided next quarter.
Kaiapoi Central Business Area Total								\$ 884,600	\$ 178,513	\$ 100,000	\$ 305,000	\$ 784,600		\$ -		
NES	102471	Natural Transition Planting	Council	Tender	Project Complete	Project Complete	On Track	\$ 20,220	\$ -	\$ 20,220	\$ -	\$ -		\$ -	On Budget	25/26 Woodend Beach, forecast for the Autumn planting season this will be delivered and budget spent.
	102472	Interpretative Signage	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 5,850	\$ 887	\$ 5,850	\$ -	\$ -		\$ -	On Budget	Environmental interpretation signage: Waikuku Beach Pond, Currie Park, Matawai Park in 25/26. Four signs already fabricated, balance to fabricate and install. Forecast for completion by May 2026.
	102473	Secondary Growth Ecosystems	Council	Tender	Project Complete	Project Complete	On Track	\$ 14,230	\$ -	\$ 14,230	\$ -	\$ -		\$ -	On Budget	
	102474	Investigate Flagship park or sanctuary development	Council	Investigations	Project Complete	Construction Underway	Delayed	\$ 60,660	\$ 4,511	\$ 60,660	\$ -	\$ 60,660		\$ 60,660	On Budget	Lineside Road. 3 year design/planning programme. Hydrology works - consultant engaged June 2025 - works underway, including ecological assessments. Report to Arohatia te Awa working group February 2026 then community consultation, then Design.
	102566	Plant and equipment Rangers work	Council	Construction Underway	Project Complete	Project Complete	On Track	\$ 6,052	\$ 416	\$ 6,052	\$ -	\$ -		\$ -	On Budget	General equipment purchases for Rangers work. A shed and tools are being purchased, forecast spend for February.
NES Total								\$ 107,012	\$ 5,814	\$ 107,012	\$ -	\$ 60,660		\$ 60,660		
(blank)	102653	154 East Belt Cricket Oval	Council	Investigations	Project Complete	Project Complete	On Track	\$ -	\$ 8,353	\$ 8,353	\$ -	\$ -		\$ -	Over Budget	Relates to a statutory/legal requirement in completing a lizard survey before works begin next year. The project budget is allocated for the next financial year.
	102655	Carpet tiles Mainpower Stadium	Council	Investigations	Project Complete	Project Complete	On Track	\$ -	\$ 5,975	\$ 5,975	\$ -	\$ -		\$ -	Over Budget	Additional carpet tile costs in relation to report 250321048567 from 1 April 2025 - PO approved
	102143	Cobb Cottage at Rangiora Museum	Council	Tender	Project Complete	Project Complete	Complete	\$ -	\$ 29,405	\$ 29,405	\$ -	\$ -		\$ -	Over Budget	Expenses were miscoded (sent to Finance to correct)
	100660	Multi use Sport facilities	Council	Tender	Project Complete	Project Complete	Complete	\$ -	\$ 5,865	\$ 5,865	\$ -	\$ -		\$ -	Over Budget	Expenses were miscoded (sent to Finance to correct)
(blank) Total								\$ -	\$ 49,598	\$ 49,598	\$ -	\$ -		\$ -		
Grand Total								\$ 22,417,150	\$ 5,184,410	\$ 13,112,635	\$ 5,664,638	\$ 10,344,683	\$ -	\$ 2,550,660		

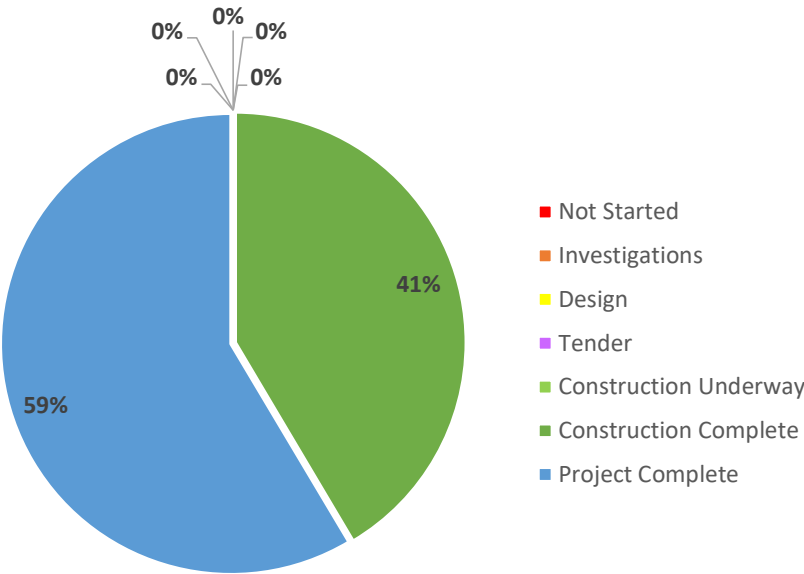
Earthquake Recovery Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

SUMMARY

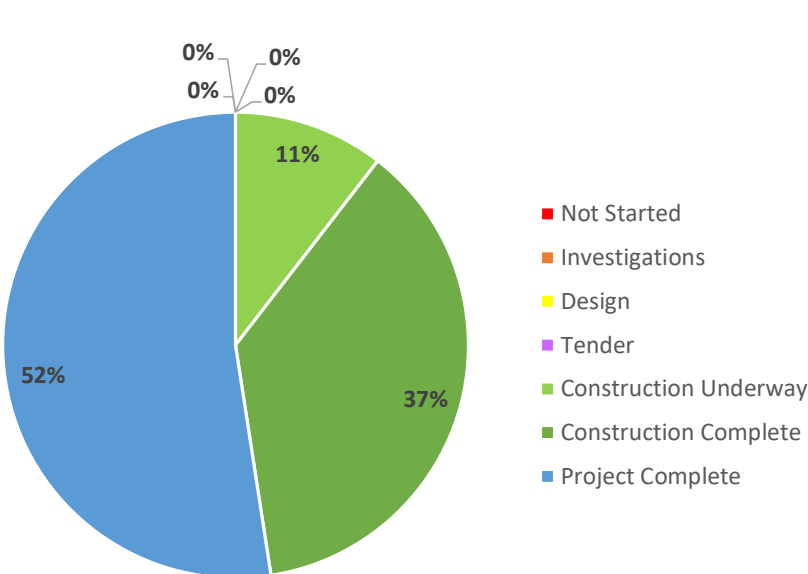
Project Stage - Current



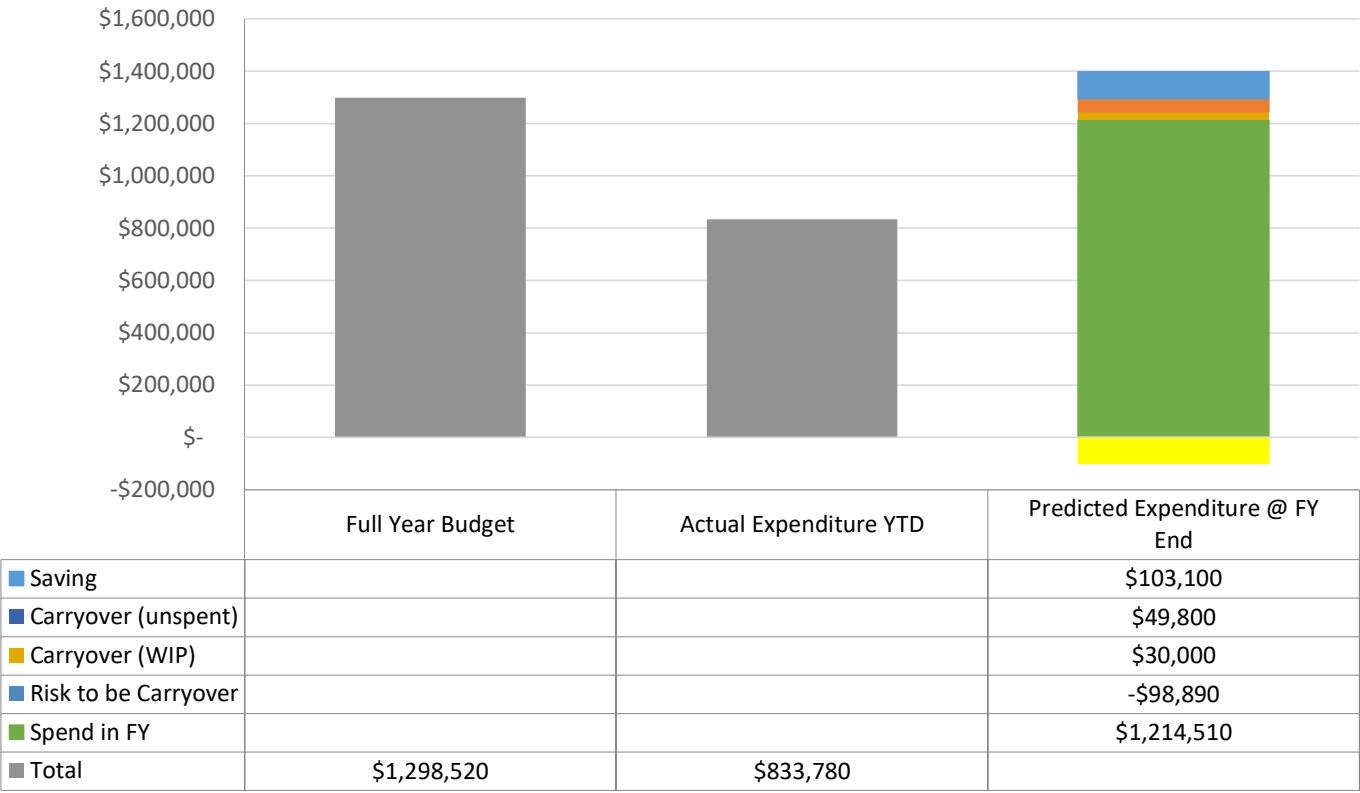
Project Stage - Planned @ FYE



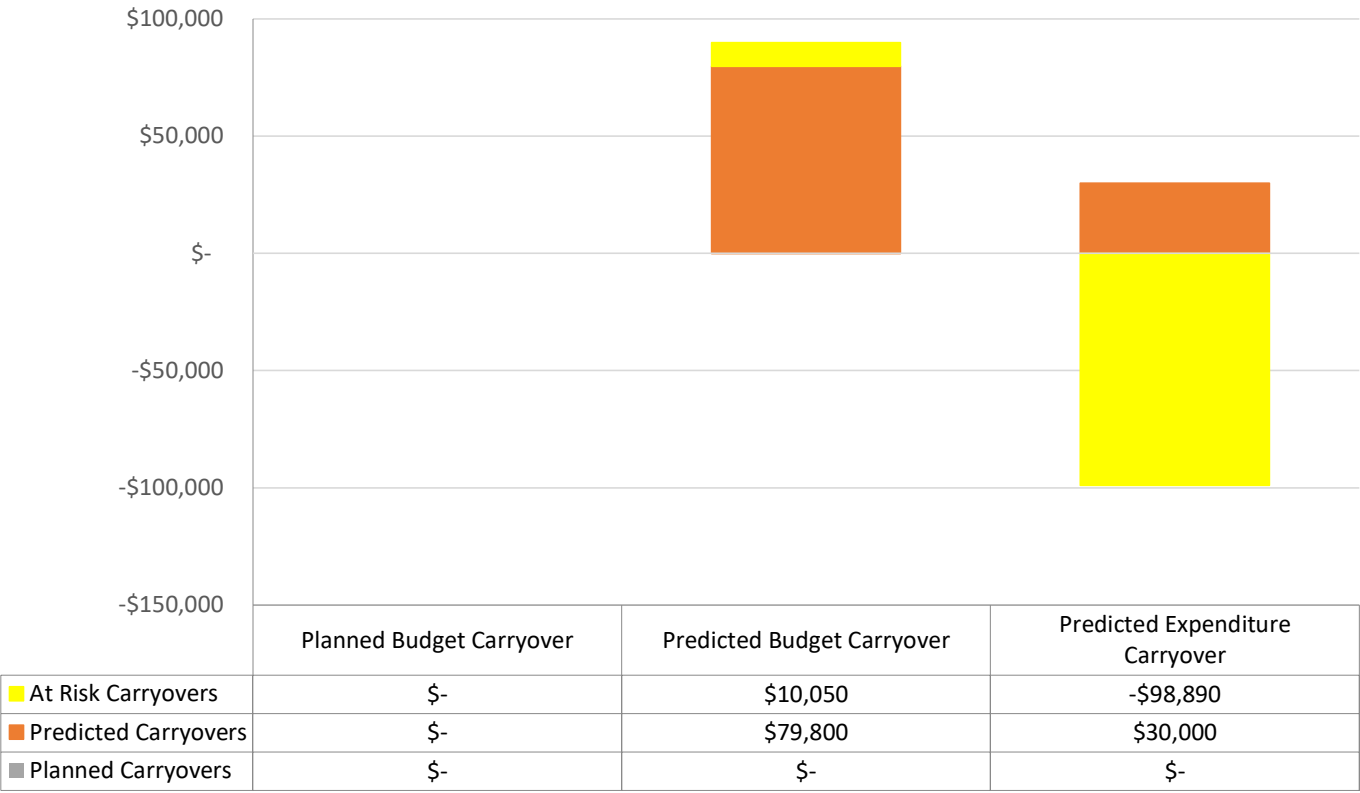
Project Stage - Predicted @ FYE



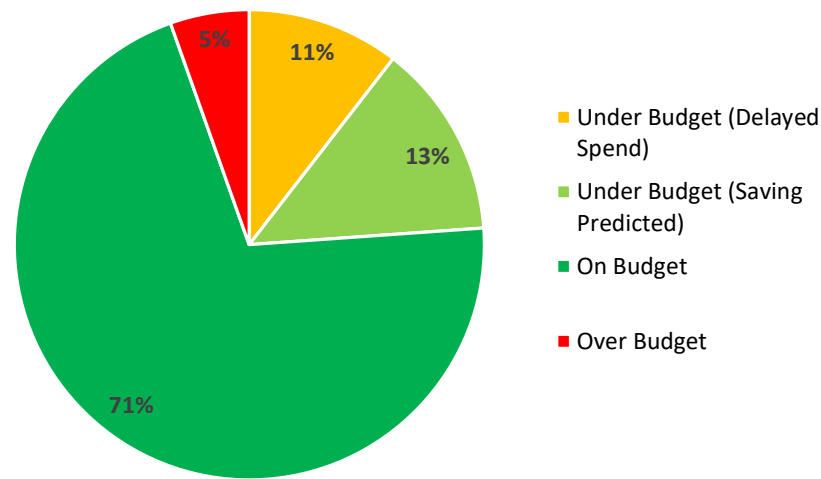
Financial Summary



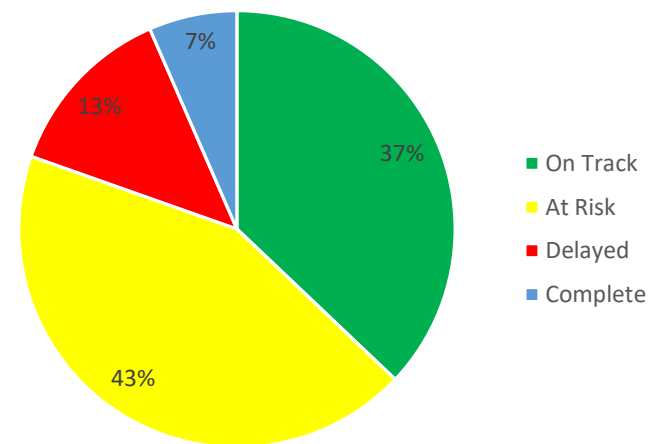
Carryovers Summary



Budget Status - Current



Programme Status - Current



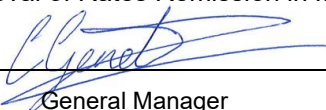
DEFINITIONS

Full Year Revised Budget	Budget approved in LTP/AP plus any additional budgets approved by Council throughout the FY.
Unspent Budget	Budget that will not be spent this financial year. This can be both a budget saving (e.g: due to projects being delivered for less than budgeted) or delayed budget spend (i.e.: budget that will be spent next financial year).
Programme - On Track	Refers to projects where the project work this FY is expected to be delivered by FYE.
Programme - At Risk	Refers to projects where the project work this FY is currently at risk of not being delivered by FYE. These are the projects that need to be resourced and monitored carefully to ensure they are delivered to programme.
Programme - Delayed	Refers to projects where the project work this FY will not be delivered by FYE. These projects are signalled as predicted carryover (if single or multi-year current), if not already shown as a planned carryover (if multi-year future).
On Budget	Refers to projects where the project work this FY is expected to be delivered within budget.
Over Budget	Refers to projects where the project work this FY will not be delivered on budget.
Under Budget (Delayed Spend)	Refers to projects where it is not expected to spend the budget this FY. These projects are to be signalled as either a planned (if multi-year future) or predicted carryover (if single or multi-year current).
Under Budget (Saving Predicted)	Refers to projects where the project work this FY is expected to be delivered under budget. This includes projects that will be completed this financial year and delivered under budget or (if multi-year future) the unspent budget will not be carried forward to the next FY.
Approved Carryover	Refers to the projects where the carryovers for multi-year projects that were approved as part of the AP/LTP.
Additional Carryover	Refers to the projects where the carryovers are due to projects being delayed. These carryovers are in addition to those carryovers approved as part of the AP/LTP.
At Risk Carryover	Refers to projects where the programme is at risk, therefore may potentially become a carryover of the risk identified are realised.



Earthquake Recovery Capital Works Programme - 2025-2026 Financial Year - December 2025 Quarter

Scheme	Account Number	Project Name	Who Controls the timing	Project Stage - Current	Project Stage - Planned at FYE	Project Stage - Predicted at FYE	Predicted Programme Status at FYE - Current	Full Year Revised Budget	Actual Expenditure YTD	Final Forecast Expenditure at FYE	Planned Carryover of Budget to Next FY	Predicted Carryover of Budget to Next FY	Planned Carryover of Expenditure (WIP) to Next FY	Predicted Carryover of Expenditure (WIP) to Next FY	Programme Status	Comments
Roading Earthquake Recovery	102419	Replacement of Balustrade on Williams St bridge	Council	Tender	Construction Complete	Project Complete	At Risk	\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -	On Budget	Budget was heavily changed in 23/24 year with large portions removed or shifted to (or replaced by) budgets in the Roothing Activity, now for the comprehensive balustrade upgrade project. This balance is carryover from 24/25 for interim painting maintenance to the balustrade in advance of the more comprehensive upgrade. Managed by Roothing / PDU Civil Projects teams. Now contributing to the full balustrade replacement now brought forward and planned to construct this FY.
Roading Earthquake Recovery Total								\$ 50,000	\$ -	\$ 50,000	\$ -	\$ -	\$ -	\$ -		
Recreation Earthquake Recovery	100275	Kaiapoi Riverbanks Rowing Precinct	Council	Construction Underway	Project Complete	Project Complete	At Risk	\$ 289,990	\$ 81,143	\$ 250,000	\$ -	\$ -	\$ -	\$ -	On Budget	Combined with Murphy Park budget. Murphy Park Kaiapoi River Access project, also augmented with two Greenspace activity budgets, for redevelopment of the existing rowing precinct area. Currently in detailed design. Pontoon construction completed December 2025. Civil works resource consents underway and ongoing. Construction civil works in 2026.
	100278	Murphy Park	Council	Construction Underway	Project Complete	Project Complete	At Risk	\$ 208,900	\$ 85,498	\$ 150,000	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Combined with Rowing Precinct budget. Murphy Park Kaiapoi River Access project, also augmented with two Greenspace activity budgets, for redevelopment of the existing rowing precinct area. Currently in detailed design. Civil works resource consents underway. Construction civil works in 2026.
Recreation Earthquake Recovery Total								\$ 498,890	\$ 166,641	\$ 400,000	\$ -	\$ -	\$ -	\$ -		
General Earthquake Recovery	101396	Kaiapoi Wharf Pontoon 1 & River Wall	Council	Construction Underway	Project Complete	Project Complete	At Risk	\$ 13,400	\$ 6,019	\$ 3,350	\$ -	\$ -	\$ -	\$ -	Under Budget (Saving Predicted)	Resolution of final defects still outstanding after practical completion in 2020. Contract matters to resolve. Budget to also be used for installation of the floating debris deflector, potentially using the contract retentions to cover. Final cost likely to be around \$40k but partly funded from retentions. Contractor has abandoned the contract, currently procuring new contractors.
	100243	Kaiapoi Town Centre Renewal	Council	Project Complete	Project Complete	Project Complete	Complete	\$ 84,800	\$ 84,800	\$ 84,800	\$ -	\$ -	\$ -	\$ -	On Budget	Project completed last year.
	100742	Rangiora Cark Park Building	Others	Project Complete	Project Complete	Project Complete	Complete	\$ -	\$ 62,469	\$ 62,469	\$ -	\$ -	\$ -	\$ -	Over Budget	Project completed last year. Some late capitalisations to do. This project is not over budget, the budget sat in the last financial year. This value will be journalled out.
General Earthquake Recovery Total								\$ 98,200	\$ 153,289	\$ 150,620	\$ -	\$ -	\$ -	\$ -		
Red Zone Regeneration	101407	Redzone Heritage & Mahinga Kai	Others	Construction Underway	Construction Complete	Construction Complete	On Track	\$ 481,630	\$ 424,623	\$ 425,000	\$ -	\$ -	\$ -	\$ -	On Budget	Year 5 of the programme (incl some carryover yr 4 works) - works designed by the Joint Working Group and delivered by Te Kohaka o Tuhaitara Trust. Some delays to design and tender and construction for this year, due to resourcing constriants.
	101543	Croquet and Community Studios Spaces	Others	Design	Project Complete	Construction Underway	Delayed	\$ 169,800	\$ 89,228	\$ 120,000	\$ -	\$ 79,800	\$ -	\$ 30,000	Under Budget (Delayed Spend)	Ongoing completion of multi-year multistage Community Hub project, including final infrastructure works. Project forecast to be delivered on budget at present, including 3 x \$25k foundation payments to clubs (at risk - timing of these depends on club's own works). Electrical works now complete. Design and build of general landscaping works proposed this year - at risk due to resource constraints. Croquet and all other infrastructure works contracts were completed in previous years. Menz shed relocation underway.
Red Zone Regeneration Total								\$ 651,430	\$ 513,851	\$ 545,000	\$ -	\$ 79,800	\$ -	\$ 30,000		
Grand Total								\$ 1,298,520	\$ 833,780	\$ 1,145,620	\$ -	\$ 79,800	\$ -	\$ 30,000		

**WAIMAKARIRI DISTRICT COUNCIL****REPORT FOR DECISION****FILE NO and TRIM NO:** RAT-02-03/ 260129015471**REPORT TO:** AUDIT & RISK COMMITTEE**DATE OF MEETING:** 17 February 2026**AUTHOR(S):** Scott Morrow – Rates Officer, Property Specialist**SUBJECT:** Approval of Rates Remission in Miscellaneous Circumstances**ENDORSED BY:**  
(for Reports to Council,  
Committees or Boards)  
General Manager  
Chief Executive**1. SUMMARY**

- 1.1. This report requests the Audit & Risk Committee's approval for a remission of rates under the Policy for Rates Remission in Miscellaneous Circumstances on a property in Oxford that was damaged by a fire in December 2025.
- 1.2. The house on the property was substantially damaged and the insurance company advise that it is unsuitable for habitation following the fire. The remission sought is based on the reduction in capital value of the property following the fire.
- 1.3. The remission is applied for the remaining part of the 2025/26 financial year following the fire. Future instalment notices will reflect the remission adjustment.
- 1.4. The objective of the policy is to provide the flexibility to grant a rates remission in extraordinary circumstances arising during a rating year where the Council considers that a rates remission is appropriate and no other remission policy applies.

**Attachments:**

- i. Letter and photos of the fire damage to 884 Harewood Road, Oxford (Trim 260129015455)

**2. RECOMMENDATION****THAT** the Audit and Risk Committee

- (a) **Receives** Report No. 260129015471.
- (b) **Approves** a rates remission under the Policy for Rates Remission in Miscellaneous Circumstances of \$921.45 on the property at 884 Harewood Road, Oxford (Rates Assessment 2170011206).
- (c) **Notes:** The period for the remission covers up until 30 June 2026 which is the end of the current rating year. The remission will be offset against the remaining balance of rates owing up until the end of this period.

**3. BACKGROUND**

- 3.1. On 11 December 2025 a fire substantially damaged the dwelling at 884 Harewood Road, Oxford. A lithium battery in the bedroom used for charging during power outages caught fire. The owner has had to move out of the dwelling until it is repaired or rebuilt.
- 3.2. The owner has requested rates relief due to the extensive damage. The insurance company has advised the damage is severe and the home is no longer deemed habitable.

#### 4. **ISSUES AND OPTIONS**

- 4.1. Changes to the rating details of a property after 1 July in any year take effect the following rating year. When the capital value was reduced by the removal of the improvements, the rates are not able to be adjusted until 1 July 2026.
- 4.2. Council has a policy for the Remission of Rates in Miscellaneous Circumstances that provides flexibility to grant a rates remission should an extraordinary situation arise during the rating year. This has been used in the past where there has been property damage due to a fire or natural disaster.
- 4.3. A new rating valuation was obtained for the property following the assessment of the damage and the proposed remission has been calculated based on the difference in capital value for the remainder of the 2025/2026 rating year. The rates remission is applied to the capital value based rates and fixed services and community parks and reserves rates only.
- 4.4. From the new rating year in July 2026, the rates levied on the property will be based on land only values with little or no improvements.
- 4.5. The total rates remission amounts to **\$921.45** for 884 Harewood Road and the total rates assessed are **\$3,209.39** for the current rating year.
- 4.6. Standard household insurance policies in New Zealand do not cover the cost of rates. Council rates are considered an ownership cost, however the insurance policy may include an allowance for temporary accommodation.
- 4.7. It is not known when the dwelling will be repaired but the remission will allow the owner some rates relief for the remainder of the rating year until the rating records are adjusted on 1 July.

#### **Implications for Community Wellbeing**

There are no implications on community wellbeing by the issues and options that are the subject matter of this report.

- 4.8. The Management Team has reviewed this report and support the recommendations.

#### 5. **COMMUNITY VIEWS**

##### 5.1. **Mana whenua**

Te Ngāi Tūāhuriri hapū are not likely to be affected by or have an interest in the subject matter of this report.

##### 5.2. **Groups and Organisations**

There are no groups and organisations likely to be affected by, or to have an interest in the subject matter of this report.

##### 5.3. **Wider Community**

The wider community is not likely to be affected by, or to have an interest in the subject matter of this report.

#### 6. **OTHER IMPLICATIONS AND RISK MANAGEMENT**

##### 6.1. **Financial Implications**

There are financial implications of the decisions sought by this report.

This budget is not included in the Annual Plan/Long Term Plan. Rates remissions reduce budgeted rates income. The accounts most impacted by the remission are the District general, roading rates and the fixed dwelling related community parks rates as well as the regional general rates.



**6.2. Sustainability and Climate Change Impacts**

The recommendations in this report do not have sustainability and/or climate change impacts.

**6.3. Risk Management**

There are no risks arising from the adoption/implementation of the recommendations in this report.

**6.4. Health and Safety**

There are no health and safety risks arising from the adoption/implementation of the recommendations in this report.

**7. CONTEXT**

**7.1. Consistency with Policy**

This matter is not a matter of significance in terms of the Council's Significance and Engagement Policy.

**7.2. Authorising Legislation**

Local Government Act 2002, Section 109

Local Government (Rating) Act 2002, Section 85

**7.3. Consistency with Community Outcomes**

The Council's community outcomes are not relevant to the actions arising from recommendations in this report.

**7.4. Authorising Delegations**

The Audit & Risk Committee has authority to approve rates remissions under the Policy for Remission of Rates in Miscellaneous Circumstances where it considers it fair and equitable to do so.

26 January 2026



FMG Claims  
284-292 Church Street  
PO Box 1943, Palmerston North Central, Palmerston North 4440  
tel 0800 366 466 fax 0800 366 455  
email [claims@fmg.co.nz](mailto:claims@fmg.co.nz)

Dear

**Claim Number: 30688679**

**Claim Event: House fire**

Re: Letter for Waimakariri District Council

To whom it may concern,

On the 11<sup>th</sup> of December 2025 our client's home was damaged by fire.

The damage to the home is severe and is no longer considered to be habitable.

If anyone has any questions, please feel free to call me on the number below

Steve Lamont on **027 261 2549** or email me at **[steve.lamont@fmg.co.nz](mailto:steve.lamont@fmg.co.nz)**

Yours sincerely

A handwritten signature in blue ink, appearing to read 'Steve Lamont', is placed above the printed name and title.

Steve Lamont  
**FMG**  
**Loss Adjuster**

































**WAIMAKARIRI DISTRICT COUNCIL****REPORT FOR INFORMATION****FILE NO and TRIM NO:** GOV-01-15 / FIN-06-01 / 260128015301**REPORT TO:** AUDIT AND RISK COMMITTEE**DATE OF MEETING:** 17 February 2026**AUTHOR(S):** Paul Christensen, Finance Manager**SUBJECT:** Financial Report for the period ended 31 December 2025**ENDORSED BY:**  
(for Reports to Council,  
Committees or Boards)  
General Manager  
Chief Executive**1. SUMMARY**

- 1.1 This report to provide the financial result for the period ended 31 December 2025 to the Audit and Risk Committee.

FINANCIAL STATEMENT MEASURES	
<b>OPERATING COSTS</b>  <i>Costs to deliver existing levels of service</i> \$'000  <b>\$82,085</b>   \$1,527 (1.8%) favourable  Interest rates are lower than forecasted	<b>OPERATING REVENUE</b>  <i>Includes Rates, Fees and charges, development contributions, vested assets</i> \$'000  <b>\$87,492</b>   \$7,133 (7.5%) unfavourable  Development contributions and Vested assets revenue under budget
<b>INTEREST ON DEBT</b>  <i>Cost to Service net external debt</i> \$'000  <b>\$4,036</b>   \$1,391 (25.6%) favourable  Interest rates are lower than budgeted	<b>OPERATING SURPLUS</b>  <i>Net Revenue less operating expenses as a percentage of operating costs</i> \$'000  <b>\$5,407</b> (6.6%)   Budget \$11,013 (13.2%)  From a combination of development contributions and vested assets revenue under budget and roading maintenance costs over budget

<p><b>EXTERNAL DEBT</b></p> <p><i>Total borrowing from external organisations</i></p> <p>\$'000</p> <p><b>\$210,000</b> ✓</p> <p>\$46,646 favourable</p> <p>More Capital work is completed in the second half of the year.</p>	<p><b>CAPITAL EXPENDITURE</b></p> <p><i>To provide new and replacement assets</i></p> <p>\$'000</p> <p><b>\$29,707</b> ✓</p> <p>\$24,762 less than budget</p> <p>While spent to date is significantly lower than budget, this is typical, as most construction activity occurs during summer months.</p>
<p><b>OPERATING CASHFLOW</b></p> <p><i>Net Cash flows from operating activities</i></p> <p>\$'000</p> <p><b>\$18,972</b> ✓</p> <p>\$2,934 (39.4%) favourable</p>	<p><b>TREASURY</b></p> <p><i>Overall compliance with Treasury policy</i></p> <p><b>100%</b> ✓</p>

**KEY:**

Greater than 0.0% and Favourable

Between 0.0% and 5.0% and Unfavourable

Greater than 5.0% and Unfavourable



- 1.2 Interest on debt was \$1.4 million (25.6%) under budget. This is offset by interest revenue being \$0.2 million under budget. Overall net interest is favourable to budget.

Attachments:

- i. Financial Report for the period ended 31 December 2025 (TRIM 260204019683).

**2. RECOMMENDATION****THAT** the Audit and Risk Committee

- (a) **Receives** Report No. 260128015301.
- (b) **Notes** the surplus for the period ended 31 December 2025 is \$5.4 million. This is \$5.6 million under budget.
- (c) **Notes** that a significant variance to budgeted surplus is due to development contributions revenue which is \$4.8m less than forecasted. This revenue is dependent on the progress of developments. The current slow economic cycle has reduced the progress of developments in the district.
- (d) **Notes** that a significant variance to budgeted surplus is vested assets revenue which is \$1.3m less than forecasted. The value of known 3 waters assets vested to Council has been recognised.

### 3. **BACKGROUND**

- 3.1 The Audit and Risk Committee is provided with the delegation from the Council to monitor the implementation of the Annual Plan. A quarterly update on the progress of the Annual Plan and other activities is provided throughout the year.
- 3.2 The Council is required to adopt a Long Term Plan every three years and an Annual Plan every year. The 2025-26 financial year is the second year of the 2024 – 2034 Long Term Plan cycle that the Council is required to report against.
- 3.3 A full external audit of the annual report is undertaken each year. The audit of the 2024-25 Annual report was completed in October, and the audited accounts were adopted on 7<sup>th</sup> October.

### 4. **ISSUES AND OPTIONS**

- 4.1. The operating surplus for the period ended 31 December 2025 for the Council is \$5.4 million against a budget of \$11.0 million.

- 4.2. Revenue received for the period ended 31 December 2025 was \$87.5 million compared with budget \$94.6 million

Subsidies and grants were \$1.2 million lower than budget due to the timing of the NZTA (Full Year Budget: \$9.7m) and the Housing and Urban Development (HUD) Funding (Full Year Budget: \$3.3m) which has been claimed but not yet been received.

Development contributions were \$4.8 million less than budget as the major developments in Bellgrove, Silverstream and Beachgrove, wait to get to the next stage of their development.

Vested assets were \$1.3m less than budget. The value of known 3 water assets vested to Council has been recognised.

- 4.3. Operating Expenditure for the period was \$82.1 million (budget \$83.6 million). The largest variances from budget were as follows

Unfavourable to budget

- Roading is unfavourable to budget by \$1.7 million, Additional service requests fulfilled by roading contractor \$0.2 million, additional sealed pavement and drainage maintenance work done over the winter months, which will reduce in later months \$0.4 million. Depreciation was \$1.2 million over budget.
- Plan Implementation \$ 0.3 million more than budget due to an appeal to the Environment Court.

Favourable to budget

- Property and Forestry \$0.2 million better than budget as a result of Project Delivery Unit and Water unit surpluses. These are seasonal and is expected to return to break even by year end.
- District Development \$0.4 million favourable District Development Unit is less than budget as District Plan appeals are still in the very early stages.
- Strategy and Policy \$0.3 million less than budget due to delays in Better Off Funded projects.
- Drainage \$0.5 million under budget urban drain maintenance performed was under budget but will increase in coming months with several large maintenance activities planned
- Non significant activities \$1.4 million favourable external interest under budget creates a surplus for internal interest, will review for end of year

#### 4.4. **Balance Sheet**

The Council's position remains sound. The Council's measures were all within Policy limits.

#### 4.5. **Capital works**

The Capital work programme is reported separately to the Audit and Risk Committee (TRIM 260204019834).

#### 4.6. **Debt**

The Council's external debt is \$210.0m as at 31 December 2025 (December 2024: \$240.0m). The 2025-26 Annual Plan budget external debt to be \$256.6m by 30 June 2026. The forecasted external debt is likely to be less than budgeted given the expected completion of the capital works programme.

External debt is 7.2% of the Council's total assets. The Council's Liability management policy requires debt as a percentage of total assets to be less than 15%.

Interest costs were \$4.0 million which is 5.2% (budget 6.2%) of operating revenue (Council Policy requires it must not exceed 15%).

Interest costs were 7.2% of Rates revenue (per Annual Plan 8.9%). Interest as a percentage of Rates income must not exceed 25%.

#### 4.7. **Hedging profile**

Based on current projections, the Council will maintain its hedging arrangements in accordance with policy. Staff are continually reviewing both the cash flow projections and hedging levels to ensure they are maintained at an appropriate level.

As at 30 December 2025, currently 59% of external debt was hedged. Under our Treasury policy the percentage is to be within 40% to 100%. Under the Treasury Policy, Treasury management advice is sought from Bancorp Treasury Management Services.

Staff last meet with Bancorp Treasury Management Services on Monday 2<sup>nd</sup> February 2026.

The loans and hedging profile is provided on pages 13 and 14 of the financial information

#### 4.8. **The financial results have been discussed with the relevant managers.**

The Council's credit rating from Fitch Ratings in August 2025 is AA Stable.

#### **Implications for Community Wellbeing**

There are implications on community wellbeing by the issues and options that are the subject matter of this report and these have been included in the report and draft annual plan.

#### 4.9. **The Management Team has reviewed this report and support the recommendations.**

### 5. **COMMUNITY VIEWS**

#### 5.1. **Mana whenua**

Te Ngāi Tūāhuriri hapū are likely to be affected by or have an interest in the subject matter of this report. We have taken their feedback into account as part of previous engagement opportunities through Annual/Long Term Plan consultations.

#### 5.2. **Groups and Organisations**

There are no groups and organisations likely to be affected by, or to have an interest in the subject matter of this report.

### 5.3. **Wider Community**

The wider community is not likely to be affected by, or to have an interest in the subject matter of this report.

## 6. **OTHER IMPLICATIONS AND RISK MANAGEMENT**

### 6.1. **Financial Implications**

The Council's surplus of \$5.4 million is \$5.6 million less than budget. The primary reasons are provided in 4.2 - 4.3. Debt is lower than forecast. The Council has remained within debt policy limits.

### 6.2. **Sustainability and Climate Change Impacts**

The recommendations in this report do not have sustainability and/or climate change impacts and Council is not currently required to report on any effects.

### 6.3. **Risk Management**

There are risks arising from the adoption/implementation of the recommendations in this report.

There is financial risk if the Council does not keep within its budgets and manage debt. This is mitigated through the long term plan and annual plan processes, and with regular monitoring by managers. It is also mitigated through quarterly reporting to the Audit and Risk committee.

### 6.4. **Health and Safety**

There are not health and safety risks arising from the adoption/implementation of the recommendations in this report.

## 7. **CONTEXT**

### 7.1. **Consistency with Policy**

This matter is not a matter of significance in terms of the Council's Significance and Engagement Policy.

### 7.2. **Authorising Legislation**

This report has been prepared and provided with reference to the financial provisions relating to the Local Government Act 2002 Subpart 3 – Financial Management and Financial Reporting Standards.

### 7.3. **Consistency with Community Outcomes**

The Council's community outcomes are relevant to the actions arising from recommendations in this report. This report contributes to the outcome:

“There are wide ranging opportunities for people to contribute to the decision-making by public organisations that affects our District

- Public organisations make information about their plans and activities readily available.
- Public organisations make every effort to accommodate the views of people who contribute to consultations.”

### 7.4. **Authorising Delegations**

Delegation S-DM 1022 provides that the Audit and Risk Committee has jurisdiction to “Monitor implementation of the Annual Plan quarterly”.

# WAIMAKARIRI DISTRICT COUNCIL

## FINANCIAL REPORT

### FOR THE PERIOD ENDED

31 December 2025

The financial report includes

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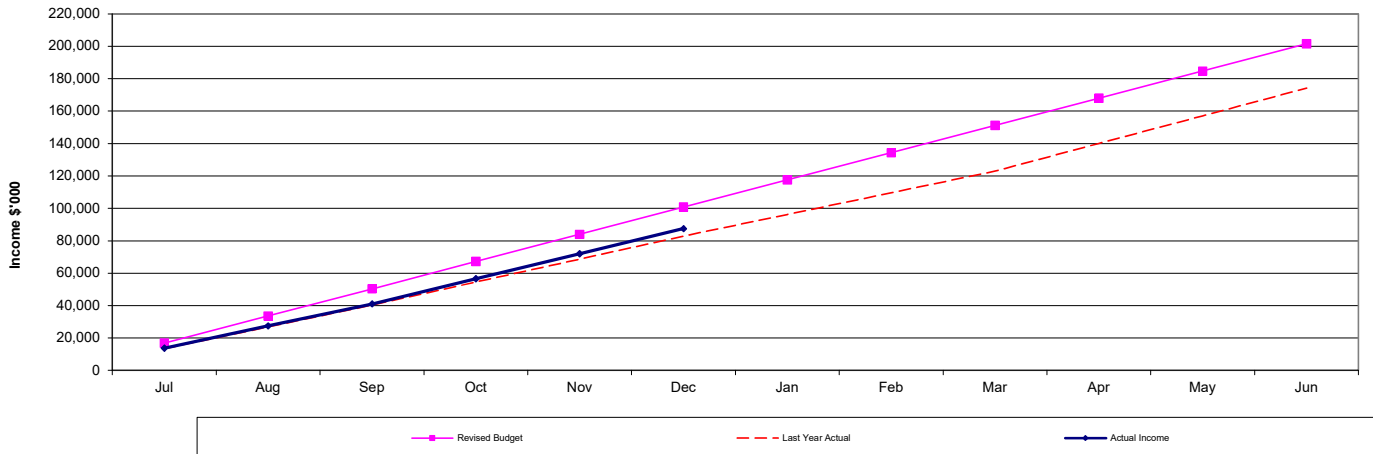
Waimakariri District Council						
Statement of Financial Performance						
For The Period Ended 31 December 2025						
CURRENT YEAR						
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
<b>Revenue</b>						
Rates	106,942	106,871	53,437	53,879	441	0.8%
Interest	1,309	1,309	655	497	(158)	(24.2%)
Subsidies and Grants	17,127	16,490	6,903	5,721	(1,182)	(17.1%)
Fees and Charges	26,508	26,623	13,825	13,787	(38)	(0.3%)
Petrol Tax	360	360	180	178	(2)	(1.1%)
Dividends	538	538	269	262	(7)	(2.8%)
Development and other Contributions	22,624	22,625	11,312	6,503	(4,809)	(42.5%)
Gains	179	179	90	44	(45)	(50.4%)
Vested Assets	26,513	26,513	7,954	6,622	(1,332)	(16.75%)
<b>Total Revenue</b>	<b>202,100</b>	<b>201,508</b>	<b>94,625</b>	<b>87,492</b>	<b>(7,133)</b>	<b>(7.5%)</b>
<b>Operating Expenses by Activity</b>						
Governance	4,032	4,032	2,167	2,004	(163)	(7.5%)
District Development	10,071	10,196	5,548	5,187	(361)	(6.5%)
Roading	28,618	28,582	13,831	15,513	1,682	12.2%
Water and Stockwater	18,192	17,798	8,898	9,123	225	2.5%
Sewerage	19,346	19,193	9,076	9,108	32	0.4%
Drainage	9,401	9,053	4,527	3,980	(547)	(12.1%)
Refuse and Recycling	14,056	14,046	7,022	6,641	(381)	(5.4%)
Recreation	28,226	27,649	14,147	14,330	183	1.3%
Libraries and Museums	8,714	8,818	4,651	4,594	(57)	(1.2%)
Community Protection	11,595	11,592	5,797	5,608	(189)	(3.3%)
Community Development	3,756	3,699	1,849	1,577	(272)	(14.7%)
Property and Forestry	1,602	1,568	784	448	(336)	(42.9%)
Earthquake Recovery and regeneration	2,509	1,874	937	954	17	1.8%
Non Significant Activities	5,807	9,753	4,378	3,018	(1,360)	(31.1%)
<b>Total Expenses</b>	<b>165,924</b>	<b>167,853</b>	<b>83,612</b>	<b>82,085</b>	<b>(1,527)</b>	<b>(1.8%)</b>
<b>Operating Surplus before taxation</b>	<b>36,176</b>	<b>33,655</b>	<b>11,013</b>	<b>5,407</b>	<b>(5,606)</b>	<b>(50.9%)</b>
Less Taxation expense	-	-	-	-	-	-
<b>Net Surplus/ (deficit)</b>	<b>36,176</b>	<b>33,655</b>	<b>11,013</b>	<b>5,407</b>	<b>(5,606)</b>	<b>(50.9%)</b>

Variance Explanations (Key items only)		Variance ( )= unfavourable
<b>Revenue</b>		
Total Revenue was less than budget by \$12.4m at the end of this period		
<b>Interest</b>	Interest received from interest rate swaps. Market interest rates have decreased more than forecasted in the Annual Plan.	(158)
<b>Subsidies and Grants</b>	NZTA subsidies are less than budget due to seasonal timing of the roading renewals programme. Delays in Better Off Funded projects.	(827) (314)
<b>Development and other Contributions</b>	Development contributions revenue is less than forecasted. This revenue is dependent on the progress of developments. The current slow economic cycle has reduced the progress of developments in the district.	(4,809)
<b>Vested Assets</b>	Value of known 3 water assets vested to Council has been recognised.	(1,332)
<b>Expenditure</b>		
Operating Expenditure was less than budget by \$1.5m at the end of this period		
<b>District Development</b>	District Development Unit current spend on legal services is \$256k compared to a budget of \$105k. It is likely that when the current legal service spend is extrapolated out to year end, the total legal service spend may be in the ballpark of \$400k. Currently this overspend sits within the reduced total expenditure and the overall budget remains as anticipated at this stage in the financial year. Staff will continue to seek efficiencies in this spend and will report on the total at year end. Strategy and Policy is less than budget due to delays in Better Off Funded projects and staff vacancies. Plan Implementation Unit is more than budget due to an appeal to the Environment Court requiring RMA lawyers, planning consultants and landscape architect advisors.	307   (240)
<b>Roading</b>	Lump sum payment for additional service requests fulfilled by road maintenance contractor over the period of the contract. Additional sealed pavement and drainage maintenance has been done over the winter months. Depreciation more than budget due to the year end depreciation adjustment recommended by WSP as some roading assets are fully depreciated.	(240) (398) (1,152)
<b>Drainage</b>	Less urban drain maintenance has been performed but will increase in coming months with several large maintenance activities planned.	547
<b>Refuse and Recycling</b>	Refuse disposal charges were less than budget due to lower organics tonnages.	189
<b>Recreation</b>	Trees maintenance more than budgeted due to responding to a high number of service requests coming through from snap send solve.	(394)
<b>Property and Forestry</b>	Surpluses from Water Unit and Project Delivery Unit. These surpluses are expected to reduce by the end of the year to approximately 5% of internal revenue.	231
<b>Non Significant Activities</b>	Interest rates are lower than forecasted.	1,588

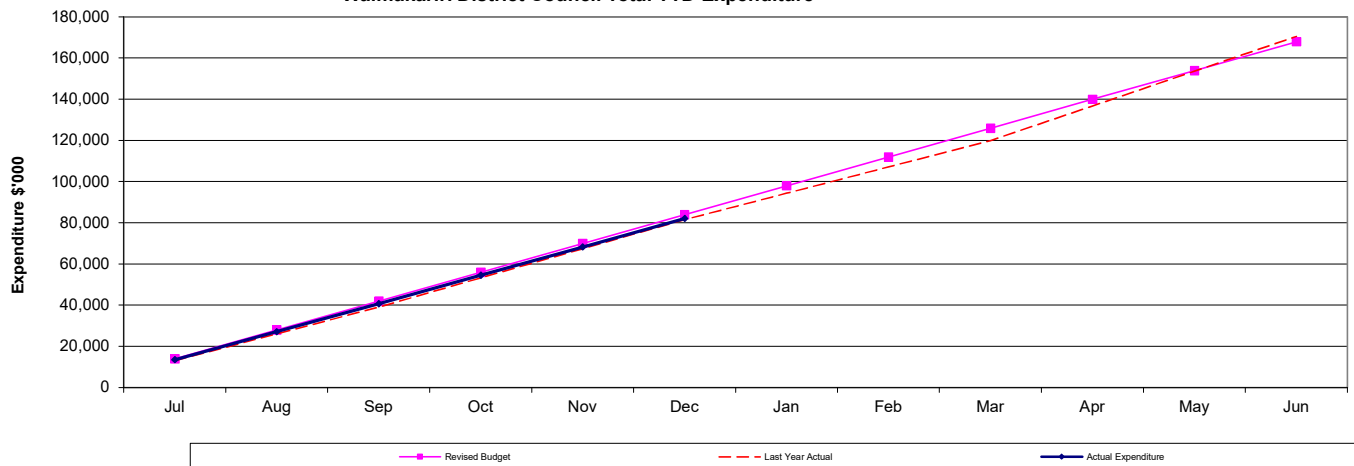


<b>Waimakariri District Council</b> <b>Statement of Comprehensive Revenue and Expense</b> <b>For The Period Ended 31 December 2025</b> <b>CURRENT YEAR</b>							
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED	
	\$'000	\$'000	\$'000	\$'000	\$'000	%	
<b>Net Surplus/ (deficit)</b>	<b>36,176</b>	<b>33,655</b>	<b>11,013</b>	<b>5,407</b>	<b>(5,606)</b>	<b>(50.91%)</b>	
<b>Other Comprehensive Revenue and Expense</b>							
Increase in Asset Revaluation Reserves	119,363	119,363	-	-	-		
Financial assets at fair value through other comprehensive revenue and expense	-	-	-	-	-		
<b>Total Other Comprehensive Revenue and Expense</b>	<b>119,363</b>	<b>119,363</b>	<b>-</b>	<b>-</b>	<b>-</b>		
<b>Total Comprehensive Revenue and Expense</b>	<b>155,539</b>	<b>153,018</b>	<b>11,013</b>	<b>5,407</b>	<b>(5,606)</b>	<b>(50.91%)</b>	
<b>Comments - Other Comprehensive Revenue and Expense</b>							<b>Variance</b>
No significant variances identified.							<b>( )= unfavourable</b>

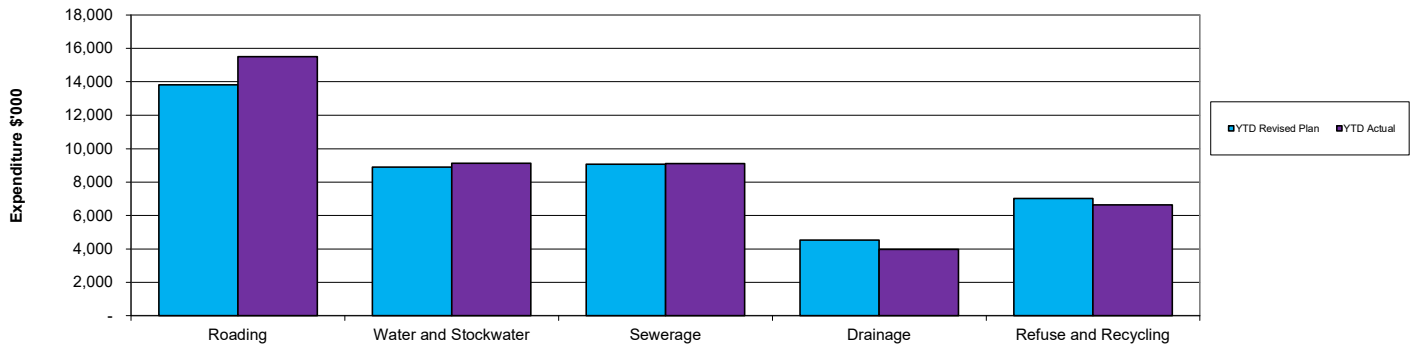
Waimakariri District Council YTD Revenue



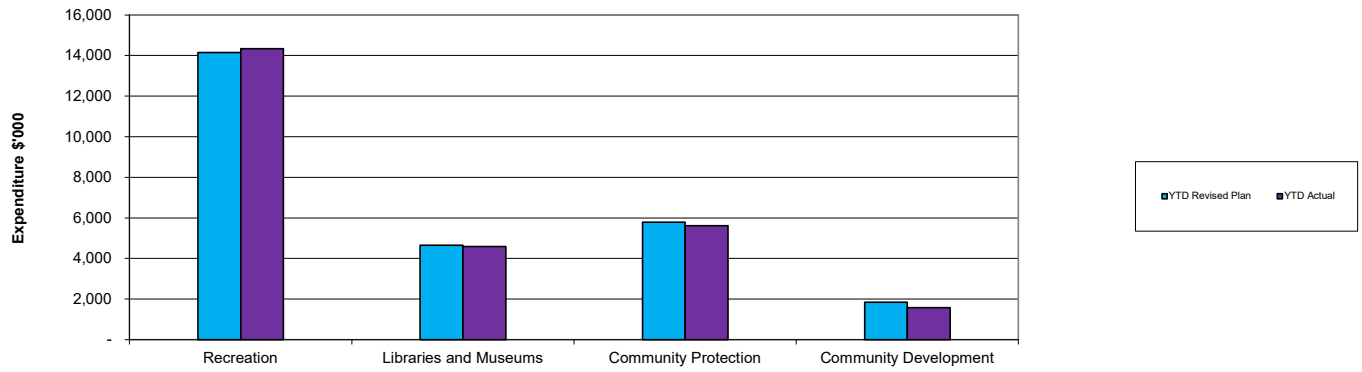
Waimakariri District Council Total YTD Expenditure



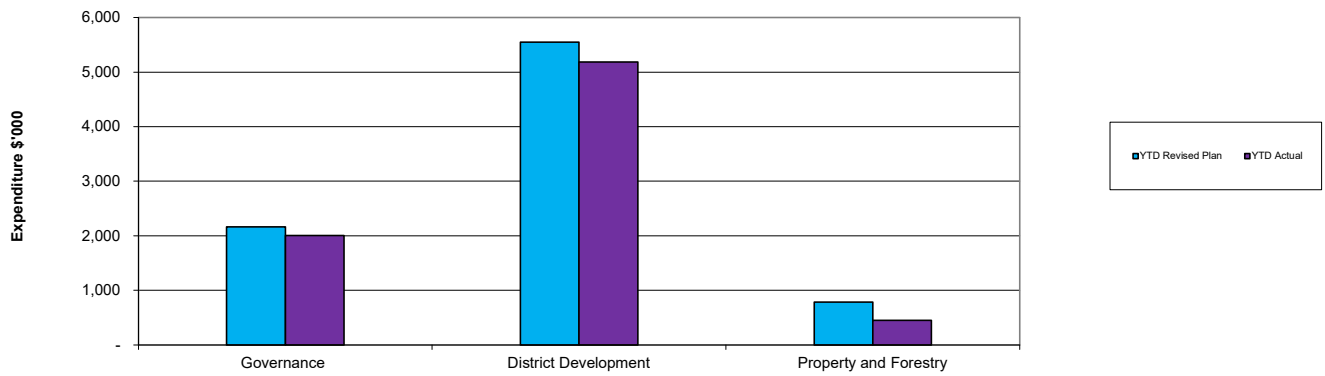
**Roading and Utilities YTD Expenditure against Revised Budget**

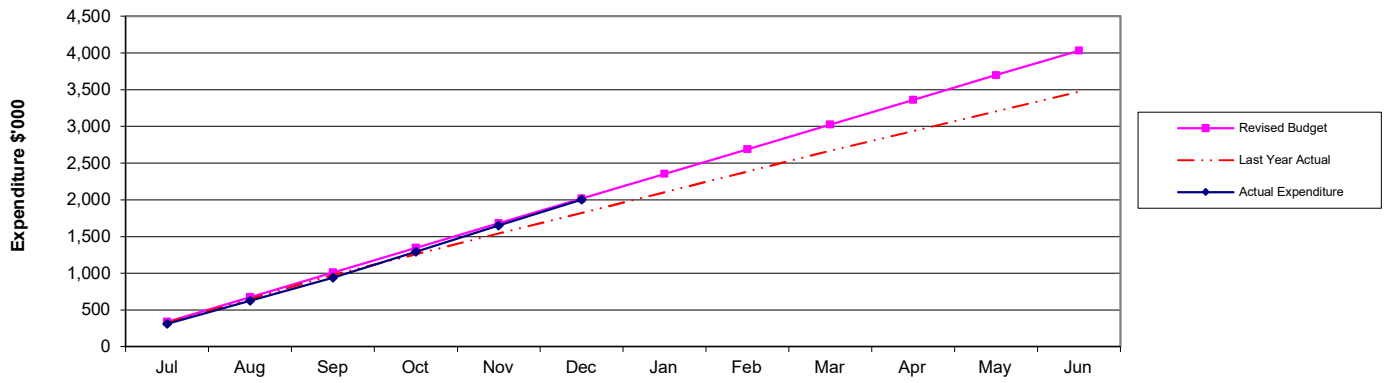
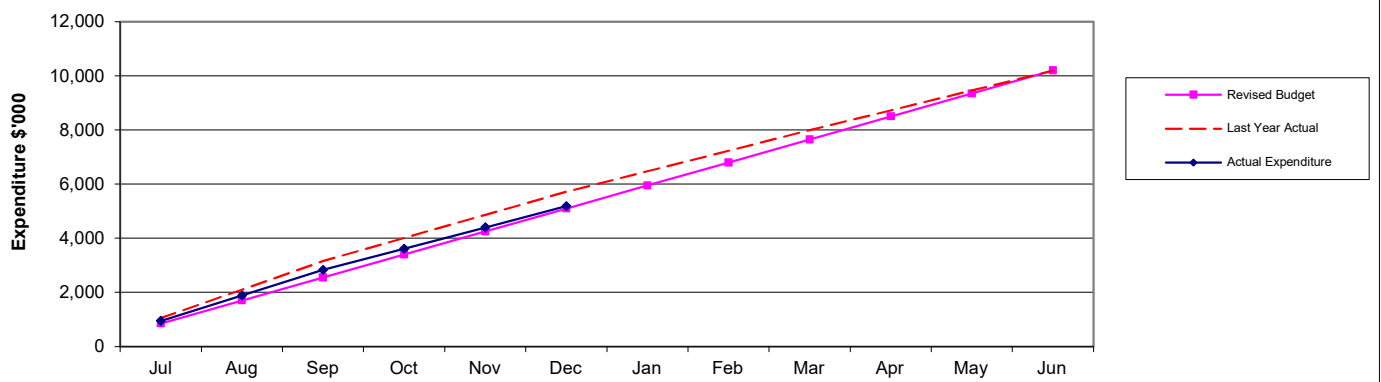
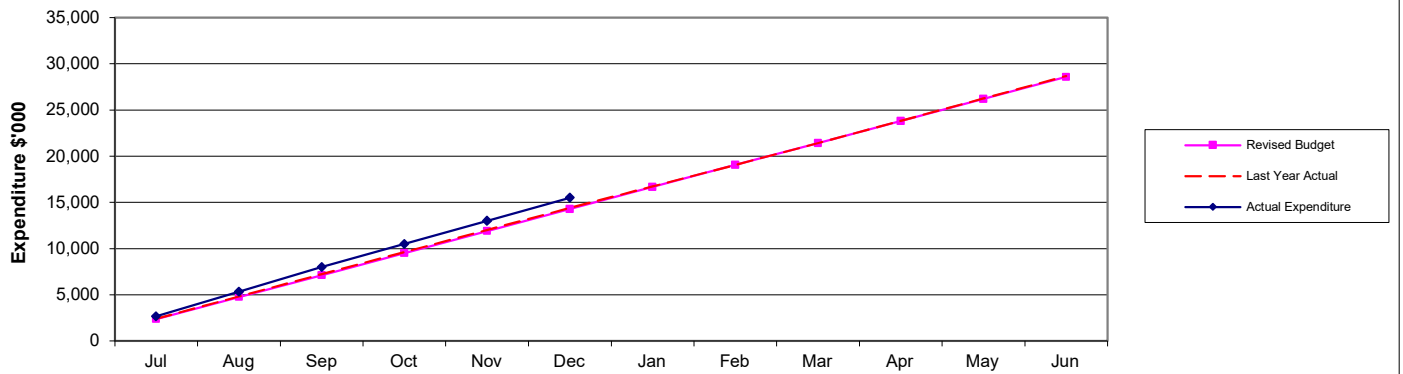


**Recreation & Community Activities YTD Expenditure against Revised Budget**

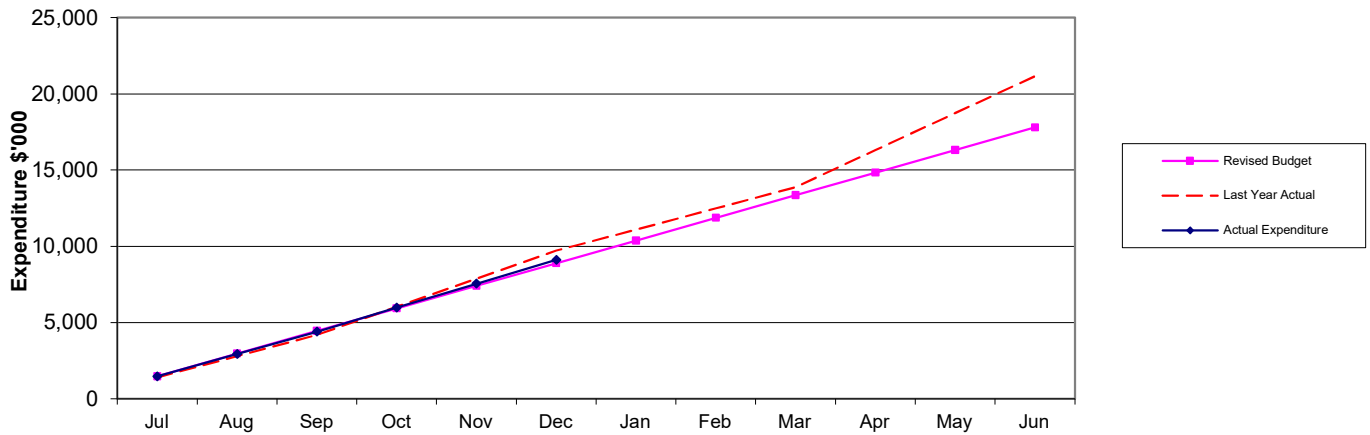


**All other Significant Activities YTD Expenditure against Revised Budget**

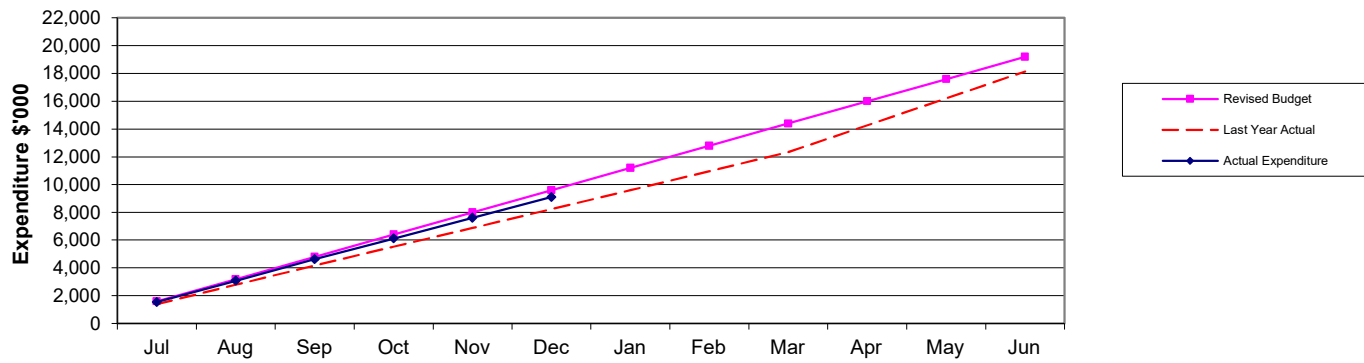


**Governance YTD Expenditure against Revised Budget****District Development YTD Expenditure against Revised Budget****Roading Expenditure against Revised Budget**

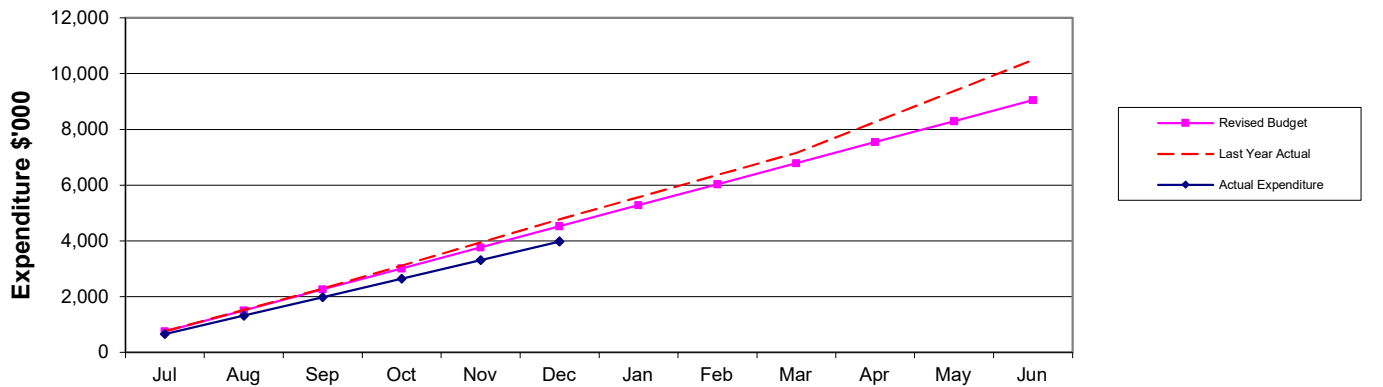
Water YTD Expenditure against Revised Budget



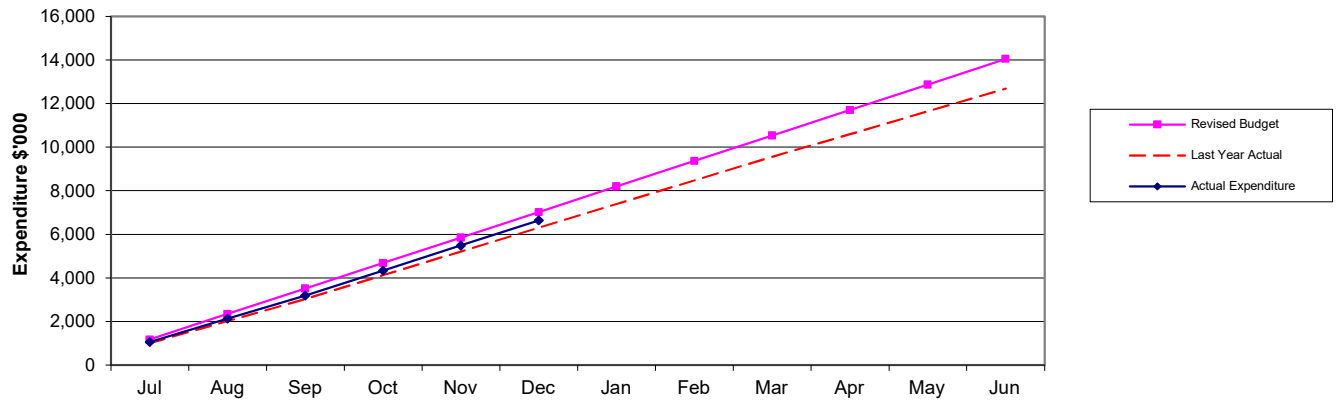
Sewerage YTD Expenditure against Revised Budget



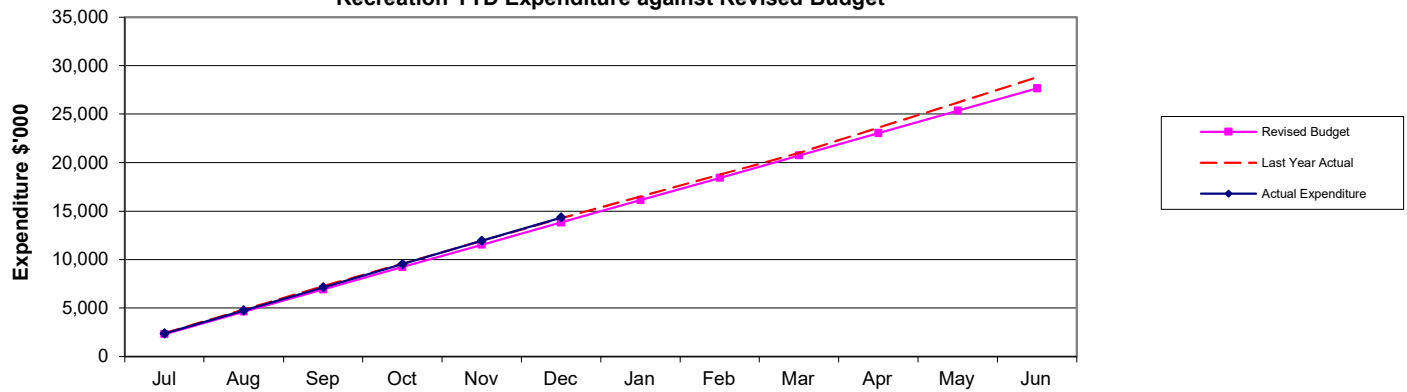
Drainage YTD Expenditure against Revised Budget



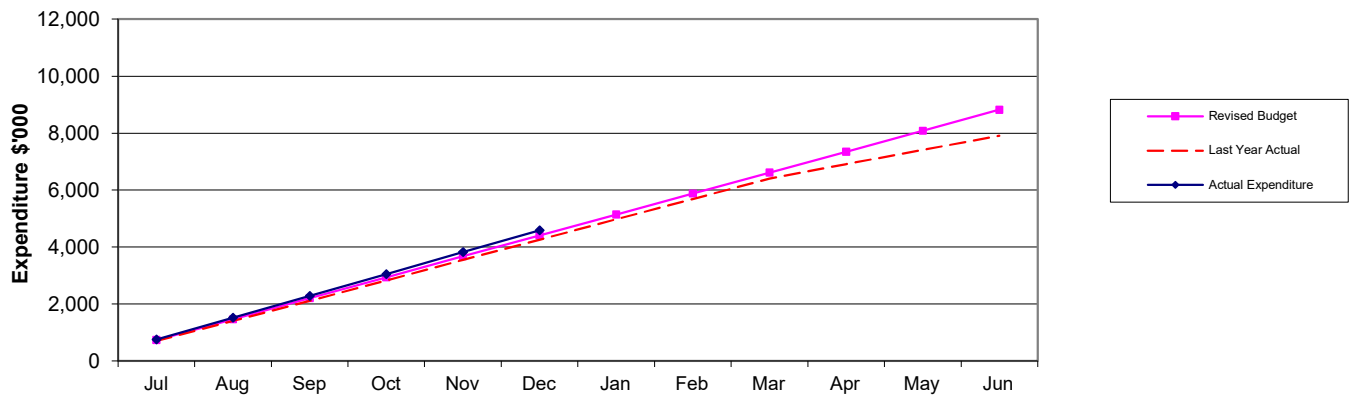
Solid Waste YTD Expenditure against Revised Budget



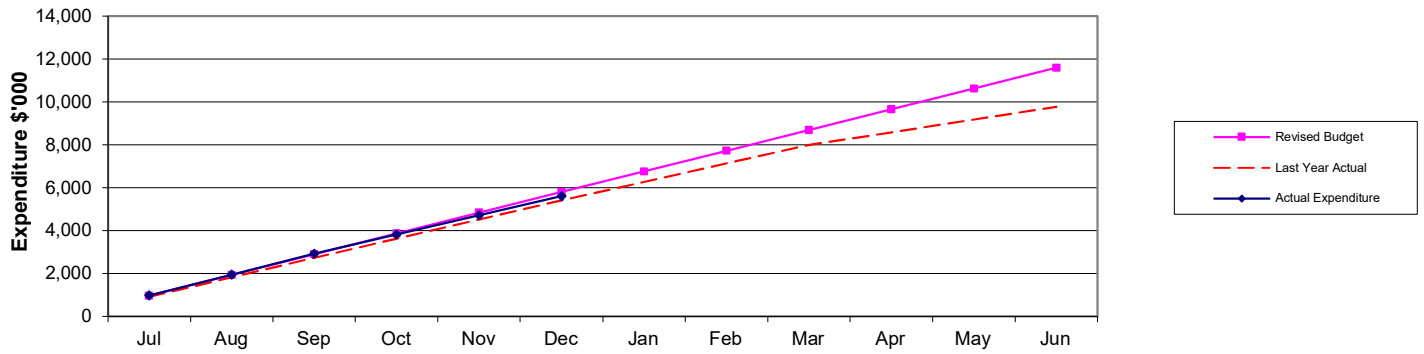
Recreation YTD Expenditure against Revised Budget



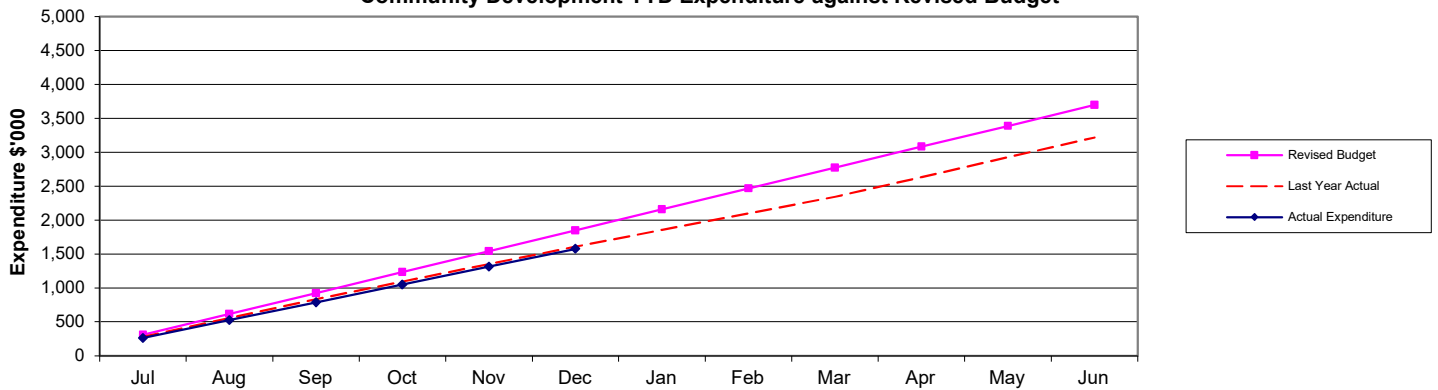
Libraries &amp; Museums YTD Expenditure against Revised Budget



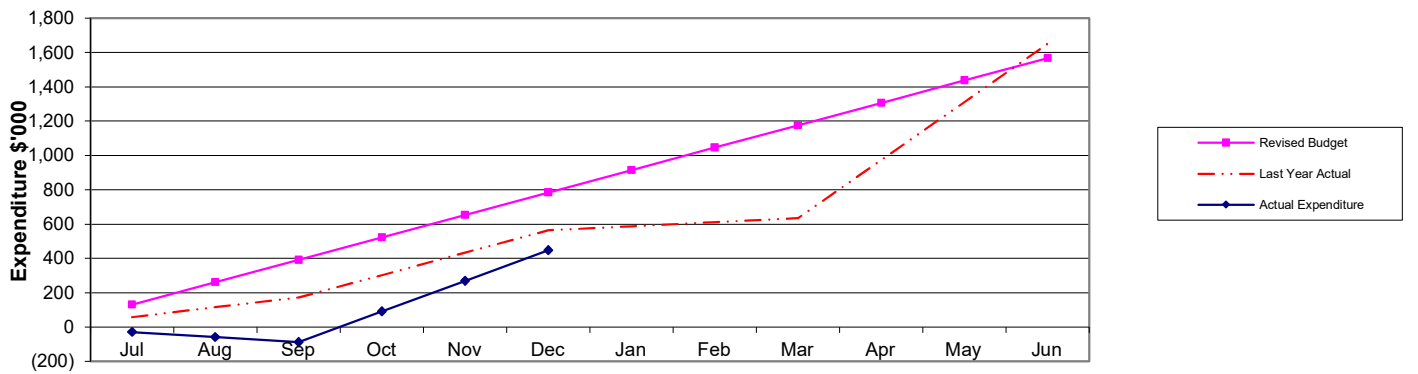
Community Protection YTD Expenditure against Revised Budget



Community Development YTD Expenditure against Revised Budget



Property and Investments YTD Expenditure against Revised Budget



**Waimakariri District Council**  
**Balance Sheet**

<b>Balance Sheet</b>	<b>ACTUAL as at 31 December 2025 \$'000</b>	<b>BUDGET as at 30 June 2026 \$'000</b>	<b>ACTUAL as at 30 June 2025 \$'000</b>
<b>Current Assets</b>			
Cash and cash equivalents	12,598	34,936	32,348
Short term deposits	5,000	-	-
Inventories	451	528	434
Derivative financial instruments	-	-	-
Trade and other receivables	13,384	14,111	12,560
Prepayments	4,527	1,502	1,426
Non-current Assets Held for Sale	175	-	175
<b>Total Current Assets</b>	<b>36,135</b>	<b>51,077</b>	<b>46,943</b>
<b>Non Current Assets</b>			
Other financial assets	8,019	9,017	8,179
Derivative financial instruments	923	2,981	923
Forestry assets	2,545	2,546	2,542
Investments in Associates	6,496	6,064	6,496
Finance Lease Receivable	1,391	-	1,416
Loans to external organisations	1,668	-	-
Investment property	7,430	6,900	7,430
Property, plant and equipment including intangible	88,950	99,183	83,822
Infrastructural assets	2,749,930	2,962,482	2,749,362
<b>Total Non Current Assets</b>	<b>2,867,352</b>	<b>3,089,174</b>	<b>2,860,170</b>
<b>Total Assets</b>	<b>2,903,487</b>	<b>3,140,251</b>	<b>2,907,113</b>
<b>Current Liabilities</b>			
Trade and other payables	7,175	13,069	11,819
Deposits and Bonds	3,213	3,816	3,296
Employee Benefit liabilities	6,037	5,041	5,305
Revenue Received in advance	8,114	4,089	3,490
Development contributions	3,821	1,790	3,095
Derivative financial instruments	69	-	69
Current Portion of borrowings	45,000	55,000	55,000
Accrued Interest on borrowings	1,234	2,376	1,621
<b>Total Current Liabilities</b>	<b>74,663</b>	<b>85,181</b>	<b>83,695</b>
<b>Non Current Liabilities</b>			
Borrowings	165,000	201,646	165,000
Derivative financial instruments	1,142	49	1,142
<b>Total Non Current Liabilities</b>	<b>166,142</b>	<b>201,695</b>	<b>166,142</b>
<b>Total Liabilities</b>	<b>240,805</b>	<b>286,876</b>	<b>249,837</b>
<b>Net Assets</b>	<b>2,662,682</b>	<b>2,853,375</b>	<b>2,657,275</b>
<b>Ratepayers Equity</b>			
Accumulated general equity	1,035,936	1,086,981	1,030,529
Special funds	5,324	5,035	5,324
Revaluation reserve	1,621,422	1,761,359	1,621,422
<b>Total Ratepayers Equity</b>	<b>2,662,682</b>	<b>2,853,375</b>	<b>2,657,275</b>

<b>Variance to Full Year Budget</b>	<b>Variance ( )= unfavourable \$'000</b>
<b>Cash and cash equivalents</b> Due to a recently repaid loan and excess cash put into a Term Deposit.	(22,338)
<b>Prepayments</b> Rates on Council owned properties and insurance prepayments which will be recognised as expenditure in the subsequent months.	3,025
<b>Derivative financial instruments</b> The fair value of interest rate swaps have decreased in comparison to budget due to decreasing current market interest rates.	(3,220)
<b>Finance Lease Receivable</b> Council entered into a finance lease with the lease receivable to be collected over 35 years. This is not budgeted.	1,391
<b>Loans to external organisations</b> Loan to Southern Link Education for 24hrs health facility. This is not budgeted.	1,668
<b>Infrastructural assets</b> 3 waters and roading assets revaluations are planned for in 2025/26. These will be completed at the end of the financial year.	(212,552)
<b>Trade and other payables</b> More payables outstanding at year end when most capital projects are	5,894
<b>Revenue Received in advance</b> Due to rates prepaid which will be recognised as revenue in the subsequent	(4,025)
<b>Borrowings</b> Due to delay in capital programme.	46,646



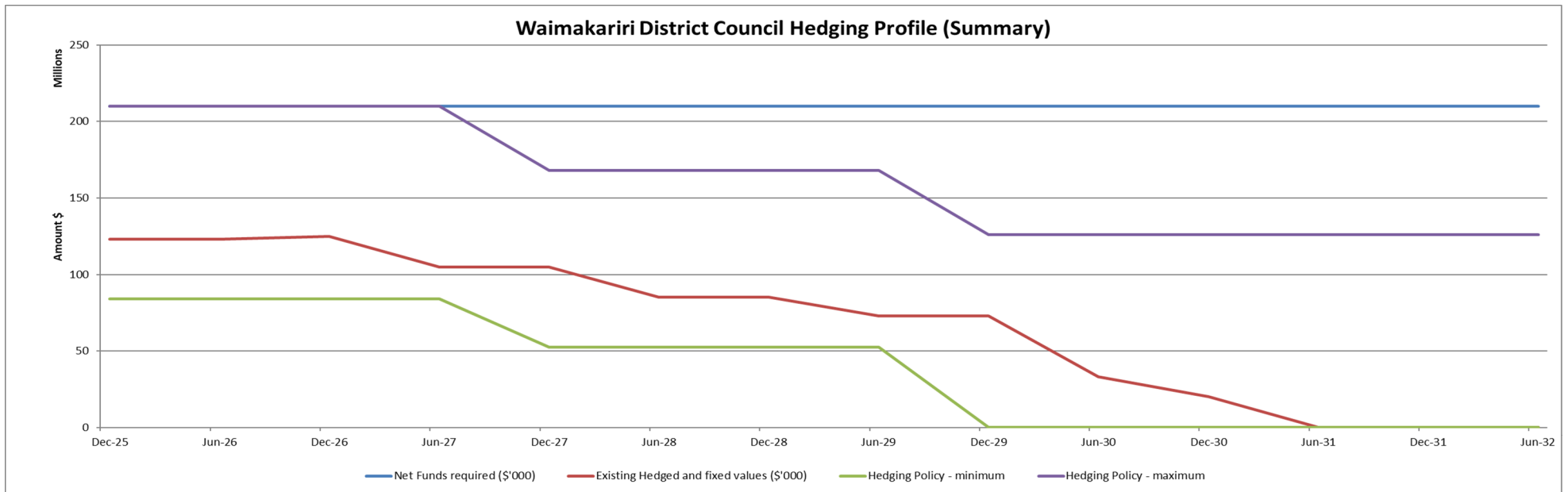
**Waimakariri District Council**  
**Cash Flow Statement**  
**For The Period Ended 31 December 2025**

	Actual 31 December 2025	Actual 31 December 2024	Budget 30 June 2026
<b>Cash Flow Statement</b>			
	<b>\$'000</b>	<b>\$'000</b>	<b>\$'000</b>
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>			
<i><b>Cash was provided from:</b></i>			
Receipts from Ratepayers	58,033	52,820	106,942
Receipts from subsidies	4,305	5,167	17,127
Receipts from Fees and Charges	13,778	12,092	26,868
Development Contributions	6,998	8,681	22,624
Interest Received	416	1,668	1,309
Dividends Received	262	289	538
Receipt of Canterbury Regional Council Rates	11,087	10,783	17,520
GST Refund	-	1,331	-
	<b>94,879</b>	<b>92,831</b>	<b>192,928</b>
<i><b>Cash was disbursed to:</b></i>			
Payments to Suppliers	(39,001)	(39,984)	(69,800)
Payments to Employees	(21,955)	(20,472)	(44,816)
Payments to Canterbury Regional Council	(10,393)	(10,730)	(17,520)
Income tax Paid	-	-	-
Interest paid	(4,423)	(5,607)	(10,838)
GST Payment	(135)	-	-
	<b>(75,907)</b>	<b>(76,793)</b>	<b>(142,974)</b>
<b>Net Cash Flows from Operating Activities</b>	<b>18,972</b>	<b>16,038</b>	<b>49,954</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
<i><b>Cash was provided from:</b></i>			
Proceeds from Sale of Fixed Assets	44	369	534
Proceeds from Community loans repaid & Investments	350	10,488	-
	<b>394</b>	<b>10,857</b>	<b>534</b>
<i><b>Cash was disbursed to:</b></i>			
Purchase of Fixed Assets and Infrastructural Assets	(22,471)	(24,451)	(83,567)
Community Loans & Investments	(6,645)	(33,493)	(1,832)
	<b>(29,116)</b>	<b>(57,944)</b>	<b>(85,400)</b>
<b>Net Cash Flows from Investing Activities</b>	<b>(28,722)</b>	<b>(47,087)</b>	<b>(84,866)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>			
<i><b>Cash was provided from:</b></i>			
Proceeds from Borrowings	-	60,000	47,276
	<b>-</b>	<b>60,000</b>	<b>47,276</b>
<i><b>Cash was applied to:</b></i>			
Settlement of Borrowings	(10,000)	(20,000)	(10,630)
	<b>(10,000)</b>	<b>(20,000)</b>	<b>(10,630)</b>
<b>Net Cash Flows from Financing Activities</b>	<b>(10,000)</b>	<b>40,000</b>	<b>36,646</b>
Net Increase (Decrease) in Cash Held	(19,750)	8,951	1,734
Add Opening Bank Brought Forward	32,348	17,797	33,202
<b>Ending Cash</b>	<b>12,598</b>	<b>26,749</b>	<b>34,936</b>

## Liability Management Policy

Key Measures	Actual 31 December 2025		Year End Estimated Level	Per Policy
External term debt to total assets	7.2%	✓	8.2%	15% maximum
Interest expense (net of hedging) to gross operating revenue	5.2%	✓	6.2%	15% maximum
Interest expense (net of hedging) to rates Revenue	7.2%	✓	8.9%	25% maximum
Net cash inflow from operating activities exceeds gross annual interest expense by two times	4.7	✓	4.6	2.0 minimum
Liquidity ratio of not less than 1.1:1	1.2	✓	1.7	1.1 minimum

SUMMARY OF LOANS HELD - as at		31 December 2025		
Bonds	Classification	Maturity Date	Value (\$)	
BOND ISSUED \$10M 15/08/22 FOR FOUR AND HALF YEARS	Non Current	15-Apr-27	10,000,000	
BOND ISSUED \$10M 17/05/21 FOR EIGHT YEARS	Non Current	20-Apr-29	10,000,000	
BOND ISSUED \$10M 15/05/17 FOR NINE YEARS	Current	15-May-26	10,000,000	
BOND ISSUED \$10M 17/05/21 FOR SEVEN YEARS	Non Current	15-May-28	15,000,000	
BOND ISSUED \$10M 14/04/22 FOR FOUR YEARS	Current	15-May-26	10,000,000	
BOND ISSUED \$5M 16/03/2015 FOR TWELVE YEARS	Non Current	15-Apr-27	5,000,000	
BOND ISSUED \$10M 03/06/2015 FOR TWELVE YEARS	Non Current	15-Apr-27	10,000,000	
BOND ISSUED \$10M 14/04/22 FOR SIX YEARS	Non Current	15-May-28	10,000,000	
BOND ISSUED \$10M 10/06/2020 FOR SEVEN AND HALF YEARS	Non Current	10-Oct-27	10,000,000	
BOND ISSUED \$10M 17/05/2021 FOR EIGHT YEARS	Non Current	20-Apr-29	10,000,000	
BOND ISSUED \$10M 17/4/2023 FOR SIX YEARS	Non Current	20-Apr-29	10,000,000	
BOND ISSUED \$10M 17/4/2023 FOR THREE YEARS	Current	15-Apr-26	10,000,000	
BOND ISSUED \$15M 15/04/2024 FOR FOUR YEARS	Non Current	15-May-28	15,000,000	
BOND ISSUED \$15M 15/04/2024 FOR TWO YEARS	Current	15-Apr-26	15,000,000	
BOND ISSUED \$10M 15/08/2024 FOR TWO AND HALF YEARS	Non Current	15-Apr-27	10,000,000	
BOND ISSUED \$20M 15/10/2024 FOR TWO AND HALF YEARS	Non Current	15-Apr-27	20,000,000	
BOND ISSUED \$10M 16/12/2024 FOR FOUR AND HALF YEARS	Non Current	20-Apr-29	10,000,000	
BOND ISSUED \$20M 16/12/2024 FOR THREE AND HALF YEARS	Non Current	15-May-28	20,000,000	
Total External Borrowing			210,000,000	
			<hr/>	
Year End Budget - External Borrowing			256,646,000	



The Hedging and fixed interest loans are those currently in place.

The Council will adjust its hedging levels over time as necessary depending on external debt levels.

**Governance****For The Period Ended 31 December 2025**

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
<b>REVENUE</b>						
General Rates	3,213	2,766	1,383	1,390	7	1%
Targeted Rates	794	794	397	396	(1)	(0%)
Subsidies and grants	-	-	-	4	4	
Fees and Charges	37	37	19	30	11	58%
<b>TOTAL REVENUE</b>	<b>4,044</b>	<b>3,597</b>	<b>1,799</b>	<b>1,820</b>	<b>21</b>	<b>1%</b>
<b>OPERATING EXPENDITURE</b>						
Council	3,231	3,231	1,766	1,648	(118)	(7%)
Community Boards, Ward Advisory Board	801	801	401	356	(45)	(11%)
<b>TOTAL OPERATING EXPENDITURE</b>	<b>4,032</b>	<b>4,032</b>	<b>2,167</b>	<b>2,004</b>	<b>(163)</b>	<b>(8%)</b>
Internal Interest Elimination						
<b>TOTAL OPERATING EXPENDITURE</b>	<b>4,032</b>	<b>4,032</b>	<b>2,167</b>	<b>2,004</b>	<b>(163)</b>	<b>(8%)</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>12</b>	<b>(435)</b>	<b>(368)</b>	<b>(184)</b>	<b>184</b>	<b>(50%)</b>

**Significant Variances - Operating**

Variance

\$'000

( ) = unfavourable

Revenue

No significant variances identified.

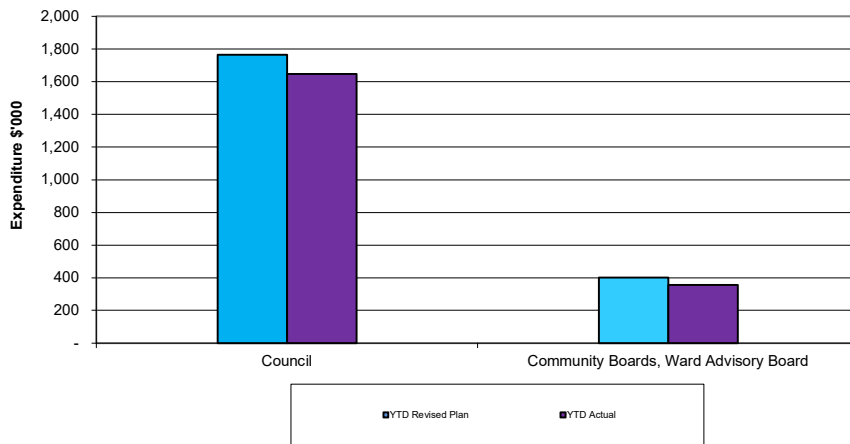
NOTE: Revised Rates figure reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to table A below.

Expenditure

Council Various expenditure such as grants, subscriptions, airfares etc are less than budget.

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Please be aware the deficit incurred is covered by the rates transfer as shown in table A.

**Governance - YTD Expenditure against Budget****Table A****General Rate Transfers**

Activity	Revised Rates Levied \$	Revised Transfer from Reserves \$	Total Including transfer 2025/26 \$	Budget General Rates 2025/26 \$
Governance	1,390	1,823	3,213	3,213
District Development	2,412	3,162	5,574	5,574
Water	12	16	28	28
Drainage	608	797	1,405	1,405
Recreation	614	806	1,420	1,420
Community Protection	1,180	1,547	2,727	2,727
Community Development	498	652	1,150	1,150
Covid 19 loan (Non significant activity)	100	131	231	231
Solid Waste	515	675	1,190	1,190
	<b>7,329</b>	<b>9,609</b>	<b>16,938</b>	<b>16,938</b>

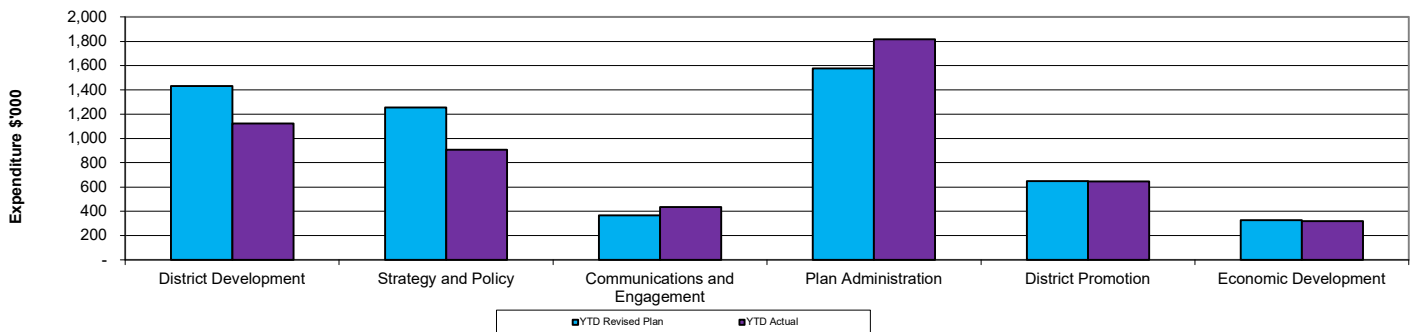
**District Development**  
**For The Period Ended 31 December 2025**

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
<b>REVENUE</b>						
General Rates	5,574	4,798	2,399	2,412	13	1%
Targeted Rates	198	198	99	102	3	3%
Grants and Subsidies	439	593	297	102	(195)	(66%)
Fees and Charges	2,277	2,277	1,139	858	(281)	(25%)
<b>TOTAL REVENUE</b>	<b>8,488</b>	<b>7,866</b>	<b>3,933</b>	<b>3,474</b>	<b>(459)</b>	<b>(12%)</b>
<b>OPERATING EXPENDITURE</b>						
District Development	2,861	2,861	1,431	1,124	(307)	(21%)
Strategy and Policy	2,313	2,508	1,254	906	(348)	(28%)
Communications and Engagement	732	732	366	435	69	19%
Plan Administration	3,152	3,152	1,576	1,816	240	15%
District Promotion	678	678	649	646	(3)	(0%)
Economic Development	380	380	329	318	(11)	(3%)
	<b>10,116</b>	<b>10,311</b>	<b>5,605</b>	<b>5,245</b>	<b>(360)</b>	<b>(6%)</b>
Internal Interest Elimination	45	115	57	58	1	2%
<b>TOTAL OPERATING EXPENDITURE</b>	<b>10,071</b>	<b>10,196</b>	<b>5,548</b>	<b>5,187</b>	<b>(361)</b>	<b>(7%)</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>(1,583)</b>	<b>(2,330)</b>	<b>(1,615)</b>	<b>(1,713)</b>	<b>(98)</b>	<b>6%</b>

**Significant Variances - Operating**

		Variance \$'000 ( ) = unfavourable
<u>Revenue</u>		
Grants and Subsidies	Due to the reprogramming in Better Off Funded projects.	(195)
Fees and Charges	Less medium size resource consent developments.	(281)
NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.		
<u>Expenditure</u>		
District Development	The current spend on legal services is \$256k compared to a budget of \$105k. It is likely that when the current legal service spend is extrapolated out to year end, the total legal service spend may be in the ballpark of \$400k. Currently this overspend sits within the reduced total expenditure and the overall budget remains as anticipated at this stage in the financial year. Staff will continue to seek efficiencies in this spend and will report on the total at year end.	307
Strategy and Policy	Less than budget due to delays in Better Off Funded projects and staff vacancies.	348
Plan Administration	More than budget due to an appeal to the Environment Court requiring RMA lawyers, planning consultants and landscape architect3 advisors.	(240)

**District Development YTD Expenditure against Budget**



	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE
<b>CAPITAL EXPENDITURE</b>					
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Capital Projects</b>					
Planting on WDC Land Better Off Funding	-	50	24	1	(23)
	-	50	24	1	(23)
<b>Loan Repayments</b>					
Policy and Strategy	18	18	9	3	(6)
Development Planning Unit	465	465	232	391	159
Plan Administration	28	28	14	24	10
	511	511	255	418	163
<b>TOTAL CAPITAL EXPENDITURE</b>	511	561	279	419	140

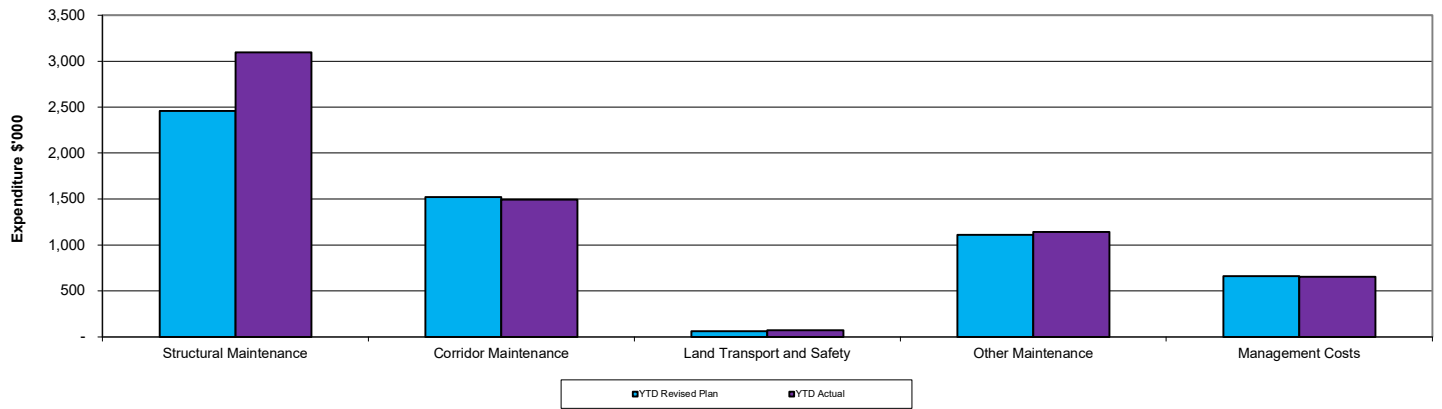
<b>Significant Variances - Capital</b>				<b>Variance \$'000 ( )= unfavourable</b>
<u>Variances against full year revised budget:</u>				
<b>Loan Repayments</b>				
Development Planning Unit	Loans raised in this area were of an average repayment term of 10 years (interest and principal repayment of 25/26 were budgeted based on the average term). In actual, loans in the later life of the borrowing term will be repaid faster due to previous principal repayments.			(159)

<b>Roading</b> <b>For The Period Ended 31 December 2025</b>							
	CURRENT YEAR						
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	%
<b>REVENUE</b>							
Roading Rates	17,011	16,989	8,495	8,553	58		1%
Fees and Charges	941	911	456	393	(63)		(14%)
Petrol Tax	360	360	180	178	(2)		(1%)
Subsidies	9,629	9,750	4,875	4,048	(827)		(17%)
Interest	258	258	129	-	(129)		(100%)
Development Contributions	10,137	10,137	5,069	2,424	(2,645)		(52%)
<b>TOTAL REVENUE</b>	<b>38,336</b>	<b>38,405</b>	<b>19,204</b>	<b>15,596</b>	<b>(3,608)</b>		<b>(19%)</b>
<b>OPERATING EXPENDITURE</b>							
<b>Subsidised Maintenance</b>							
Structural Maintenance	4,780	4,791	2,459	3,097	638		26%
Corridor Maintenance	2,920	3,043	1,521	1,494	(27)		(2%)
Land Transport and Safety	118	118	59	73	14		24%
Other Maintenance	1,950	2,070	1,110	1,141	31		3%
<b>Unsubsidised Expenditure</b>							
General Maintenance	2,422	2,416	610	514	(96)		(16%)
Management Costs	1,324	1,324	662	652	(10)		(2%)
Interest	1,198	1,198	599	612	14		2%
Depreciation	11,754	11,754	5,877	7,029	1,152		20%
Capital expended	-	-	-	-	-		0%
Indirect Expenditure	2,328	2,317	1,159	1,129	(29)		(3%)
	<b>28,794</b>	<b>29,030</b>	<b>14,055</b>	<b>15,742</b>	<b>1,687</b>		<b>1</b>
Internal Interest Elimination	176	448	224	229	5		2%
<b>TOTAL OPERATING EXPENDITURE</b>	<b>28,618</b>	<b>28,582</b>	<b>13,831</b>	<b>15,513</b>	<b>1,682</b>		<b>12%</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>9,718</b>	<b>9,823</b>	<b>5,373</b>	<b>83</b>	<b>(5,290)</b>		<b>(98%)</b>

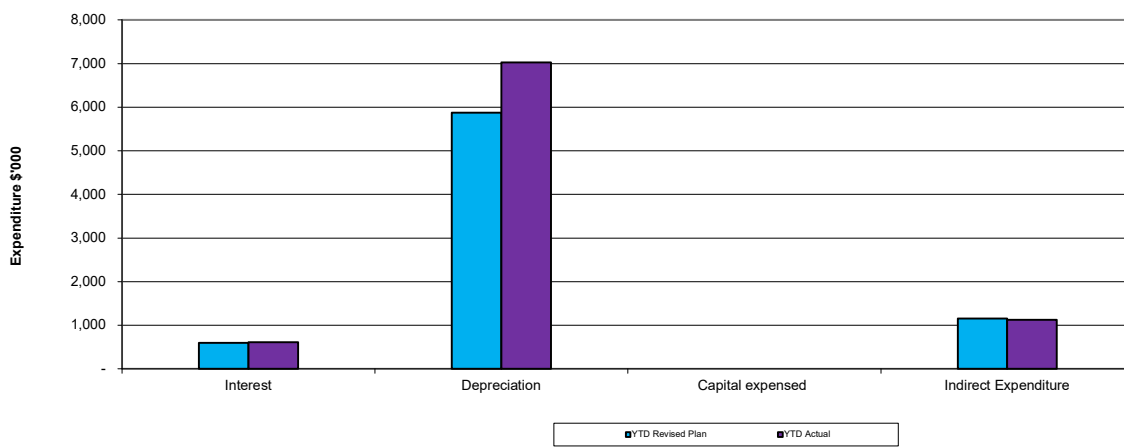
  

Significant Variances - Operating			Variance \$'000 ( ) = unfavourable
<u>Revenue</u>			
Subsidies	Due to the seasonal timing of the roading renewals programme.		(827)
Development Contributions	Development contributions revenue is less than forecasted. This revenue is dependent on the progress of developments. The current slow economic cycle has reduced the progress of developments in the district.		(2,645)
<u>Expenditure</u>			
Structural Maintenance	Lump sump payment for additional service requests fulfilled by road maintenance contractor over the period of the contract. Additional sealed pavement and drainage maintenance has been done over the winter months.		(240) (398)
Depreciation	More than budget due to the year end depreciation adjustment recommended by WSP as some roading assets are fully depreciated.		(1,152)

**Roading YTD Direct Expenditure against Budget**



**Roding YTD Interest, Depreciation and Indirect Expenditure against Budget**





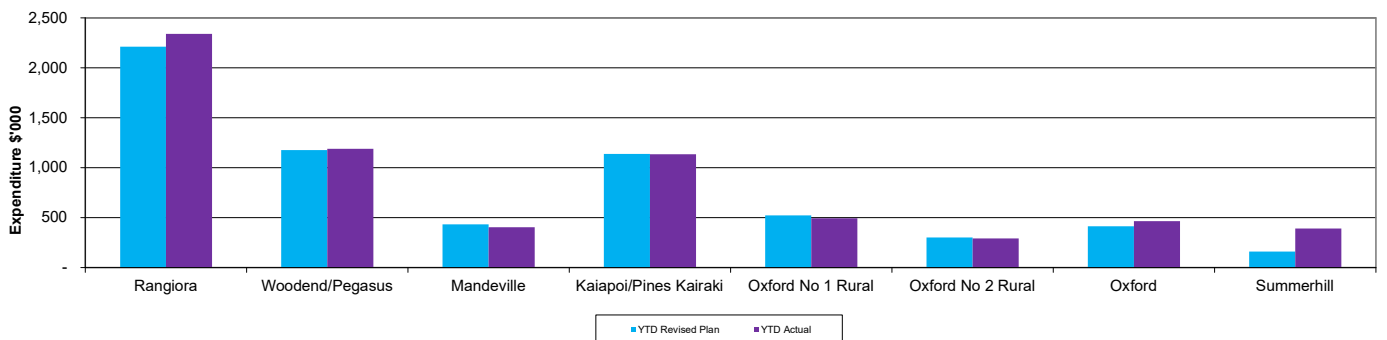
**Water and Stockwater**  
**For The Period Ended 31 December 2025**

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
<b>REVENUE</b>						
General Rates	28	24	12	12	-	0%
Targeted Rates	15,960	15,960	7,980	7,987	7	0%
Fees and Charges	238	238	119	230	111	93%
Interest	267	267	134	70	(64)	(48%)
Subsidies	756	756	-	-	-	0%
Development Contributions	4,155	4,155	2,077	724	(1,353)	(65%)
<b>TOTAL REVENUE</b>	<b>21,404</b>	<b>21,400</b>	<b>10,322</b>	<b>9,023</b>	<b>(1,299)</b>	<b>(13%)</b>
<b>OPERATING EXPENDITURE</b>						
Rangiora	4,423	4,423	2,211	2,341	130	6%
Water Investigation	7	7	3	71	68	2267%
Outer East Rangiora RCA	91	91	46	25	-	0%
Woodend/Pegasus	2,357	2,357	1,178	1,191	13	1%
Waikuku	328	328	164	183	19	12%
Fernside	10	10	5	5	-	0%
Ohoka	212	212	106	94	(12)	(11%)
Mandeville	864	864	432	402	(30)	(7%)
Kaipoi/Pines Kairaki	2,278	2,278	1,139	1,134	(5)	(0%)
West Kaiapoi Structure Plan Area	25	25	12	15	3	25%
Oxford No 1 Rural	1,045	1,045	523	495	(28)	(5%)
Oxford No 2 Rural	605	605	303	289	(14)	(5%)
Oxford	824	824	412	466	54	13%
Summerhill	321	321	160	392	232	145%
Cust	260	260	130	158	28	22%
Poyntz Road	133	133	67	64	(3)	(4%)
West Eyreton	155	155	77	106	29	38%
Garrymere	113	113	56	65	9	16%
District Water	1,775	1,775	888	610	(278)	(31%)
Ashley Rural Water	2,001	2,001	1,001	996	(5)	(0%)
Water Race	619	619	309	369	60	19%
	<b>18,446</b>	<b>18,446</b>	<b>9,222</b>	<b>9,460</b>	<b>238</b>	<b>3%</b>
Internal Interest Elimination	254	648	324	337	13	4%
<b>TOTAL OPERATING EXPENDITURE</b>	<b>18,192</b>	<b>17,798</b>	<b>8,898</b>	<b>9,123</b>	<b>225</b>	<b>3%</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>3,212</b>	<b>3,602</b>	<b>1,424</b>	<b>(100)</b>	<b>(1,524)</b>	<b>(107%)</b>

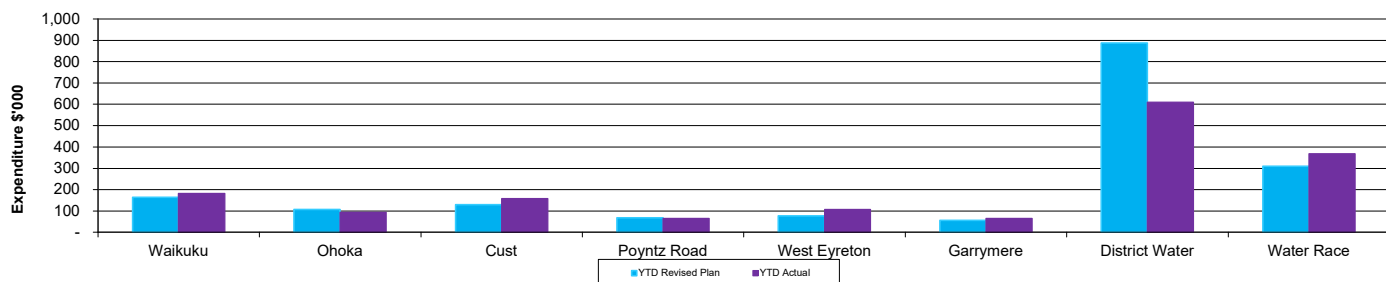
**Significant Variances - Operating**

		Variance \$'000 ( )= unfavourable
<u>Revenue</u>		
Fees and Charges	Revenue from connection fees (to connect to Council's infrastructural services) is more than forecasted.	111
Development contributions	Development contributions revenue is less than forecasted. This revenue is dependent on the progress of developments. The current slow economic cycle has reduced the progress of developments in the district.	(1,353)
<u>Expenditure</u>		
Summerhill	Asset deletions due to capital renewal programme. This is the accounting write off of assets where the renewal has occurred prior to the asset being fully depreciated.	(206)
District Water	Depreciation expenditure less than budget due to delays in capital works programme from last year. Assets were not commissioned last year due to projects not being completing at 30 June 2025.	210

**Water and Stockwater YTD Expenditure against Budget**



**Water and Stockwater YTD Expenditure against Budget**

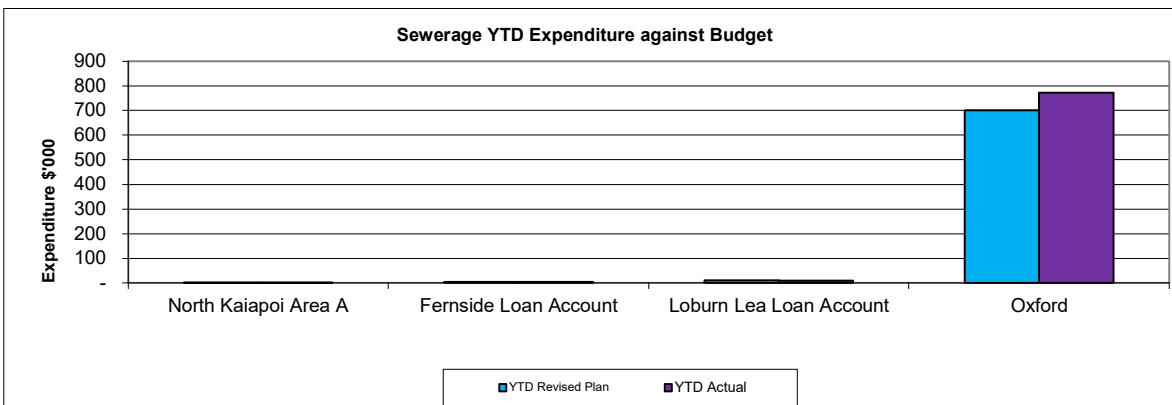
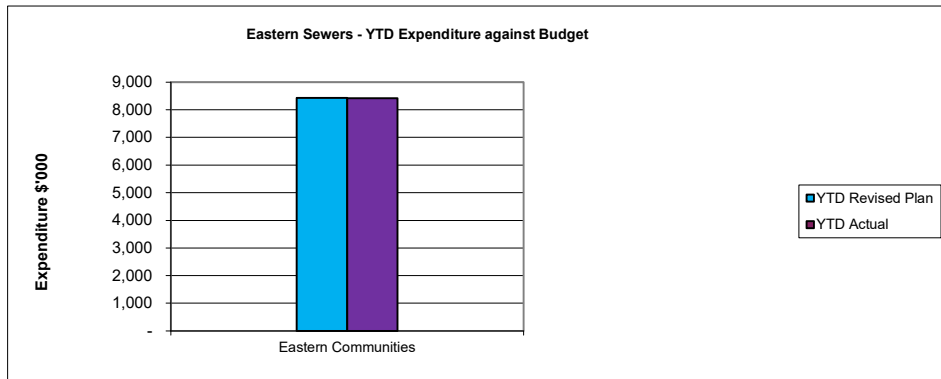


**Sewerage****For The Period Ended 31 December 2025**

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000	%
<b>REVENUE</b>						
Targeted Rates	14,183	14,185	7,092	7,186	94	1%
Government Subsidies	1,323	1,323	-	-	-	0%
Fees and Charges	599	597	298	266	(32)	(11%)
Interest	52	52	26	172	146	562%
Development contributions	3,694	3,694	1,847	1,370	(477)	(26%)
<b>TOTAL REVENUE</b>	<b>19,851</b>	<b>19,851</b>	<b>9,263</b>	<b>8,994</b>	<b>(269)</b>	<b>(3%)</b>
<b>OPERATING EXPENDITURE</b>						
Eastern Communities	17,916	17,916	8,436	8,416	(20)	(0%)
East Rangiora	15	15	8	14	6	75%
Ohoka Utilities	2	2	1	-	(1)	(100%)
West Rangiora Structure Plan Area	71	71	35	34	(1)	(3%)
Outer East Rangiora	4	4	2	5	3	150%
West Kaiapoi Structure Plan Area	3	3	2	2	-	0%
North Kaiapoi Area A	2	2	1	1	-	0%
Fernside Loan Account	10	10	5	5	-	0%
Loburn Lea Loan Account	21	21	11	10	(1)	(9%)
Oxford	1,401	1,401	701	773	72	10%
	<b>19,445</b>	<b>19,445</b>	<b>9,202</b>	<b>9,260</b>	<b>58</b>	<b>1%</b>
Internal Interest Elimination	99	252	126	152	27	21%
<b>TOTAL OPERATING EXPENDITURE</b>	<b>19,346</b>	<b>19,193</b>	<b>9,076</b>	<b>9,108</b>	<b>32</b>	<b>0%</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>505</b>	<b>658</b>	<b>187</b>	<b>(114)</b>	<b>(301)</b>	<b>(161%)</b>

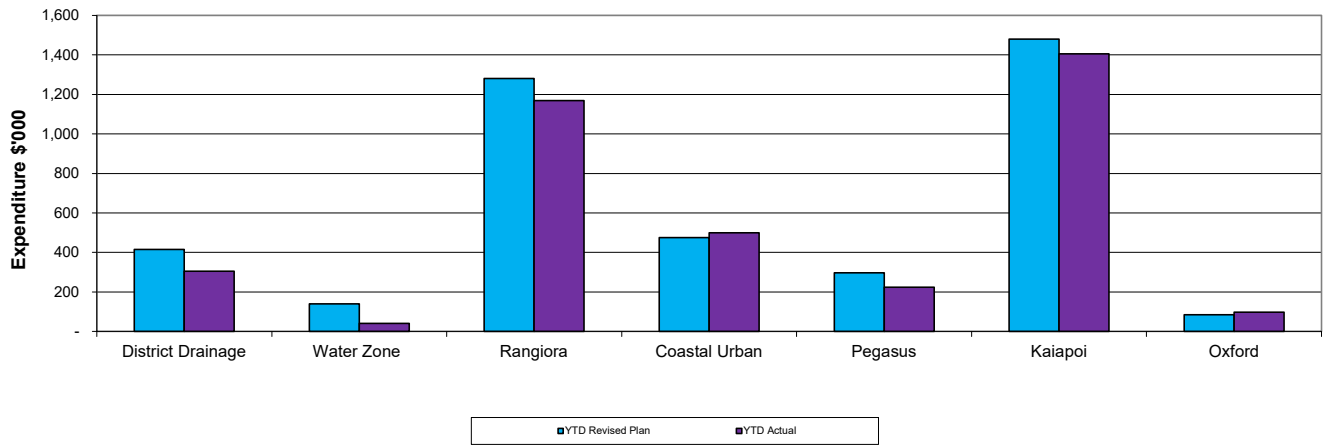
**Significant Variances - Operating**

		Variance \$'000 ( ) = unfavourable
<u>Revenue</u>		
Interest	Interest received is greater than forecasted due to higher interest rates and renewal funds built up.	146
Development contributions	Development contributions revenue is less than forecasted. This revenue is dependent on the progress of developments. The current slow economic cycle has reduced the progress of developments in the district.	(477)
<u>Expenditure</u>		
No significant variances identified.		

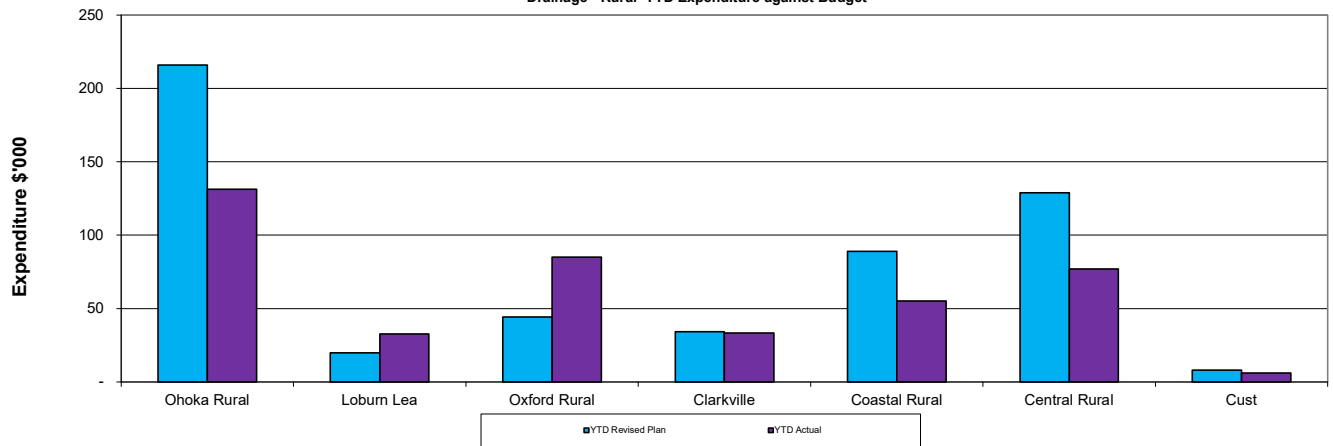


Drainage							
For The Period Ended 31 December 2025							
	CURRENT YEAR						
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED	
	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000		%
REVENUE							
General Rates	1,405	1,209	605	608	3		0%
Targeted Rates	7,571	7,571	3,786	3,784	(2)		(0%)
Subsidies	247	303	151	67	(85)		(56%)
Fees and Charges	69	69	35	58	23		67%
Interest	238	238	119	83	(36)		(31%)
Development Contributions	1,132	1,132	566	92	(474)		(84%)
TOTAL REVENUE	10,662	10,522	5,262	4,691	(571)		(11%)
OPERATING EXPENDITURE							
Shovel Ready Funding	-	-	-	-	-		0%
District Drainage	724	829	415	306	(109)		(26%)
Water Zone	280	280	140	41	(99)		(70%)
Rangiora	2,561	2,561	1,280	1,169	(112)		(9%)
Southbrook	124	124	62	61	(1)		(1%)
East Rangiora	-	-	-	-	-		0%
West Rangiora Structure Plan Area	74	74	37	47	10		26%
West Bellgrove Kippenberger	39	39	19	25	5		28%
Coastal Urban	950	950	475	499	24		5%
East Woodend	2	2	1	1	-		(1%)
Woodend Structure Plan Area	-	-	-	-	-		0%
Pegasus	593	593	296	224	(72)		(24%)
Kaiapoi	2,961	2,961	1,480	1,406	(75)		(5%)
Kaiapoi - Area A	55	55	28	27	(0)		(1%)
Kaiapoi - Area E	39	39	19	21	2		11%
Oxford	170	170	85	97	12		15%
Ohoka Rural	432	432	216	131	(85)		(39%)
Mill Rd ODP	44	44	22	10	(12)		(54%)
Loburn Lea	39	39	20	33	13		66%
Oxford Rural	88	88	44	85	41		92%
Clarkville	68	68	34	33	(1)		(3%)
Coastal Rural	178	178	89	55	(34)		(38%)
Central Rural	257	257	129	77	(52)		(40%)
Cust	16	16	8	6	(2)		(27%)
	9,694	9,799	4,900	4,355	(545)		(11%)
Internal Interest Elimination	293	746	373	375	2		1%
TOTAL OPERATING EXPENDITURE	9,401	9,053	4,527	3,980	(547)		(12%)
OPERATING SURPLUS (DEFICIT)	1,261	1,469	735	711	(24)		(3%)
Significant Variances - Operating							
						Variance \$'000	
						( ) = unfavourable	
Revenue							
Development Contributions	Development contributions revenue is less than forecasted. This revenue is dependent on the progress of developments. The current slow economic cycle has reduced the progress of developments in the district.						(474)
NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.							
Expenditure							
Water Zone	ZIPA operational works spending less than budget.						99

Drainage - Urban YTD Expenditure against Budget



Drainage - Rural YTD Expenditure against Budget



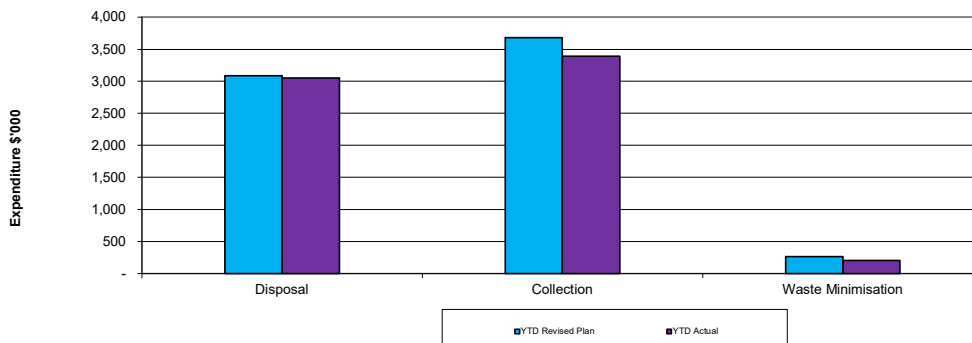
**Refuse and Recycling**  
**For The Period Ended 31 December 2025**

	CURRENT YEAR				VARIANCE	PERCENT ACTUAL/ REVISED
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL		
	\$'000	\$'000	\$'000	\$'000	\$'000	%
<b>REVENUE</b>						
General Rates	1,190	1,024	512	515	3	1%
Targeted Rates	6,420	6,420	3,210	3,245	35	1%
Fees and Charges	5,382	5,382	2,691	2,864	173	6%
Interest	23	23	11	51	40	347%
Waste Minimisation Charges	1,608	1,608	804	674	(130)	(16%)
<b>TOTAL REVENUE</b>	<b>14,623</b>	<b>14,457</b>	<b>7,228</b>	<b>7,349</b>	<b>121</b>	<b>2%</b>
<b>OPERATING EXPENDITURE</b>						
Disposal	6,177	6,177	3,088	3,054	(34)	(1%)
Collection	7,359	7,359	3,679	3,391	(288)	(8%)
Waste Minimisation	526	526	263	204	(59)	(22%)
	<b>14,062</b>	<b>14,062</b>	<b>7,030</b>	<b>6,649</b>	<b>(381)</b>	<b>(5%)</b>
Internal Interest Elimination	6	16	8	8	-	(4%)
<b>TOTAL OPERATING EXPENDITURE</b>	<b>14,056</b>	<b>14,046</b>	<b>7,022</b>	<b>6,641</b>	<b>(381)</b>	<b>(5%)</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>567</b>	<b>411</b>	<b>206</b>	<b>708</b>	<b>502</b>	<b>243%</b>

**Significant Variances - Operating**

		Variance \$'000 ()= unfavourable
<u>Revenue</u>		
Fees and Charges	Wheelie Bin fees, Refuse Bag revenue and Transfer Station gate sales were more than budget.	173
Waste Minimisation Charges	Less than budget due to seasonality and lower landfill quantities due to a slower economy.	(130)
NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.		
<u>Expenditure</u>		
Collection	Refuse disposal charges were less than budget due to lower organics tonnages.	189

**Refuse and Recycling YTD Expenditure against Budget**



**Recreation****For The Period Ended 31 December 2025**

	CURRENT YEAR				VARIANCE	PERCENT ACTUAL/ REVISED	
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL			%
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000		
<b>REVENUE</b>							
General Rates	1,420	1,222	611	614	3		0%
Targeted Community Services Rates	19,741	19,775	9,887	10,057	170		2%
Targeted Rates	77	77	38	39	1		2%
Fees and Charges	3,183	3,183	1,586	1,505	(81)		(5%)
Subsidies and Grants	63	75	38	98	61		161%
Development Contributions	3,227	3,227	1,614	1,874	261		16%
<b>TOTAL REVENUE</b>	<b>27,711</b>	<b>27,559</b>	<b>13,774</b>	<b>14,187</b>	<b>413</b>		<b>3%</b>
<b>OPERATING EXPENDITURE</b>							
Reserves	11,250	11,262	5,734	6,341	606		11%
Airfield	690	690	345	302	(43)		(12%)
Buildings	7,405	7,405	3,703	3,613	(90)		(2%)
Pools	6,843	6,843	3,410	3,287	(123)		(4%)
Central Business Areas	385	385	192	179	(14)		(7%)
Camping Grounds	272	272	136	149	13		9%
Community Grants	624	624	543	361	(182)		(34%)
Public Conveniences	1,138	1,138	569	625	56		10%
	<b>28,607</b>	<b>28,618</b>	<b>14,632</b>	<b>14,856</b>	<b>224</b>		<b>2%</b>
Internal Interest Elimination	381	969	485	526	41		9%
<b>TOTAL OPERATING EXPENDITURE</b>	<b>28,226</b>	<b>27,649</b>	<b>14,147</b>	<b>14,330</b>	<b>183</b>		<b>1%</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>(515)</b>	<b>(90)</b>	<b>(373)</b>	<b>(143)</b>	<b>230</b>		<b>(62%)</b>

**Significant Variances - Operating**

Variance  
\$'000  
( ) = unfavourable

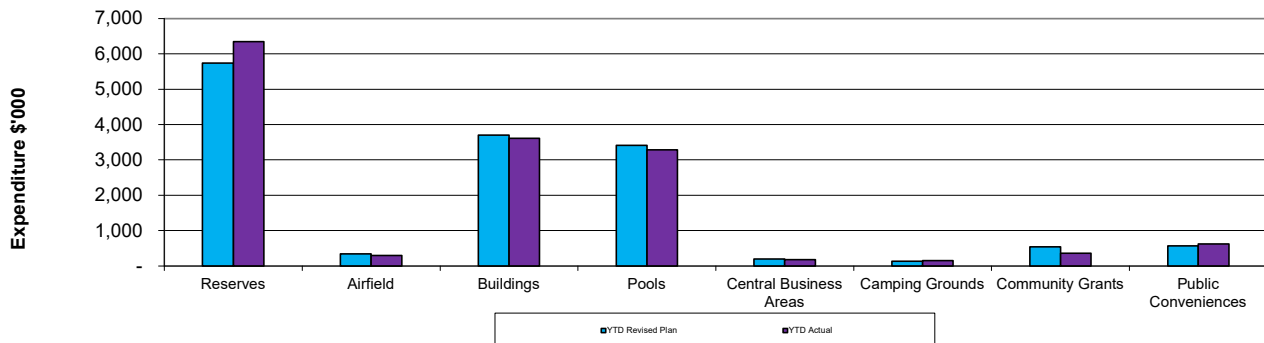
Revenue

No significant variances identified.

NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.

Expenditure

Reserves	Storm damage across the tree network in both October and November 2025 has resulted in a surge in service requests. Work was tied into routine maintenance as it could be, however there was a number of limbs and debris that required clearing and in particular works at Ashley Gorge Reserve and around the Oxford Dog park and cemetery.	(394)
	Rates remissions not budgeted. Due to a change in policy. This is offset but increased rates revenue.	(174)
Community Grants	Less than budget due to grant reminder letters being sent out later than in prior years.	182

**Recreation YTD Expenditure against Budget**

## Libraries and Museums

For The Period Ended 31 December 2025

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000	%
<b>REVENUE</b>						
Targeted Community Services Rates	5,671	5,665	2,833	2,888	55	2%
Targeted Rates	933	933	467	477	10	2%
Fees and Charges	113	113	57	67	10	19%
Subsidies and Grants	-	122	61	27	(34)	(56%)
Interest	2	2	1	0	(1)	(99%)
Development Contributions	280	280	140	19	(121)	(86%)
<b>TOTAL REVENUE</b>	<b>6,999</b>	<b>7,116</b>	<b>3,558</b>	<b>3,477</b>	<b>(80)</b>	<b>(2%)</b>
<b>OPERATING EXPENDITURE</b>						
Library	6,030	6,152	3,076	3,027	(49)	(2%)
Canterbury Museum Operational Levy	740	740	488	492	4	1%
Canterbury Museum Redevelopment Levy	1,936	1,936	1,092	1,071	(21)	(2%)
Local Museums	19	19	9	10	-	5%
	<b>8,725</b>	<b>8,847</b>	<b>4,665</b>	<b>4,600</b>	<b>(66)</b>	<b>(1%)</b>
Internal Interest Elimination	11	29	14	6	(9)	(61%)
<b>TOTAL OPERATING EXPENDITURE</b>	<b>8,714</b>	<b>8,818</b>	<b>4,651</b>	<b>4,594</b>	<b>(57)</b>	<b>(1%)</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>(1,715)</b>	<b>(1,702)</b>	<b>(1,093)</b>	<b>(1,117)</b>	<b>(24)</b>	<b>2%</b>

## Significant Variances

Variance  
\$'000  
( ) = unfavourable

## Revenue

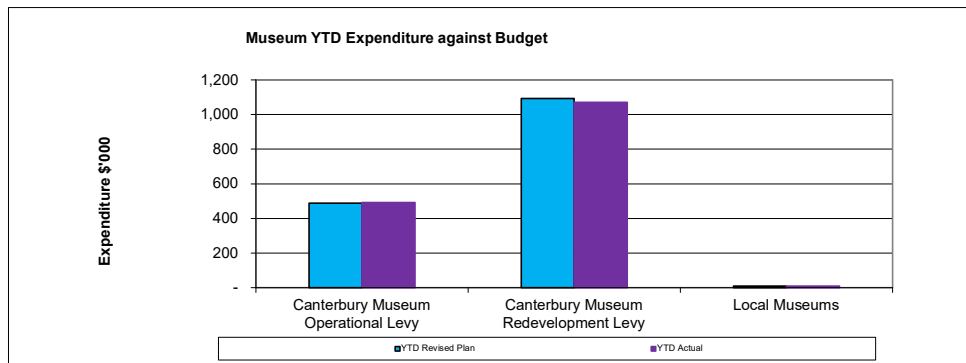
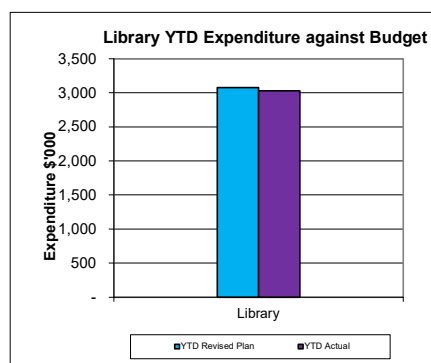
Development Contributions

Development contributions revenue is less than forecasted. This revenue is dependent on the progress of developments. The current slow economic cycle has reduced the progress of developments in the district.

(121)

## Expenditure

No significant variances identified.



CAPITAL EXPENDITURE	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Capital Projects</b>					
Resource Purchases	432	552	276	235	(41)
Misc purchases (computer, plant and equipment)	-	-	-	2	2
Lost Book Purchases	7	46	23	-	(23)
Libraries Kiosk Renewals	-	15	9	3	(6)
Kaipoi Library Furniture & Fittings Renewals	-	29	14	-	(14)
Makerspace Fitout	-	1	1	1	-
Rangiora Library Shelving Replacement	-	4	2	-	(2)
Rangiora Library Infrastructure Strategy Renewals	202	202	101	-	(101)
	<b>641</b>	<b>849</b>	<b>426</b>	<b>241</b>	<b>(185)</b>
<b>Loan repayments</b>					
Library	24	24	12	12	-
Canterbury Museum Redevelopment	37	37	18	-	(18)
	<b>61</b>	<b>61</b>	<b>30</b>	<b>12</b>	<b>(18)</b>
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>702</b>	<b>910</b>	<b>456</b>	<b>253</b>	<b>(203)</b>

## Significant Variances - Capital

Variance  
\$'000  
( ) = unfavourable

Variances against full year revised budget:

No significant variances identified.

**Community Protection**  
**For The Period Ended 31 December 2025**

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
<b>REVENUE</b>						
General Rates	2,727	2,347	1,174	1,180	6	1%
Targeted Rates	63	63	32	32	-	0%
Fees and Charges	9,230	9,230	5,051	5,211	160	3%
<b>TOTAL REVENUE</b>	<b>12,020</b>	<b>11,640</b>	<b>6,257</b>	<b>6,423</b>	<b>166</b>	<b>3%</b>
<b>OPERATING EXPENDITURE</b>						
Civil Defence	792	792	396	365	(30)	(8%)
Environmental Health	2,068	2,068	1,034	1,058	24	2%
Building Services	7,454	7,454	3,727	3,593	(134)	(4%)
Stock Control	75	75	37	32	(5)	(14%)
Dog Control	869	869	435	420	(15)	(3%)
Rural Fire	27	27	13	22	8	62%
Cemeteries	311	311	155	119	(36)	(23%)
	<b>11,596</b>	<b>11,595</b>	<b>5,798</b>	<b>5,609</b>	<b>(189)</b>	<b>(3%)</b>
Internal Interest Elimination	1	3	1	1	-	17%
<b>TOTAL OPERATING EXPENDITURE</b>	<b>11,595</b>	<b>11,592</b>	<b>5,797</b>	<b>5,608</b>	<b>(189)</b>	<b>(3%)</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>425</b>	<b>48</b>	<b>460</b>	<b>815</b>	<b>355</b>	<b>77%</b>

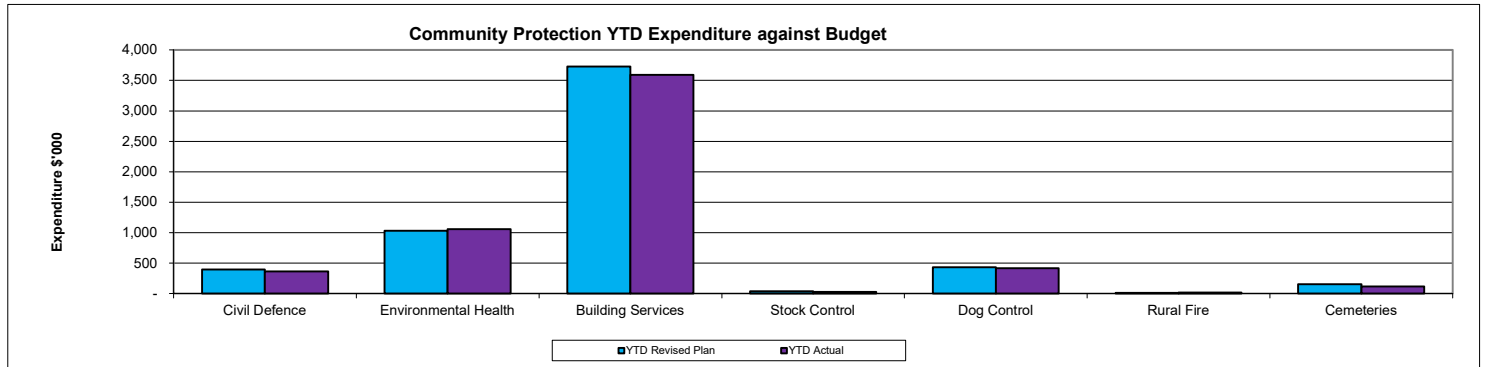
**Significant Variances - Operating**

		Variance \$'000 ( ) = unfavourable
<u>Revenue</u>		
Fees and Charges	Dog Control fines and charges are greater than budgeted. Increased compliance initiatives resulted in more registrations. Building Unit revenue less than budget due to economic downturn.	205 (240)

NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.

Expenditure

No significant variances identified.





CAPITAL EXPENDITURE	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Capital Projects (Cemeteries capital projects showed on Recreation Capital Report)</b>					
<b>Civil Defence</b>					
Replace Civil Defence centre signage	11	11	6	-	(6)
Civil Defence Cellphones	-	-	-	2	2
Generator Wiring of C/D Centres	8	8	4	-	(4)
Digital Radio Upgrade	87	159	79	-	(79)
Repair Mt Grey Radio	-	3	1	-	(1)
Replacement Flood Sandbags	-	23	11	-	(11)
Flood barrier Upgrade	-	4	2	-	(2)
Flood Barrier Pump Replacement	11	11	6	-	(6)
Lees Valley Radio Repeater Upgrade	-	12	6	-	(6)
CDEM Base (Drainage, Power & Gravel)	31	31	15	1	(14)
	<b>148</b>	<b>262</b>	<b>130</b>	<b>3</b>	<b>(127)</b>
<b>Building Services</b>					
Tablets - Inspections	-	-	-	1	1
	<b>-</b>	<b>-</b>	<b>-</b>	<b>1</b>	<b>1</b>
<b>Loan Repayments</b>					
Rural Fire	-	-	-	-	-
Civil Defence	32	32	16	6	(10)
	<b>32</b>	<b>32</b>	<b>16</b>	<b>6</b>	<b>(10)</b>
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>180</b>	<b>294</b>	<b>146</b>	<b>10</b>	<b>(136)</b>

<b>Significant Variances - Capital</b>	<b>Variance</b>
	<b>\$'000</b>
<u>Variances against full year revised budget:</u>	<b>( ) = unfavourable</b>
No significant variances identified.	

**Community Development**  
**For The Period Ended 31 December 2025**

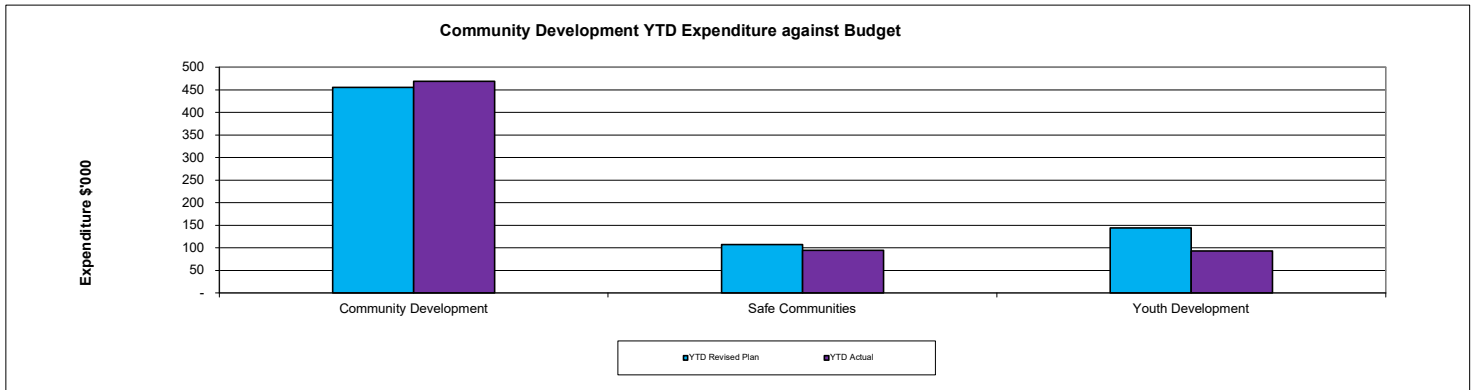
	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
<b>REVENUE</b>						
General Rates	1,150	990	495	498	3	1%
Interest	-	-	-	-	-	0%
Fees and Charges	1,397	1,397	698	665	(33)	(5%)
Subsidies	4,669	3,569	1,482	1,375	(107)	(7%)
<b>TOTAL REVENUE</b>	<b>7,216</b>	<b>5,956</b>	<b>2,675</b>	<b>2,538</b>	<b>(137)</b>	<b>(5%)</b>
<b>OPERATING EXPENDITURE</b>						
Community Development	911	911	455	469	14	3%
Safe Communities	215	215	107	95	(13)	(12%)
Youth Development	288	288	144	93	(51)	(35%)
Housing for the Elderly	2,379	2,379	1,189	947	(242)	(20%)
Community Housing	-	-	-	-	-	0%
	<b>3,793</b>	<b>3,792</b>	<b>1,896</b>	<b>1,604</b>	<b>(293)</b>	<b>(15%)</b>
Internal Interest Elimination	37	93	47	27	(20)	(42%)
<b>TOTAL OPERATING EXPENDITURE</b>	<b>3,756</b>	<b>3,699</b>	<b>1,849</b>	<b>1,577</b>	<b>(272)</b>	<b>(15%)</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>3,460</b>	<b>2,257</b>	<b>826</b>	<b>961</b>	<b>135</b>	<b>16%</b>

**Significant Variances - Operating**

Revenue		Variance \$'000 ( ) = unfavourable
Subsidies	Housing and Urban Development (HUD) Funding which has been claimed but not yet been received.	(107)

NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.

Expenditure		
Housing for the Elderly	Lower than forecasted depreciation expenditure due to the buildings revaluation performed on 30 June 2024.	242



	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>CAPITAL EXPENDITURE</b>					
<b>Capital Projects</b>					
	-	-	-	-	-
<b>Housing for the Elderly Units Improvement</b>					
Unit Refurbishment Programme	451	451	227	150	(77)
Capital - Asset Management Plan	451	451	250	321	71
Housing HUD Funded	11,881	11,881	3,821	2,687	(1,134)
Land Purchase 54 Durham St	-	555	555	556	1
54 Durham Elderly Persons Housing	-	-	-	12	12
	<b>12,783</b>	<b>13,338</b>	<b>4,853</b>	<b>3,726</b>	<b>(1,127)</b>
<b>Loan Repayments</b>					
Housing For the Elderly	155	155	78	78	-
	<b>155</b>	<b>155</b>	<b>78</b>	<b>78</b>	<b>-</b>
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>12,938</b>	<b>13,493</b>	<b>4,931</b>	<b>3,804</b>	<b>(1,127)</b>

**Significant Variances - Capital**

Variances against full year revised budget:		Variance \$'000 ( ) = unfavourable
Housing HUD Funded	Detailed design complete. Construction has just started. Project forecasted to come in significantly under budget due to less than expected construction costs.	1,134

**Property, Forestry and Investments**  
**For The Period Ended 31 December 2025**

	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	CURRENT YEAR		VARIANCE	PERCENT ACTUAL/REVISED
			YEAR TO DATE REVISED BUDGET	ACTUAL		
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000	%
<b>REVENUE</b>						
Forestry revenue	265	431	132	-	(132)	(100%)
Investment property revenue	172	154	77	59	(18)	(24%)
Other revenue	26	26	179	247	68	38%
Interest	336	336	168	77	(91)	(54%)
Dividends	538	538	269	262	(7)	(3%)
Gain on sale/Revaluation	122	122	61	13	(49)	(80%)
<b>TOTAL REVENUE</b>	<b>1,459</b>	<b>1,607</b>	<b>886</b>	<b>657</b>	<b>(229)</b>	<b>(26%)</b>
<b>OPERATING EXPENDITURE</b>						
General Management	615	615	308	305	(3)	(1%)
Service Centres including overhead recovery	12	12	6	(121)	(128)	(2030%)
Investment property	268	268	134	113	(21)	(16%)
Other Property	511	511	255	268	12	5%
Forestry	237	237	119	153	34	29%
Investments - Water Unit and Project Delivery Unit	(19)	(19)	(10)	(241)	(231)	2423%
	<b>1,624</b>	<b>1,625</b>	<b>813</b>	<b>476</b>	<b>(336)</b>	<b>(41%)</b>
Internal Interest Elimination	22	57	29	28	(1)	(3%)
<b>TOTAL OPERATING EXPENDITURE</b>	<b>1,602</b>	<b>1,568</b>	<b>784</b>	<b>448</b>	<b>(336)</b>	<b>(43%)</b>
Less Taxation expense	-	-	-	-	-	0%
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>(143)</b>	<b>39</b>	<b>102</b>	<b>209</b>	<b>107</b>	<b>104%</b>

**Significant Variances - Operating**

Variance  
\$'000  
( ) = unfavourable

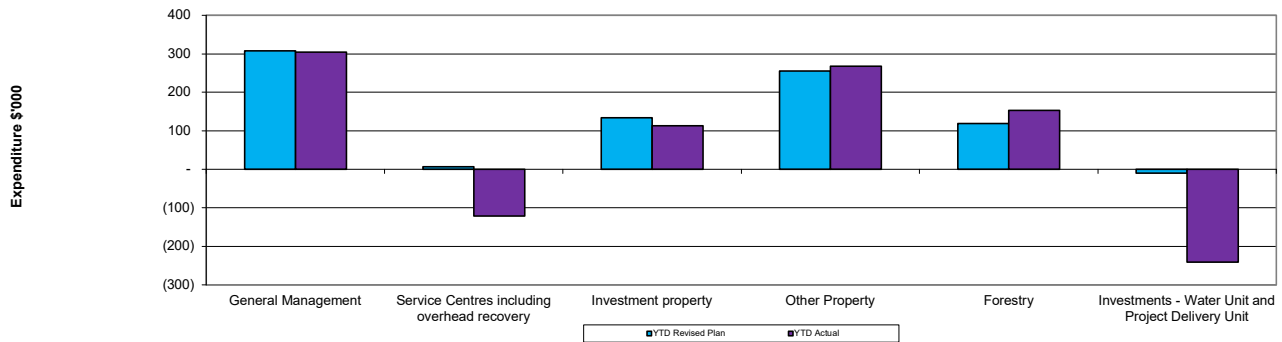
Revenue

Forestry revenue No harvesting of forestry has occurred yet. Harvests are expected in Autumn or Winter therefore revenue will be recorded at this time. (132)

Expenditure

Investments Surpluses from Water Unit and Project Delivery Unit. These surpluses are seasonal and are similar to surpluses achieved at December 2024. The surpluses are expected to reduce by the end of the year to approximately 5% of internal revenue. 231

**Property and Investment YTD Expenditure against Budget**



CAPITAL EXPENDITURE	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Capital Projects</b>					
<b>Service Centres</b>					
Site Security	144	129	64	26	(38)
Rangiora Service Centre Renewals	439	430	215	28	(187)
	<b>583</b>	<b>559</b>	<b>279</b>	<b>54</b>	<b>(225)</b>
<b>Commercial Properties</b>					
Subway - Seismic Strengthening	350	350	175	12	(163)
	<b>350</b>	<b>350</b>	<b>175</b>	<b>12</b>	<b>(163)</b>
<b>Water Unit</b>					
Water Unit Buildings	-	-	-	1	1
Cellphones - Water Unit	-	-	-	3	3
Roller Door Replacement	-	-	-	14	14
	<b>-</b>	<b>-</b>	<b>-</b>	<b>18</b>	<b>18</b>
<b>Forestry capital establishment costs</b>					
Forestry capital establishment costs	47	47	24	3	(21)
	<b>47</b>	<b>47</b>	<b>24</b>	<b>3</b>	<b>(21)</b>
<b>Project Delivery Unit</b>					
Cellphones - PDU	-	-	-	3	3
	<b>-</b>	<b>-</b>	<b>-</b>	<b>3</b>	<b>3</b>
	<b>980</b>	<b>956</b>	<b>478</b>	<b>90</b>	<b>(388)</b>
<b>Loan Repayments</b>					
Service Centres	76	76	38	53	15
Commercial Properties	13	13	6	17	11
	<b>89</b>	<b>89</b>	<b>44</b>	<b>70</b>	<b>26</b>
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>1,069</b>	<b>1,045</b>	<b>522</b>	<b>160</b>	<b>(362)</b>

<b>Significant Variances - Capital</b>	<b>Variance</b>
	<b>\$'000</b>
<u>Variances against full year revised budget:</u>	<b>( )= unfavourable</b>
No significant variances identified.	

**Earthquake Recovery and regeneration**  
**For The Period Ended 31 December 2025**

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
<b>REVENUE</b>						
Rates	3,662	3,662	1,831	1,804	(27)	(1%)
Interest	-	-	-	6	6	0%
<b>TOTAL REVENUE</b>	<b>3,662</b>	<b>3,662</b>	<b>1,831</b>	<b>1,810</b>	<b>(21)</b>	<b>(1%)</b>
<b>OPERATING EXPENDITURE</b>						
General response and recovery	-	-	-	3	3	0%
District Regeneration	124	124	62	52	(10)	(17%)
Interest	2,795	2,795	1,398	1,436	38	3%
	<b>2,919</b>	<b>2,919</b>	<b>1,460</b>	<b>1,491</b>	<b>31</b>	<b>2%</b>
Internal Interest Elimination	410	1,045	523	537	14	3%
<b>TOTAL OPERATING EXPENDITURE</b>	<b>2,509</b>	<b>1,874</b>	<b>937</b>	<b>954</b>	<b>17</b>	<b>2%</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>1,153</b>	<b>1,788</b>	<b>894</b>	<b>856</b>	<b>(38)</b>	<b>(4%)</b>

**Significant Variances - Operating**

**Variance**  
**\$'000**  
**()= unfavourable**

Revenue

No significant variances identified.

Expenditure

No significant variances identified.

**Non Significant Activities**  
**For The Period Ended 31 December 2025**

	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	CURRENT YEAR YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000	
<b>REVENUE</b>						
Rates - Covid 19 Loan	231	199	99	100	1	1%
Fees and Charges	968	970	485	661	176	36%
Subsidies/Donations	-	-	-	-	-	0%
Interest (external interest revenue)	129	129	65	498	433	671%
Internal interest allocation	4	4	2	(459)	(461)	(20549%)
Gains	57	57	28	32	3	12%
Vested Assets	26,513	26,513	7,954	6,622	(1,332)	(17%)
<b>TOTAL REVENUE</b>	<b>27,902</b>	<b>27,872</b>	<b>8,633</b>	<b>7,453</b>	<b>(1,180)</b>	<b>(14%)</b>
<b>OPERATING EXPENDITURE</b>						
Special Funds	-	-	-	2	2	0%
Separate Accounts	196	196	98	69	(29)	(30%)
Interest expense	(985)	(985)	(493)	(2,080)	(1,588)	322%
Oncost Account	(84)	(84)	(42)	203	245	(587%)
Indirect Recoveries	117	117	58	(5)	(63)	(108%)
General Account	1,019	1,034	20	75	54	269%
Plant Operating	-	-	0	213	213	0%
Utilities Management	26	26	13	111	98	751%
Community and Recreation Management	-	-	0	125	125	0%
Planning Manager	-	-	-	(79)	(79)	0%
District Management/Human Resources	6	12	6	134	128	0%
Information & Technology Services (excluding interest)	2,825	4,066	2,033	1,609	(424)	(21%)
Finance and Administrative Services	32	32	16	(166)	(181)	(1146%)
Service Centres	919	919	460	524	64	14%
	<b>4,071</b>	<b>5,333</b>	<b>2,169</b>	<b>735</b>	<b>(1,434)</b>	<b>(66%)</b>
<b>Add back</b> Internal Interest Elimination from Activities	1,735	4,420	2,209	2,283	74	3%
<b>TOTAL OPERATING EXPENDITURE</b>	<b>5,807</b>	<b>9,753</b>	<b>4,378</b>	<b>3,018</b>	<b>(1,360)</b>	<b>(31%)</b>
<b>OPERATING SURPLUS (DEFICIT)</b>	<b>22,095</b>	<b>18,119</b>	<b>4,255</b>	<b>4,435</b>	<b>180</b>	<b>4%</b>

Significant Variances - Operating			Variance \$'000 ()=unfavourable
<u>Revenue</u>			
Fees and Charges	More than budgeted due to reimbursement of South Link Education Trust due diligence legal costs.		97
Interest revenue	Below is the interest received (including interest from interest rate swaps) and this interest has been allocated to the various		
	\$'000		
	<b>External interest income</b>	<b>498</b>	
	Interest allocated to:		
	Roading	-	
	Water	70	
	Sewer	172	
	Drainage	83	
	Solid Waste	51	
	Library	0	
	Community Development	-	
	Property	77	
	Earthquake Recovery	6	
		<b>459</b>	
	Interest remained at non significant activity due to surplus funds and specific arrangements	39	
Vested Assets	Value of known 3 water assets vested to Council has been recognised.		(1,332)
<u>Expenditure</u>			
Interest expense & interest elimination		\$'000	
	Interest expense	(2,080)	
	Internal interest elimination	2,283	
	<b>Net</b>	<b>203</b>	largely interest on Information & Technology Services loans
Oncost	Surplus will be generated over time due to staff recoveries.		(245)
Plant Operating	The frequency of internal plant/vehicle use was not enough to generate positive return after taking into account of all expenses including depreciation. The internal hire process is being reviewed.		(213)
Information & Technology Services (excluding interest)	Increased storage backup and disaster recovery costs due to additional data storage requirements.		424
Finance and Administrative Services	Insurance premiums were less than forecasted.		181

CAPITAL EXPENDITURE	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Capital Projects</b>					
<b>Oncost Account</b>					
Office furniture	85	85	42	18	(24)
	<b>85</b>	<b>85</b>	<b>42</b>	<b>18</b>	<b>(24)</b>
<b>Cellphones/Computers</b>					
Governance	-	-	-	2	2
Asset Information Management	-	-	-	2	2
Customer Services	-	-	-	1	1
Services Management	-	-	-	3	3
Community & Recreation Management	-	-	-	3	3
Strategic and Special Project Management	-	-	-	2	2
Communications & Engagement	-	-	-	2	
	-	-	-	<b>15</b>	<b>13</b>
<b>Plant Renewal &amp; Replacement</b>					
Vehicles	342	342	171	113	(58)
	<b>342</b>	<b>342</b>	<b>171</b>	<b>113</b>	<b>(58)</b>
<b>Computer Services</b>					
Annual Infstr and Desktop Renewals	123	123	61	62	1
Additional PCs	33	33	16	27	11
Monitor Renewals	20	23	11	-	(11)
High Speed Scanners	104	104	52	-	(52)
Councillor Tablets	28	28	14	25	11
EOC Tablets & PCs	42	42	21	1	(20)
Council Staff Cellphone Renewals	-	-	-	41	41
IT Projects	1,805	1,805	991	89	(902)
<b>Computer Services</b>	<b>2,155</b>	<b>2,158</b>	<b>1,166</b>	<b>245</b>	<b>(921)</b>
<b>Total capital projects</b>	<b>2,582</b>	<b>2,585</b>	<b>1,379</b>	<b>391</b>	<b>(990)</b>
<b>Loan Repayments</b>	<b>1,050</b>	<b>1,050</b>	<b>525</b>	<b>622</b>	<b>97</b>
<b>TOTAL CAPITAL EXPENDITURE</b>	<b>3,632</b>	<b>3,635</b>	<b>1,904</b>	<b>1,013</b>	<b>(893)</b>

<b>Significant Variances - Capital</b>		<b>Variance \$'000</b>
<u>Variances against full year revised budget:</u>		<b>( )= unfavourable</b>
<b>Capital Projects</b>		
IT projects	IT improvement projects were delayed. The focus was on the Council Enterprise Software Project.	902

**WAIMAKARIRI DISTRICT COUNCIL****REPORT FOR INFORMATION**

**FILE NO and TRIM NO:** GOV-39 / 260202017782


**REPORT TO:** AUDIT AND RISK COMMITTEE


**DATE OF MEETING:** 17 February 2026

**AUTHOR(S):** Thea Kunkel, Governance Team Leader

**SUBJECT:** Reporting on LGOIMA Requests for the period 1 October 2025 to 31 December 2025

**ENDORSED BY:**  
(for Reports to Council, Committees or Boards)

  
 General Manager

  
 Chief Executive

**1. SUMMARY**

- 1.1 This quarterly report provides an update to the Audit and Risk Committee on the requests for information made under the Local Government Official Information and Meetings Act 1987 (LGOIMA).
- 1.2 From 1 October to 31 December 2025, the Council received 59 official requests, which were 15 more than the same period in 2024. Also, the Council responded to 63 official requests during the period under review, 18 more than in the same period in 2024. The official requests were mostly for information on dog registrations, resource and building consents, CCTV footage, stormwater plans, grant funding, and bylaw reviews.

Attachments:

- i. Table of requests from 1 October 2025 to 31 December 2025 (Trim 260202017940).
- ii. LGOIMA complaints data received from the Office of the Ombudsman

**2. RECOMMENDATION**

**THAT** the Audit and Risk Committee:

- (a) **Receives** Report No. 260202017782 for information.
- (b) **Notes** that the Council received 59 official requests and responded to 63 official requests for information from 1 October to 31 December 2025, 18 more than the 45 official requests responded to in the same period in 2024.
- (c) **Notes** that the Council responded to requests within an average timeframe of 11.7 working days.

**3. BACKGROUND**

- 3.1 Any member of the public may request official information from the Council. The Local Government Official Information and Meetings Act 1987 (LGOIMA) sets out the process for managing these requests, including statutory timeframes and the criteria for determining whether information should be released. LGOIMA is the local government equivalent of the Official Information Act 1982, which applies to central government agencies and may be more familiar to the public.



- 3.2 Under LGOIMA, the authority to make decisions on the release of information is delegated to the Chief Executive and sub-delegated to the Governance Manager.
- 3.3 Information on LGOIMA requests is reported weekly to the Management Team and quarterly to the Audit and Risk Committee. The previous report covered the period from 1 July to 30 September 2025. This report covers the subsequent period from 1 October to 31 December 2025.

#### 4. **ISSUES AND OPTIONS**

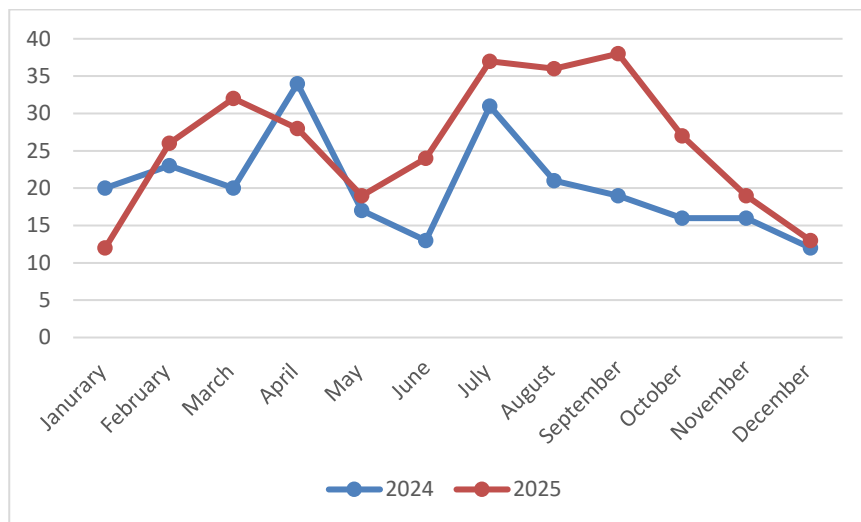
- 4.1 The Council processes requests for information in accordance with the LGOIMA and the Privacy Act 2020. These legislative frameworks aim to balance the principles of transparency and public interest with the need to protect personal privacy.
- 4.2 In line with LGOIMA, all information is made available unless there is a valid reason for withholding it under the Act. Grounds for withholding information may include, but are not limited to, the following:
- To avoid prejudicing the maintenance of the law.
  - To protect the safety of any individual.
  - To uphold the privacy of natural persons.
  - To prevent the disclosure of confidential or commercially sensitive information.
  - To avoid causing serious offence to Tikanga Māori or disclosing the location of wāhi tapu.
  - To maintain obligations of confidence.
  - To prevent prejudice to:
    - Public health or safety,
    - The Council's legal professional privilege,
    - The commercial activities of the Council, or
    - Ongoing negotiations involving the Council.
- 4.3 Table 1 below provides a summary of the official information requests responded to by the Council during the period 1 October to 31 December 2025. The Council responded to requests within an average timeframe of 11.7 working days. During this period, the Council met the statutory 20-working-day timeframe for all requests.

Month	Number of applications responded to	Number of responses not meeting the statutory requirements
October 2025	29	None
November 2025	19	None
December 2025	15	None
<b>Total</b>	<b>63</b>	None

**Table 1:** Summary of the number of Official Requests responded to from 1 October to 31 December 2025.

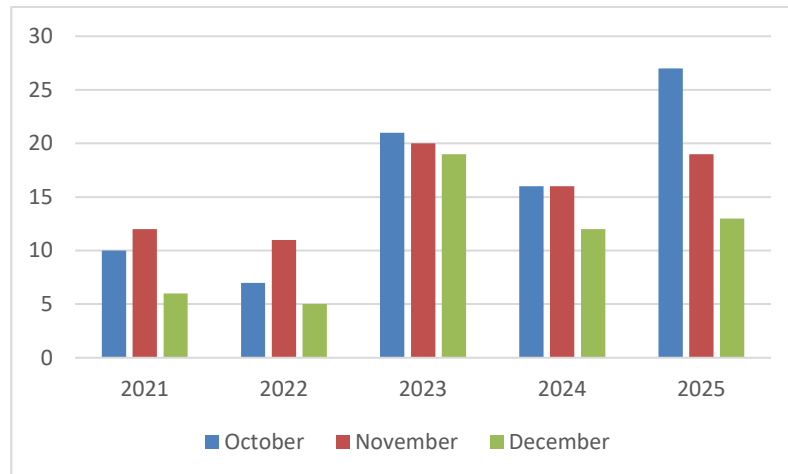
- 4.4 From 1 October to 31 December 2025, staff spent approximately 113 hours responding to official information requests. The internal process for managing these requests involves multiple staff and management layers to ensure the accuracy and appropriateness of the information released. While section 13(1A) of the LGOIMA permits agencies to charge for the supply of official information, the Council generally does not impose charges.

- 4.5 On 25 June 2024, the Council formally adopted a schedule of fees for LGOIMA requests as part of the 2024–2034 Long Term Plan. These fees are not intended to achieve full cost recovery, in line with guidance from the Office of the Ombudsman, which considers full cost recovery inconsistent with the purpose of the legislation, to progressively increase the availability of official information. The adopted fees are based on the Ministry of Justice Charging Guidelines and endorsed by the Office of the Ombudsman. Under these guidelines, staff time is charged at \$76.00 per chargeable hour (including GST), regardless of the staff member's role or seniority. Based on these guidelines, the estimated cost to the Council for responding to LGOIMA requests during the reporting period was approximately \$8,588. During the reporting period, no official information requests incurred charges.
- 4.6 To date, the Council has not charged for any requests. However, a request for all information on dogs registered at a property in Ohoka from 2018/19 to 2025/26 was considered substantial, and the Council therefore decided to seek payment for the time spent processing it. Staff would be required to manually review and extract data from a substantial volume of records, and the task was estimated to take approximately six hours, thereby diverting the Council's resources from its other operations, . Subsequently, the requester opted to refine his request, which required less time, thus enabling the Council to respond without charging.
- 4.7 Graph 1 below highlights the number of official information requests received in 2024 compared with 2025. There was a 22.2% year-on-year increase in requests. It is important to note that the complexity and scope of individual requests significantly influence the time and resources required for response. Many requests contain multiple questions or require extensive research and the collation of information. The increase in requests from July to September 2025 coincided with the 2025 Local Body Elections .



**Graph 1:** Summary of the number of Official Requests received from January to December

- 4.8 Graph 2 below illustrates the trend in official information requests received by the Council over the past five years. The number of requests has increased significantly, rising approximately 111% from 28 requests in 2021 to 59 in 2025 over the October to December period. The Council received a total of 311 requests in 2025.



**Graph 2:** Summary of the number of Official Requests received from 2021 to 2025

- 4.9 To promote transparency and accountability, the Council maintains a publicly accessible list of all official information requests received. This list is available on the Council's website at: <https://www.waimakariri.govt.nz/services/online-services/request-it> (*refer to the attachment to this report*). While the existence of requests is published, the release of the actual information remains subject to the provisions of the Local Government Official Information and Meetings Act 1987 (LGOIMA) and the Privacy Act 2020. In addition, the Council considers any potential civil or criminal liability arising from the publication of information.
- 4.10 The Ombudsman publishes a standard report six-monthly of the data regarding the national LGOIMA complaints his office receives from 1 July to 31 December 2025. The latest Ombudsman's report contained four complaints about the Waimakariri District Council: an incomplete or inadequate response, which was resolved, and two others regarding the partial withholding of information, which the Ombudsman closed the file on. The Ombudsman referred one matter to the Office of the Privacy Commissioner for investigation.
- 4.11 This report to the Audit and Risk Committee serves as an accountability mechanism, demonstrating the Council's compliance with its statutory obligations. It also provides insight into the volume and nature of requests received, some of which may reflect matters of public interest.
- 4.12 **Implications for Community Wellbeing**  
The matters addressed in this report do not have direct social or cultural implications for community well-being. However, the LGOIMA plays an essential role in supporting community engagement by providing a formal mechanism for the public to access official information. This contributes to greater transparency, accountability, and participation in local democratic processes and Council activities.
- 4.13 The Management Team has reviewed this report and supports the recommendations.

## 5. **COMMUNITY VIEWS**

### 5.1 **Mana Whenua**

Te Ngāi Tūāhuriri hapū is not likely to be affected by or have an interest in the subject matter of this report.

### 5.2 **Groups and Organisations**

No other groups or organisations, aside from those who requested information, are likely to be affected by or interested in this report's subject matter.

### 5.3 Wider Community

The wider community was consulted on the proposed charging for LGOIMA requests as part of the draft 2024-34 Long Term Plan process. Seventeen people commented that they did not consent to the proposed fees for official information requests. After considering all the submissions, the Council authorised charging for LGOIMA requests by officially adopting these fees into its charging schedule on 25 June 2024.

## 6. **OTHER IMPLICATIONS AND RISK MANAGEMENT**

### 6.1 Financial Implications

No financial implications are sought from this report.

The Council authorised charging for LGOIMA requests by officially adopting these fees into its charging schedule on 25 June 2024, when it adopted its 2024-34 Long Term Plan. The fees were based on the Ministry of Justice Charging Guidelines and endorsed by the Office of the Ombudsman.

However, the Council indicated that the first two hours of processing LGOIMA requests would not be subject to a fee due to the impact on staff time and capacity. In the rare instances that the Council did charge for information, the requestor is advised before the work is undertaken, and options to refine the request are explored.

Charging for LGOIMA requests is not about full-cost recovery or dissuading the broader community from seeking information. It is to protect ratepayers from the costs of excessive requests for information, some of which may be considered vexatious or frivolous. There is no fee increase for the 2025/26 financial year, as the Ministry of Justice and Ombudsman's guidance has not been increased.

### 6.2 Sustainability and Climate Change Impacts

The recommendations in this report do not have sustainability or climate change impacts.

### 6.3 Risk Management

There are no risks arising from adopting the recommendations in this report.

### 6.4 Health and Safety

None.

## 7. **CONTEXT**

### 7.1 Consistency with Policy

These matters are not matters of significance in terms of the Council's Significance and Engagement Policy.

### 7.2 Authorising Legislation

- Local Government Official Information and Meetings Act 1987 (LGOIMA).
- Privacy Act, 2020.

### 7.3 Consistency with Community Outcomes

People have a wide range of opportunities to learn and stay informed, and our people can easily access the information they need.

There are wide-ranging opportunities for people to contribute to the decision-making that affects our District.

### 7.4 Authorising Delegations

Decisions on releasing information are delegated to the Chief Executive under the LGOIMA and are sub-delegated to the Governance Manager.

**LGOIMA REQUESTS RECEIVED FROM 1 OCTOBER 2025 TO 31 DECEMBER 2025.**

<b>DATE RECEIVED</b>	<b>REQUESTER</b>	<b>SUBJECT</b>	<b>DATE OF OFFICIAL RESPONSE</b>	<b>TIME FRAME OF RESPONSE (DAYS)</b>
1/10/2025	Individual	Information in relation to the Council's correspondence regarding dog registration. *	20/10/2025	13
1/10/2025	Government	Property Information for various properties in the Waimakariri District.	15/10/2025	10
2/10/2025	Individual	Parking Bylaws and the Council's authority to enforce the bylaws.**	20/10/2025	12
3/10/2025	Individual	Dogs registered at a property in Clarkville. *	20/10/2025	11
6/10/2025	Research	Alcohol off-licence applications under the DLC.	22/10/2025	12
6/10/2025	Individual	Flooding issues at Millfield Estate in Ohoka.	30/10/2025	17
6/10/2025	Individual	Copy of the Lease Agreement for Council-owned property in Kaiapoi.	28/10/2025	13
7/10/2025	Individual	Rates status of property in Tuahiwi.	30/10/2025	16
7/10/2025	Individual	Building consent for property in Rangiora.	22/10/2025	11
9/10/2025	Government	The Council's Heritage Contestable Fund.	28/10/2025	13
10/10/2025	Individual	All complaints related to property in Swannanoa.	22/10/2025	8
13/10/2025	Individual	Placement of Voting booths.	6/11/2025	17
13/10/2025	Government	Beachgrove Kaiapoi Expansion Project.	29/10/2025	11
13/10/2025	Research	Alcohol licence applications have received objections from July 2024 to June 2025.	29/10/2025	11
14/10/2025	Individual	Resource Consent for property in Kaiapoi.	5/11/2025	15

DATE RECEIVED	REQUESTER	SUBJECT	DATE OF OFFICIAL RESPONSE	TIME FRAME OF RESPONSE (DAYS)
16/10/2025	Individual	Consent application for the subdivision in Rangiora.	3/11/2025	11
16/10/2025	Individual	EA report (and associated drawings) for subdivision in Rangiora.	3/11/2025	11
23/10/2025	Individual	Documentation about the shingle extraction activities in West Eyreton.	25/11/2025	21
23/10/2025	Individual	CCTV footage at the intersection/corner of Percival Road and South Belt, Rangiora.	10/11/2025	16
28/10/2025	Individual	Resource consent documents for the property in Pegasus.	25/11/2025	19
28/10/2025	Individual	Documents pertaining to a privately owned linkage strip.	6/11/2025	7
29/10/2025	Individual	Dogs registered at a property in Ohoka. *	6/11/2025	6
30/10/2025	Individual	Traffic Camera footage, at the intersection of South Belt and Southbrook Road, Rangiora.	12/11/2025	9
30/10/2025	Government	Information on employees holding a Manager's Certificate for the sale of alcohol.	20/11/2025	15
30/10/2025	Government	Information on the Duty Manager being employed.	20/11/2025	15
3/11/2025	Individual	Copy of the Waimakariri Development Contributions Policy from 2016-2017.	12/11/2025	7
3/11/2025	Individual	Copy of the latest Annual Drinking Water Quality Report for Kaiapoi.	26/11/2025	16
4/11/2025	Research	Copy of the Council's RID database.	26/11/2025	15
6/11/2025	Individual	Dogs registered at a property in Ohoka. *	2/12/2025	17
10/11/2025	Research	Property owners near Eyrewell Forest.	26/11/2025	11

DATE RECEIVED	REQUESTER	SUBJECT	DATE OF OFFICIAL RESPONSE	TIME FRAME OF RESPONSE (DAYS)
11/11/2025	Research	Total number of ratepayers within the Waimakariri District and the Council's definition of a rating unit.	26/11/2025	10
11/11/2025	Individual	Dog control complaints about a property in Kaiapoi.	26/11/2025	10
13/11/2025	Research	Applications under s125 of the Resource Management Act 1991 considered by the Council.	3/12/2025	13
13/11/2025	Government	Building work carried out at a property in Loburn.	2/12/2025	13
17/11/2025	Individual	Copy of the call with Council's staff.	28/11/2025	9
17/11/2025	Individual	Copies of the emails with the CE and elected members regarding the rates of property in Oxford.	9/12/2025	10
20/11/2025	Individual	All correspondence with the applicants prior to the application for BC250516 being received.	4/12/2025	10
24/11/2025	Individual	Documentation for a property in West Eyreton.	9/12/2025	11
24/11/2025	Individual	Drain and stormwater plans for a property in Woodend.	3/12/2025	7
25/11/2025	Research	All payments from the Council to Mahaanui Kurataiao.	9/12/2025	10
25/11/2025	Individual	CCTV footage of an accident from the intersection of Percival Road and South Belt, Rangiora.	4/12/2025	7
25/11/2025	Individual	Information about the Council's Standing Orders and Code of Conduct. ***	9/12/2025	10
28/11/2025	Individual	Information about the bund at a property in Swannanoa.	29/12/2025 30/01/2026	20
2/12/2025	Individual	Information about the purchase property in Woodend.	3/12/2025	1
9/12/2025	Government	Contact details for the owner of a property in Fernside.	18/12/2025	7

DATE RECEIVED	REQUESTER	SUBJECT	DATE OF OFFICIAL RESPONSE	TIME FRAME OF RESPONSE (DAYS)
10/12/2025	Research	Changing room provisions in Council-owned swimming pool facilities.	15/12/2025	3
12/12/2025	Individual	Whether the fire risk was formally assessed as part of a resource consent application.	13/01/2026	9
12/12/2025	Individual	Information about the Council's Standing Orders and Code of Conduct. ***	9/12/2025	3
17/12/2025	Research	List of all the grants that were made in the last financial year.	4/02/2026	20
18/12/2025	Individual	Applicant details for any and all GRUZ subdivision consents.	13/01/2026	5
18/12/2025	Government	Evidence gathering for the current Hospitality Review.	30/01/2026	10
18/12/2025	Individual	Request for Royal Commission of Inquiry.	13/01/2026	9
18/12/2025	Individual	Review and Amendment of Poultry-Keeping Bylaws.	13/01/2026	5
19/12/2025	Individual	Seek copies of all communication from 3rd parties that mentions their name.	13/01/2026	4
24/12/2025	Individual	Parking Bylaws and Authority. **	21/01/2026	4

\* Same requestor – same subject matter

\*\* Same requestor – same subject matter

\*\*\* Same requestor – same subject matter



Contact Rob McDonald  
4 February 2026



By email:

Dear Chief Executive / Chairperson

**Publication of LGOIMA complaints data**

As you may know, the Office of the Ombudsman publishes data on the Local Government Official Information and Meetings Act (LGOIMA) complaints on a six-monthly basis. The purpose of this initiative is to promote greater transparency in the operation of the LGOIMA as a means of improving agency performance and compliance with the Act.

The data for **1 July 2025 to 31 December 2025** will be published on **12 March 2026**. Please find enclosed a copy of the data to be published.

You will find a document covering [frequently asked questions](#) available on the Ombudsman website. If you have any queries or concerns about the data as it relates to your agency, please contact Rob McDonald ([rob.mcdonald@ombudsman.parliament.nz](mailto:rob.mcdonald@ombudsman.parliament.nz)) by **18 February 2026**.

Yours sincerely

A handwritten signature in black ink, appearing to read "John Allen".

John Allen  
Chief Ombudsman

Encl: LGOIMA complaints received  
LGOIMA complaints completed

Number of complaints received	
Agency	Total
Auckland Council	65
Bay of Plenty Regional Council	2
Buller District Council	3
Canterbury Regional Council	3
Carterton District Council	1
Central Hawke's Bay District Council	3
Central Otago District Council	1
Christchurch City Council	21
Council Controlled Organisation (CCO)	19
Dunedin City Council	9
Far North District Council	9
Gisborne District Council	2
Gore District Council	12
Grey District Council	1
Hastings District Council	1
Hawke's Bay Regional Council	7
Hutt City Council	7
Invercargill City Council	1
Kaipara District Council	4
Mackenzie District Council	2
Manawatu-Wanganui Regional Council	3
Marlborough District Council	4
Masterton District Council	2
Napier City Council	2
Nelson City Council	6
New Plymouth District Council	9
Otago Regional Council	1
Palmerston North City Council	1
Porirua City Council	1
Queenstown-Lakes District Council	9
Rangitikei District Council	5
Rotorua Lakes Council	4
Ruapehu District Council	1
Selwyn District Council	6
South Taranaki District Council	1
South Waikato District Council	4
South Wairarapa District Council	1
Southland District Council	4

Southland Regional Council	2
Tararua District Council	2
Tasman District Council	16
Taupo District Council	6
Tauranga City Council	7
Tūpuna Maunga o Tāmaki Makaurau Authority	1
Upper Hutt City Council	6
Waikato District Council	1
Waikato Regional Council	2
Waimakariri District Council	3
Waimate District Council	1
Waipa District Council	3
Wairoa District Council	3
Wellington City Council	13
Wellington Regional Council	4
West Coast Regional Council	1
Western Bay of Plenty District Council	3
Westland District Council	2
Whakatane District Council	1
Whanganui District Council	2
Whangarei District Council	4
<b>Grand Total</b>	<b>320</b>

Case ID	GroundID	Agency	Nature Of Complaint Made	Complaint From
CASE-010236	GROUND-0038755	Auckland Council	Refusal in part	Individual
CASE-017709	GROUND-0033803	Auckland Council	Refusal in part	Company, association, incorporated society or collective
CASE-023893	GROUND-0041733	Auckland Council	Refusal in part	Individual
CASE-024824	GROUND-0032760	Auckland Council	Incomplete or inadequate response	Individual
CASE-027157	GROUND-0034301	Auckland Council	Delay in releasing information	Media
CASE-027352	GROUND-0032215	Auckland Council	Delay in making decision	Individual
CASE-027515	GROUND-0032434	Auckland Council	Refusal in full	Individual
CASE-027620	GROUND-0032591	Auckland Council	Incomplete or inadequate response	Individual
CASE-027681	GROUND-0032669	Auckland Council	Incomplete or inadequate response	Individual
CASE-027955	GROUND-0033015	Auckland Council	Delay in making decision	Individual
CASE-028078	GROUND-0033156	Auckland Council	Refusal in part	Media
CASE-028134	GROUND-0033221	Auckland Council	Delay in making decision	Individual
CASE-028857	GROUND-0034121	Auckland Council	Delay in making decision	Individual
CASE-028874	GROUND-0034147	Auckland Council	Refusal in full	Individual
CASE-028874	GROUND-0036255	Auckland Council	Refusal in full	Individual
CASE-029020	GROUND-0034341	Auckland Council	Refusal in full	Individual
CASE-029180	GROUND-0034535	Auckland Council	Delay in making decision	Individual
CASE-029180	GROUND-0037442	Auckland Council	Incomplete or inadequate response	Individual
CASE-029195	GROUND-0034554	Auckland Council	Delay in making decision	Individual

CASE-029892	GROUND-0035468	Auckland Council	Refusal in full	Individual
CASE-030205	GROUND-0035879	Auckland Council	Delay in making decision	Individual
CASE-030247	GROUND-0035932	Auckland Council	Incomplete or inadequate response	Individual
CASE-030315	GROUND-0036018	Auckland Council	Delay in making decision	Individual
CASE-030475	GROUND-0037539	Auckland Council	Delay in making decision	Individual
CASE-030628	GROUND-0036412	Auckland Council	Delay in making decision	Individual
CASE-030731	GROUND-0037111	Auckland Council	Refusal in part	Individual
CASE-030731	GROUND-0037112	Auckland Council	Refusal in part	Individual
CASE-030731	GROUND-0039939	Auckland Council	Refusal in part	Individual
CASE-030799	GROUND-0036640	Auckland Council	Delay in making decision	Media
CASE-030799	GROUND-0037746	Auckland Council	Delay in making decision	Media
CASE-030855	GROUND-0036708	Auckland Council	Refusal in part	Media
CASE-030932	GROUND-0036809	Auckland Council	Refusal in full	Company, association, incorporated society or collective
CASE-031105	GROUND-0037035	Auckland Council	Delay in making decision	Individual
CASE-031154	GROUND-0037114	Auckland Council	Incomplete or inadequate response	Individual
CASE-031580	GROUND-0039148	Auckland Council	Delay in making decision	Individual
CASE-031762	GROUND-0037886	Auckland Council	Refusal in part	Individual
CASE-031762	GROUND-0038133	Auckland Council	Incomplete or inadequate response	Individual
CASE-031824	GROUND-0039261	Auckland Council	Incomplete or inadequate response	Individual
CASE-032202	GROUND-0038470	Auckland Council	Delay in making decision	Individual
CASE-032347	GROUND-0038639	Auckland Council	Refusal in full	Company, association, incorporated society or collective
CASE-032782	GROUND-0039675	Auckland Council	Decision not made as soon as reasonably practicable	Individual
CASE-032832	GROUND-0039272	Auckland Council	Delay in making decision	Individual
CASE-033003	GROUND-0039487	Auckland Council	Refusal in part	Individual
CASE-033104	GROUND-0039596	Auckland Council	Incomplete or inadequate response	Individual
CASE-033104	GROUND-0039780	Auckland Council	Delay in making decision	Individual
CASE-033158	GROUND-0039676	Auckland Council	Incomplete or inadequate response	Individual
CASE-033159	GROUND-0040029	Auckland Council	Extension	Individual

CASE-033279	GROUND-0039837	Auckland Council	Delay in making decision	Individual
CASE-033434	GROUND-0040039	Auckland Council	Refusal in full	Individual
CASE-033757	GROUND-0040471	Auckland Council	Refusal in full	Media
CASE-033857	GROUND-0040598	Auckland Council	Decision not made as soon as reasonably practicable	Individual
CASE-033861	GROUND-0040607	Auckland Council	Refusal in full	Individual
CASE-033861	GROUND-0040608	Auckland Council	Refusal in full	Individual
CASE-033917	GROUND-0040683	Auckland Council	Refusal in part	Individual
CASE-034023	GROUND-0040803	Auckland Council	Extension	Individual
CASE-034337	GROUND-0041206	Auckland Council	Refusal in full	Individual
CASE-034741	GROUND-0041715	Auckland Council	Decision not made as soon as reasonably practicable	Individual
CASE-034741	GROUND-0042633	Auckland Council	Refusal in full	Individual
CASE-034852	GROUND-0041850	Auckland Council	Incomplete or inadequate response	Individual
CASE-034886	GROUND-0041888	Auckland Council	Refusal in part	Individual
CASE-034953	GROUND-0041973	Auckland Council	Delay in making decision	Individual
CASE-034975	GROUND-0041999	Auckland Council	Refusal in part	Individual
CASE-034975	GROUND-0042001	Auckland Council	Incomplete or inadequate response	Individual
CASE-034975	GROUND-0042002	Auckland Council	Incomplete or inadequate response	Individual
CASE-035227	GROUND-0042319	Auckland Council	Delay in making decision	Individual
CASE-034549	GROUND-0041479	Bay of Plenty Regional Council	Refusal in full	Individual
CASE-034551	GROUND-0041480	Bay of Plenty Regional Council	Refusal in full	Individual
CASE-012353	GROUND-0036396	Buller District Council	Refusal in full	Media
CASE-034197	GROUND-0041033	Buller District Council	Delay in making decision	Individual
CASE-034197	GROUND-0042571	Buller District Council	Delay in making decision	Individual
CASE-028194	GROUND-0033293	Canterbury Regional Council	Refusal in full	Individual
CASE-028962	GROUND-0034260	Canterbury Regional Council	Extension	Media
CASE-032120	GROUND-0038357	Canterbury Regional Council	Delay in making decision	Individual
CASE-030129	GROUND-0035770	Carterton District Council	Refusal in full	Individual
CASE-006058	GROUND-0033975	Central Hawke's Bay District Council	Incomplete or inadequate response	Individual
CASE-031489	GROUND-0037549	Central Hawke's Bay District Council	Extension	Individual
CASE-031489	GROUND-0040418	Central Hawke's Bay District Council	Incomplete or inadequate response	Individual
CASE-036070	GROUND-0043389	Central Otago District Council	Incomplete or inadequate response	Individual
CASE-028375	GROUND-0033521	Christchurch City Council	Refusal in full	Individual

CASE-029067	GROUND-0034405	Christchurch City Council	Refusal in full	Individual
CASE-029067	GROUND-0034420	Christchurch City Council	Delay in making decision	Individual
CASE-029068	GROUND-0034406	Christchurch City Council	Charge	Individual
CASE-029068	GROUND-0034421	Christchurch City Council	Charge	Individual
CASE-029068	GROUND-0034422	Christchurch City Council	Charge	Individual
CASE-029652	GROUND-0035173	Christchurch City Council	Incomplete or inadequate response	Individual
CASE-030112	GROUND-0035752	Christchurch City Council	Refusal in part	Individual
CASE-030112	GROUND-0039404	Christchurch City Council	Refusal in full	Individual
CASE-030785	GROUND-0039374	Christchurch City Council	Delay in making decision	Individual
CASE-031300	GROUND-0037298	Christchurch City Council	Refusal in part	Individual
CASE-031300	GROUND-0037299	Christchurch City Council	Charge	Individual
CASE-031700	GROUND-0037805	Christchurch City Council	Incomplete or inadequate response	Individual
CASE-032697	GROUND-0039109	Christchurch City Council	Decision not made as soon as reasonably practicable	Individual
CASE-032851	GROUND-0039293	Christchurch City Council	Refusal in part	Company, association, incorporated society or collective
CASE-033444	GROUND-0040049	Christchurch City Council	Refusal in part	Individual
CASE-033444	GROUND-0040050	Christchurch City Council	Incomplete or inadequate response	Individual
CASE-033927	GROUND-0040693	Christchurch City Council	Delay in making decision	Individual
CASE-034699	GROUND-0041667	Christchurch City Council	Refusal in full	Individual
CASE-034721	GROUND-0041697	Christchurch City Council	Refusal in full	Individual
CASE-035223	GROUND-0042314	Christchurch City Council	Incomplete or inadequate response	Company, association, incorporated society or collective
CASE-027043	GROUND-0034208	Council Controlled Organisation (CCO)	Refusal in full	Individual
CASE-027515	GROUND-0035026	Council Controlled Organisation (CCO)	Refusal in part	Individual
CASE-027515	GROUND-0040884	Council Controlled Organisation (CCO)	Refusal in full	Individual
CASE-028086	GROUND-0033165	Council Controlled Organisation (CCO)	Refusal in part	Individual
CASE-028984	GROUND-0034287	Council Controlled Organisation (CCO)	Refusal in part	Individual
CASE-029216	GROUND-0034582	Council Controlled Organisation (CCO)	Refusal in part	Individual
CASE-029216	GROUND-0034947	Council Controlled Organisation (CCO)	Refusal in part	Individual
CASE-029216	GROUND-0034948	Council Controlled Organisation (CCO)	Incomplete or inadequate response	Individual
CASE-029250	GROUND-0034619	Council Controlled Organisation (CCO)	Refusal in full	Individual
CASE-030359	GROUND-0036076	Council Controlled Organisation (CCO)	Refusal in full	Individual
CASE-030525	GROUND-0036279	Council Controlled Organisation (CCO)	Refusal in part	Individual



CASE-030929	GROUND-0037391	Council Controlled Organisation (CCO)	Incomplete or inadequate response	Individual
CASE-031682	GROUND-0037784	Council Controlled Organisation (CCO)	Delay in making decision	Individual
CASE-032086	GROUND-0038320	Council Controlled Organisation (CCO)	Refusal in part	Individual
CASE-034100	GROUND-0040897	Council Controlled Organisation (CCO)	Refusal in full	Individual
CASE-034978	GROUND-0042004	Council Controlled Organisation (CCO)	Incomplete or inadequate response	Individual
CASE-034978	GROUND-0042094	Council Controlled Organisation (CCO)	Extension	Individual
CASE-035028	GROUND-0042077	Council Controlled Organisation (CCO)	Refusal in full	Individual
CASE-035255	GROUND-0042356	Council Controlled Organisation (CCO)	Delay in releasing information	Individual
CASE-027641	GROUND-0032618	Dunedin City Council	Refusal in full	Individual
CASE-029225	GROUND-0034591	Dunedin City Council	Refusal in part	Individual
CASE-029308	GROUND-0034699	Dunedin City Council	Refusal in part	Individual
CASE-029588	GROUND-0035080	Dunedin City Council	Refusal in full	Media
CASE-029610	GROUND-0035111	Dunedin City Council	Refusal in part	Individual
CASE-031721	GROUND-0037829	Dunedin City Council	Refusal in full	Individual
CASE-035229	GROUND-0042324	Dunedin City Council	Extension	Individual
CASE-035229	GROUND-0042635	Dunedin City Council	Incomplete or inadequate response	Individual
CASE-035424	GROUND-0042568	Dunedin City Council	Delay in making decision	Individual
CASE-009171	GROUND-0041226	Far North District Council	Refusal in full	Individual
CASE-009171	GROUND-0041740	Far North District Council	Privacy Act request	Individual
CASE-011100	GROUND-0035350	Far North District Council	Refusal in part	Individual
CASE-021900	GROUND-0034844	Far North District Council	Refusal in full	Individual
CASE-028595	GROUND-0033790	Far North District Council	Delay in making decision	Individual
CASE-029780	GROUND-0035331	Far North District Council	Delay in making decision	Individual
CASE-029804	GROUND-0035367	Far North District Council	Incomplete or inadequate response	Individual
CASE-030386	GROUND-0036110	Far North District Council	Manner or form of release	Individual
CASE-034247	GROUND-0041095	Far North District Council	Privacy Act request	Individual
CASE-030145	GROUND-0035794	Gisborne District Council	Delay in making decision	Individual
CASE-034453	GROUND-0041354	Gisborne District Council	Charge	Individual
CASE-012374	GROUND-0035606	Gore District Council	Refusal in part	Individual
CASE-012374	GROUND-0035607	Gore District Council	Privacy Act request	Individual
CASE-012374	GROUND-0040941	Gore District Council	Refusal in part	Individual
CASE-029833	GROUND-0035398	Gore District Council	Refusal in full	Individual
CASE-030040	GROUND-0035658	Gore District Council	Refusal in full	Individual
CASE-030040	GROUND-0035659	Gore District Council	Refusal in full	Individual
CASE-030228	GROUND-0035912	Gore District Council	Refusal in full	Individual

CASE-030358	GROUND-0036075	Gore District Council	Delay in making decision	Individual
CASE-030675	GROUND-0036463	Gore District Council	Delay in making decision	Individual
CASE-031881	GROUND-0038043	Gore District Council	Decision not made as soon as reasonably practicable	Individual
CASE-031881	GROUND-0039998	Gore District Council	Refusal in full	Individual
CASE-034181	GROUND-0041002	Gore District Council	Refusal in full	Media
CASE-033095	GROUND-0039582	Grey District Council	Refusal in full	Individual
CASE-029704	GROUND-0035237	Hastings District Council	Delay in making decision	Individual
CASE-027270	GROUND-0035099	Hawke's Bay Regional Council	Refusal in full	Individual
CASE-028329	GROUND-0036025	Hawke's Bay Regional Council	Refusal in part	Individual
CASE-028329	GROUND-0041237	Hawke's Bay Regional Council	Incomplete or inadequate response	Individual
CASE-031347	GROUND-0037361	Hawke's Bay Regional Council	Incomplete or inadequate response	Individual
CASE-031347	GROUND-0039620	Hawke's Bay Regional Council	Incomplete or inadequate response	Individual
CASE-031347	GROUND-0039621	Hawke's Bay Regional Council	Incomplete or inadequate response	Individual
CASE-031347	GROUND-0040419	Hawke's Bay Regional Council	Refusal in full	Individual
CASE-011027	GROUND-0040633	Hutt City Council	Refusal in full	Individual
CASE-027617	GROUND-0040938	Hutt City Council	Refusal in part	Individual
CASE-027617	GROUND-0041732	Hutt City Council	Incomplete or inadequate response	Individual
CASE-030670	GROUND-0036458	Hutt City Council	Privacy Act request	Individual
CASE-031376	GROUND-0037395	Hutt City Council	Incomplete or inadequate response	Individual
CASE-033630	GROUND-0040289	Hutt City Council	Refusal in full	Individual
CASE-034980	GROUND-0042006	Hutt City Council	Incomplete or inadequate response	Individual
CASE-033064	GROUND-0039550	Invercargill City Council	Refusal in part	Individual
CASE-017443	GROUND-0036104	Kaipara District Council	Delay in making decision	Individual
CASE-017443	GROUND-0038976	Kaipara District Council	Charge	Individual
CASE-027600	GROUND-0032558	Kaipara District Council	Refusal in part	Individual
CASE-033903	GROUND-0040666	Kaipara District Council	Refusal in full	Individual
CASE-027315	GROUND-0032242	Mackenzie District Council	Refusal in part	Individual
CASE-029790	GROUND-0035341	Mackenzie District Council	Incomplete or inadequate response	Individual
CASE-032525	GROUND-0038885	Manawatu-Wanganui Regional Council	Refusal in full	Individual
CASE-032525	GROUND-0038886	Manawatu-Wanganui Regional Council	Refusal in part	Individual
CASE-035049	GROUND-0042113	Manawatu-Wanganui Regional Council	Refusal in full	Individual

CASE-022460	GROUND-0036552	Marlborough District Council	Refusal in part	Individual
CASE-030753	GROUND-0039493	Marlborough District Council	Refusal in full	Individual
CASE-031417	GROUND-0037443	Marlborough District Council	Delay in making decision	Individual
CASE-034241	GROUND-0041088	Marlborough District Council	Refusal in full	Individual
CASE-030022	GROUND-0035634	Masterton District Council	Refusal in full	Individual
CASE-031581	GROUND-0037651	Masterton District Council	Refusal in full	Individual
CASE-031514	GROUND-0037561	Napier City Council	Incomplete or inadequate response	Individual
CASE-033499	GROUND-0040120	Napier City Council	Refusal in part	Individual
CASE-024846	GROUND-0033249	Nelson City Council	Refusal in full	Individual
CASE-027329	GROUND-0032185	Nelson City Council	Charge	Company, association, incorporated society or collective
CASE-027329	GROUND-0032186	Nelson City Council	Refusal in part	Company, association, incorporated society or collective
CASE-033295	GROUND-0039856	Nelson City Council	Refusal in part	Individual
CASE-033295	GROUND-0042912	Nelson City Council	Refusal in full	Individual
CASE-034986	GROUND-0042015	Nelson City Council	Refusal in part	Individual
CASE-027817	GROUND-0032857	New Plymouth District Council	Incomplete or inadequate response	Individual
CASE-030398	GROUND-0036169	New Plymouth District Council	Incomplete or inadequate response	Individual
CASE-031345	GROUND-0037357	New Plymouth District Council	Refusal in part	Individual
CASE-031710	GROUND-0037816	New Plymouth District Council	Incomplete or inadequate response	Individual
CASE-031710	GROUND-0038279	New Plymouth District Council	Refusal in full	Individual
CASE-031710	GROUND-0039626	New Plymouth District Council	Incomplete or inadequate response	Individual
CASE-033643	GROUND-0040314	New Plymouth District Council	Incomplete or inadequate response	Company, association, incorporated society or collective
CASE-033643	GROUND-0040315	New Plymouth District Council	Refusal in part	Company, association, incorporated society or collective
CASE-034290	GROUND-0041154	New Plymouth District Council	Refusal in full	Individual
CASE-029974	GROUND-0035573	Otago Regional Council	Delay in making decision	Individual
CASE-019834	GROUND-0039930	Palmerston North City Council	Refusal in part	Individual
CASE-025268	GROUND-0035346	Porirua City Council	Refusal in full	Individual
CASE-011655	GROUND-0034040	Queenstown-Lakes District Council	Refusal in part	Individual

CASE-027634	GROUND-0032611	Queenstown-Lakes District Council	Refusal in full	Company, association, incorporated society or collective
CASE-028624	GROUND-0033839	Queenstown-Lakes District Council	Refusal in full	Company, association, incorporated society or collective
CASE-030446	GROUND-0036184	Queenstown-Lakes District Council	Refusal in full	Individual
CASE-030668	GROUND-0036456	Queenstown-Lakes District Council	Refusal in part	Individual
CASE-032304	GROUND-0038585	Queenstown-Lakes District Council	Refusal in part	Individual
CASE-033511	GROUND-0040651	Queenstown-Lakes District Council	Refusal in part	Individual
CASE-035231	GROUND-0042327	Queenstown-Lakes District Council	Refusal in part	Media
CASE-035232	GROUND-0042328	Queenstown-Lakes District Council	Refusal in part	Media
CASE-027654	GROUND-0032631	Rangitikei District Council	Delay in making decision	Individual
CASE-028122	GROUND-0033206	Rangitikei District Council	Refusal in full	Individual
CASE-028122	GROUND-0039944	Rangitikei District Council	Refusal in full	Individual
CASE-031431	GROUND-0037470	Rangitikei District Council	Refusal in full	Individual
CASE-032778	GROUND-0039194	Rangitikei District Council	Refusal in full	Individual
CASE-034689	GROUND-0041654	Rotorua Lakes Council	Manner or form of release	Individual
CASE-034689	GROUND-0041655	Rotorua Lakes Council	Refusal in part	Individual
CASE-034689	GROUND-0041656	Rotorua Lakes Council	Incomplete or inadequate response	Individual
CASE-036047	GROUND-0043359	Rotorua Lakes Council	Refusal in full	Individual
CASE-031942	GROUND-0038125	Ruapehu District Council	Refusal in full	Individual
CASE-009621	GROUND-0037213	Selwyn District Council	Refusal in full	Individual
CASE-029087	GROUND-0034429	Selwyn District Council	Delay in making decision	Individual
CASE-029141	GROUND-0034490	Selwyn District Council	Refusal in full	Individual
CASE-029698	GROUND-0035226	Selwyn District Council	Refusal in full	Individual
CASE-031633	GROUND-0037718	Selwyn District Council	Refusal in full	Media
CASE-032600	GROUND-0038988	Selwyn District Council	Delay in making decision	Individual
CASE-034280	GROUND-0041142	South Taranaki District Council	Extension	Individual
CASE-029103	GROUND-0034449	South Waikato District Council	Delay in making decision	Individual
CASE-029735	GROUND-0035281	South Waikato District Council	Refusal in part	Individual
CASE-030667	GROUND-0036810	South Waikato District Council	Refusal in part	Individual
CASE-032099	GROUND-0038333	South Waikato District Council	Incomplete or inadequate response	Individual
CASE-030655	GROUND-0036442	South Wairarapa District Council	Refusal in part	Individual
CASE-028920	GROUND-0034206	Southland District Council	Refusal in full	Media
CASE-029022	GROUND-0034343	Southland District Council	Charge	Individual
CASE-031398	GROUND-0037418	Southland District Council	Refusal in full	Individual
CASE-031418	GROUND-0037445	Southland District Council	Refusal in part	Media

CASE-028583	GROUND-0033771	Southland Regional Council	Refusal in part	Media
CASE-033300	GROUND-0039862	Southland Regional Council	Refusal in part	Individual
CASE-024955	GROUND-0032168	Tararua District Council	Refusal in part	Individual
CASE-024955	GROUND-0032169	Tararua District Council	Refusal in part	Individual
CASE-027658	GROUND-0032638	Tasman District Council	Refusal in full	Individual
CASE-027658	GROUND-0042761	Tasman District Council	Refusal in part	Individual
CASE-027658	GROUND-0042762	Tasman District Council	Incomplete or inadequate response	Individual
CASE-028415	GROUND-0033568	Tasman District Council	Delay in releasing information	Individual
CASE-028415	GROUND-0033590	Tasman District Council	Refusal in part	Individual
CASE-028415	GROUND-0033591	Tasman District Council	Refusal in part	Individual
CASE-028415	GROUND-0038437	Tasman District Council	Delay in making decision	Individual
CASE-028626	GROUND-0033841	Tasman District Council	Refusal in full	Individual
CASE-029278	GROUND-0034663	Tasman District Council	Refusal in full	Individual
CASE-031553	GROUND-0037610	Tasman District Council	Charge	Individual
CASE-032425	GROUND-0038733	Tasman District Council	Privacy Act request	Individual
CASE-033920	GROUND-0040686	Tasman District Council	Extension	Individual
CASE-033920	GROUND-0041738	Tasman District Council	Incomplete or inadequate response	Individual
CASE-033977	GROUND-0040746	Tasman District Council	Refusal in part	Individual
CASE-033977	GROUND-0040748	Tasman District Council	Incomplete or inadequate response	Individual
CASE-034558	GROUND-0041492	Tasman District Council	Refusal in full	Individual
CASE-012150	GROUND-0034364	Taupo District Council	Decision not made as soon as reasonably practicable	Individual
CASE-012150	GROUND-0034365	Taupo District Council	Refusal in part	Individual
CASE-028144	GROUND-0033231	Taupo District Council	Charge	Individual
CASE-033520	GROUND-0040145	Taupo District Council	Refusal in part	Individual
CASE-034410	GROUND-0041299	Taupo District Council	Refusal in part	Individual
CASE-034410	GROUND-0043288	Taupo District Council	Incomplete or inadequate response	Individual
CASE-027810	GROUND-0032851	Tauranga City Council	Refusal in full	Individual
CASE-027810	GROUND-0036709	Tauranga City Council	Privacy Act request	Individual
CASE-027811	GROUND-0032852	Tauranga City Council	Privacy Act request	Individual
CASE-028360	GROUND-0033504	Tauranga City Council	Refusal in part	Individual
CASE-031487	GROUND-0037530	Tauranga City Council	Refusal in part	Individual
CASE-032444	GROUND-0038758	Tauranga City Council	Refusal in full	Individual
CASE-033660	GROUND-0040342	Tauranga City Council	Refusal in part	Individual
CASE-032472	GROUND-0038795	Tūpuna Maunga o Tāmaki Makaurau Authority	Refusal in part	Individual
CASE-027970	GROUND-0033028	Upper Hutt City Council	Extension	Individual

CASE-027970	GROUND-0036528	Upper Hutt City Council	Refusal in part	Individual
CASE-027970	GROUND-0036529	Upper Hutt City Council	Refusal in part	Individual
CASE-027970	GROUND-0036531	Upper Hutt City Council	Extension	Individual
CASE-027970	GROUND-0036532	Upper Hutt City Council	Incomplete or inadequate response	Individual
CASE-034880	GROUND-0041881	Upper Hutt City Council	Delay in making decision	Individual
CASE-029212	GROUND-0041418	Waikato District Council	Incomplete or inadequate response	Individual
CASE-027321	GROUND-0032173	Waikato Regional Council	Extension	Individual
CASE-028771	GROUND-0034025	Waikato Regional Council	Delay in making decision	Individual
CASE-030978	GROUND-0036878	Waimakariri District Council	Refusal in part	Individual
CASE-030978	GROUND-0037728	Waimakariri District Council	Refusal in part	Individual
CASE-031793	GROUND-0037928	Waimakariri District Council	Privacy Act request	Individual
CASE-030185	GROUND-0035853	Waimate District Council	Refusal in full	Individual
CASE-029527	GROUND-0034984	Waipa District Council	Refusal in full	Media
CASE-029826	GROUND-0035391	Waipa District Council	Incomplete or inadequate response	Individual
CASE-029826	GROUND-0036233	Waipa District Council	Refusal in part	Individual
CASE-030467	GROUND-0036205	Wairoa District Council	Refusal in full	Individual
CASE-031910	GROUND-0038084	Wairoa District Council	Delay in making decision	Individual
CASE-031910	GROUND-0039990	Wairoa District Council	Refusal in part	Individual
CASE-014044	GROUND-0034300	Wellington City Council	Privacy Act request	Individual
CASE-030090	GROUND-0035726	Wellington City Council	Incomplete or inadequate response	Individual
CASE-030339	GROUND-0036051	Wellington City Council	Extension	Individual
CASE-030991	GROUND-0036894	Wellington City Council	Extension	Individual
CASE-031889	GROUND-0038052	Wellington City Council	Incomplete or inadequate response	Individual
CASE-031889	GROUND-0038053	Wellington City Council	Refusal in part	Individual
CASE-032823	GROUND-0039258	Wellington City Council	Extension	Individual
CASE-033259	GROUND-0039811	Wellington City Council	Refusal in part	Individual
CASE-033259	GROUND-0039816	Wellington City Council	Manner or form of release	Individual
CASE-033259	GROUND-0039817	Wellington City Council	Extension	Individual
CASE-034103	GROUND-0040900	Wellington City Council	Incomplete or inadequate response	Individual
CASE-035265	GROUND-0042369	Wellington City Council	Refusal in full	Individual
CASE-035270	GROUND-0042377	Wellington City Council	Refusal in full	Individual
CASE-028762	GROUND-0034016	Wellington Regional Council	Refusal in part	Individual
CASE-029150	GROUND-0034500	Wellington Regional Council	Delay in making decision	Individual
CASE-029851	GROUND-0035423	Wellington Regional Council	Refusal in part	Individual

CASE-030645	GROUND-0036431	Wellington Regional Council	Delay in making decision	Company, association, incorporated society or collective
CASE-030237	GROUND-0035921	West Coast Regional Council	Delay in making decision	Individual
CASE-024273	GROUND-0039637	Western Bay of Plenty District Council	Incomplete or inadequate response	Individual
CASE-029830	GROUND-0035512	Western Bay of Plenty District Council	Refusal in part	Individual
CASE-029830	GROUND-0035515	Western Bay of Plenty District Council	Refusal in part	Individual
CASE-029097	GROUND-0034441	Westland District Council	Refusal in part	Individual
CASE-034535	GROUND-0041462	Westland District Council	Refusal in full	Individual
CASE-034435	GROUND-0041333	Whakatane District Council	Refusal in full	Individual
CASE-028683	GROUND-0033920	Whanganui District Council	Refusal in full	Media
CASE-029924	GROUND-0035509	Whanganui District Council	Refusal in full	Media
CASE-026473	GROUND-0035476	Whangarei District Council	Refusal in part	Individual
CASE-026473	GROUND-0035477	Whangarei District Council	Incomplete or inadequate response	Individual
CASE-032541	GROUND-0038907	Whangarei District Council	Delay in making decision	Individual
CASE-032541	GROUND-0042364	Whangarei District Council	Refusal in part	Individual



	Nature of complaint made										
Agency	Refusal in part	Incomplete or inadequate response	Delay in releasing information	Delay in making decision	Refusal in full	Decision not made as soon as reasonably practicable	Extension	Charge	Privacy Act request	Manner or form of release	Grand Total
Auckland Council	13	13	1	20	13	3	2				65
Bay of Plenty Regional Council					2						2
Buller District Council				2	1						3
Canterbury Regional Council				1	1		1				3
Carterton District Council					1						1
Central Hawke's Bay District Council		2					1				3
Central Otago District Council		1									1
Christchurch City Council	4	4		3	5	1		4			21
Council Controlled Organisation (CCO)	7	3	1	1	6		1				19
Dunedin City Council	3	1		1	3		1		2	1	9
Far North District Council	1	1		2	2						9
Gisborne District Council				1	2			1			2
Gore District Council	2			2	6	1			1		12
Grey District Council					1						1
Hastings District Council				1							1
Hawke's Bay Regional Council	1	4			2						7
Hutt City Council	1	3			2				1		7
Invercargill City Council	1										1
Kaipara District Council	1			1	1			1			4
Mackenzie District Council	1	1									2
Manawatu-Wanganui Regional Council	1				2						3
Marlborough District Council	1			1	2						4
Masteron District Council					2						2
Napier City Council	1	1									2
Nelson City Council	3				2			1			6
New Plymouth District Council	2	5			2						9
Otago Regional Council				1							1
Palmerston North City Council	1										1
Porirua City Council					1						1
Queenstown-Lakes District Council	6				3						9
Rangitikei District Council				1	4						5
Rotorua Lakes Council	1	1			1					1	4
Ruapehu District Council					1						1
Selwyn District Council				2	4						6
South Taranaki District Council							1				1
South Waikato District Council	2	1		1							4
South Wairarapa District Council	1										1
Southland District Council	1				2			1			4
Southland Regional Council	2										2
Taranaki District Council	2										2
Tasman District Council	4	3	1	1	4		1	1	1		16
Taupo District Council	3	1				1		1			6
Tauranga City Council	3				2				2		7
Tūpuna Maunga o Tāmaki Makaurau Authority	1										1
Upper Hutt City Council	2	1		1			2				6
Waikato District Council		1									1
Waikato Regional Council					1		1				2
Waimakariri District Council	2								1		3
Waimate District Council					1						1
Waipa District Council	1	1			1						3
Wairoa District Council	1			1	1						3
Wellington City Council	2	3			2		4		1	1	13
Wellington Regional Council	2			2							4
West Coast Regional Council				1							1
Western Bay of Plenty District Council	2	1									3
Westland District Council	1				1						2
Whakatane District Council					1						1
Whanganui District Council					2						2
Whangarei District Council	2	1		1							4
<b>Grand Total</b>	<b>85</b>	<b>53</b>	<b>3</b>	<b>49</b>	<b>87</b>	<b>6</b>	<b>15</b>	<b>10</b>	<b>9</b>	<b>3</b>	<b>320</b>

	Complaint from			
Agency	Individual	Company, association, incorporated society or collective	Media	Grand Total
Auckland Council	56	3	6	65
Bay of Plenty Regional Council	2			2
Buller District Council	2		1	3
Canterbury Regional Council	2		1	3
Carterton District Council	1			1
Central Hawke's Bay District Council	3			3
Central Otago District Council	1			1
Christchurch City Council	19	2		21
Council Controlled Organisation (CCO)	19			19
Dunedin City Council	8		1	9
Far North District Council	9			9
Gisborne District Council	2			2
Gore District Council	11		1	12
Grey District Council	1			1
Hastings District Council	1			1
Hawke's Bay Regional Council	7			7
Hutt City Council	7			7
Invercargill City Council	1			1
Kaipara District Council	4			4
Mackenzie District Council	2			2
Manawatu-Wanganui Regional Council	3			3
Marlborough District Council	4			4
Masterton District Council	2			2
Napier City Council	2			2
Nelson City Council	4	2		6
New Plymouth District Council	7	2		9
Otago Regional Council	1			1

Palmerston North City Council	1			1
Porirua City Council	1			1
Queenstown-Lakes District Council	5	2	2	9
Rangitikei District Council	5			5
Rotorua Lakes Council	4			4
Ruapehu District Council	1			1
Selwyn District Council	5		1	6
South Taranaki District Council	1			1
South Waikato District Council	4			4
South Wairarapa District Council	1			1
Southland District Council	2		2	4
Southland Regional Council	1		1	2
Taranua District Council	2			2
Tasman District Council	16			16
Taupo District Council	6			6
Tauranga City Council	7			7
Tūpuna Maunga o Tāmaki Makaurau Authority	1			1
Upper Hutt City Council	6			6
Waikato District Council	1			1
Waikato Regional Council	2			2
Waimakariri District Council	3			3
Waimate District Council	1			1
Waipa District Council	2		1	3
Wairoa District Council	3			3
Wellington City Council	13			13
Wellington Regional Council	3	1		4
West Coast Regional Council	1			1
Western Bay of Plenty District Council	3			3
Westland District Council	2			2
Whakatane District Council	1			1
Whanganui District Council			2	2
Whangarei District Council	4			4
<b>Grand Total</b>	<b>289</b>	<b>12</b>	<b>19</b>	<b>320</b>

The Ombudsman publishes data on OIA and LGOIMA complaints on a six-monthly basis.

The data is available here:

<https://www.ombudsman.parliament.nz/resources>

This workbook contains data on all LGOIMA complaints **completed** between **1 July 2025 to 31 December 2025**, not just those which are investigated.

It includes the following sheets:

SHEET 1: Complaints completed raw data

SHEET 2: Number completed by agency

SHEET 3: Nature of complaint

SHEET 4: Type of complainant

SHEET 5: Outcome (eg, resolved without investigation, resolved during investigation, investigation finalised)

SHEET 6: Deficiency (eg, delay, refusal not justified)

SHEET 7: Remedy (eg, decision changed - if a refusal this means the information was released, if a charge this means the charge was reduced or waived)



Number of complaints completed	
Agency	Total
Auckland Council	68
Buller District Council	5
Canterbury Regional Council	8
Central Hawke's Bay District Council	3
Christchurch City Council	22
Council Controlled Organisation (CCO)	26
Dunedin City Council	10
Far North District Council	13
Gisborne District Council	3
Gore District Council	9
Hamilton City Council	5
Hastings District Council	3
Hawke's Bay Regional Council	6
Hutt City Council	10
Invercargill City Council	1
Kaipara District Council	4
Kapiti Coast District Council	1
Licensing trusts	2
Mackenzie District Council	2
Marlborough District Council	4
Masterton District Council	1
Napier City Council	3
Nelson City Council	5
New Plymouth District Council	4
Otago Regional Council	1
Palmerston North City Council	2
Porirua City Council	2
Queenstown-Lakes District Council	7
Rangitikei District Council	4
Rotorua Lakes Council	2
Selwyn District Council	10
South Taranaki District Council	1
South Waikato District Council	4
South Wairarapa District Council	1
Southland District Council	4
Southland Regional Council	3
Tararua District Council	2
Tasman District Council	28

Taupo District Council	12
Tauranga City Council	17
Upper Hutt City Council	7
Waikato District Council	2
Waikato Regional Council	2
Waimakariri District Council	4
Waimate District Council	1
Waipa District Council	3
Wairoa District Council	3
Waitaki District Council	4
Wellington City Council	16
Wellington Regional Council	11
West Coast Regional Council	4
Western Bay of Plenty District Council	6
Westland District Council	4
Whanganui District Council	1
Whangarei District Council	2
<b>Grand Total</b>	<b>388</b>

Case ID	GroundID	Agency	Nature of Complaint Made	Complaint From	Outcome	Reason for Outcome	Combined Deficiency	Combined Remedy
CASE-000124	GROUND-0003829	Auckland Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-001006	GROUND-0001062	Auckland Council	Refusal in full	Media	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Refusal not justified – in part	Decision changed
CASE-001006	GROUND-0001727	Auckland Council	Refusal in full	Individual	Administrative deficiency identified – recommendation(s)	Refusal not justified – in part	-	Decision changed
CASE-002960	GROUND-00027081	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Apology
CASE-003530	GROUND-0001730	Auckland Council	Refusal in full	Company, association, incorporated society or collective	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-006620	GROUND-0007176	Auckland Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-006620	GROUND-0009346	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-007300	GROUND-0007912	Auckland Council	Refusal in full	Individual	Investigation discontinued	Further investigation unnecessary	-	-
CASE-010236	GROUND-0012167	Auckland Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision to be reconsidered
CASE-011947	GROUND-0013398	Auckland Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-013307	GROUND-0015033	Auckland Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-017198	GROUND-0019773	Auckland Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-017709	GROUND-00012234	Auckland Council	Incomplete or inadequate response	Company, association, incorporated society or collective	Resolved without investigation	Remedial action to benefit complainant	-	Apology; Omission rectified
CASE-017709	GROUND-0013803	Auckland Council	Refusal in part	Company, association, incorporated society or collective	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-020123	GROUND-00023297	Auckland Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-021113	GROUND-0024485	Auckland Council	Refusal in full	Individual	No investigation undertaken	Frivolous / vexatious / not in good faith	-	-
CASE-022628	GROUND-00026315	Auckland Council	Decision not made as soon as reasonably practicable	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-023473	GROUND-0027312	Auckland Council	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-023683	GROUND-00027578	Auckland Council	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-023893	GROUND-00027829	Auckland Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-024824	GROUND-0029007	Auckland Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-024824	GROUND-00032760	Auckland Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-026684	GROUND-00012117	Auckland Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-026802	GROUND-00031493	Auckland Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-026802	GROUND-00031529	Auckland Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-026906	GROUND-00031632	Auckland Council	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-027157	GROUND-00031594	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-027157	GROUND-00034201	Auckland Council	Delay in releasing information	Media	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-027352	GROUND-00032215	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Apology; Omission rectified
CASE-027515	GROUND-00032434	Auckland Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-027620	GROUND-00032591	Auckland Council	Incomplete or inadequate response	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision to be reconsidered
CASE-027681	GROUND-00034147	Auckland Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-027955	GROUND-00032615	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-028078	GROUND-00033156	Auckland Council	Refusal in part	Media	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-028134	GROUND-00033221	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-028857	GROUND-00034121	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Apology; Omission rectified
CASE-028874	GROUND-00034147	Auckland Council	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-028874	GROUND-00034255	Auckland Council	Refusal in full	Individual	No investigation undertaken	Adequate alternative remedy – recourse to other agency	-	-
CASE-029020	GROUND-00034341	Auckland Council	Refusal in full	Individual	Resolved during investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-029180	GROUND-00034535	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-029195	GROUND-00034554	Auckland Council	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-029892	GROUND-00031468	Auckland Council	Refusal in full	Individual	Resolved during investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-030020	GROUND-00035879	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Apology; Omission rectified
CASE-030247	GROUND-00035932	Auckland Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-030315	GROUND-00036018	Auckland Council	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-030475	GROUND-00037539	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-030628	GROUND-00036412	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Reasons/explanation given
CASE-030731	GROUND-00037111	Auckland Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed; Reasons/explanation given
CASE-030731	GROUND-00037112	Auckland Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-030731	GROUND-00039939	Auckland Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-030799	GROUND-00036640	Auckland Council	Delay in making decision	Media	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-030799	GROUND-00037746	Auckland Council	Delay in making decision	Media	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-030855	GROUND-00037088	Auckland Council	Refusal in part	Media	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-030952	GROUND-00036809	Auckland Council	Refusal in full	Company, association, incorporated society or collective	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-031105	GROUND-00037035	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Apology; Omission rectified
CASE-031154	GROUND-00037114	Auckland Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-031580	GROUND-00039148	Auckland Council	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-031824	GROUND-00039261	Auckland Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-032202	GROUND-00038470	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-032347	GROUND-00038639	Auckland Council	Refusal in full	Company, association, incorporated society or collective	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-032782	GROUND-00039675	Auckland Council	Decision not made as soon as reasonably practicable	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-032832	GROUND-00039272	Auckland Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-033104	GROUND-00039780	Auckland Council	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-033159	GROUND-00040029	Auckland Council	Extension	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-033857	GROUND-00040598	Auckland Council	Decision not made as soon as reasonably practicable	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-033917	GROUND-00040683	Auckland Council	Refusal in part	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-034023	GROUND-00040893	Auckland Council	Extension	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-034741	GROUND-00041715	Auckland Council	Decision not made as soon as reasonably practicable	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Provision of additional resources
CASE-012353	GROUND-00013902	Buller District Council	Refusal in full	Media	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Refusal not justified – in whole	Decision changed
CASE-012353	GROUND-00036396	Buller District Council	Refusal in full	Media	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Refusal not justified – in whole	Decision changed
CASE-014924	GROUND-0017057	Buller District Council	Refusal in part	Media	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-027172	GROUND-00031973	Buller District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-024197	GROUND-00041033	Buller District Council	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-012391	GROUND-00013949	Canterbury Regional Council	Refusal in full	Company, association, incorporated society or collective	No investigation undertaken	Investigation unnecessary	-	-
CASE-014513	GROUND-00021982	Canterbury Regional Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-022884	GROUND-00026628	Canterbury Regional Council	Incomplete or inadequate response	Media	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-023140	GROUND-00026930	Canterbury Regional Council	Refusal in part	Media	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-026924	GROUND-00031651	Canterbury Regional Council	Extension	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-028134	GROUND-00033293	Canterbury Regional Council	Refusal in full	Individual	Investigation discontinued	Withdrawn, including no response to further enquiry	-	-
CASE-028962	GROUND-00034260	Canterbury Regional Council	Extension	Media	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-032120	GROUND-00038357	Canterbury Regional Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-006058	GROUND-00039375	Central Hawke's Bay District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-031489	GROUND-00037549	Central Hawke's Bay District Council	Extension	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-031489	GROUND-00040418	Central Hawke's Bay District Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-003351	GROUND-00003549	Christchurch City Council	Refusal in full	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-004520	GROUND-00004851	Christchurch City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-004520	GROUND-0008126	Christchurch City Council	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-005579	GROUND-00005979	Christchurch City Council	Refusal in part	Media	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-005579	GROUND-0008719	Christchurch City Council	Refusal in full	Media	Investigation discontinued	Withdrawn, including no response to further enquiry	-	-
CASE-007525	GROUND-0008156	Christchurch City Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-010172	GROUND-00011194	Christchurch City Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-010762	GROUND-00011910	Christchurch City Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-011471	GROUND-00012791	Christchurch City Council	Refusal in full	Company, association, incorporated society or collective	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-012147	GROUND-00013641	Christchurch City Council	Refusal in full	Media	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-014161	GROUND-00016074	Christchurch City Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	Administrative deficiency identified – no recommendation	Refusal not justified – in whole	-
CASE-014749	GROUND-00016825	Christchurch City Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-020986	GROUND-00025821	Christchurch City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-028375	GROUND-00035231	Christchurch City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-029067	GROUND-00034420	Christchurch City Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-029652	GROUND-00035173	Christchurch City Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	Decision changed
CASE-030112	GROUND-00035752	Christchurch City Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-030785	GROUND-00039374	Christchurch City Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-031700	GROUND-00037805	Christchurch City Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-



CASE-032697	GROUND-0039109	Christchurch City Council	Decision not made as soon as reasonably practicable	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-033927	GROUND-0040693	Christchurch City Council	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-034699	GROUND-0041667	Christchurch City Council	Refusal in full	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-0042179	GROUND-0004584	Council Controlled Organisation (CCO)	Refusal in full	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-004828	GROUND-0005173	Council Controlled Organisation (CCO)	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-006975	GROUND-0007560	Council Controlled Organisation (CCO)	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-009945	GROUND-0010924	Council Controlled Organisation (CCO)	Refusal in full	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed; Reasons/explanation given
CASE-012639	GROUND-0027322	Council Controlled Organisation (CCO)	Incomplete or inadequate response	Individual	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Unreasonable, unjust, oppressive or discriminatory act, om	Apology
CASE-019966	GROUND-0029187	Council Controlled Organisation (CCO)	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-024084	GROUND-0028074	Council Controlled Organisation (CCO)	Extension	Media	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Unreasonable extension	Apology
CASE-024084	GROUND-0029329	Council Controlled Organisation (CCO)	Delay in releasing information	Media	Investigation discontinued	Further investigation unnecessary	-	-
CASE-025091	GROUND-0029337	Council Controlled Organisation (CCO)	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	-	Reasons/explanation given
CASE-025237	GROUND-0029518	Council Controlled Organisation (CCO)	Refusal in full	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-025666	GROUND-0030048	Council Controlled Organisation (CCO)	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-026580	GROUND-0031187	Council Controlled Organisation (CCO)	Delay in making decision	Individual	Resolved during investigation	Remedial action to benefit complainant and improve state sector administration	-	Omission rectified
CASE-027043	GROUND-0034208	Council Controlled Organisation (CCO)	Refusal in full	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-027072	GROUND-0031835	Council Controlled Organisation (CCO)	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-027074	GROUND-0031838	Council Controlled Organisation (CCO)	Incomplete or inadequate response	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-027162	GROUND-0031560	Council Controlled Organisation (CCO)	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-027179	GROUND-0032329	Council Controlled Organisation (CCO)	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-027515	GROUND-0035026	Council Controlled Organisation (CCO)	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-029216	GROUND-0034582	Council Controlled Organisation (CCO)	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-029216	GROUND-0034947	Council Controlled Organisation (CCO)	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-029216	GROUND-0034948	Council Controlled Organisation (CCO)	Incomplete or inadequate response	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-029250	GROUND-0034619	Council Controlled Organisation (CCO)	Refusal in full	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-030359	GROUND-0036076	Council Controlled Organisation (CCO)	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-030929	GROUND-0037391	Council Controlled Organisation (CCO)	Incomplete or inadequate response	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-031682	GROUND-0037784	Council Controlled Organisation (CCO)	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-0341000	GROUND-0060897	Council Controlled Organisation (CCO)	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-017932	GROUND-0022635	Dunedin City Council	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-022205	GROUND-0025790	Dunedin City Council	Delay in making decision	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Apology
CASE-022205	GROUND-0026133	Dunedin City Council	Delay in making decision	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Apology
CASE-022205	GROUND-0027490	Dunedin City Council	Delay in releasing information	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Apology
CASE-022205	GROUND-0027919	Dunedin City Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Apology; Decision changed
CASE-025344	GROUND-0029661	Dunedin City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	Decision changed
CASE-029308	GROUND-0034699	Dunedin City Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-029588	GROUND-0035080	Dunedin City Council	Refusal in full	Media	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	Decision changed
CASE-029610	GROUND-0035111	Dunedin City Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-033712	GROUND-0037829	Dunedin City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-009171	GROUND-0010014	Far North District Council	Incomplete or inadequate response	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-009171	GROUND-0010015	Far North District Council	Refusal in full	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-009171	GROUND-0041226	Far North District Council	Refusal in full	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-009171	GROUND-0041740	Far North District Council	Privacy Act request	Individual	Referred	To Privacy Commissioner	-	-
CASE-011100	GROUND-0021261	Far North District Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-012717	GROUND-0031978	Far North District Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision to be reconsidered
CASE-021900	GROUND-0025424	Far North District Council	Refusal in full	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-021900	GROUND-0034844	Far North District Council	Refusal in full	Individual	Resolved during investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-026148	GROUND-0030640	Far North District Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-028595	GROUND-0033790	Far North District Council	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-029780	GROUND-0035331	Far North District Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-029804	GROUND-0035367	Far North District Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-030386	GROUND-0036110	Far North District Council	Manner or form of release	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-	-
CASE-024694	GROUND-0028853	Gisborne District Council	Delay in releasing information	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	-	Reasons/explanation given
CASE-025010	GROUND-0032441	Gisborne District Council	Incomplete or inadequate response	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-030145	GROUND-0035794	Gisborne District Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Apology; Law/policy/practice/procedure to be reviewed; Omission rectified
CASE-012374	GROUND-0014728	Gore District Council	Refusal in full	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-012374	GROUND-0035607	Gore District Council	Privacy Act request	Individual	Referred	To Privacy Commissioner	-	-
CASE-029833	GROUND-0035398	Gore District Council	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-030040	GROUND-0035659	Gore District Council	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	-	Reasons/explanation given
CASE-030358	GROUND-0036075	Gore District Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-030675	GROUND-0036463	Gore District Council	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-031881	GROUND-0038043	Gore District Council	Decision not made as soon as reasonably practicable	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-031881	GROUND-0039998	Gore District Council	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	-	Reasons/explanation given
CASE-034181	GROUND-0041002	Gore District Council	Refusal in full	Media	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-000892	GROUND-0000944	Hamilton City Council	Incomplete or inadequate response	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-008264	GROUND-0008978	Hamilton City Council	Incomplete or inadequate response	Media	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	-	Reasons/explanation given
CASE-017233	GROUND-0019819	Hamilton City Council	Extension	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-017233	GROUND-0029989	Hamilton City Council	Decision not made as soon as reasonably practicable	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-024624	GROUND-0022497	Hamilton City Council	Incomplete or inadequate response	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Decision changed
CASE-012335	GROUND-0013881	Hastings District Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-026939	GROUND-0031670	Hastings District Council	Extension	Company, association, incorporated society or collective	Investigation discontinued	Withdrawn, including no response to further enquiry	-	-
CASE-029704	GROUND-0035237	Hastings District Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-016420	GROUND-00228084	Hawke's Bay Regional Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-016420	GROUND-0023086	Hawke's Bay Regional Council	Incomplete or inadequate response	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-027270	GROUND-0035099	Hawke's Bay Regional Council	Refusal in full	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-031347	GROUND-0037361	Hawke's Bay Regional Council	Incomplete or inadequate response	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-031347	GROUND-0039620	Hawke's Bay Regional Council	Incomplete or inadequate response	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-031347	GROUND-0039621	Hawke's Bay Regional Council	Incomplete or inadequate response	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-027668	GROUND-0007662	Hutt City Council	Incomplete or inadequate response	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-012100	GROUND-0013594	Hutt City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-012268	GROUND-0015809	Hutt City Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-012268	GROUND-0015830	Hutt City Council	Incomplete or inadequate response	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-012268	GROUND-0019725	Hutt City Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-024249	GROUND-0028074	Hutt City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-025758	GROUND-0030593	Hutt City Council	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-030670	GROUND-0036458	Hutt City Council	Privacy Act request	Individual	Referred	To Privacy Commissioner	-	-
CASE-031376	GROUND-0037395	Hutt City Council	Incomplete or inadequate response	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-033630	GROUND-0040289	Hutt City Council	Refusal in full	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-005897	GROUND-0015712	Invercargill City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	Administrative deficiency identified – no recommendation	Refusal not justified – in whole	Decision changed
CASE-002946	GROUND-0003108	Kaipara District Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-017443	GROUND-0036104	Kaipara District Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-027600	GROUND-0032558	Kaipara District Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision changed
CASE-033903	GROUND-0040666	Kaipara District Council	Refusal in full	Individual	Investigation discontinued	Further investigation unnecessary	-	-
CASE-025004	GROUND-0029321	Kaitiaki District Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Reasons/explanation given
CASE-015920	GROUND-0028261	Licensing trusts	Delay in releasing information	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-022692	GROUND-0026393	Licensing trusts	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-	Omission rectified
CASE-027315	GROUND-0032242	Mackenzie District Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-
CASE-029790	GROUND-0035341	Mackenzie District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-022460	GROUND-0026089	Marlborough District Council	Other	Individual	Resolved without investigation	Remedial action to improve state sector administration	-	Decision changed
CASE-026160	GROUND-0030654	Marlborough District Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-	-
CASE-026160	GROUND-0032241	Marlborough District Council	Refusal in full	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-	-
CASE-031417	GROUND-0037443	Marlborough District Council	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	-	-
CASE-030022	GROUND-0035634	Masterton District Council	Refusal in full	Individual	Resolved during investigation	Remedial action to benefit complainant	-	Decision to be reconsidered
CASE-013727	GROUND-0015537	Napier City Council	Extension	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-	-

CASE-025280	GROUND-0029585	Napier City Council	Incomplete or inadequate response	Company, association, incorporated society or collective	Resolved without investigation	Remedial action to benefit complainant	Omission rectified
CASE-031514	GROUND-0037561	Napier City Council	Incomplete or inadequate response	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed; Reasons/explanation given
CASE-024846	GROUND-0033249	Nelson City Council	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision to be reconsidered
CASE-026632	GROUND-0031245	Nelson City Council	Extension	Company, association, incorporated society or collective	Investigation finalised (final opinion formed)	Administrative deficiency identified – no recommendation	Unreasonable extension
CASE-026632	GROUND-0033825	Nelson City Council	Refusal in full	Company, association, incorporated society or collective	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-027329	GROUND-0032185	Nelson City Council	Charge	Company, association, incorporated society or collective	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-027329	GROUND-0032186	Nelson City Council	Refusal in part	Company, association, incorporated society or collective	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-027817	GROUND-0032857	New Plymouth District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-033145	GROUND-0037357	New Plymouth District Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-031710	GROUND-0038279	New Plymouth District Council	Refusal in full	Individual	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-033643	GROUND-0040314	New Plymouth District Council	Incomplete or inadequate response	Company, association, incorporated society or collective	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-029974	GROUND-0035753	Otago Regional Council	Delay in making decision	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-031934	GROUND-0039930	Palmerston North City Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-024926	GROUND-0029139	Palmerston North City Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-016653	GROUND-0031943	Porirua City Council	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-016653	GROUND-0031899	Porirua City Council	Incomplete or inadequate response	Individual	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-011655	GROUND-0013019	Queenstown-Lakes District Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	Apology
CASE-025908	GROUND-0031425	Queenstown-Lakes District Council	Refusal in part	Media	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-025908	GROUND-0031738	Queenstown-Lakes District Council	Incomplete or inadequate response	Individual	Resolved without investigation	Remedial action to benefit complainant	Reasons/explanation given
CASE-025982	GROUND-0030428	Queenstown-Lakes District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-027634	GROUND-0032611	Queenstown-Lakes District Council	Refusal in full	Company, association, incorporated society or collective	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-030446	GROUND-0036184	Queenstown-Lakes District Council	Refusal in full	Individual	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-030668	GROUND-0032456	Queenstown-Lakes District Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-027654	GROUND-0023631	Rangitikei District Council	Delay in making decision	Individual	Provision of advice / explanation by agency or Ombudsman	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	-
CASE-028122	GROUND-0033206	Rangitikei District Council	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	Reasons/explanation given
CASE-028122	GROUND-0039944	Rangitikei District Council	Refusal in full	Individual	No investigation undertaken	Frivolous / vexatious / not in good faith	-
CASE-031431	GROUND-0037470	Rangitikei District Council	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision to be reconsidered
CASE-031376	GROUND-0021691	Rotorua Lakes Council	Refusal in full	Individual	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-026022	GROUND-0027472	Rotorua Lakes Council	Refusal in full	Individual	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-006897	GROUND-0007461	Selwyn District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-010616	GROUND-0011727	Selwyn District Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-012061	GROUND-0013547	Selwyn District Council	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	Apology
CASE-012061	GROUND-0013548	Selwyn District Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-027118	GROUND-0031209	Selwyn District Council	Refusal in full	Individual	Resolved during investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	Reasons/explanation given
CASE-029087	GROUND-0034429	Selwyn District Council	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	-
CASE-029141	GROUND-0034490	Selwyn District Council	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-029698	GROUND-0035226	Selwyn District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-031633	GROUND-0037718	Selwyn District Council	Refusal in full	Media	Investigation discontinued	Withdrawn, including no response to further enquiry	-
CASE-032600	GROUND-0038988	Selwyn District Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-034280	GROUND-0041142	South Taranaki District Council	Extension	Individual	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-009251	GROUND-0010107	South Waikato District Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-029103	GROUND-0034449	South Waikato District Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	Apology; Omission rectified
CASE-030667	GROUND-0030810	South Waikato District Council	Refusal in part	Individual	Resolved during investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-032099	GROUND-0038333	South Waikato District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-030655	GROUND-0036442	South Waikato District Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-023184	GROUND-0026982	Southland District Council	Delay in making decision	Individual	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Delay deemed refusal
CASE-028920	GROUND-0034206	Southland District Council	Refusal in full	Media	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-029022	GROUND-0034343	Southland District Council	Charge	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-033398	GROUND-0037418	Southland District Council	Refusal in full	Individual	No investigation undertaken	Investigation unnecessary	-
CASE-005791	GROUND-0006208	Southland Regional Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-020465	GROUND-0023709	Southland Regional Council	Refusal in part	Media	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Refusal not justified – in whole
CASE-028583	GROUND-0033771	Southland Regional Council	Refusal in part	Media	Resolved during investigation	Remedial action to benefit complainant	Decision to be reconsidered
CASE-024955	GROUND-0032168	Tairāia District Council	Refusal in part	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-024955	GROUND-0032169	Tairāia District Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	Omission rectified
CASE-002159	GROUND-0002277	Tasman District Council	Refusal in part	Individual	No investigation undertaken	Frivolous / vexatious / not in good faith	-
CASE-005942	GROUND-0006390	Tasman District Council	Incomplete or inadequate response	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-009913	GROUND-0010886	Tasman District Council	Refusal in full	Individual	No investigation undertaken	Frivolous / vexatious / not in good faith	-
CASE-010801	GROUND-0011957	Tasman District Council	Refusal in part	Individual	No investigation undertaken	Frivolous / vexatious / not in good faith	-
CASE-031314	GROUND-0014784	Tasman District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-031314	GROUND-0014785	Tasman District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-014529	GROUND-0016529	Tasman District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Frivolous / vexatious / not in good faith	-
CASE-017763	GROUND-0020473	Tasman District Council	Refusal in full	Individual	No investigation undertaken	Frivolous / vexatious / not in good faith	-
CASE-017830	GROUND-0020553	Tasman District Council	Refusal in part	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-017862	GROUND-0020695	Tasman District Council	Refusal in part	Individual	No investigation undertaken	Frivolous / vexatious / not in good faith	-
CASE-017867	GROUND-0020613	Tasman District Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-017867	GROUND-0020615	Tasman District Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision to be reconsidered
CASE-018306	GROUND-0021135	Tasman District Council	Refusal in full	Individual	No investigation undertaken	Frivolous / vexatious / not in good faith	-
CASE-022806	GROUND-0026528	Tasman District Council	Refusal in part	Company, association, incorporated society or collective	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-023312	GROUND-0027125	Tasman District Council	Charge	Company, association, incorporated society or collective	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-023312	GROUND-0027129	Tasman District Council	Refusal in part	Company, association, incorporated society or collective	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-025313	GROUND-0029626	Tasman District Council	Incomplete or inadequate response	Company, association, incorporated society or collective	No investigation undertaken	Investigation unnecessary	-
CASE-026771	GROUND-0031438	Tasman District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-028415	GROUND-0033568	Tasman District Council	Delay in releasing information	Individual	Resolved during investigation	Remedial action to benefit complainant	Apology; Financial remedy; Reasons/explanation given
CASE-028415	GROUND-0033590	Tasman District Council	Refusal in part	Individual	Resolved during investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	Reasons/explanation given
CASE-028415	GROUND-0033591	Tasman District Council	Refusal in part	Individual	Resolved during investigation	Remedial action to benefit complainant	Decision to be reconsidered
CASE-028415	GROUND-0038437	Tasman District Council	Delay in making decision	Individual	Resolved during investigation	Remedial action to benefit complainant	Apology; Financial remedy; Reasons/explanation given
CASE-028626	GROUND-0033841	Tasman District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-029278	GROUND-0034663	Tasman District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-031553	GROUND-0037610	Tasman District Council	Change	Individual	No investigation undertaken	Investigation unnecessary	-
CASE-032425	GROUND-0038733	Tasman District Council	Privacy Act request	Individual	Referred	To Privacy Commissioner	Law/policy/practice/procedure to be reviewed
CASE-033920	GROUND-0040686	Tasman District Council	Extension	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-033920	GROUND-0041738	Tasman District Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-012150	GROUND-0027526	Taupo District Council	Refusal in part	Individual	Investigation discontinued	Further investigation unnecessary	Decision changed; Decision to be reconsidered
CASE-012150	GROUND-0031440	Taupo District Council	Incomplete or inadequate response	Individual	Investigation discontinued	Further investigation unnecessary	Reasons/explanation given
CASE-012150	GROUND-0031441	Taupo District Council	Incomplete or inadequate response	Individual	Investigation discontinued	Further investigation unnecessary	Reasons/explanation given
CASE-012150	GROUND-0031442	Taupo District Council	Refusal in part	Individual	Investigation discontinued	Further investigation unnecessary	-
CASE-012150	GROUND-0031443	Taupo District Council	Manner or form of release	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-012150	GROUND-0031444	Taupo District Council	Incomplete or inadequate response	Individual	Investigation discontinued	Further investigation unnecessary	Reasons/explanation given
CASE-012150	GROUND-0031464	Taupo District Council	Decision not made as soon as reasonably practicable	Individual	No investigation undertaken	Investigation unnecessary	Apology
CASE-012150	GROUND-0034365	Taupo District Council	Refusal in part	Individual	No investigation undertaken	Investigation unnecessary	-
CASE-021075	GROUND-0024443	Taupo District Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-024862	GROUND-0029061	Taupo District Council	Manner or form of release	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-024862	GROUND-0029462	Taupo District Council	Manner or form of release	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-028144	GROUND-0031231	Taupo District Council	Charge	Individual	Investigation discontinued	Withdrawn, including no response to further enquiry	-
CASE-000958	GROUND-0001330	Tauranga City Council	Incomplete or inadequate response	Individual	Investigation discontinued	Further investigation unnecessary	-
CASE-000958	GROUND-0002124	Tauranga City Council	Incomplete or inadequate response	Individual	Investigation discontinued	Further investigation unnecessary	-
CASE-000958	GROUND-0002125	Tauranga City Council	Incomplete or inadequate response	Individual	Investigation discontinued	Further investigation unnecessary	-
CASE-000958	GROUND-0002126	Tauranga City Council	Incomplete or inadequate response	Individual	Investigation discontinued	Further investigation unnecessary	-
CASE-002097	GROUND-0002203	Tauranga City Council	Incomplete or inadequate response	Individual	No investigation undertaken	Investigation unnecessary	-
CASE-024643	GROUND-0028792	Tauranga City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-024804	GROUND-0028984	Tauranga City Council	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	Reasons/explanation given
CASE-026672	GROUND-0031304	Tauranga City Council	Refusal in part	Department, government organisation or local authority	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-026773	GROUND-0031447	Tauranga City Council	Extension	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-026773	GROUND-0031449	Tauranga City Council	Incomplete or inadequate response	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed

CASE-026773	GROUND-0031451	Tauranga City Council	Charge	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-026963	GROUND-0031694	Tauranga City Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-027810	GROUND-0032851	Tauranga City Council	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman -	-
CASE-027810	GROUND-0035700	Tauranga City Council	Privacy Act request	Individual	Referred	To Privacy Commissioner	-
CASE-027811	GROUND-0032852	Tauranga City Council	Privacy Act request	Individual	Referred	To Privacy Commissioner	-
CASE-028360	GROUND-0033504	Tauranga City Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-031487	GROUND-0037330	Tauranga City Council	Refusal in part	Individual	Investigation discontinued	Withdrawn, including no response to further enquiry	-
CASE-022681	GROUND-0026379	Upper Hutt City Council	Incomplete or inadequate response	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-027970	GROUND-0033028	Upper Hutt City Council	Extension	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-027970	GROUND-0036528	Upper Hutt City Council	Refusal in part	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-027970	GROUND-0036529	Upper Hutt City Council	Refusal in part	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-027970	GROUND-0036531	Upper Hutt City Council	Extension	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-027970	GROUND-0036532	Upper Hutt City Council	Incomplete or inadequate response	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-034880	GROUND-0041881	Upper Hutt City Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	-
CASE-022199	GROUND-0025782	Waikato District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-022199	GROUND-0027265	Waikato District Council	Delay in making decision	Individual	No investigation undertaken	Investigation unnecessary	-
CASE-027321	GROUND-0032173	Waikato Regional Council	Extension	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-028771	GROUND-0034025	Waikato Regional Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-003662	GROUND-0015408	Waimakariri District Council	Incomplete or inadequate response	Individual	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Unreasonable, unjust, oppressive or discriminatory act, om
CASE-030978	GROUND-0036878	Waimakariri District Council	Refusal in part	Individual	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-030978	GROUND-0037728	Waimakariri District Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-031793	GROUND-0037928	Waimakariri District Council	Privacy Act request	Individual	Referred	To Privacy Commissioner	-
CASE-030185	GROUND-0035853	Waimate District Council	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-029517	GROUND-0034984	Waipa District Council	Refusal in full	Media	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-029826	GROUND-0035391	Waipa District Council	Incomplete or inadequate response	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	Omission rectified; Provision of guidance or training to staff
CASE-029826	GROUND-0036233	Waipa District Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	Decision changed
CASE-030467	GROUND-0036205	Wairoa District Council	Refusal in full	Individual	Resolved without investigation	Remedial action to benefit complainant	Apology; Decision changed
CASE-031910	GROUND-0038084	Wairoa District Council	Delay in making decision	Individual	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-031910	GROUND-0039990	Wairoa District Council	Refusal in part	Individual	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-014845	GROUND-0018631	Waikati District Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Refusal not justified – in part
CASE-016646	GROUND-0019133	Waikati District Council	Refusal in full	Company, association, incorporated society or collective	Resolved during investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	Reasons/explanation given
CASE-021785	GROUND-0029326	Waikati District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-021785	GROUND-0029327	Waikati District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-006694	GROUND-0007240	Wellington City Council	Delay in releasing information	Individual	Investigation finalised (final opinion formed)	Administrative deficiency identified – no recommendation	Undue delay in releasing information
CASE-006694	GROUND-0010681	Wellington City Council	Decision not made as soon as reasonably practicable	Individual	Investigation finalised (final opinion formed)	Administrative deficiency identified – no recommendation	Delay deemed refusal
CASE-006792	GROUND-0028220	Wellington City Council	Refusal in full	Media	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-010147	GROUND-0011159	Wellington City Council	Refusal in part	Individual	Investigation discontinued	Withdrawn, including no response to further enquiry	-
CASE-010147	GROUND-0011160	Wellington City Council	Delay in releasing information	Individual	Investigation discontinued	Withdrawn, including no response to further enquiry	-
CASE-014044	GROUND-0028729	Wellington City Council	Refusal in part	Individual	No investigation undertaken	No administrative deficiency identified	Omission rectified
CASE-014044	GROUND-0034300	Wellington City Council	Privacy Act request	Individual	Investigation finalised (final opinion formed)	To Privacy Commissioner	-
CASE-023274	GROUND-0027082	Wellington City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Refusal not justified – in part
CASE-025682	GROUND-0030064	Wellington City Council	Refusal in full	Media	Resolved during investigation	Remedial action to benefit complainant	Decision changed
CASE-026557	GROUND-0031157	Wellington City Council	Refusal in full	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-026900	GROUND-0031736	Wellington City Council	Incomplete or inadequate response	Individual	Resolved without investigation	Remedial action to benefit complainant	Omission rectified
CASE-030339	GROUND-0036051	Wellington City Council	Extension	Individual	Resolved without investigation	Remedial action to benefit complainant	Apology; Reasons/explanation given
CASE-030991	GROUND-0036894	Wellington City Council	Extension	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	Reasons/explanation given
CASE-031889	GROUND-0038052	Wellington City Council	Incomplete or inadequate response	Individual	No investigation undertaken	Explanation, advice or assistance provided	-
CASE-032823	GROUND-0039258	Wellington City Council	Extension	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-034103	GROUND-0040900	Wellington City Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-011189	GROUND-0014934	Wellington Regional Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-026467	GROUND-0031038	Wellington Regional Council	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	Reasons/explanation given
CASE-026467	GROUND-0031039	Wellington Regional Council	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	Reasons/explanation given
CASE-026467	GROUND-0031042	Wellington Regional Council	Refusal in full	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	Reasons/explanation given
CASE-026467	GROUND-0031043	Wellington Regional Council	Refusal in full	Individual	No investigation undertaken	Investigation unnecessary	-
CASE-026467	GROUND-0031044	Wellington Regional Council	Refusal in full	Individual	No investigation undertaken	Investigation unnecessary	Reasons/explanation given
CASE-026467	GROUND-0031046	Wellington Regional Council	Refusal in full	Individual	No investigation undertaken	Investigation unnecessary	-
CASE-026467	GROUND-0031048	Wellington Regional Council	Refusal in part	Individual	Resolved without investigation	Provision of advice / explanation by agency or Ombudsman which satisfies complainant	Reasons/explanation given
CASE-028762	GROUND-0034016	Wellington Regional Council	Refusal in part	Individual	Resolved during investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-029150	GROUND-0034500	Wellington Regional Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	Omission rectified
CASE-030645	GROUND-0036431	Wellington Regional Council	Delay in making decision	Company, association, incorporated society or collective	Resolved without investigation	Remedial action to benefit complainant	Reasons/explanation given
CASE-025512	GROUND-0029862	West Coast Regional Council	Charge	Company, association, incorporated society or collective	Investigation finalised (final opinion formed)	Administrative deficiency identified – recommendation(s)	Unreasonable charge
CASE-026523	GROUND-0031112	West Coast Regional Council	Refusal in part	Company, association, incorporated society or collective	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-026523	GROUND-0031114	West Coast Regional Council	Refusal in part	Company, association, incorporated society or collective	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-030237	GROUND-0035921	West Coast Regional Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	Apology; Omission rectified
CASE-007060	GROUND-0008242	Western Bay of Plenty District Council	Refusal in part	Company, association, incorporated society or collective	Resolved during investigation	Remedial action to benefit complainant	Decision to be reconsidered
CASE-013919	GROUND-0015772	Western Bay of Plenty District Council	Incomplete or inadequate response	Company, association, incorporated society or collective	Resolved during investigation	Remedial action to benefit complainant	Reasons/explanation given
CASE-024273	GROUND-0028312	Western Bay of Plenty District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-024273	GROUND-0039637	Western Bay of Plenty District Council	Incomplete or inadequate response	Individual	No investigation undertaken	Withdrawn, including no response to further enquiry	-
CASE-029630	GROUND-0035512	Western Bay of Plenty District Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-029830	GROUND-0035515	Western Bay of Plenty District Council	Refusal in part	Individual	Investigation finalised (final opinion formed)	No administrative deficiency identified	-
CASE-010148	GROUND-0011162	Westland District Council	Refusal in full	Individual	Investigation discontinued	Withdrawn, including no response to further enquiry	-
CASE-025764	GROUND-0030165	Westland District Council	Delay in making decision	Company, association, incorporated society or collective	Resolved without investigation	Remedial action to benefit complainant	Omission rectified
CASE-025764	GROUND-0032783	Westland District Council	Refusal in full	Company, association, incorporated society or collective	Resolved without investigation	Remedial action to benefit complainant	Decision changed
CASE-029097	GROUND-0034441	Westland District Council	Refusal in part	Individual	Resolved during investigation	Provision of advice / explanation by agency or Ombudsman	-
CASE-028683	GROUND-0033920	Whangarei District Council	Refusal in full	Media	Investigation discontinued	Further investigation unnecessary	-
CASE-026473	GROUND-0031058	Whangarei District Council	Delay in making decision	Individual	Investigation discontinued	Further investigation unnecessary	-
CASE-032541	GROUND-0038907	Whangarei District Council	Delay in making decision	Individual	Resolved without investigation	Remedial action to benefit complainant	Omission rectified

	Nature of complaint made											
Agency	Refusal in part	Refusal in full	Delay in making decision	Incomplete or inadequate response	Decision not made as soon as reasonably practicable	Delay in releasing information	Extension	Privacy Act request	Manner or form of release	Other	Charge	Grand Total
Auckland Council	13	14	25	9	4	1	2					68
Buller District Council	1	3	1									5
Canterbury Regional Council	1	3	1	1			2					8
Central Hawke's Bay District Council							1					3
Christchurch City Council	8	7	4	2	1							22
Council Controlled Organisation (CCO)	4	12	3	5		1	1					26
Dunedin City Council	3	3	3			1						10
Far North District Council	3	4	2	2				1		1		13
Gisborne District Council			1	1		1						3
Gore District Council		5	2		1			1				9
Hamilton City Council				3	1		1					5
Hastings District Council	1		1				1					3
Hawke's Bay Regional Council	1	1		4								6
Hutt City Council	1	3	1	4				1				10
Invercargill City Council		1										1
Kaipara District Council	2	1	1									4
Kapiti Coast District Council	1											1
Licensing trusts			1			1						2
Mackenzie District Council	1			1								2
Marlborough District Council		1	2							1		4
Masteron District Council		1										1
Napier City Council				2			1					3
Nelson City Council	1	2					1				1	5
New Plymouth District Council	1	1		2								4
Otago Regional Council			1									1
Palmerston North City Council	1		1									2
Porirua City Council		1		1								2
Queenstown-Lakes District Council	2	3	1	1								7
Rangitikei District Council		3	1									4
Rotorua Lakes Council		2										2
Selwyn District Council	1	5	3	1								10
South Taranaki District Council							1					1
South Waikato District Council	1		1	2								4
South Wairarapa District Council	1											1
Southland District Council		2	1								1	4
Southland Regional Council	3											3
Taranaki District Council	2											2
Tasman District Council	10	8	1	4		1	1	1			2	28
Taupo District Council	3	1		3	1					3		12
Tauranga City Council	3	3	1	6			1	2			1	17
Upper Hutt City Council	2		1	2			2					7
Waikato District Council			1	1								2
Waikato Regional Council			1				1					2
Waimakariri District Council	2			1				1				4
Waimate District Council		1										1
Waipa District Council	1	1		1								3
Wairoa District Council	1	1	1									3
Waitaki District Council	2	1		1								4
Wellington City Council	2	4		3	1	2	3	1				16
Wellington Regional Council	4	5	2									11
West Coast Regional Council	2		1								1	4
Western Bay of Plenty District Council	4			2								6
Westland District Council	1	2	1									4
Whanganui District Council		1										1
Whangarei District Council			2									2
Grand Total	90	106	69	67	9	8	19	8		4	1	388

	Complaint from				
Agency	Individual	Media	Company, association, incorporated society or collective	Department, government organisation or local authority	Grand Total
Auckland Council	57	6	5		68
Buller District Council	2	3			5
Canterbury Regional Council	4	3	1		8
Central Hawke's Bay District Council	3				3
Christchurch City Council	18	3	1		22
Council Controlled Organisation (CCO)	24	2			26
Dunedin City Council	9	1			10
Far North District Council	13				13
Gisborne District Council	3				3
Gore District Council	8	1			9
Hamilton City Council	5				5
Hastings District Council	2		1		3
Hawke's Bay Regional Council	6				6
Hutt City Council	10				10
Invercargill City Council	1				1
Kaipara District Council	4				4
Kapiti Coast District Council	1				1
Licensing trusts	2				2
Mackenzie District Council	2				2
Marlborough District Council	4				4
Masterton District Council	1				1
Napier City Council	2		1		3
Nelson City Council	1		4		5
New Plymouth District Council	3		1		4
Otago Regional Council	1				1
Palmerston North City Council	2				2
Porirua City Council	2				2
Queenstown-Lakes District Council	5	1	1		7
Rangitikei District Council	4				4
Rotorua Lakes Council	2				2
Selwyn District Council	9	1			10
South Taranaki District Council	1				1
South Waikato District Council	4				4
South Wairarapa District Council	1				1
Southland District Council	3	1			4
Southland Regional Council	1	2			3
Taranua District Council	2				2
Tasman District Council	24		4		28
Taupo District Council	12				12
Tauranga City Council	16			1	17

Upper Hutt City Council	7				7
Waikato District Council	2				2
Waikato Regional Council	2				2
Waimakariri District Council	4				4
Waimate District Council	1				1
Waipa District Council	2	1			3
Wairoa District Council	3				3
Waitaki District Council	3		1		4
Wellington City Council	14	2			16
Wellington Regional Council	10		1		11
West Coast Regional Council	1		3		4
Western Bay of Plenty District Council	4		2		6
Westland District Council	2		2		4
Whanganui District Council		1			1
Whangarei District Council	2				2
<b>Grand Total</b>	<b>331</b>	<b>28</b>	<b>28</b>	<b>1</b>	<b>388</b>

	Outcome						
Agency	Resolved during investigation	Investigation finalised (final opinion formed)	Resolved without investigation	Investigation discontinued	No investigation undertaken	Referred	Grand Total
Auckland Council	7	7	31	1	22		68
Buller District Council		4			1		5
Canterbury Regional Council	1	1	4	1	1		8
Central Hawke's Bay District Council			2		1		3
Christchurch City Council	2	8	2	1	9		22
Council Controlled Organisation (CCO)	6	6	7	1	6		26
Dunedin City Council	4	4	1		1		10
Far North District Council	4		3		5	1	13
Gisborne District Council		1	2				3
Gore District Council			4		4	1	9
Hamilton City Council		2	2		1		5
Hastings District Council		1		1	1		3
Hawke's Bay Regional Council	1	2			3		6
Hutt City Council		2	2		5	1	10
Invercargill City Council		1					1
Kaipara District Council	2			1	1		4
Kapiti Coast District Council			1				1
Licensing trusts			2				2
Mackenzie District Council		1			1		2
Marlborough District Council			1		3		4
Masterton District Council	1						1
Napier City Council		1	2				3
Nelson City Council		4	1				5
New Plymouth District Council	1				3		4
Otago Regional Council					1		1
Palmerston North City Council					2		2
Porirua City Council			1		1		2
Queenstown-Lakes District Council	4	1	2				7
Rangitikei District Council			3		1		4
Rotorua Lakes Council	1				1		2
Selwyn District Council	2	2	2	1	3		10
South Taranaki District Council					1		1
South Waikato District Council	1		2		1		4
South Wairarapa District Council					1		1
Southland District Council		2			2		4
Southland Regional Council	1	2					3
Tararua District Council			1		1		2
Tasman District Council	5	6	7		9	1	28
Taupo District Council		4		6	2		12
Tauranga City Council		2	6	5	2	2	17
Upper Hutt City Council		1	5		1		7
Waikato District Council					2		2
Waikato Regional Council			1		1		2
Waimakariri District Council		1	1		1	1	4
Waimate District Council			1				1
Waipa District Council	1	2					3
Wairoa District Council			2		1		3
Waitaki District Council	1	1			2		4
Wellington City Council	2	5	3	2	3	1	16
Wellington Regional Council	1	1	6		3		11
West Coast Regional Council		1	1		2		4
Western Bay of Plenty District Council	2	2			2		6
Westland District Council	1		2	1			4



Whanganui District Council				1			1
Whangarei District Council			1	1			2
<b>Grand Total</b>	<b>51</b>	<b>78</b>	<b>114</b>	<b>23</b>	<b>114</b>	<b>8</b>	<b>388</b>

	Deficiency							
Agency	Delay deemed refusal	Refusal not justified – in part	Undue delay in releasing information	Unreasonable charge	Unreasonable extension	Refusal not justified – in whole	Unreasonable, unjust, oppressive or discriminatory act, omission or decision	Grand Total
Auckland Council		2						2
Christchurch City Council						1		1
Waimakariri District Council							1	1
Council Controlled Organisation (CCO)					1		1	2
Invercargill City Council						1		1
Wellington City Council	1	1	1					3
Buller District Council						2		2
Waitaki District Council		1						1
Southland Regional Council						1		1
Southland District Council	1							1
Nelson City Council					1			1
West Coast Regional Council				1				1
<b>Grand Total</b>	<b>2</b>	<b>4</b>	<b>1</b>	<b>1</b>	<b>2</b>	<b>5</b>	<b>2</b>	<b>17</b>

	Remedy									
Agency	Apology	Decision changed	Decision to be reconsidered	Financial remedy	Law/policy/practice/procedure to be reviewed	Omission rectified	Provision of additional resources	Provision of guidance or training to staff	Reasons/explanation given	Grand Total
Auckland Council	6	12	2			12	1		3	36
Kaipara District Council		2								2
Christchurch City Council		2								2
Waimakariri District Council		1	1						1	3
Council Controlled Organisation (CCO)	2	7				2			2	13
Invercargill City Council		1								1
Wellington City Council	1	3				2			2	8
Hutt City Council						2				2
Western Bay of Plenty District Council			1						1	2
Hamilton City Council		1							1	2
Far North District Council		2	1			1				4
Queenstown-Lakes District Council	1	4							1	6
Selwyn District Council	1	1							1	3
Taupo District Council	2	1	1						3	7
Buller District Council		2								2
Waitaki District Council			1						1	2
Licensing trusts						2				2
Porirua City Council		1								1
Tasman District Council	2	4	2	2	1				3	14
Southland Regional Council		1	1							2
Dunedin City Council	4	4								8
Marlborough District Council		1								1
Canterbury Regional Council		3				1				4
Southland District Council	1									1
Gisborne District Council	1				1	1			1	4
Tauranga City Council		3							1	4
Nelson City Council			1							1
Taranaki District Council						1				1
Kapiti Coast District Council									1	1
Napier City Council		1				1			1	3
West Coast Regional Council	1	1				1				3
Westland District Council		1				1				2
Rotorua Lakes Council		1								1
Wellington Regional Council						1			6	7
Hawke's Bay Regional Council		1								1
Rangitikei District Council			1						1	2
Waikato Regional Council		1								1
South Waikato District Council	1					1				2
Waipa District Council		2				1		1		4
Gore District Council		1				1			2	4
Masterton District Council			1							1
Waimate District Council		1								1
Wairoa District Council	1	2								3
Central Hawke's Bay District Council						1				1
New Plymouth District Council		1								1
Whangarei District Council						1				1
Upper Hutt City Council						1				1
Grand Total	24	69	13	2	2	34	1	1	32	178