



Implementation Plan

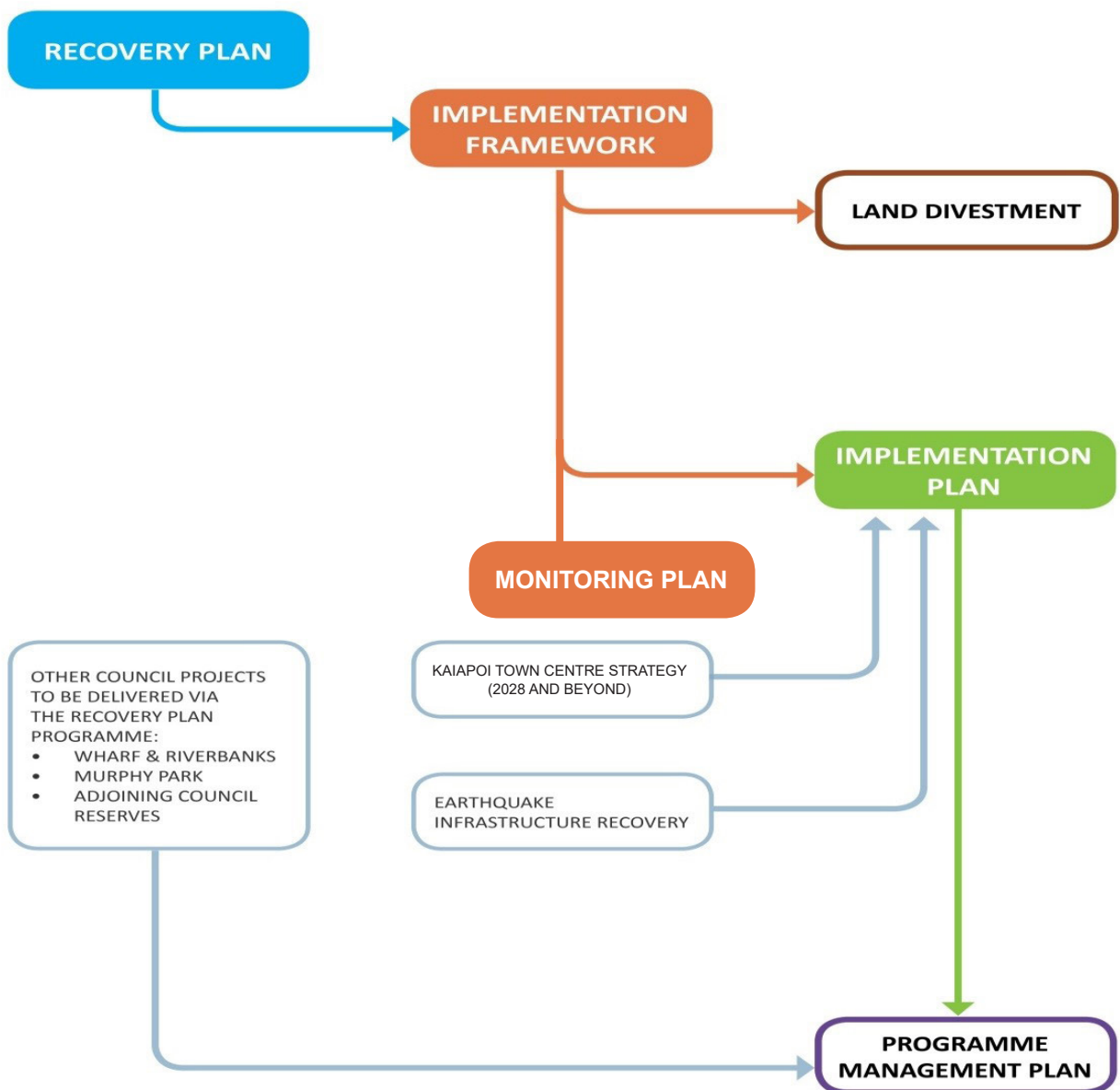
Waimakariri Residential Red Zone Recovery Plan

He Mahere Whakarauora i te Whenua Rāhui o Waimakariri

June 2019

Implementation Structure

RECOVERY PLAN - IMPLEMENTATION STRUCTURE



(Full version of the Implementation Structure is included in Appendix 1)



Quality Assurance

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Revision History

Issue	Date	By	Status/Purpose of Issue
1	November 2018	DR	First draft to Regeneration Steering Group
2	December 2018	RR	Updates to Relevant Strategy/Plan documents
3	March 2019	RR	Update to the Regeneration Project Timeline (Short Term Priorities) March 2019
4	June 2019	RR	Update to the Regeneration Project Timeline (Short Term Priorities) June 2019



Introduction

The purpose of the Implementation Plan is to outline how the agreed land uses and activities in the Waimakariri Residential Red Zone Recovery Plan (Recovery Plan) will be implemented over the short, medium and long term, once Crown-owned red zone land has been divested.

Implementation of the Recovery Plan will span at least the next 30 years, involving multiple parties and further community consultation. A first step will be for the Crown to divest land to the Council and the Te Kōhaka O Tūhaitara Trust. Council's lead role in implementation (on the land it receives) began in early 2017.

The Implementation Plan is a living document and will evolve as the implementation programme progresses.

The Implementation Plan is made up of a number of individual strategies that are being developed step-wise, and includes consideration of other allied Waimakariri District Council initiatives and strategies, as well as other complementary projects which are being managed alongside the regeneration programme.

The strategies that make up the Implementation Plan are not included within the plan, but are referenced to. The following pages outline the purpose of the strategy, the team responsible for its preparation, any earlier or relevant strategies, the key outputs or outcomes and the proposed timeframe for achieving these.

The Implementation phase of the Recovery Plan is referred to as the programme of 'District Regeneration'. The former red zone lands are referred to as "Regeneration Areas".

The Council's Vision and Goals for regeneration guided the development of the Recovery Plan and the Implementation Plan as follows:

The Council's Vision

Creatively and cost-effectively returning regeneration areas to active use, towards ensuring that Kaiapoi, Kairaki, The Pines Beach and the wider district are economically and socially vibrant, resilient, rewarding and exciting places for residents and visitors, while celebrating the significant cultural values of iwi and the wider community.

The Council's Goals

1. Returning the regeneration areas to active use in a timely, efficient and economic manner, reflecting the needs and aspirations of the Waimakariri community.
2. Significantly enabling Kaiapoi's journey towards becoming a prosperous and innovative centre to live, work and play in.
3. Providing a safe, inspiring and attractive environment for residents and visitors, of all ages and abilities, with public access to and opportunities for active sport and recreation, cultural, social and economic activities.
4. Ensuring land use proposals are resilient and built for the future drawing on relevant, sound assessment of and prudent response to the risks posed by natural hazards.
5. Enabling opportunities to restore the natural environment to support biodiversity as well as economic prosperity.
6. Recognising and enhancing Ngāi Tūāhuriri and Ngāi Tahu values, aspirations and the important cultural history to the area.

Introduction continued

The Recovery Plan and Implementation Plan have been considered and assessed against relevant key planning documents, including:

- The Recovery Strategy for Greater Christchurch: Mahere Haumanutanga o Waitaha
- The New Zealand Coastal Policy Statement 2010
- The Canterbury Regional Policy Statement 2013
- The Waimakariri District Plan
- The Mahaanui Iwi Management Plan 2013
- The Waimakariri District Long Term Plan 2018-2028

Any decisions on resource consents, notices of requirement, or changes to planning documents under the Resource Management Act 1991, must not be inconsistent with the Recovery Plan. Relevant instruments under the Local Government Act 2002 and Reserves Act 1977, including annual plans, long term plans and reserve management plans, also must not be inconsistent with the Recovery Plan.

Monitoring

The Council will develop, in consultation with strategic partners and the Crown, a plan that will monitor the implementation of the agreed land uses in the Recovery Plan.

Information about the progress of implementation will help investors, property owners, infrastructure developers, service providers and the wider community to make decisions critical to the regeneration areas, the wider district and their own futures.

Monitoring the implementation of the agreed land uses is important to ensure the Recovery Plan achieves its purpose.

Timeframes for implementation

The timeframes for implementation, and each of the land uses, are set out in the Recovery Plan. The Recovery Plan is far reaching in scope and vision, covering the next 30 years and beyond, and involving multiple parties and ongoing community consultation. Following gazettal of the Recovery Plan, actions are defined as:

- **Short term** - within two years
- **Medium term** - two to ten years
- **Long term** - more than ten years
- **Longer term** - more than 30 years

Risk

Programme risks are reviewed and managed at Project Control Group level. A risk register and assessment matrix forms part of the programme management plan which is an internal council document which has periodic reviews.



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Links to all supporting documents to the Implementation Plan may be found on the Regeneration website at waimakariri.govt.nz/regeneration.



Partners

Implementing parties

The Waimakariri Residential Red Zone Recovery Plan: Implementation Framework identifies three implementation parties; the Council, the Crown (through Land Information New Zealand (LINZ)), and the Te Kōhaka O Tūhaitara Trust (the Trust). These are collectively known as the 'Implementation Group'.

The Land Divestment Plan (prepared by LINZ) and implementation plans (prepared by the Council and the Trust) set out the roles and responsibilities of each of the parties.

Crown

The Crown and the Council worked in partnership to prepare the Recovery Plan, and this will continue through the implementation phase.

The Crown have a number of key roles in the implementation of the Recovery Plan. They are the divesting landowner, through LINZ and supported by the Department of Prime Minister in Cabinet (DPMC) and the Minister supporting Greater Christchurch Regeneration.

The Crown is also responsible for administering the Greater Christchurch Regeneration Act and monitoring the implementation of the Recovery Plan.

Council will work closely with the Crown through the divestment process, and will report regularly on implementation progress.

Council

The Council is the lead agency responsible for the implementation of the Recovery Plan on regeneration land it will eventually be responsible for (post divestment from the Crown).

As set out in this Implementation Plan, the Council is responsible for the planning, design and development of the land uses and activities in the Recovery Plan.

Te Kōhaka O Tūhaitara Trust

The Trust is a registered charity responsible for the Tūhaitara Coastal Park. The Coastal Park was established as an outcome of the settlement between Te Rūnanga o Ngāi Tahu and the Crown with the lands being gifted to the people of New Zealand. The Trust is run by six trustees, three appointed by Te Rūnanga o Ngāi Tahu and three by Waimakariri District Council.

Through the Recovery Plan, land at The Pines Beach and Kairaki will be vested to the Trust for inclusion in the Tūhaitara Coastal Park.

Preparation of the Implementation Plan is a requirement of the Recovery Plan, and the Implementation Framework jointly developed by the Implementation Group). The Recovery Plan is available on the Regeneration website at waimakariri.govt.nz/regeneration.

Mana whenua

Te Rūnanga o Ngāi Tahu is a Treaty partner with the Crown, and a strategic partner with the Crown, Environment Canterbury and the Council.

Te Ngāi Tūāhuriri Rūnanga are the mandated representatives of the mana whenua of this takiwā, Ngāi Tūāhuriri. Ngāi Tūāhuriri is one of the primary hapū of Ngāi Tahu. Tuahiwi is the home of Ngāi Tūāhuriri and has played a vital role in Ngāi Tahu history.

In developing the Recovery Plan the values and perspectives of mana whenua were acknowledged, and this will continue through the implementation phase.



Strategic partners

There are a number of strategic partners who will be involved in the implementation of the Recovery Plan.

Kaiapoi-Tuahiwi Community Board

The Kaiapoi-Tuahiwi Community Board ward area includes the regeneration areas. The Community Board works collectively with the Council to achieve community goals. The Community Board played a key role in the development of the Recovery Plan and this will continue through the implementation phase. The whole Community Board membership is part of the Regeneration Steering Group.

Regeneration Steering Group

The Regeneration Steering Group was established to provide advice and recommendations to the Community Board and Council on key decisions relating to the implementation of the Recovery Plan.

The Steering Group includes elected representatives (the Mayor, Councillors, and Community Board members); a representative from Te Ngāi Tūāhuriri Rūnanga, Te Kōhaka o Tūhaitara Trust and Environment Canterbury; the Council Chief Executive and council staff.

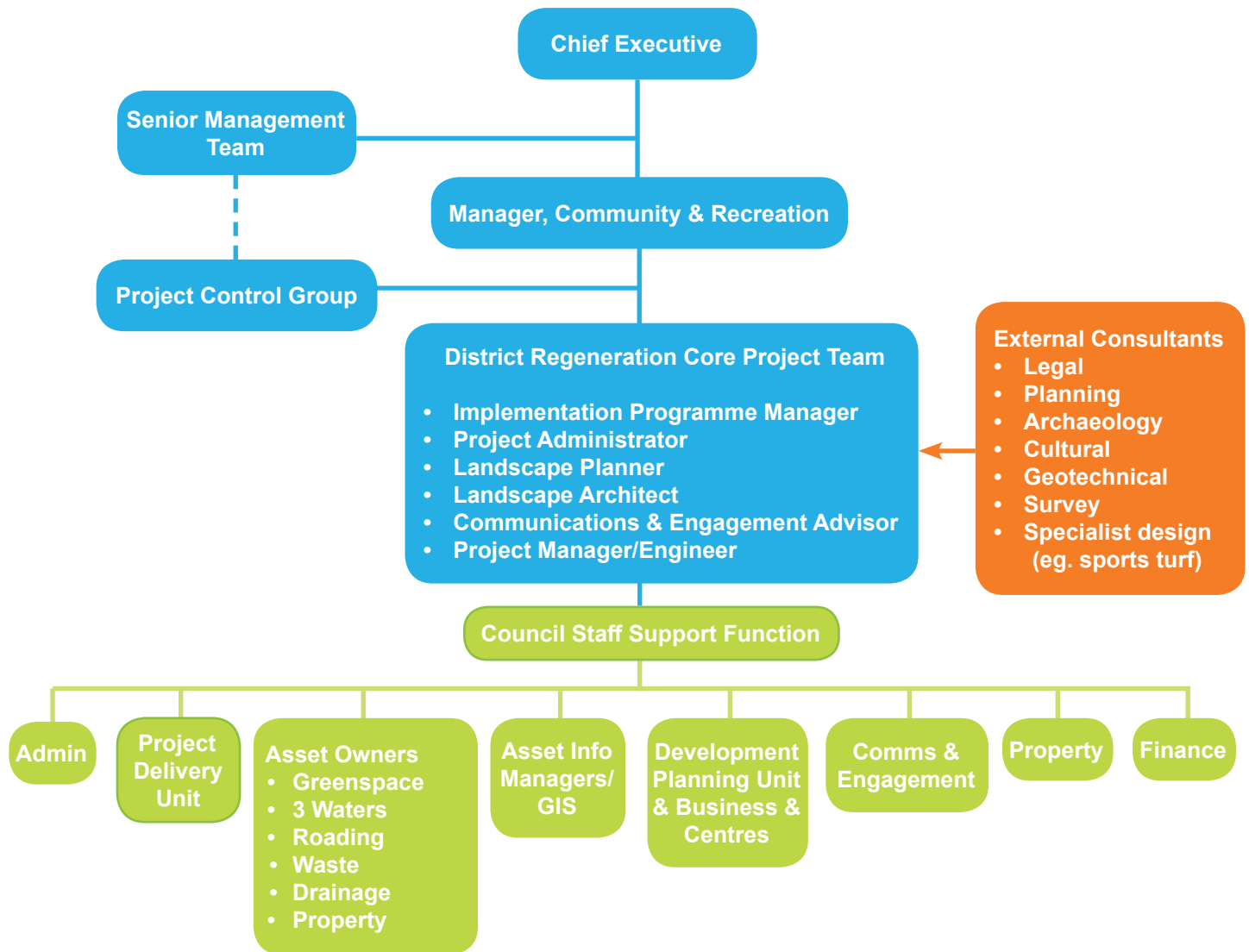
The Steering Group meets monthly, and this is a public meeting. Meeting agenda and minutes are available on the Council website.

Te Kōhaka O Tūhaitara Trust

As well as being an implementation party, the Trust are a strategic partner through the appointment of Council and Ngāi Tahu representatives as trustees. This appointment sees Council and the Trust partner in the governance of the Tūhaitara Coastal Park. The Trust are represented on the Regeneration Steering Group.

Implementation Team

The implementation of the Recovery Plan will be led by Waimakariri District Council (on Regeneration Areas divested to Council) with a dedicated Waimakariri staff team established specifically for the operational elements of this function. This is referred to as the District Regeneration Activity. The Waimakariri District Council staff structure is shown below (Governance and Strategic Partners are not shown on this diagram).



Implementation of the Recovery Plan is a key activity under the Earthquake Recovery and Regeneration activity in the Council planning process. Provision is made within Council budgets for staffing and external consultants, based on the funding strategy and schedule included within this Implementation Plan.

The District Regeneration core project team will engage directly with strategic partners and other outside agencies as required, with the oversight of the appropriate governance groups.

Complementary Projects

Implementation of the Recovery Plan does not exist in isolation, it integrates with other Council regeneration and non-regeneration projects. These are projects that are not in the Recovery Plan but which support or integrate with its implementation. These projects may be delivered through the District Regeneration Programme.

Wider Waimakariri District Council Projects

Complementary projects are Council projects that are not being delivered as part of the Recovery Plan programme. These projects could influence, or be influenced by, the implementation of the Recovery Plan and will include the following projects:

- Kaiapoi Town Centre Plan (2028 & Beyond)
- District Development Strategy
- District Plan Review
- Natural Hazards Plan Change
- River Rehabilitation Programme
- Earthquake Infrastructure Recovery Programme

Other Allied Regeneration-led Projects

- Kaiapoi Wharf and Marine Precinct Programme
- Murphy Park Rowing Precinct
- Adjoining Council Reserves



Artists impression of the Kaiapoi riverbank terraces (east of the Williams Street Bridge). These are currently under construction and due to be completed in 2018.

Governance Strategy

Purpose

The purpose of this strategy is to set out the internal (Council) and external (outside Council) decision making structure and governance arrangements for the implementation of the Recovery Plan.

It will also outline the partnership arrangements with Mana Whenua for key collaborations.

Any decision making and approvals are also subject to the existing Council delegations policy, and the provisions of the Greater Christchurch Regeneration Act (2016) where applicable (e.g. changes to Recovery Plan), and the Local Government Act (2002).

Responsible Team

- Regeneration Core Project Team
- Supported by the Regeneration Project Control Group, Senior Management Team.

Predecessors

Nil

Related Plans / Strategy or Dependencies

- Mahaanui Iwi Management Plan
- MOU with Mahaanui Kurataiao Limited
- Implementation Framework
- Council Delegations Policy
- Relevant Standing Orders for meetings
- Funding Strategy

Timeframe - Start - Finish

- Quarter 4 - 2016 → Quarter 2 - 2019

Key Outputs / Outcomes

- Regeneration Steering Group
 - Terms of Reference
 - Functional Relationships
 - Decisions Framework
 - Partnerships
- Project Control Group
- Partnership agreement / MOU (Heritage and Mahinga Kai Area)
- Implementation Group

Relevant Strategy / Plan	Trim Reference	Status / Date
Terms of Reference for the Regeneration Steering Group	161129123269	Approved Dec 2016
Regeneration Project Structure	161213128509	Approved Dec 2016
District Regeneration - Functional Relationships & Decision Framework	170126006947	Approved Dec 2016
Co-governance / Partnership arrangements for the Heritage and Mahinga Kai Area (pending)		To be developed

Participation Strategy

Purpose

The purpose of this strategy is to set out the framework or plan for community participation for the implementation of the Recovery Plan.

The strategy identifies four levels of community participation; district, local, strategic and operational, with different tools and techniques required for each level.

The strategy also identifies four participation approaches:

- Partner
- Involve
- Consult
- Inform

Inform and consult approaches can accommodate many stakeholders, generally with a lower level of engagement. Partner and involve approaches involve a lot more effort on the part of Council and the community and generally reach fewer stakeholders. It is likely that Recovery Plan projects will employ a mix of participation approaches.

The Strategy also identifies opportunities for community participation during implementation. A Participation Matrix sets out the opportunities for participation.

Based on the matrix, project specific communication and engagement plans will set out the specific actions, tools and techniques to be used in community participation exercises.

Responsible Team

- Regeneration Core Project Team
- Supported by Communications & Engagement Team

Predecessors

- Nil

Related Plans / Strategy or Dependencies

- Waimakariri District Council Significance and Engagement Policy
- Programme / Staging Schedule

Timeframe - Start - Finish

- Quarter 4 - 2016 → Quarter 1 - 2017

Key Outputs / Outcomes

- Participation Matrix
- Communication & Engagement Plans (ongoing)
- Strategic communications & engagement timeline (ongoing updates)

Relevant Strategy / Plan	Trim Reference	Status / Date
Participation Strategy	170327029702	Approved Mar 2017

Programme / Staging Schedule

Purpose

The purpose of this schedule is to set out the implementation stages and timing for the Recovery Plan.

This is intended to be a high level schedule to encompass implementation all of the proposed land uses and activities as well as the strategic planning activities, on a project by project basis. Project priorities will be governed by the Recovery Plan and the Regeneration Steering Group.

The majority of projects will be implemented within the first 4-5 years post gazetting of the Recovery Plan.

Responsible Team

- Regeneration Core Project Team

Predecessors

- Governance Strategy
- Work Breakdown Structure

Related Plans / Strategy or Dependencies

- Project Plans
- Communications materials
- Communications & Engagement Timeline
- Funding Strategy
- Earthquake Infrastructure Recovery Programme (& timelines)
- Project Database
- Reserves Master Plan

Timeframe - Start - Finish

- Quarter 1 - 2017 → Quarter 4 2018
- Ongoing updates as required

Key Outputs / Outcomes

- Individual Project Plans / Schedules (Detailed)
- Workload / Resource Plans

Refer Appendix 2

Relevant Strategy / Plan	Trim Reference	Status / Date
Regeneration Project Timeline (Short Term Priorities) - June 2019	170502042590(v04)	Updates in progress/ pending - Jun 2019
Regeneration Key Projects Summarised Timeline (Appendix 2)	181024124337	Updates in progress/ pending - Nov 2018
Implementation Actions Recovery Plan	170201009088	Finalised Feb 2017
Detailed Long Term Timeline		To be developed
Project Database		To be developed

Funding Strategy

Purpose

The purpose of this strategy is to set out how the Council will fund the implementation of the Recovery Plan. This includes alternative funding sources and applications to the Council Long Term Plan processes.

The funding strategy will evolve over time as project plans are developed in more detail.

A number of proposed/potential projects identified within the Kaiapoi Town Centre Plan, and the Reserves Master Plan, do not yet have council budget/funding allocated within the current Long Term Plan. These will be reviewed in future council budgets and activity plans once further work is done on scope, timing and funding for those specific projects.

Future iterations of the Funding Strategy will address potential income streams from leases, interim uses, and potential sale and development/improvement of relevant regeneration areas land.

The Funding Strategy also takes into account such items as:

- Terms of land divestment agreement (and associated encumbrances)
- Existing cost sharing agreement with the Crown
- Interim leasing agreement WDC/Crown, and associated maintenance cost share agreement
- Funding from NZTA for roading projects
- Other grant funding sources relevant (current and proposed eg: CEAT)
- Partnership arrangements
- Public-private partnerships/co-funding arrangements
- Community involvement/initiatives

Responsible Team

- Regeneration Core Project Team

Predecessors

- Programme / staging schedule

Related Plans / Strategy or Dependencies

- Budget Summary March 2018
- Waimakariri District Council Activity Management Plan / Budget (Earthquake Recovery)
- Crown / WDC cost sharing agreement (dated December 2013)
- NZTA Funding

Timeframe - Start - Finish

- Quarter 3 - 2017 → Ongoing

Key Outputs / Outcomes

- Budget summary
- External funding plan / applications
- LTP Submissions / Report
- Agreements with third parties

Relevant Strategy / Plan	Trim Reference	Status / Date
LTP 2018 Submission Report	171109121919	Approved Jun 2018

Horizontal Infrastructure Strategy

Purpose

The purpose of this strategy is to outline the horizontal infrastructure requirements for the implementation of the Recovery Plan.

The strategy covers roads and access, water supply, wastewater, and stormwater drainage assets and services provided by the Council. The strategy also considers the ongoing provision of power and telecommunications services.

The Strategy addresses the following broad matters:

- Decommissioning of horizontal infrastructure assets
- Retention and repair of assets; and
- The provision of new assets in the Regeneration Areas.

The Strategy also considers detailed matters such as:

- The continued servicing of private residential properties in the Regeneration Areas
- Which roads are to be legally stopped
- The proposed stormwater management areas in Kaiapoi East; and
- The third party infrastructure that will remain within the Regeneration Areas.

Responsible Team

- Regeneration Core Project Team
- Earthquake Infrastructure Programme Manager & Discipline Leads
- Earthquake Infrastructure Recovery Steering Group

Predecessors

The Council developed and implemented a programme of works to repair its horizontal infrastructure damaged in the earthquakes.

The Earthquake Infrastructure Recovery Programme comprised 51 individual projects, and to date 47 of the projects have been completed. The remaining projects were affected by uncertainties around the future of the regeneration areas and consequently could not be progressed until the Recovery Plan was adopted.

Related Plans / Strategy or Dependencies

- Earthquake Infrastructure Recovery Programme
- Regeneration programme
- Kaiapoi Town Centre Plan (2028 & Beyond)
- Reserves Master Plan
- Terrain Models and Stormwater Master Plan
- Walking and Cycling Strategy

Timeframe - Start - Finish

- Quarter 2 - 2017 → Quarter 4 - 2018

Key Outputs / Outcomes

- Road Stopping Plan
- Identification of Key Infrastructure Actions to implement the Recovery Plan
- Utilities Decommissioning Plan
- Stormwater Strategy
- Enabling Works Package Bulk Earthworks Plan and Budget

Relevant Strategy / Plan	Trim Reference	Status / Date
Horizontal Infrastructure Strategy		Updates in progress/pending May 2019
Stormwater Strategy		Updates in progress/pending Nov 2018
Road Stopping Plan	180129007985	Approved Jan 2018

District Planning Strategy

Purpose

The purpose of this strategy is to outline the proposed changes to the Waimakariri District Plan to facilitate the implementation of the Recovery Plan. These changes are necessary to more effectively implement the long-term land uses and activities proposed in the Recovery Plan.

This Strategy includes the following:

- Consideration of the plan change pathway; Greater Christchurch Regeneration Act or Resource Management Act.
- Assessment of future potential District Plan zones, including proposing new District Plan zones (where required).
- Identification of the preferred future state District Plan zones that give effect to the Recovery Plan land uses and activities.
- Consideration of remaining private properties, or other regeneration areas not ultimately owned by Council.

In the strategy, the preferred options for District Plan changes are assessed against the following six criteria to confirm effectiveness.

- Land use legibility
- Achievement of Recovery Plan outcomes
- Demonstration of implementation progress
- Efficiency
- Meeting community expectations; and
- Consent requirements.

The Recovery Plan requires that where Council wishes to undertake Plan Changes using the Greater Christchurch Regeneration Act, that proposals for these are submitted to the Minister in the short-term. The Minister will then determine an appropriate public process to give effect to these plan changes.

Responsible Team

- Regeneration Core Project Team
- Development Planning Unit
- Supported by external planning consultants as required

Predecessors

Staff sought external advice on the potential of the operative District Plan to enable implementation of the Recovery plan (TRIM 170810085848)

The supporting information to the Draft Waimakariri Residential Red Zone Recovery Plan included a Planning Assessment. This assessment considered the Draft Recovery Plan against statutory and non-statutory planning instruments (TRIM 160627061343).

Related Plans / Strategy or Dependencies

- Land Divestment Planning and Agreement
- WDC District Plan Review
- Kaiapoi Town Centre Plan (2028 & Beyond)
- Reserves & Naming Strategy

Timeframe - Start - Finish

- Quarter 2 - 2017 → Quarter 2 - 2022

Key Outputs / Outcomes

- Future state District Plan Zones map and schedule.
- Future District Plan Changes (via District Plan Review process).

Relevant Strategy / Plan	Trim Reference	Status / Date
Statutory Planning Strategy		To be developed
Regeneration Areas - District Plan Matters	180307023913	Finalised Apr 2018

Land Information and Management

Purpose

This is for collection of baseline information to support the implementation of the Recovery Plan. This includes topographical surveys, archaeological/heritage surveys, cultural assessment, ecological survey, and soil and contaminated land information.

This also includes cadastral survey and property information relating to:

- Easements (new and existing)
- Third party property interests
- Shared driveways ownerships
- Rights of way
- Land encumbrances
- Previous and proposed land parcelling, legal descriptions, titles
- Subdivisions and amalgamations
- Property rating

Responsible Team

- Regeneration Core Project Team
- Supported by:
 - LINZ
 - WDC Property Team
 - WDC - AIM / GIS Team
 - External consultants

Predecessors

- T&T Report
- WDC LIDAR Information
- WDC GIS and Property File database

Related Plans / Strategy or Dependencies

- Land Divestment Plan, and agreement

Timeframe - Start - Finish

- Quarter 2 - 2017 → Ongoing

Key Outputs / Outcomes

- Land information database
- GIS/Asset Register updates
- Property file updates
- Site Management Plans
- Survey
- Cultural Values Statement & Report
- Archaeological Assessment
- Archaeological Authorities
- Global Consents

Relevant Strategy / Plan	Trim Reference	Status / Date
Site Management Plans (Tonkin & Taylor)	181120136267 & 181120136268 & 181120136269	Finalised Oct 2018
Cultural Values Report - Waimakariri Residential Red Zone (Mahaanui Kurataiao Ltd)	180117003354	Approved Jan 2018
Archaeological Assessment	170614060593	Finalised Jun 2017
Future State Land Parcel Layout	180129007985	Finalised Mar 2018
Future State Land Parcel Schedules	181024124383	Finalised Mar 2018
Land ownership map	181024124379	Finalised Mar 2018

Mixed-Use Business Strategy

Purpose

The purpose of this strategy is to set out how the mixed-use business areas proposed in the Recovery Plan will be planned and developed.

The mixed-use business strategy will be developed through a review of the current Kaiapoi Town Centre Plan. This review, titled Kaiapoi Town Centre Plan (2028 & Beyond), and the subsequent Activation Plan, will include determination of:

- The make-up of the mixed uses;
- Options for lease or sale to third parties;
- Options for remediation of the land for mixed-use business activities; and
- How the mixed-use business areas will be integrated with other town centre activities; and
- Any interim management or activities.

The Kaiapoi Town Centre Plan (2028 & Beyond) will consider how the mixed-use business areas in the Recovery Plan can complement and extend the existing town centre, the best uses or activities for the mixed-use business areas, and how to reinforce the pivotal role of the town centre to the community of Kaiapoi and its environs.

Responsible Team

- Business & Centres Team
- Supported by: Regeneration Core Project Team / external consultants
- KTC Project Control Group

Predecessors

- Kaiapoi Town Centre Plan 2011

Related Plans / Strategy or Dependencies

- District Development Strategy
- Horizontal Infrastructure Strategy
- Planning Strategy
- Leasing & Interim Use Strategy

Timeframe - Start - Finish

- Quarter 1 2017 → Ongoing

Key Outputs / Outcomes

- Kaiapoi Town Centre Plan (2028 and Beyond)
- Master plan for the mixed-use business areas.
- Draft District Plan provisions for the mixed-use business areas, including an Outline Development Plan.
- Options, timing and strategy for release of the mixed-use business areas to market.
- Options and process for maximising financial return.
- Town Centre Activation strategy.

Relevant Strategy / Plan	Trim Reference	Status / Date
Kaiapoi Town Centre Plan (2028 & Beyond)	180718080025	Updates in progress/pending Nov 2018
Mixed-Use Business Strategy & Activation Plan		To be developed

Reserves & Naming Strategy

Purpose

There are a number of new green spaces included in the Recovery Plan. Once the land is divested by the Crown to the Council, these green spaces will be managed as reserves in accordance with the Reserves Act 1977.

The Recovery Plan, and subsequent Implementation Framework, assigns a number of implementation actions to Council in respect of green space as follows:

- Declare green space land vested in Council as reserve;
- Prepare and consult on reserve management plans, master plans and concept plans (as appropriate) for the new green spaces; and
- Implement any master plans and concept plans.

The purpose of this strategy is to set out how the Council will implement the reserve aspects of the Recovery Plan relating to the classification and naming of reserves.

The strategy covers a number of matters:

- Declaring land as reserve (under the Reserves Act 1977)
- Reserve classification (under the Reserves Act 1977)
- Removal of reserve classification (under the Reserves Act 1977)
- Assigning parks categories for Council management purposes; and
- The process for naming reserves.

Responsible Team

- Regeneration Core Project Team
- Kaiapoi-Tuahiwi Community Board for reserve naming.

Predecessors

Nil

Related Plans / Strategy or Dependencies

- Council Delegations Policy
- Informs the Reserves Master Plan
- Informs the Reserves Management Plans

Timeframe - Start - Finish

- Quarter 1 - 2017 → Quarter 4 - 2018

Key Outputs / Outcomes

- Future state Reserve Status and schedule.
- Reserve Management Plans
- Reserve Master Plan

Relevant Strategy / Plan	Trim Reference	Status / Date
Reserves and Naming Strategy Report	170329030600	Approved Sep 2017
Reserves Master Plan	180823095941	Updates in progress/pending Nov 2018

Leasing, Interim Uses & Maintenance Strategy

Purpose

The purpose of this strategy is to set out the Council process for leasing land within the Regeneration Areas, and how these will be managed. This strategy will also set out how the Council will manage interim uses and the maintenance of the Regeneration Areas once they are divested from the Crown.

The strategy will need to consider:

- Fairness in the consideration of requests for land use.
- Balancing requests against Councils own policies and strategies, and the obligations of the Recovery Plan.
- Value, and ongoing Crown interest (via Land Divestment Agreement terms and encumbrances).
- Avoidance of precluding other future uses as needs change over time.
- Timing around other development or planning projects (e.g. Kaiapoi Town Centre Plan (2028 and beyond)).

Responsible Team

- Regeneration Core Project Team
- Supported by: Waimakariri District Council Property Team

Predecessors

- Nil

Related Plans / Strategy or Dependencies

- Waimakariri District Council General Leasing Policy & Terms
- Delegations Policy
- Reserves Master Plan
- Kaiapoi Town Centre Plan (2028 & Beyond)
- Programme / Staging schedule

Timeframe - Start - Finish

Quarter 3 - 2017 → Quarter 4 - 2019

Key Outputs / Outcomes

- Maintenance Contracts Amendments
- GIS / Asset Register Updates
- Leases / Licences & Interim Uses
- WDC Policy
- Leasing terms and establishment processes
- Lease establishment and assessment process

Relevant Strategy / Plan	Trim Reference	Status / Date
Food Forest Licence to Occupy Agreement	170818089574	Approved Aug 2017
Waimakariri Sailing & Power Boat Club Licence to Occupy	171120125533	Approved Nov 2017
Rural & Private lease land use assessment tool		To be developed
AA Bees North Canterbury Club Licence to Occupy	181212146620	Approved Nov 2018