

WAIMAKARIRI DISTRICT COUNCIL

REPORT FOR INFORMATION

FILE NO and TRIM NO: GOV-01-15 / FIN-06-01 / 220430066378

REPORT TO: AUDIT AND RISK COMMITTEE

DATE OF MEETING: 17 May 2022

AUTHOR(S): Paul Christensen, Finance Manager

SUBJECT: Financial Report for the period ended 31 March 2022







ENDORSED BY:
(for Reports to Council,
Committees or Boards)


Department Manager


Chief Executive

1. SUMMARY

- 1.1 This report to advise the Audit and Risk Committee of the financial result for the period ended 31 March 2022.

FINANCIAL STATEMENT MEASURES	
OPERATING COSTS <i>Costs to deliver existing levels of service</i> \$'000 \$84,431  \$495 (0.6%) favourable	OPERATING REVENUE <i>Includes Rates, Fees and charges, development contributions, earthquake recoveries</i> \$'000 \$94,715  \$1,581 (1.6%) unfavourable
INTEREST ON DEBT <i>Cost to Service net external debt</i> \$'000 \$4,483  \$96 (2.2%) unfavourable	OPERATING SURPLUS <i>Net Revenue less operating expenses as a percentage of operating costs</i> 12.2%  Budget 13.4%
EXTERNAL DEBT <i>Total borrowing from external organisations</i> \$'000 \$170,000  \$25,161 favourable	CAPITAL EXPENDITURE <i>to provide new and replacement assets</i> \$'000 \$33,111  \$33,171 less than budget

Attachments:

- i. Financial Report for the period ended 31 March 2022 (TRIM 220504069361).

2. **RECOMMENDATION**

THAT the Audit and Risk Committee

- (a) **Receives** Report No.220430066378.
- (b) **Notes** the surplus for the period ended 31 March 2022 is \$10.3 million. This is \$1.1 million under budget and reflects both lower operating revenue and operating expenditure. The variations are explained in sections 4.2 & 4.3;
- (c) **Notes** Capital expenditure is currently \$33 million less than budget. Please refer to the Capital expenditure report provided separately.
- (d) **Notes** that given the inflationary movements, there have been significant movements to the values of a number of asset classes. Under accounting standards this will require a number of asset classes to be revalued in 2022 and outside the usual 3 yearly cycle required under the accounting policy.

3. **BACKGROUND**

- 3.1 The Audit & Risk Committee is provided with the delegation from the Council to monitor the implementation of the Annual Plan. A quarterly update on the progress of the Annual Plan and other activities is provided throughout the year.
- 3.2 The Council is required to adopt a Long Term Plan every three years and an Annual Plan every year. The 2021-22 financial year is the first year of the 2021 – 2031 Long Term Plan cycle that the Council is required to report against.
- 3.3 A full external audit of the annual report is undertaken each year. The interim audit is scheduled in June 2022, with the final audit scheduled for September 2022. The draft accounts will be provided to the Audit and Risk Committee on 23 August, with the audited accounts being provided to Council in October 2022.

4. **ISSUES AND OPTIONS**

- 4.1. The operating surplus for the period ended 31 March 2022 for the Council is \$10.3 million against a budget of \$11.4 million.
- 4.2. Revenue received for the period ended 31 March 2022 was \$94.7 million compared with budget \$96.3 million
Fees and charges revenue was \$1.9 million over budget which includes
 - \$0.8 million Resource consent revenue more than budget
 - \$0.3 million Building consent revenue more than budget
 - \$0.3 million Water connection revenue more than budget
 - \$0.5 million Aquatic centres revenue under budget due to operating under level two restrictions in line with Ministry of Health (MoH) requirements.Development Contribution revenue of \$10.7 million was \$2.3 million under budget. While this is under budget, the revenue for 9 months has already exceeded the total revenue for the two previous years (2020/21 \$10.4 million and 2019/20 \$6.1 million).
- 4.3. Operating Expenditure for the period was \$84.4 million (budget \$84.9 million). The largest variances from budget were as follows

Over budget

- Recreation \$0.4 million over budget Asset deletions from asset renewal program were not budgeted. Costs incurred on asset mapping and reviewing lease agreements for Camping grounds was not budgeted.
- Property and Forestry expenditure was \$0.5 million over budget. The Project Delivery Unit engaged external resources to deal with high volume of resource consent applications, some of these costs can be on-charged to clients. The Water unit incurred a loss as scheduled work could not be carried out under the COVID lockdown.

Under budget

- District Development \$0.4 million under budget. Resource consent processing costs were over budget by \$0.8 million, additional external contractors due to increased workload. Extra revenue offset these costs. District plan costs were under budget by \$0.9 million. Strategy and engagement costs were under budget by \$0.3 million, mainly due to staff turnover.
- Sewerage \$0.9 million under budget Power costs \$0.2 million and reactive maintenance spending under budget \$0.4 million. Asset management / network capacity less than budget \$0.2 million.

4.4. Balance Sheet

The Council's position remains sound. The Council's measures were all within Policy limits.

4.5. Capital works

The Capital work programme is reported separately to the Audit & Risk Committee. (220201012142).

4.6. Debt

The Council's external debt is \$170.0m as at 31 March 2022 (March 2021: \$160.0m). The Long Term Plan forecast external debt to be \$195.2m by 30 June 2022.

External debt is 8.6% of the Council's total assets. The Council's Liability management policy requires debt as a percentage of total assets to be less than 15%.

Interest costs were \$4.5 million which is 5.3% (budget 5.3%) of operating revenue (Council Policy requires it must not exceed 12%).

Interest costs were 8.0% of Rates revenue (per Annual Plan 7.9%). Interest as a percentage of Rates income must not exceed 25%.

Recent events that has caused the CPI increase to 6.9% for the quarter has placed pressure on previously forecast rates, this movement has been modelled and the effects incorporated into the draft Annual Plan.

4.7. Hedging profile

Based on current projections, the Council will maintain its hedging arrangements in accordance with policy. Staff are continually reviewing both the cash flow projections and hedging levels to ensure they are maintained at an appropriate level.

As at 31 March 2022, Council is currently 79% of external debt was hedged. Under the Treasury Policy, Treasury management advice is sought from Bancorp Treasury Management Services.

The loans and hedging profile is provided on pages 12 & 13 of the financial information

4.8. The financial results have been discussed with the relevant managers.

- 4.9. The Council's credit rating has been confirmed in January 2022 by Standard & Poor's to be AA with a stable outlook. The stable outlook is based upon the expectation that the Councils after-capital balance and debt burden will improve after it completes its large capital program in 2022.
- 4.10. Given the inflationary movements, there have been significant movements to the values of a number of asset classes. Under accounting standards this will require a number of asset classes to be revalued in 2022 and outside the usual 3 yearly cycle required under the accounting policy. The preliminary assessment is that the revaluation will add about \$70 million to the total assets value.

Implications for Community Wellbeing

There are implications on community wellbeing by the issues and options that are the subject matter of this report and these have been included in the report and draft annual plan.

- 4.11. The Management Team has reviewed this report and support the recommendations.

5. COMMUNITY VIEWS

5.1. Mana whenua

Te Ngāi Tūāhuriri hapū are not likely to be affected by, or have an interest in the subject matter of this report.

5.2. Groups and Organisations

There are not groups and organisations likely to be affected by, or to have an interest in the subject matter of this report.

5.3. Wider Community

The wider community is not likely to be affected by, or to have an interest in the subject matter of this report.

6. OTHER IMPLICATIONS AND RISK MANAGEMENT

6.1. Financial Implications

The Council's surplus of \$10.3 million is slightly worse than budget. External Debt is lower than forecast. The Council has remained within debt policy limits.

6.2. Sustainability and Climate Change Impacts

The recommendations in this report do not have sustainability and/or climate change impacts and Council is not currently required to report on any effects.

6.3 Risk Management

There are risks arising from the adoption/implementation of the recommendations in this report.

There is financial risk if the Council does not keep within its budgets and manage debt. This is mitigated through the long term plan and annual plan processes, and with regular monitoring by managers. It is also mitigated through quarterly reporting to the Audit and Risk committee.

The current inflationary pressure and resources available to undertake a number of capital works is likely to be experienced for some time, as forecast by leading economists. These factors will likely have "knock on" effects to the forecasts work and costs being signalled in future Annual Plans.

6.3 Health and Safety

There are not health and safety risks arising from the adoption/implementation of the recommendations in this report.

7. CONTEXT

7.1. Consistency with Policy

This matter is not a matter of significance in terms of the Council's Significance and Engagement Policy.

7.2. Authorising Legislation

This report has been prepared and provided with reference to the financial provisions relating to the Local Government Act 2002 Subpart 3 – Financial Management and Financial Reporting Standards.

7.3. Consistency with Community Outcomes

The Council's community outcomes are relevant to the actions arising from recommendations in this report. This report contributes to the outcome:

“There are wide ranging opportunities for people to contribute to the decision-making by public organisations that affects our District

- Public organisations make information about their plans and activities readily available.
- Public organisations make every effort to accommodate the views of people who contribute to consultations.”

7.4. Authorising Delegations

Delegation S-DM 1022 provides that the Audit & Risk Committee has jurisdiction to “Monitor implementation of the Annual Plan quarterly”.

WAIMAKARIRI DISTRICT COUNCIL

FINANCIAL REPORT

FOR THE PERIOD ENDED

31 March 2022

The financial report includes

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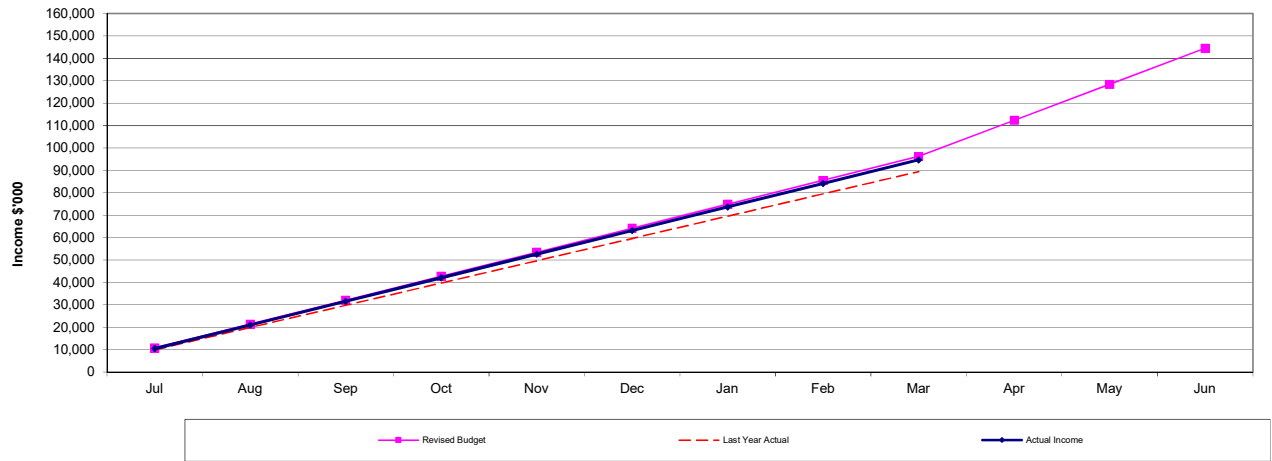
Waimakariri District Council						
Statement of Financial Performance						
for the period ended 31 March 2022						
	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
Revenue						
Rates	73,960	73,933	55,815	55,913	98	0.18%
Interest	295	295	153	79	(74)	(48.37%)
Subsidies and Grants	17,988	17,988	12,433	11,198	(1,235)	(9.93%)
Fees and Charges	17,947	19,202	14,126	16,013	1,887	13.36%
Petrol Tax	360	360	270	224	(46)	(17.04%)
Dividends	600	600	530	627	97	18.30%
Development and other Contributions	17,157	17,157	12,969	10,661	(2,308)	(17.80%)
Gains	343	343	-	-	-	
Vested Assets	14,662	14,662	-	-	-	
Total Revenue	143,312	144,540	96,296	94,715	(1,581)	(1.64%)
Operating Expenses by Activity						
Governance	3,178	3,194	2,395	2,185	(210)	(8.77%)
District Development	7,924	7,929	6,140	5,734	(406)	(6.61%)
Roading	20,449	22,628	17,534	17,614	80	0.46%
Water and Stockwater	10,492	10,519	7,950	8,097	147	1.85%
Sewerage	13,457	13,206	9,906	9,054	(852)	(8.60%)
Drainage	5,043	5,071	3,633	3,535	(98)	(2.70%)
Refuse and Recycling	10,114	10,116	7,587	7,662	75	0.99%
Recreation	19,395	19,473	14,776	15,203	427	2.89%
Libraries and Museums	5,087	5,087	3,920	3,620	(300)	(7.65%)
Community Protection	8,570	8,554	6,316	6,559	243	3.85%
Community Development	2,205	2,226	1,557	1,467	(90)	(5.78%)
Property and Forestry	1,084	1,187	865	1,361	496	57.34%
Earthquake Recovery and regeneration	1,752	1,827	1,370	1,401	31	2.26%
Non Significant Activities	1,071	1,423	977	939	(38)	(3.89%)
Total Expenses	109,821	112,440	84,926	84,431	(495)	(0.58%)
Operating Surplus before taxation	33,491	32,100	11,370	10,284	(1,086)	(9.55%)
Less Taxation expense	-	-	-	-	-	
Net Surplus/ (deficit)	33,491	32,100	11,370	10,284	(1,086)	(9.55%)
Variance Explanations (Key items only)						
Revenue						Variance ()= unfavourable
Total Revenue was \$1.6m less than budget at the end of this period.						
Subsidies and Grants	Some Shovel Ready projects were moved to next year. The claimable government subsidies will be received next year.					(1,235)
Fees and Charges	Resource consents revenue was over budget due to high work volume during the period partially offset by increased costs.					819
	Revenue from Council's aquatic centres was less than budgeted due to operating under restrictions in line with MoH					(476)
	Building Unit revenue (mainly from building consents processing/inspections) was more than budget due to building activities in the district during the period.					272
	Connection fees received (to connect to Council's infrastructural services) were more than budget.					301
	Wheelie bin fees (aka part rates payments) were more than budget as more residents joined in the 3 bins programme. In addition, revenue from transfer stations and recyclables sale was more than budgeted.					352
	Recoveries from private works/3rd parties were over budget. \$130k and \$150k were received from Hurunui District Council and Waka Kotahi Transport Agency respectively for the share of costs incurred on street lighting maintenance & renewals.					280
	Rates penalties more than budgeted.					323
Development and other Contributions	Development contributions were less than budgeted as the major developments wait to get to the next stage of their development					(2,308)
Variance Explanations (Key items only)						
Expenditure						Variance ()= unfavourable
Operating Expenditure was \$0.5m less than budget at the end of this period.						
Governance	Various budgets were underspent this year (i.e. printing, external consultant engagements and training). Honorarium determined by Remuneration Authority for Council/Board members is less than what was estimated in the budget. In addition, some staff have been taking leave resulting in less costs recorded in the area.					210
District Development	Expenditure on resource consents processing more than budget due to increased workload covered by increased revenue (additional costs were incurred due to employment of external consultants).					(762)
	Costs incurred on district plan review were less than budgeted. The draft district plan was out for public consultation on 18 Sept. More work will be arranged when public submissions are considered.					874
	Expenditure at Strategy and Engagement was less than YTD budget mainly due to staff turnover. Some operational budgets such as residents survey will be spent later.					289
Water	Expenditure more than budget as loss on asset deletions due to capital renewal programme was not budgeted.					(147)
Sewerage	Power costs less than budget. Plant and equipment usage at various treatment plant sites was reduced to achieve power efficiency. This exercise is being tested and analysed.					158
	Costs incurred on asset management services/network capacity analysis less than budget.					180
	Less costs were incurred on network maintenance. Less reactive maintenance works were required during the period.					446
Recreation	Asset deletions due to capital renewal programme were not budgeted. Costs incurred (Camping Ground) on asset mapping and reviewing existing lease agreements in place were not budgeted.					(427)
Libraries and Museums	Site maintenance budget underspent. Depreciation less than budgeted as some assets were fully depreciated (i.e. library collections and plant & equipment).					300
Community Protection	Expenditure more than budget due to increased workload at Building Unit covered by increased building consent revenue. Additional costs were incurred due to employment of external consultants/contractors.					(243)
Property and Forestry	Project Delivery Unit has incurred a loss during the period. External resources were engaged to deal with high volume of resource consents applications.					(182)
	Water Unit has incurred a loss during the period. Work scheduled could not be carried out during Covid lockdown.					(312)

Waimakariri District Council
Statement of Comprehensive Revenue and Expense
for the period ended 31 March 2022

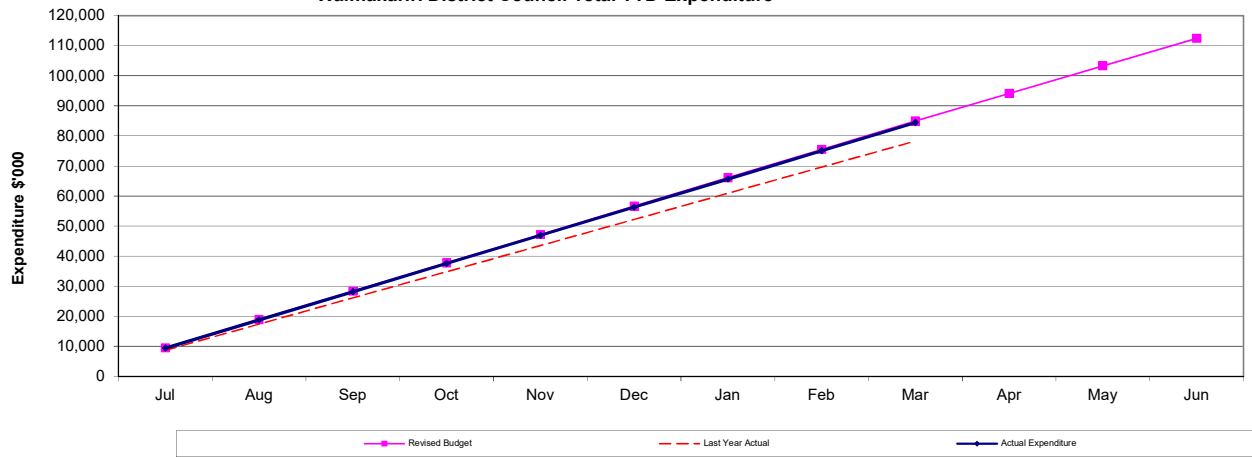
CURRENT YEAR						
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
Net Surplus/ (deficit)	33,491	32,100	11,370	10,284	(1,086)	(9.55%)
Other Comprehensive Revenue and Expense						
Increase in Asset Revaluation Reserves	25,456	25,456	-	-	-	
Financial assets at fair value through other comprehensive revenue and expense	-	-	-	-	-	
Total Other Comprehensive Revenue and Expense	25,456	25,456	-	-	-	
Total Comprehensive Revenue and Expense	58,947	57,556	11,370	10,284	(1,086)	(9.55%)

Comments - Other Comprehensive Revenue and Expense	Variance ()= unfavourable
No significant variances identified.	-

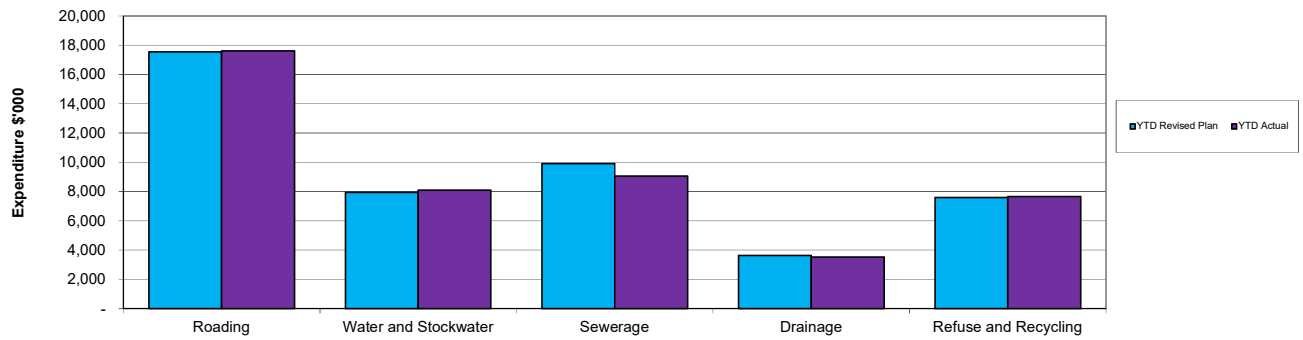
Waimakariri District Council YTD Revenue



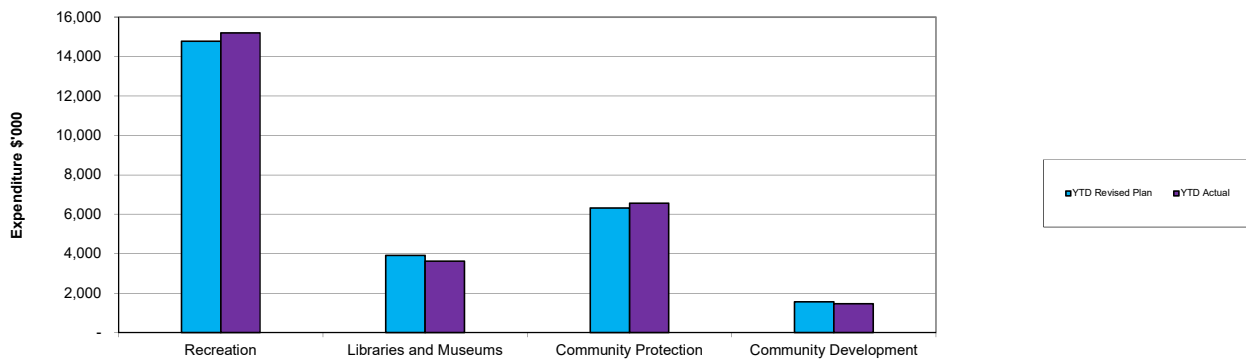
Waimakariri District Council Total YTD Expenditure



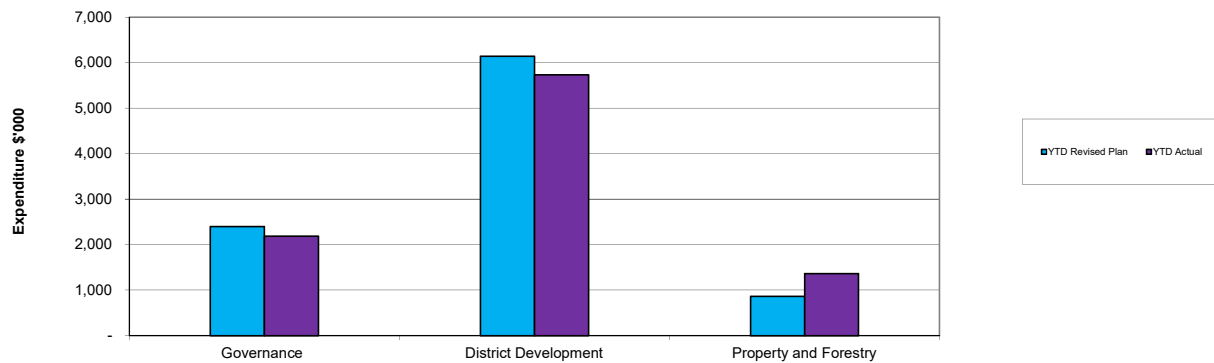
Roading and Utilities YTD Expenditure against Revised Budget



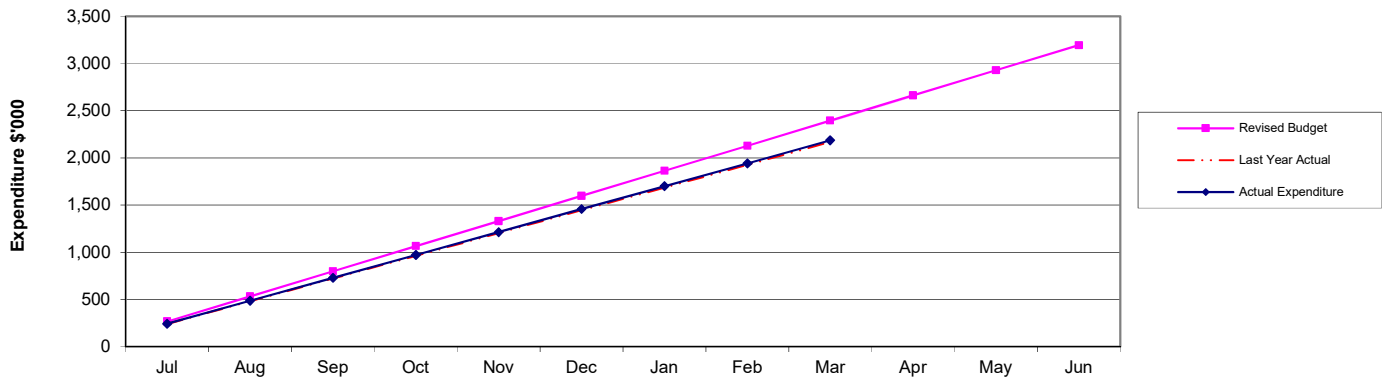
Recreation & Community Activities YTD Expenditure against Revised Budget



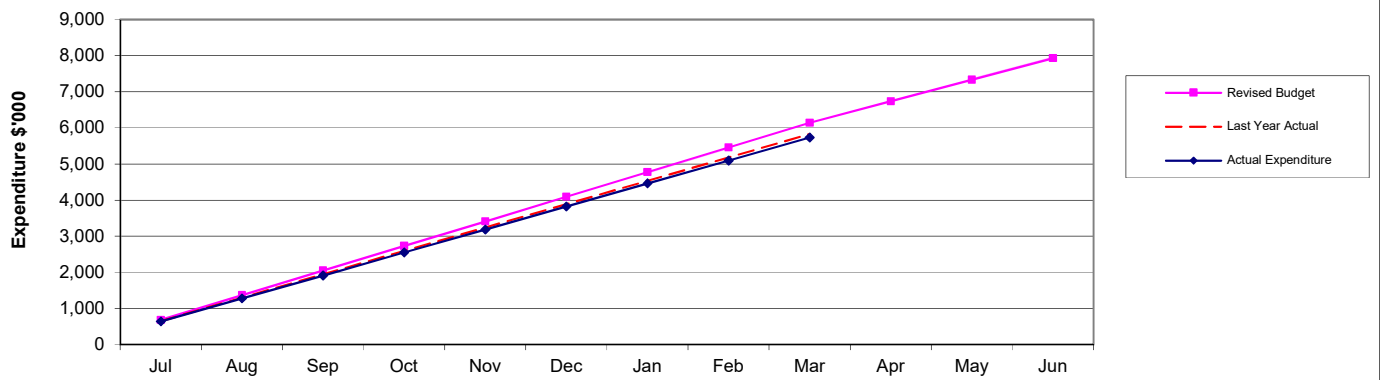
All other Significant Activities YTD Expenditure against Revised Budget



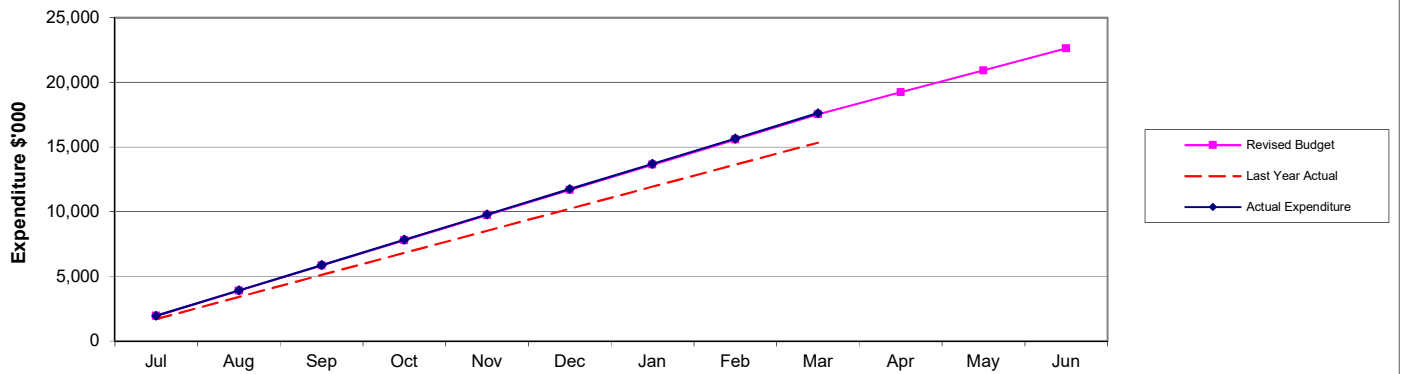
Governance YTD Expenditure against Revised Budget



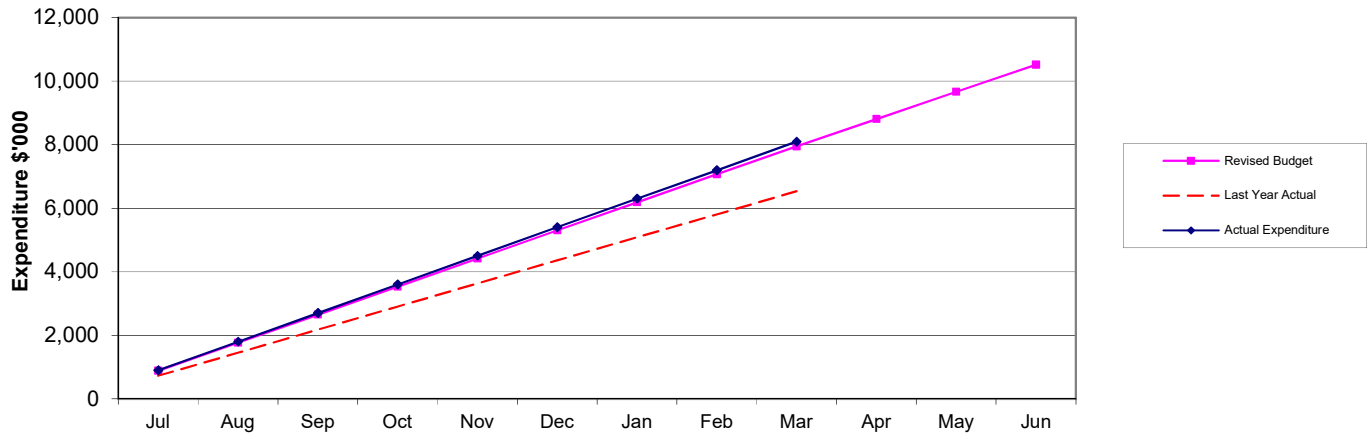
District Development YTD Expenditure against Revised Budget



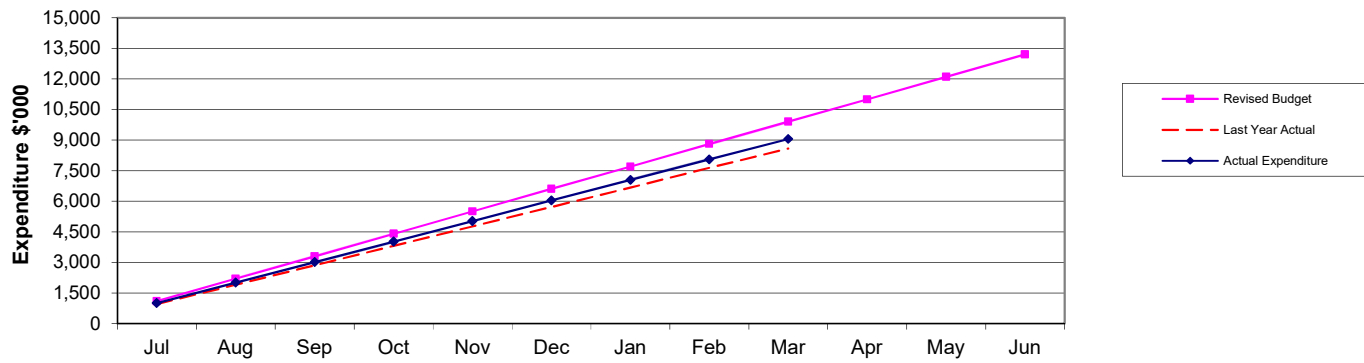
Roading Expenditure against Revised Budget



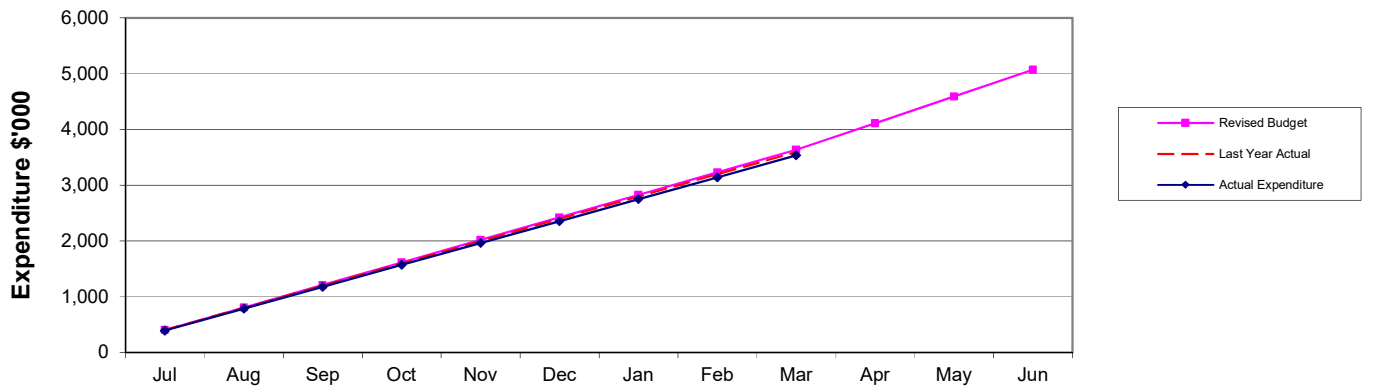
Water YTD Expenditure against Revised Budget



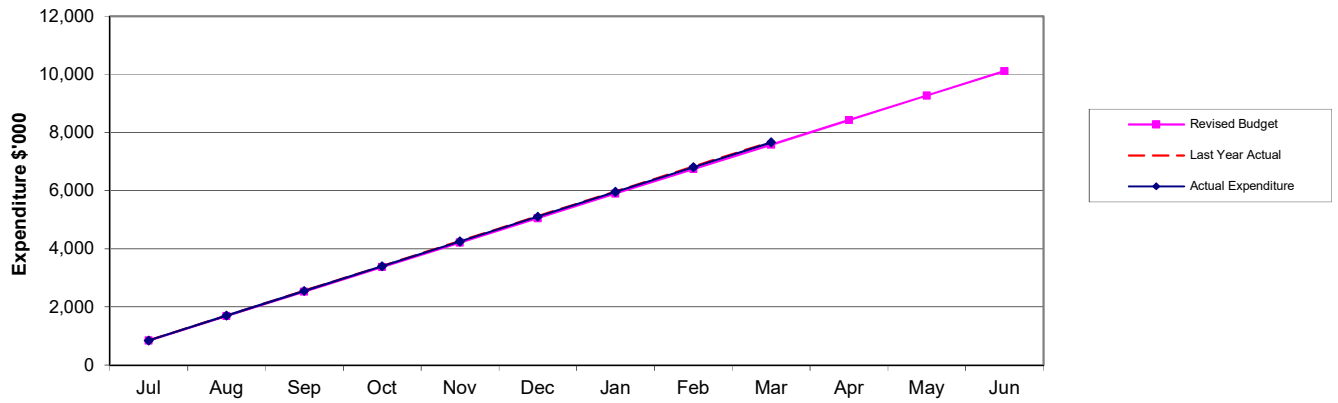
Sewerage YTD Expenditure against Revised Budget



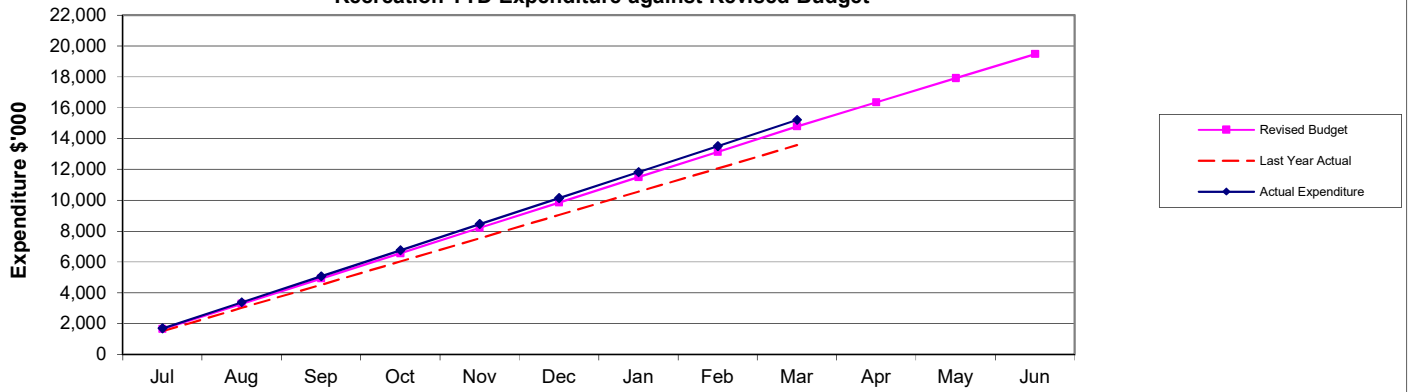
Drainage YTD Expenditure against Revised Budget



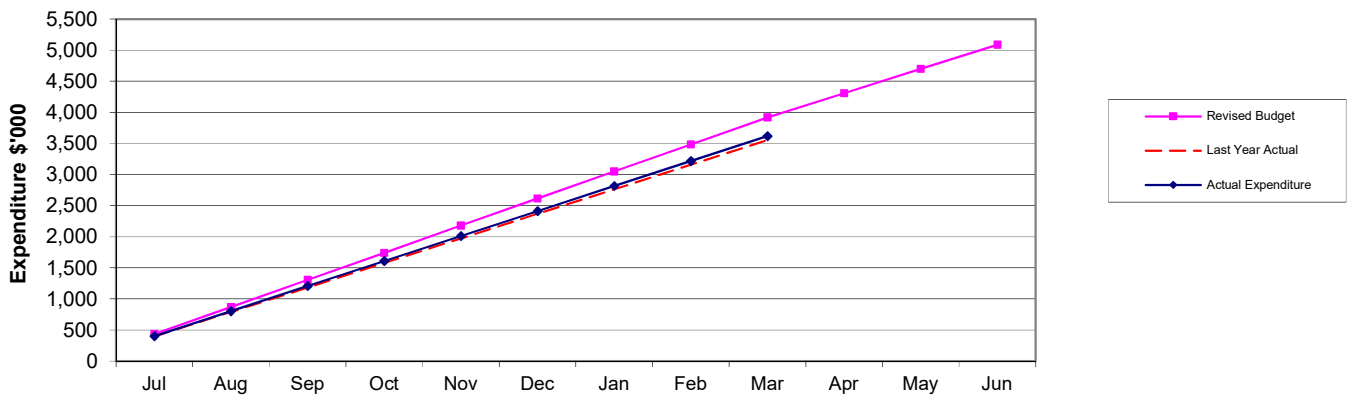
Solid Waste YTD Expenditure against Revised Budget



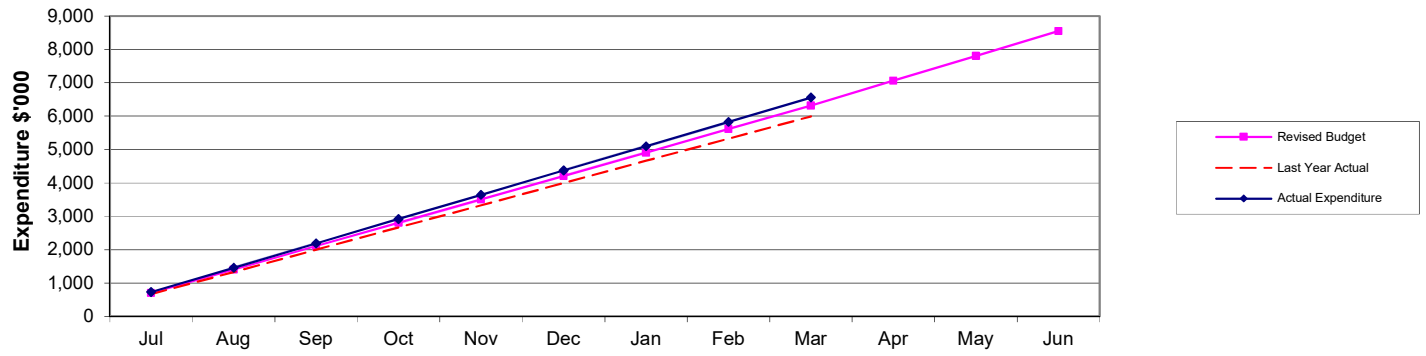
Recreation YTD Expenditure against Revised Budget



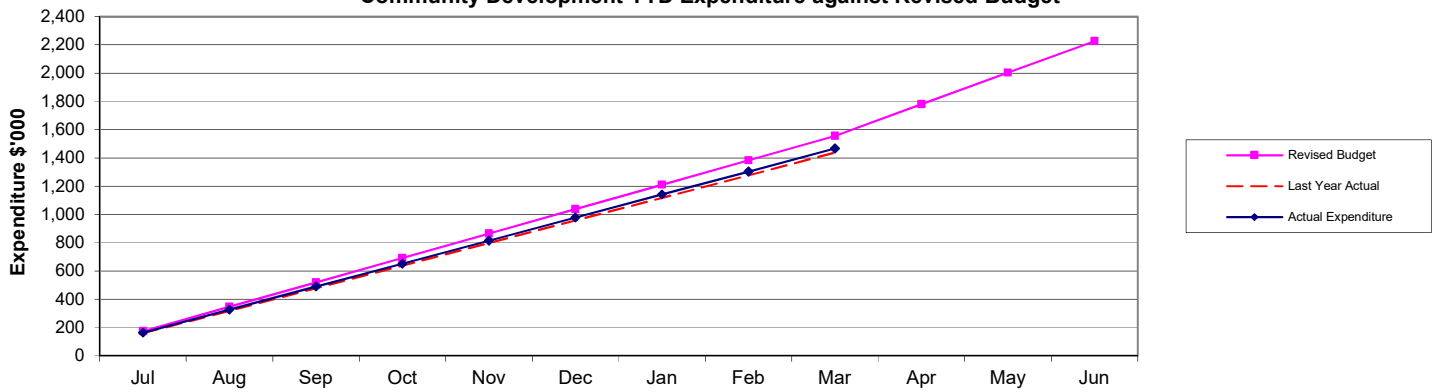
Libraries & Museums YTD Expenditure against Revised Budget



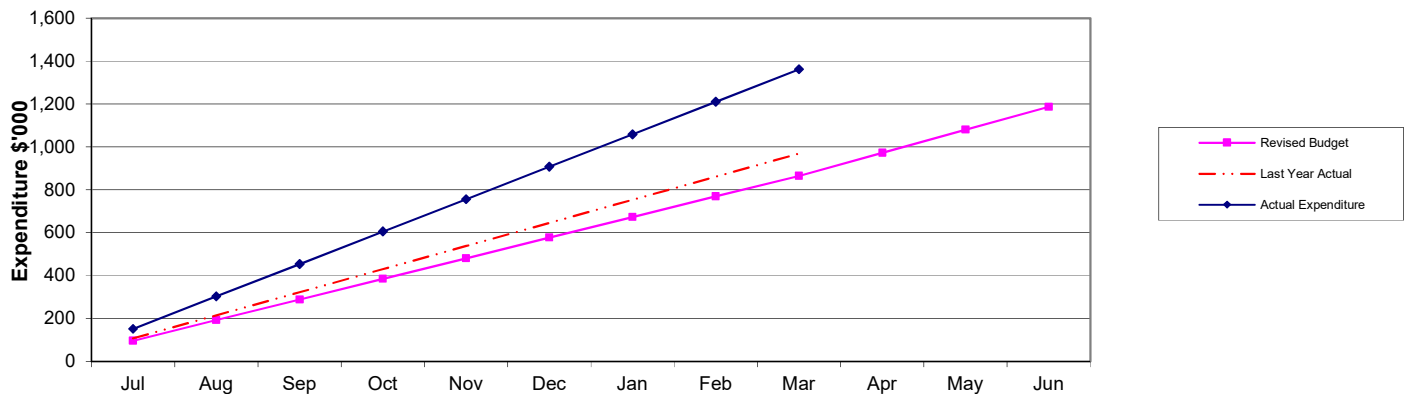
Community Protection YTD Expenditure against Revised Budget



Community Development YTD Expenditure against Revised Budget



Property and Investments YTD Expenditure against Revised Budget



Waimakariri District Council Balance Sheet 31 March 2022			
Balance Sheet	ACTUAL as at 31 March 2022 \$'000	BUDGET as at 30 June 2022 \$'000	ACTUAL as at 30 June 2021 \$'000
Current Assets			
Cash and cash equivalents	36,793	16,486	18,807
Short term deposits	-	-	10,077
Inventories	335	231	223
Trade and other receivables	8,382	11,395	11,787
Prepayments	2,168	767	760
Total Current Assets	47,678	28,879	41,653
Non Current Assets			
Other financial assets	4,738	5,223	4,738
Forestry assets	3,068	2,240	3,068
Investment property	12,652	16,489	12,652
Property, plant and equipment including intangible	76,505	71,892	77,161
Infrastructural assets	1,841,750	1,928,439	1,836,765
Total Non Current Assets	1,938,714	2,024,283	1,934,384
Total Assets	1,986,392	2,053,162	1,976,037
Current Liabilities			
Trade and other payables	9,067	9,443	13,260
Deposits and Bonds	3,789	3,419	3,449
Employee Benefit liabilities	4,267	4,736	3,920
Derivative financial instruments	142	-	142
Revenue Received in advance	5,965	2,611	2,884
Development contributions	2,582	1,907	2,293
Current Portion of borrowings	30,000	30,000	20,000
Accrued Interest on borrowings	1,075	850	868
Total Current Liabilities	56,887	52,966	46,817
Non Current Liabilities			
Borrowings	140,000	165,161	150,000
Derivative financial instruments	10,546	18,668	10,546
Total Non Current Liabilities	150,546	183,829	160,546
Total Liabilities	207,433	236,795	207,363
Net Assets	1,778,958	1,816,367	1,768,674
Ratepayers Equity			
Accumulated general equity	911,268	919,627	900,984
Special funds	4,996	4,902	4,996
Revaluation reserve	862,694	891,838	862,694
Total Ratepayers Equity	1,778,958	1,816,367	1,768,674

Variance to full year budget		Variance ()= unfavourable \$'000
Cash and cash equivalents	As at 31 March 2022, rates prepaid was \$3.9m. Cash available will be paid towards Council's operating & capital programme.	20,307
Trade and other receivables	NZTA receivables at year end are normally larger than any of the other months during the year as most significant roading	(3,013)
Prepayments	Council's prepayments on grants and insurance will be recognised as expenditure in the subsequent months.	1,401
Investment property	There was a valuation loss (as at 30 June 21) on two land assets in the mixed business area (red zone) that require remediation works based on the specific use. The loss was not	(3,837)
Revenue Received in advance	Revenue received in advance more than budget mainly due to ra	(3,354)
Borrowings	Borrowings less than budget due to delay in capital programme	25,161
Derivative financial instruments	The fair value of Council's interest rate swaps has improved based on latest economic outlook.	7,980

**Waimakariri District Council
Cash Flow Statement
for the period ended 31 March 2022**

	Actual 31 March 22	Actual 31 Mar 21	Budget 30 June 22
Cash Flow Statement			
	\$'000	\$'000	\$'000
CASH FLOWS FROM OPERATING ACTIVITIES			
<i>Cash was provided from:</i>			
Receipts from Ratepayers	58,484	54,057	73,960
Receipts from subsidies (excluding earthquake subsidies)	13,636	10,282	17,907
Earthquake related receipts	200	1,535	-
Receipts from Fees and Charges	18,262	20,139	18,387
Development Contributions	9,238	10,780	17,157
Interest Received	86	44	295
Dividends Received	627	462	600
Receipt of Canterbury Regional Council Rates	10,295	8,493	10,815
GST Refund	254	349	-
	111,082	106,141	139,121
<i>Cash was disbursed to:</i>			
Payments to Suppliers	(40,199)	(36,447)	(46,599)
Payments to Employees	(21,708)	(22,085)	(30,109)
Payments to Canterbury Regional Council	(10,078)	(8,030)	(10,815)
Income tax Paid	-	-	-
Interest paid	(4,276)	(4,243)	(5,864)
GST Payment	-	-	-
	(76,261)	(70,805)	(93,387)
Net Cash Flows from Operating Activities	34,821	35,336	45,734
CASH FLOWS FROM INVESTING ACTIVITIES			
<i>Cash was provided from:</i>			
Proceeds from Sale of Fixed Assets/Forestry	-	1,988	382
Proceeds from Community loans repaid & Investments	10,110	253	-
	10,110	2,241	382
<i>Cash was disbursed to:</i>			
Purchase of Fixed Assets and Infrastructural Assets	(26,945)	(37,178)	(73,854)
Community Loans & Investments	-	-	(403)
	(26,945)	(37,178)	(74,257)
Net Cash Flows from Investing Activities	(16,835)	(34,937)	(73,875)
CASH FLOWS FROM FINANCING ACTIVITIES			
<i>Cash was provided from:</i>			
Proceeds from Borrowings	-	-	35,784
	-	-	35,784
<i>Cash was applied to:</i>			
Settlement of Borrowings	-	-	(10,623)
	-	-	(10,623)
Net Cash Flows from Financing Activities	-	-	25,161
Net Increase (Decrease) in Cash Held	17,986	399	(2,979)
Add Opening Bank Brought Forward	18,807	27,359	19,465
Ending Cash	36,793	27,758	16,486

Waimakariri District Council
Internal Loan Repayment
For the period ended 31 March 2022

Loan Repayments	Annual Plan Budget \$'000	Full Year Revised Budget \$'000	Year to Date Revised Budget \$'000	Actual \$'000
Loan Repayments				
District Development	222	222	166	313
Community Development	118	118	88	88
Community Protection	37	37	27	26
Stormwater Drainage	890	890	667	632
Earthquake Recovery and regeneration	3,065	3,065	2,299	1,194
Libraries and Museums	23	23	17	16
Non Significant Activities	431	431	323	409
Property Management	115	115	86	82
Recreation	1,424	1,424	1,068	1,128
Roads and Footpaths	1,101	1,101	776	682
Sewerage and the Treatment and Disposal of Sewage	1,079	1,079	809	868
Refuse and Recycling	54	54	40	40
Water Supply	2,067	2,067	1,551	546
	10,626	10,626	7,917	6,024

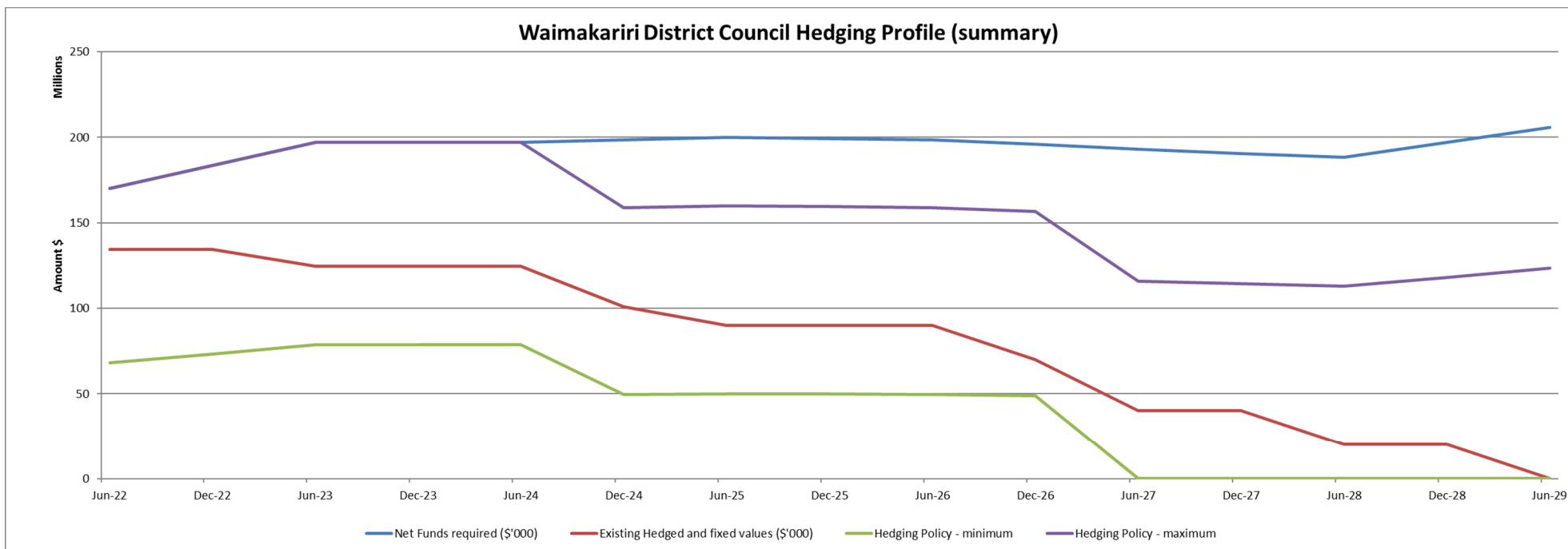
Variance explanations

Loan Repayments	Please be aware: Some loan repayments were budgeted assuming Council receiving development contributions from planned growth. Actual growth/development activities may vary in different areas.	Variance \$'000 ()= unfavourable
District Development	More loans were raised at 30 June 21 on District Plan Review resulting in more loan repayments in 21/22.	(147)
Earthquake Recovery and regeneration	EQ rates were set to increase progressively over years thus less cash is available to repay the loan. Loan repayment will increase in later years.	1,105
Water Supply	Less borrowings were required last year resulting in less loan repayment in current financial year. Some loan repayments budgeted are subject to Council receiving relevant development contributions.	1,005

Liability Management Policy

Key Measures	Actual 31 March 22		Year End Estimated Level	Per Policy
External term debt to total assets	8.6%	✓	9.5%	15% maximum
Interest expense to gross operating revenue	5.3%	✓	5.3%	15% maximum
Interest expense to rates Revenue	8.0%	✓	7.9%	25% maximum
Net cash inflow from operating activities exceeds gross annual interest expense by two times	7.8	✓	7.8	2.0 minimum
Liquidity ratio of not less than 1.1:1	1.9	✓	1.3	1.1 minimum

SUMMARY OF LOANS HELD - as at		31 March 2022	
Bonds	Classification	Maturity Date	Value (\$)
BOND ISSUED \$10M 28/08/17 FOR FIVE YEARS	Current	15-Aug-22	10,000,000
BOND ISSUED \$10M 28/08/17 FOR SEVEN YEARS	Non Current	15-Aug-24	10,000,000
BOND ISSUED \$10 17/05/21 FOR EIGHT YEARS	Non Current	20-Apr-29	10,000,000
BOND ISSUED \$10M 15/05/17 FOR NINE YEARS	Non Current	15-May-26	10,000,000
BOND ISSUED \$10M 17/05/21 FOR SEVEN YEARS	Non Current	20-Apr-29	10,000,000
BOND ISSUED \$5M 14/05/14 FOR NINE YEARS	Non Current	15-Apr-23	5,000,000
BOND ISSUED \$10M 14/05/14 FOR NINE YEARS	Non Current	15-Apr-23	10,000,000
BOND ISSUED \$10M 27/08/18 FOR THREE AND HALF YEARS	Current	14-Apr-22	10,000,000
BOND ISSUED \$10M 27/08/18 FOR SIX AND HALF YEARS	Non Current	15-Apr-25	10,000,000
BOND ISSUED \$5M 17/05/21 FOR SEVEN YEARS	Non Current	15-May-28	15,000,000
BOND ISSUED \$5M 10/11/14 FOR NINE YEARS	Non Current	15-Apr-23	5,000,000
BOND ISSUED \$5M 15/04/20 FOR FOUR YEARS	Non current	15-Apr-24	5,000,000
BOND ISSUED \$5M 16/03/2015 FOR TWELVE YEARS	Non Current	15-Apr-27	5,000,000
BOND ISSUED \$10M 03/06/2015 FOR TWELVE YEARS	Non Current	15-Apr-27	10,000,000
BOND ISSUED \$10M 24/08/2015 FOR TEN YEARS	Non Current	15-Aug-25	10,000,000
BOND ISSUED \$10M 11/12/2018 FOR THREE AND HALF YEARS	Current	14-Apr-22	10,000,000
BOND ISSUED \$10M 10/06/2020 FOR THREE AND HALF YEARS	Non Current	10-Oct-23	10,000,000
BOND ISSUED \$10M 10/02/2020 FOR FOUR YEARS	Non Current	15-Apr-24	5,000,000
BOND ISSUED \$10M 10/06/2020 FOR SEVEN AND HALF YEARS	Non Current	10-Oct-27	10,000,000
Total External Borrowing			170,000,000 ✓
Year End Budget - External Borrowing			195,161,000



Period end	Jun-22	Dec-22	Jun-23	Dec-23	Jun-24	Dec-24	Jun-25	Dec-25	Jun-26	Dec-26	Jun-27	Dec-27	Jun-28	Dec-28	Jun-29
Net Funds required (\$'000)	170,000	183,514	197,027	197,013	196,999	198,402	199,804	199,235	198,665	195,925	193,185	190,688	188,190	196,953	205,716
Hedged and fixed values (\$'000)	134,500	134,500	124,500	124,500	124,500	101,000	90,000	90,000	90,000	70,000	40,000	40,000	20,000	20,000	0
Hedging Policy - minimum	40%	40%	40%	40%	40%	25%	25%	25%	25%	25%	0%	0%	0%	0%	0%
Hedging Policy - maximum	100%	100%	100%	100%	100%	80%	80%	80%	80%	80%	60%	60%	60%	60%	60%
Actual	79%	73%	63%	63%	63%	51%	45%	45%	45%	36%	21%	21%	11%	10%	0%

The Hedging and fixed interest loans are those currently in place.

The Council will adjust its hedging levels over time as necessary depending on external debt levels

Governance
for the period ended 31 March 2022

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
REVENUE						
General Rates	2,535	2,076	1,577	1,580	3	0%
Targeted Rates	640	640	485	490	5	1%
Fees and Charges	15	15	11	35	24	218%
TOTAL REVENUE	3,190	2,731	2,073	2,105	32	2%
OPERATING EXPENDITURE						
Council	2,540	2,540	1,905	1,733	(172)	(9%)
Community Boards, Ward Advisory Board	638	654	490	452	(38)	(8%)
	3,178	3,194	2,395	2,185	(210)	(9%)
Internal Interest Elimination						
TOTAL OPERATING EXPENDITURE	3,178	3,194	2,395	2,185	(210)	(9%)
OPERATING SURPLUS (DEFICIT)	12	(463)	(322)	(80)	242	(75%)

Significant Variances - Operating

Variance

\$'000

() = unfavourable

NOTE: Revised Rates figure reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to table A below.

Revenue

No significant variances identified.

Expenditure

Council

Various budgets were underspent this year (i.e. printing, external consultant engagements and training).
Honorarium determined by Remuneration Authority for Council/Board members is less than what was estimated in the budget. In addition, some staff have been taking leave resulting in less costs recorded in the area.

172

Please be aware the deficit incurred is covered by the rates transfer as showed in table A.

Governance - YTD Expenditure against Budget

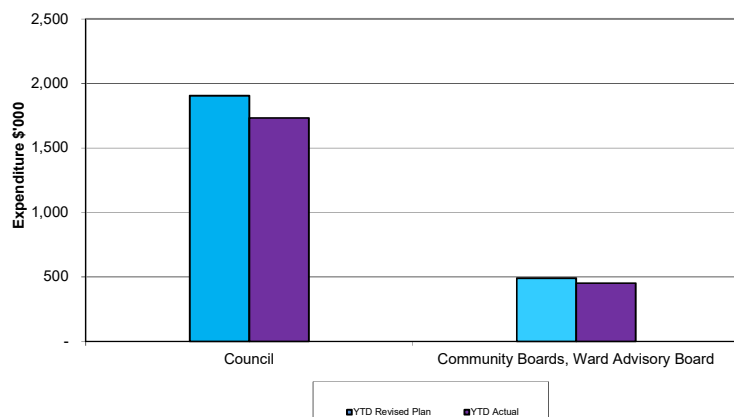


Table A

General Rate Transfers

Activity	Revised Rates Levied \$	Revised Transfer from Reserves \$	Total Including transfer 2021/22 \$	Budget General Rates 2021/22 \$
Governance	2,076	459	2,535	2,535
District Development	3,656	809	4,465	4,465
Water	24	5	29	29
Sewerage and the Treatment and Disposal of Sewage	12	3	15	15
Drainage	603	134	737	737
Recreation	741	164	905	905
Community Protection	1,825	404	2,229	2,229
Community Development	622	137	759	759
Covid 19 loan (Non significant activity)	106	24	130	130
Solid Waste	858	190	1,048	1,048
	10,523	2,329	12,852	12,852

District Development
for the period ended 31 March 2022

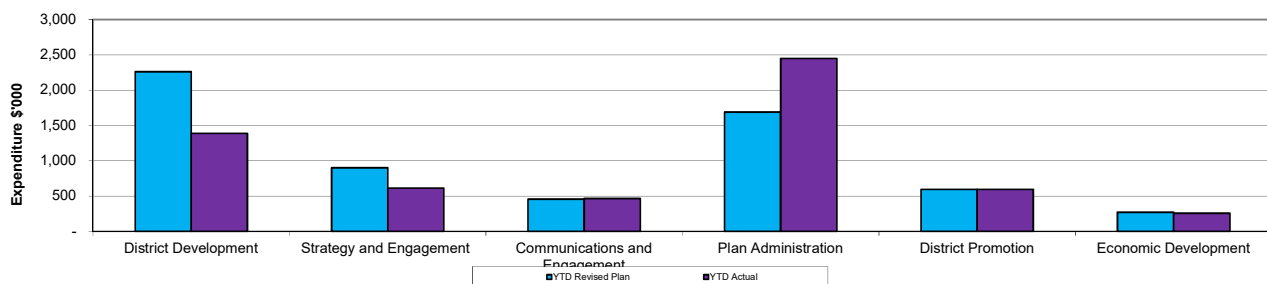
	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
REVENUE						
General Rates	4,465	3,656	2,777	2,783	6	0%
Targeted Rates	170	170	133	134	1	1%
Fees and Charges	888	888	666	1,522	856	129%
TOTAL REVENUE	5,523	4,714	3,576	4,439	863	24%
OPERATING EXPENDITURE						
District Development	3,015	3,015	2,261	1,387	(874)	(39%)
Strategy and Engagement	1,201	1,201	901	612	(289)	(32%)
Communications and Engagement	606	606	455	465	10	2%
Plan Administration	2,252	2,252	1,689	2,451	762	45%
District Promotion	610	610	596	594	(2)	(0%)
Economic Development	287	287	269	256	(13)	(5%)
	7,971	7,971	6,171	5,765	(406)	(7%)
Internal Interest Elimination	47	42	31	31	-	0%
TOTAL OPERATING EXPENDITURE	7,924	7,929	6,140	5,734	(406)	(7%)
OPERATING SURPLUS (DEFICIT)	(2,401)	(3,215)	(2,564)	(1,295)	1,269	(49%)

Significant Variances - Operating

Variance
\$'000
() = unfavourable

<u>Revenue</u>			
Fees and charges	Resource consents revenue was over budget due to high work volume during the period. Rates penalties more than budget.		819 17
NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.			
<u>Expenditure</u>			
District Development	Costs incurred on district plan review were less than budgeted. The draft district plan was out for public consultation on 18 Sept. More work will be arranged when public submissions are considered.		874
Strategy and Engagement	Expenditure less than budget mainly due to staff turnover. Some operational budgets such as residents survey will be spent later.		289
Plan Administration	Expenditure more than budget due to increased workload covered by increased resource consent revenue. Additional costs were incurred due to employment of external consultants.		(762)

District Development YTD Expenditure against Budget



	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL
	\$'000	\$'000	\$'000	\$'000
CAPITAL EXPENDITURE				
Capital Projects				
Spatial Plan GCP	100,000	100,000	75,000	-
Cellphones - Communications & Engagement	-	-	-	1
	100,000	100,000	75,000	1
Loan Repayments				
Policy and Strategy	5	5	4	4
District Development	182	182	136	280
Plan Administration	35	35	26	29
	222	222	166	313
TOTAL CAPITAL EXPENDITURE	100,222	100,222	75,166	314

Significant Variances - Capital

Variance
\$'000
() = unfavourable

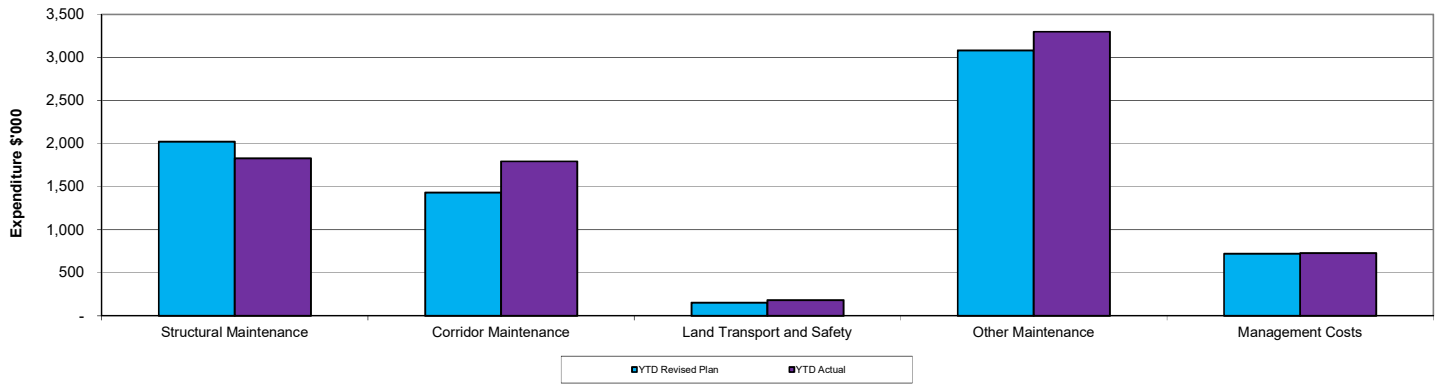
<u>Variances against YTD revised budget:</u>			
District Development	More loans were raised at 30 June 21 on District Plan Review resulting in more loan repayments in 21/22.		(144)

Roading
for the period ended 31 March 2022

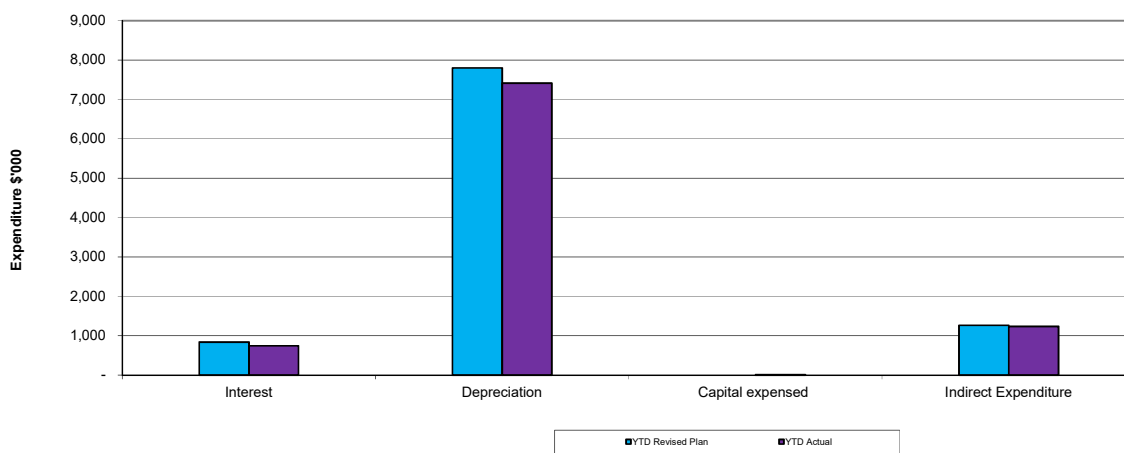
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
REVENUE						
Roading Rates	12,397	12,377	9,448	9,457	9	0%
Fees and Charges	212	212	159	452	293	184%
Petrol Tax	360	360	270	224	(46)	(17%)
Subsidies	7,682	7,682	5,711	5,657	(54)	(1%)
Interest	9	9	4	-	(4)	(100%)
Development Contributions	5,037	5,037	3,778	3,110	(668)	(18%)
TOTAL REVENUE	25,697	25,677	19,370	18,900	(470)	(2%)
OPERATING EXPENDITURE						
Subsidised Maintenance						
Structural Maintenance	2,547	2,547	2,024	1,830	(194)	(10%)
Corridor Maintenance	1,910	1,910	1,430	1,794	364	25%
Land Transport and Safety	205	205	154	183	29	19%
Other Maintenance	1,336	3,476	3,081	3,297	216	7%
Unsubsidised Expenditure						
General Maintenance	608	608	444	578	134	30%
Management Costs	962	962	722	728	6	1%
Interest	1,131	1,131	838	745	(93)	(11%)
Depreciation	10,399	10,399	7,799	7,413	(386)	(5%)
Capital expended	-	-	-	6	6	0%
Indirect Expenditure	1,683	1,683	1,262	1,233	(29)	(2%)
	20,781	22,921	17,754	17,807	53	1
Internal Interest Elimination	332	293	220	193	(27)	(12%)
TOTAL OPERATING EXPENDITURE	20,449	22,628	17,534	17,614	80	0%
OPERATING SURPLUS (DEFICIT)	5,248	3,049	1,836	1,286	(550)	(30%)

Significant Variances - Operating			Variance \$'000 ()= unfavourable
<u>Revenue</u>			
Fees and Charges	Recoveries from private works/3rd parties were over budget. \$130k and \$150k were received from Hurunui District Council and Waka Kotahi Transport Agency respectively for the share of costs incurred on street lighting maintenance & renewals.		293
Development Contributions	Development contributions were less than budgeted as the major developments wait to get to the next stage of their development.		(668)
<u>Expenditure</u>			
Structural Maintenance/Corridor Maintenance	During the period, more work was performed on road safety related programme (i.e. flood repairs/maintenance, ice control and pavement marking). The bulk of the pavement marking contract was done in the 1st half of the financial year. There were less costs incurred on sealed pavement maintenance, drainage maintenance and bridge maintenance. Relevant work would be arranged at a later time.		(170)
Other maintenance	Repair costs on Feb 22 flood event were not budgeted and the costs can be partially recovered from Waka Kotahi Transport Agency.		(216)
General Maintenance	No costs were incurred on Greater Christchurch Rooding Programme (YTD budget \$118k). Costs incurred on street lighting maintenance & renewals on behalf of Hurunui District Council and Waka Kotahi Transport Agency were not budgeted.		(134)
Depreciation	Depreciation expenditure was less than what was budgeted as valuation movements (as per valuation performed on 30 June 21) were not significant.		386

Roading YTD Direct Expenditure against Budget



Roding YTD Interest, Depreciation and Indirect Expenditure against Budget



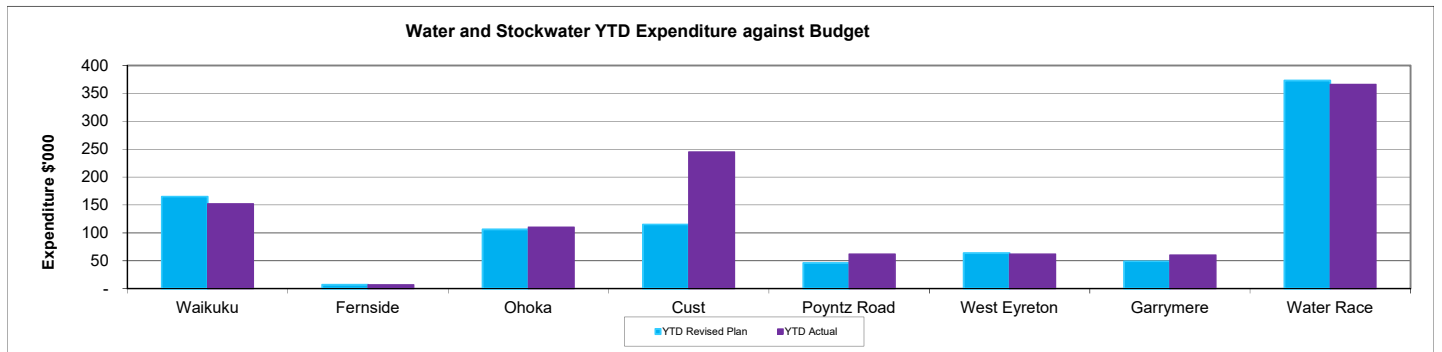
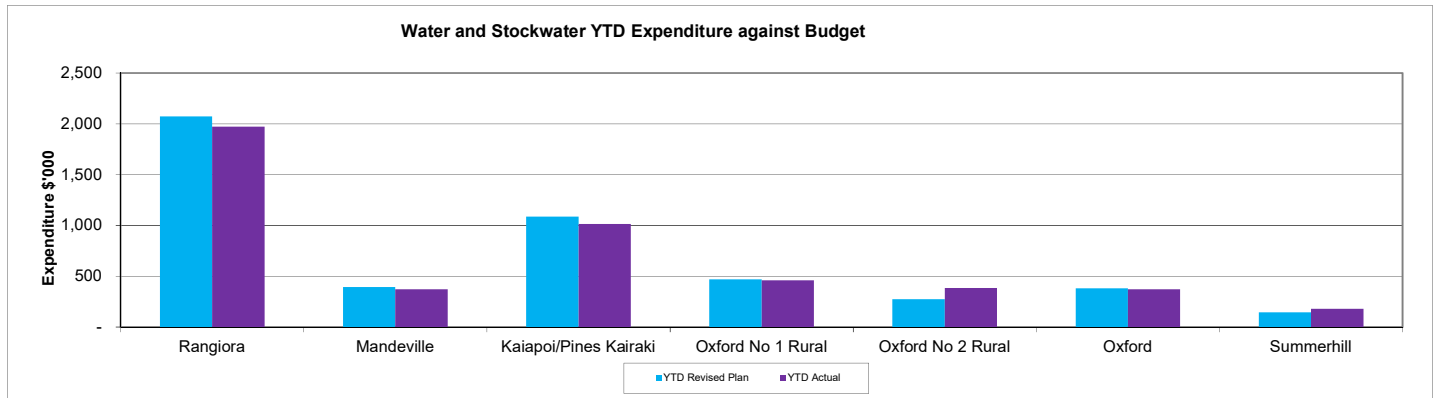
**Water and Stockwater
for the period ended 31 March 2022**

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
REVENUE						
General Rates	29	24	18	18	-	0%
Targeted Rates	9,591	9,591	7,203	7,211	8	0%
Fees and Charges	116	116	87	656	569	654%
Interest	42	42	16	12	(4)	(25%)
Development Contributions	3,178	3,178	2,384	1,895	(489)	(21%)
TOTAL REVENUE	12,956	12,951	9,708	9,792	84	1%
OPERATING EXPENDITURE						
Rangiora	2,764	2,764	2,073	1,974	(99)	(5%)
3 Waters Reform Water Investigation	248	248	246	202	(44)	(18%)
Woodend/Pegasus	1,406	1,406	1,054	1,174	120	11%
Waikuku	220	220	165	152	(13)	(8%)
Fernside	9	9	7	7	-	0%
Ohoka	142	142	106	110	4	4%
Mandeville	525	525	393	371	(22)	(6%)
Kaiapoi/Pines Kairaki	1,449	1,449	1,086	1,015	(71)	(7%)
Oxford No 1 Rural	628	628	471	460	(11)	(2%)
Oxford No 2 Rural	366	366	275	385	110	40%
Oxford	508	508	381	372	(9)	(2%)
Summerhill	194	194	146	180	34	23%
Cust	153	153	115	245	130	113%
Poyntz Road	61	61	46	62	16	35%
West Eyreton	85	85	64	62	(2)	(3%)
Garrymere	65	65	49	60	11	22%
District Water	109	109	82	79	(3)	(4%)
Ashley Rural Water	1,293	1,293	970	969	(1)	(0%)
Water Race	497	497	373	366	(7)	(2%)
	10,722	10,722	8,102	8,245	143	2%
Internal Interest Elimination	230	203	152	148	(4)	(3%)
TOTAL OPERATING EXPENDITURE	10,492	10,519	7,950	8,097	147	2%
OPERATING SURPLUS (DEFICIT)	2,464	2,432	1,758	1,695	(63)	(4%)

Significant Variances - Operating

Variance
\$'000
() = unfavourable

<u>Revenue</u>		
Fees and Charges	Fees and charges were more than budgeted as connection fees received (to connect to Council's infrastructural services) were more than budget. In addition, Council received compensation on pipe repairs.	569
Development Contributions	Development contributions were less than budgeted as the major developments wait to get to the next stage of their development.	(489)
<u>Expenditure</u>		
Woodend/Pegasus	Costs incurred on repairs and maintenance were more than budgeted (i.e. \$55k was incurred on Pegasus Water Plant - urgent reservoir repairs and sealing).	(120)
Oxford No 2 Rural	Costs incurred on repairs and maintenance were more than budgeted due to flood events. Some costs might be covered under Council's insurance policy.	(110)
Cust	Loss on asset deletions due to capital renewal programme not budgeted.	(130)

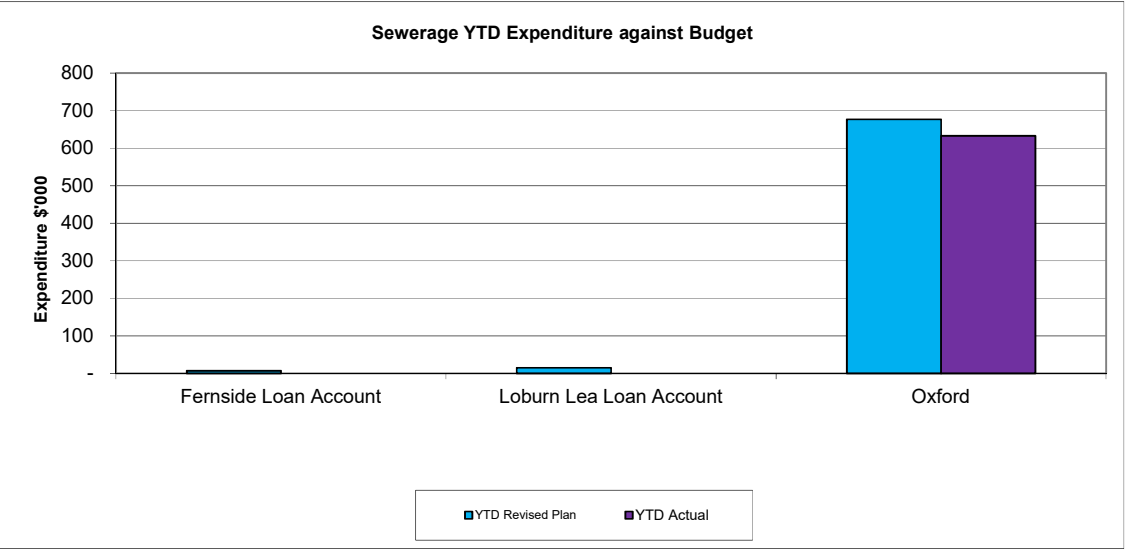
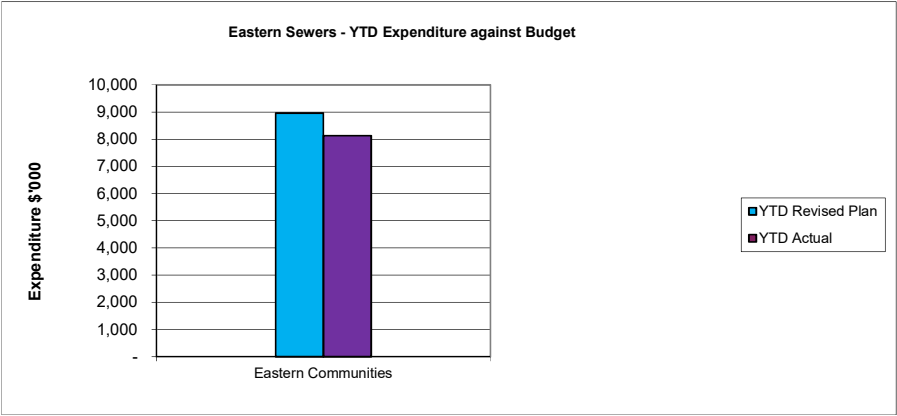


Sewerage
for the period ended 31 March 2022

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000	%
REVENUE						
General Rates	15	12	9	9	-	0%
Targeted Rates	10,031	10,031	7,565	7,572	7	0%
Stimulus Funding (Govt Subsidies)	3,385	3,385	3,139	3,142	3	0%
Fees and Charges	272	272	203	195	(8)	(4%)
Interest	18	18	13	28	15	115%
Development contributions	4,920	4,920	3,690	2,686	(1,004)	(27%)
TOTAL REVENUE	18,641	18,638	14,619	13,632	(987)	(7%)
OPERATING EXPENDITURE						
Stimulus Funding	710	427	320	360	40	13%
Eastern Communities	11,941	11,941	8,956	8,131	(825)	(9%)
Southbrook	29	29	22	23	1	5%
East Rangiora	37	37	28	27	(1)	(4%)
Ohoka Utilities	4	4	3	3	-	0%
East Woodend	4	4	3	2	(1)	(33%)
West Rangiora Structure Plan Area	63	63	48	47	(1)	(2%)
West Kaiapoi Structure Plan Area	3	3	2	2	-	0%
North Kaiapoi Area A	1	1	1	1	-	0%
Fernside Loan Account	10	10	7	-	(7)	(100%)
Loburn Lea Loan Account	20	20	15	-	(15)	(100%)
Oxford	902	902	677	633	(44)	(6%)
	13,724	13,441	10,082	9,229	(853)	(8%)
Internal Interest Elimination	267	235	176	175	(1)	(1%)
TOTAL OPERATING EXPENDITURE	13,457	13,206	9,906	9,054	(852)	(9%)
OPERATING SURPLUS (DEFICIT)	5,184	5,432	4,713	4,578	(135)	(3%)

Significant Variances - Operating

		Variance
		\$'000
		() = unfavourable
<u>Revenue</u>		
Development contributions	Development contributions were less than budgeted as the major developments wait to get to the next stage of their development.	(1,004)
<u>Expenditure</u>		
Eastern Communities	Costs incurred on asset management services/network capacity analysis less than budget.	215
	Power costs less than YTD budget. Plant and equipment usage at various treatment plant sites was reduced to achieve power efficiency. This exercise is being tested and analysed.	159
	Less costs were incurred on network maintenance. Less reactive maintenance works were required during the period.	417



Drainage
for the period ended 31 March 2022

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$ 000	\$ 000	\$ 000	\$ 000	\$ 000	%
REVENUE						
General Rates	737	603	453	459	6	1%
Targeted Rates	4,670	4,670	3,508	3,516	8	0%
Shovel Ready Funding (Govt subsidies)	6,432	6,432	3,216	2,092	(1,124)	(35%)
Fees and Charges	22	22	16	42	26	163%
Interest	43	43	18	9	(9)	(50%)
Development Contributions	874	874	655	459	(196)	(30%)
TOTAL REVENUE	12,778	12,644	7,866	6,577	(1,289)	(16%)
OPERATING EXPENDITURE						
Shovel Ready Funding	-	-	-	9	9	0%
District Drainage	316	316	197	118	(79)	(40%)
Water Zone	200	200	140	105	(35)	(25%)
Rangiora	1,663	1,663	1,147	1,088	(59)	(5%)
Southbrook	120	120	90	107	17	19%
East Rangiora	9	9	7	4	(3)	(43%)
West Rangiora Structure Plan Area	49	49	37	41	4	11%
Coastal Urban	357	357	268	302	34	13%
East Woodend	2	2	1	1	-	0%
Pegasus	383	383	288	185	(103)	(36%)
Kaipoi	1,414	1,414	1,060	1,164	104	10%
Oxford	72	72	54	57	3	6%
Ohoka Rural	298	298	224	271	47	21%
Mill Rd ODP	15	15	11	14	3	27%
Loburn Lea	26	26	19	14	(5)	(26%)
Oxford Rural	50	50	37	50	13	35%
Clarkville	48	48	36	33	(3)	(8%)
Coastal Rural	131	131	98	99	1	1%
Central Rural	124	124	73	30	(43)	(59%)
Cust	9	9	7	6	(1)	(14%)
	5,286	5,286	3,794	3,698	(96)	(3%)
Internal Interest Elimination	243	215	161	163	2	1%
TOTAL OPERATING EXPENDITURE	5,043	5,071	3,633	3,535	(98)	(3%)
OPERATING SURPLUS (DEFICIT)	7,735	7,573	4,233	3,042	(1,191)	(28%)

Significant Variances - Operating

Variance

\$'000

() = unfavourable

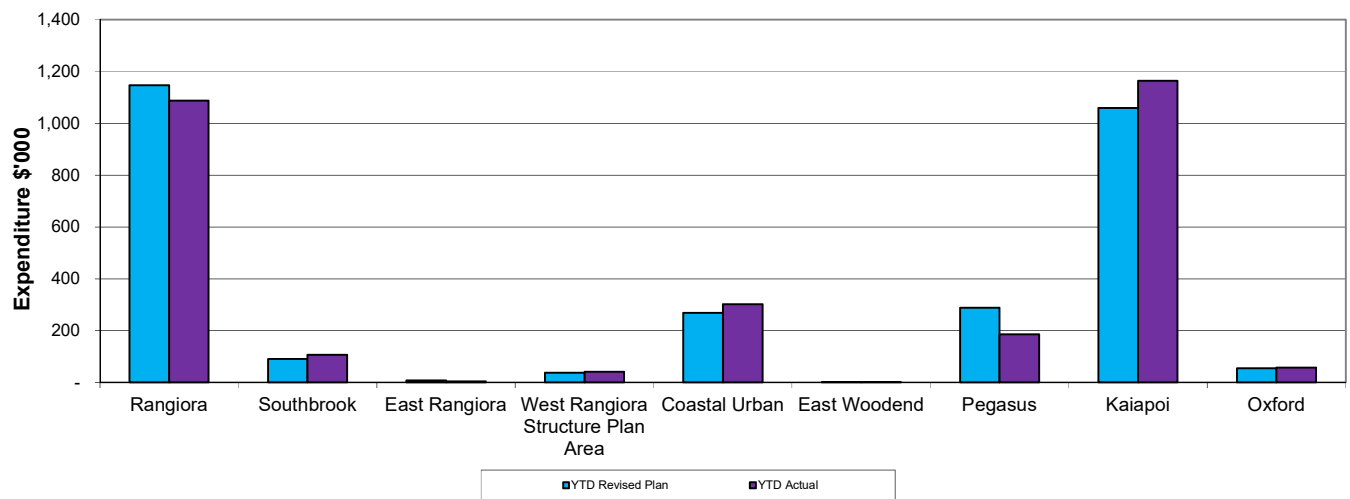
<u>Revenue</u>		
Shovel Ready Funding (Govt subsidies)	Some projects moved to next year so as the claimable subsidies.	(1,124)
Development contributions	Development contributions were less than budgeted as the major developments wait to get to the next stage of their development.	(196)

NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.

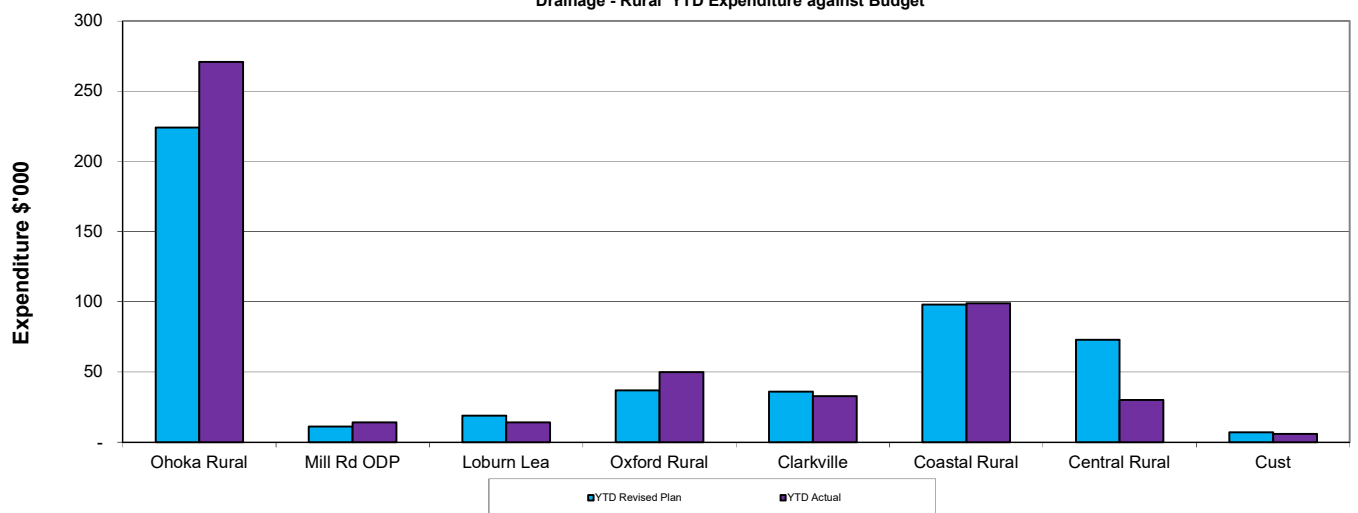
Expenditure

Pegasus	Maintenance budget underspent.	103
Kaipoi	Loss on asset deletions due to capital renewal programme not budgeted. Council also incurred costs due to fire response work.	(104)

Drainage - Urban YTD Expenditure against Budget



Drainage - Rural YTD Expenditure against Budget



Refuse and Recycling for the period ended 31 March 2022

	CURRENT YEAR			ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET			
	\$'000	\$'000	\$'000	\$'000	\$'000	%
REVENUE						
General Rates	1,048	858	644	653	9	1%
Targeted Rates	4,335	4,335	3,282	3,290	8	0%
Fees and Charges	4,643	4,643	3,482	3,778	296	9%
Interest	5	5	4	5	1	25%
Waste Minimisation charges	384	384	288	223	(65)	(23%)
TOTAL REVENUE	10,415	10,225	7,700	7,949	249	3%
OPERATING EXPENDITURE						
Disposal	4,856	4,856	3,642	3,856	214	6%
Collection	5,016	5,016	3,762	3,666	(96)	(3%)
Waste Minimisation	256	256	192	148	(44)	(23%)
	10,128	10,128	7,596	7,670	74	1%
Internal Interest Elimination	14	12	9	8	(1)	(11%)
TOTAL OPERATING EXPENDITURE	10,114	10,116	7,587	7,662	75	1%
OPERATING SURPLUS (DEFICIT)	301	109	113	287	174	154%

Significant Variances - Operating

Variance

\$'000

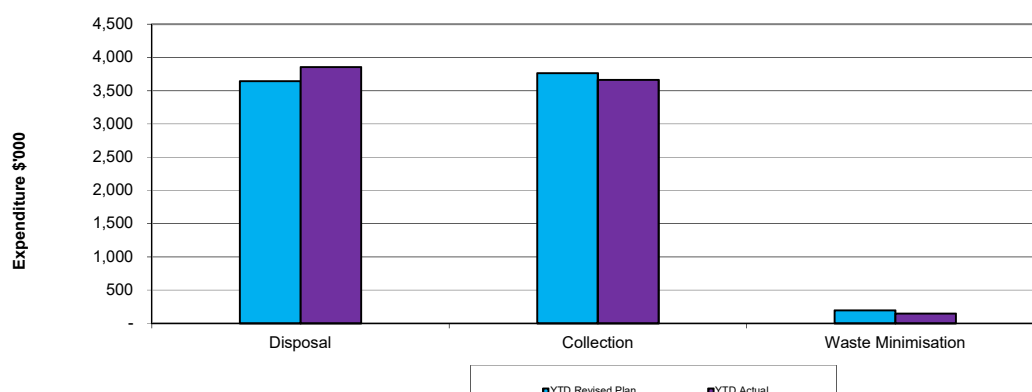
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<u>Revenue</u>		
Fees and Charges	Wheelie bin fees (aka part rates payments) were more than budget as more residents joined in the 3 bins programme. In addition, revenue from transfer stations and recyclables sale was more than budgeted.	296

NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.

<u>Expenditure</u>		
Disposal	Disposal costs increased due to increased waste volume from kerbside collection/transfer stations.	(214)
Collection	Costs incurred on kerbside collection management & promotion were less than budgeted. The recycling audits conducted during the period revealed residents were following the recycling rules.	96

Refuse and Recycling YTD Expenditure against Budget



Recreation

for the period ended 31 March 2022

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000	%
REVENUE						
General Rates	905	741	556	564	8	1%
Targeted Community Services Rates	14,341	14,341	10,776	10,784	8	0%
Targeted Rates	61	61	45	46	1	2%
Fees and Charges	2,713	3,968	2,317	1,869	(448)	(19%)
Development Contributions	3,149	3,149	2,462	2,511	49	2%
TOTAL REVENUE	21,169	22,260	16,156	15,774	(382)	(2%)
OPERATING EXPENDITURE						
Reserves	7,995	8,035	6,036	6,563	527	9%
Airfield	374	374	281	251	(30)	(11%)
Buildings	4,649	4,649	3,487	3,494	7	0%
Pools	5,134	5,134	3,886	3,687	(199)	(5%)
Central Business Areas	299	299	224	201	(23)	(10%)
Camping Grounds	197	203	153	323	170	111%
Community Grants	624	596	571	472	(99)	(17%)
Public Conveniences	633	633	475	544	69	15%
	19,905	19,923	15,113	15,535	422	3%
Internal Interest Elimination	510	450	337	332	(5)	(1%)
TOTAL OPERATING EXPENDITURE	19,395	19,473	14,776	15,203	427	3%
OPERATING SURPLUS (DEFICIT)	1,774	2,787	1,380	571	(809)	(59%)

Significant Variances - Operating

Variance
\$'000

() = unfavourable

Revenue

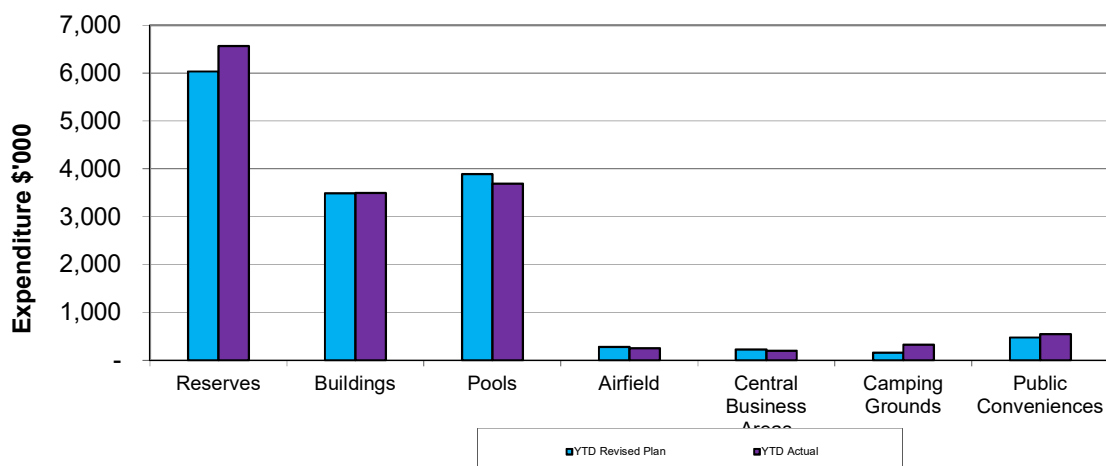
Fees and Charges	Revenue from Council's aquatic centres less than budget mainly due to operating under restrictions in line with MoH requirements.	(448)
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NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.

Expenditure

Reserves	Asset deletions due to capital renewal programme not budgeted.	(292)
	Expenditure on Partnering to Plant for two short term employees to work in Silverstream not budgeted.	(116)
	Costs incurred on tidying up vandalism not budgeted.	(63)
Pools	Less spending on various budgets (i.e. advertising, training and cleaning).	80
	Power costs less than YTD budget.	32
	costs incurred on plant & site maintenance less than what was budgeted.	34
Camping Grounds	Costs incurred on asset mapping and reviewing existing lease agreements in place not budgeted.	(170)

Recreation YTD Expenditure against Budget



Libraries and Museums
for the period ended 31 March 2022

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000	%
REVENUE						
Targeted Community Services Rates	4,016	4,012	3,014	3,018	4	0%
Targeted Rates	740	740	555	556	1	0%
Fees and Charges	131	131	98	90	(8)	(8%)
Subsidies and Grants	128	128	96	152	56	58%
Interest	-	-	-	2	2	
TOTAL REVENUE	5,015	5,011	3,763	3,818	55	1%
OPERATING EXPENDITURE						
Library	4,421	4,421	3,263	2,986	(277)	(8%)
Canterbury Museum Operational Levy	660	660	652	628	(24)	(4%)
Canterbury Museum Redevelopment Levy	1	1	1	1	-	0%
Local Museums	9	9	7	7	-	0%
	5,091	5,091	3,923	3,622	(301)	(8%)
Internal Interest Elimination	4	4	3	2	(1)	(33%)
TOTAL OPERATING EXPENDITURE	5,087	5,087	3,920	3,620	(300)	(8%)
OPERATING SURPLUS (DEFICIT)	(72)	(76)	(157)	198	355	(226%)

Significant Variances

Variance

\$'000

() = unfavourable

Revenue

No significant variances identified.

Expenditure

Library

Site maintenance budget underspent.

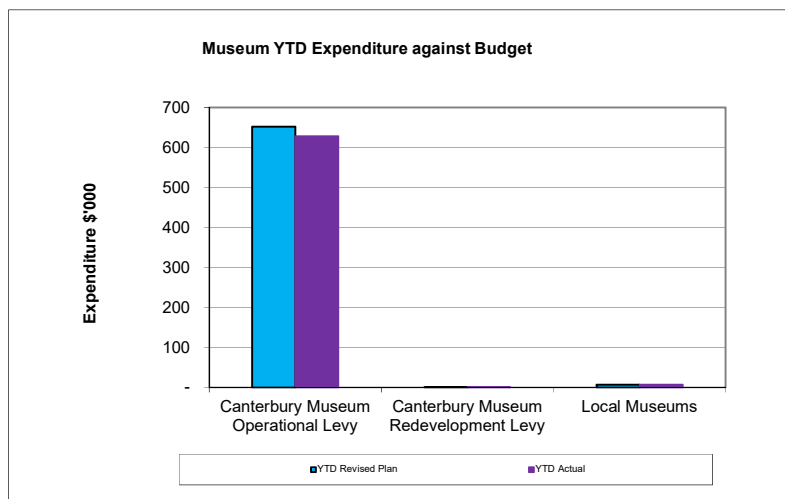
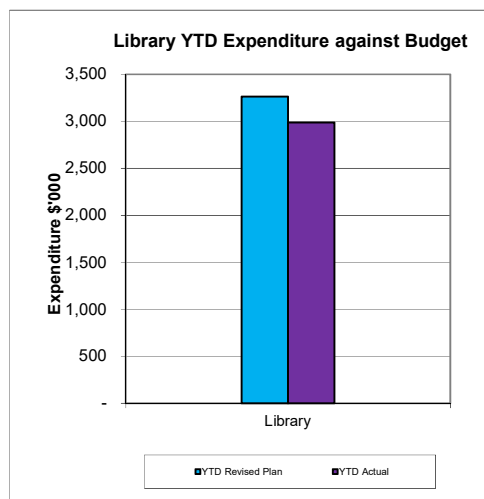
81

Depreciation less than budgeted as some assets were fully depreciated (i.e. library collections and plant & equipment).

79

Less spending on various budgets (i.e. security, electricity and insurance).

65



CAPITAL EXPENDITURE	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL
	\$'000	\$'000	\$'000	\$'000
Capital Projects				
Resource Purchase	443	599	253	227
Lost Book Purchases	6	19	14	-
Cellphones - Library	-	-	-	1
Rangiora Library Fan Installation	-	20	15	-
Libraries Kiosk Renewals	105	105	79	-
Citizens Advice Bureau Fitout	-	81	57	14
Rangiora Library Furniture & Fittings Renewals	111	108	81	45
	665	932	499	287
Loan repayments				
Library	23	23	17	16
	23	23	17	16
TOTAL CAPITAL EXPENDITURE	688	955	516	303

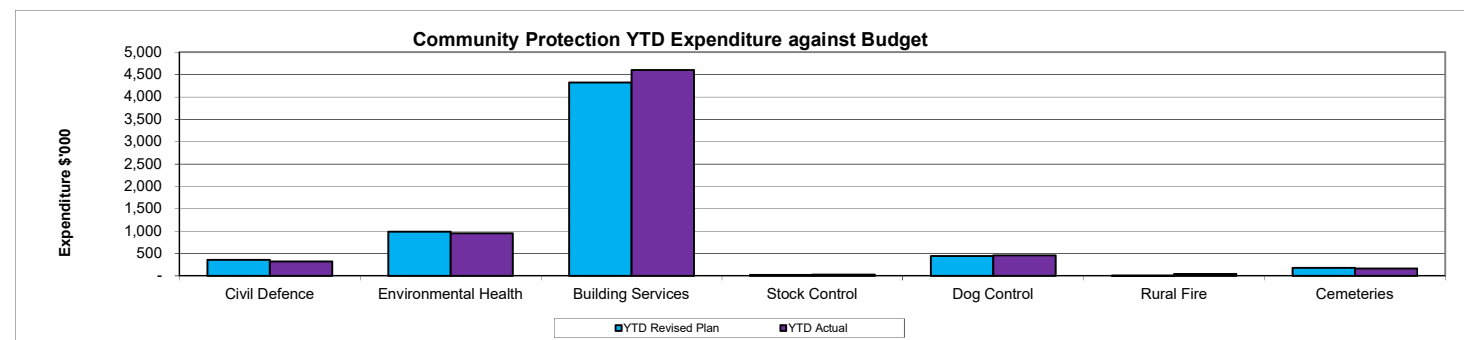
Significant Variances - Capital	Variance
	\$'000
<u>Variances against year to YTD revised budget:</u>	() = unfavourable
No significant variances identified.	

Community Protection
for the period ended 31 March 2022

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
REVENUE						
General Rates	2,229	1,825	1,384	1,389	5	0%
Targeted Rates	48	48	36	37	1	3%
Fees and Charges	6,479	6,479	5,023	5,524	501	10%
TOTAL REVENUE	8,756	8,352	6,443	6,950	507	8%
OPERATING EXPENDITURE						
Civil Defence	546	546	359	317	(42)	(12%)
Environmental Health	1,387	1,387	990	949	(41)	(4%)
Building Services	5,762	5,762	4,322	4,603	281	7%
Stock Control	34	34	26	27	1	4%
Dog Control	589	589	442	458	16	4%
Rural Fire	6	6	4	42	38	950%
Cemeteries	249	233	175	165	(10)	(6%)
	8,573	8,557	6,318	6,561	243	4%
Internal Interest Elimination	3	3	2	2	-	0%
TOTAL OPERATING EXPENDITURE	8,570	8,554	6,316	6,559	243	4%
OPERATING SURPLUS (DEFICIT)	186	(202)	127	391	264	208%

Significant Variances - Operating

			Variance \$'000 () = unfavourable
<u>Revenue</u>			
Fees and Charges	Fees and charges more than budget as Building Unit revenue (from building consents processing/inspections) was more than budget due to building activities in the district during the period.		491
	Revenue budgeted from staff outsourcing (Building Unit) did not happen due to increased workload at the Council.		(146)
	Building levies received more than budgeted.		114
NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.			
<u>Expenditure</u>			
Building Services	Expenditure more than budget due to increased workload covered by increased building consent revenue. Additional costs were incurred due to employment of external consultants/contractors. Building levy payments were more than budgeted.		(281)



CAPITAL EXPENDITURE	ANNUAL PLAN BUDGET	Full Year Revised Budget	YEAR TO DATE REVISED BUDGET	ACTUAL
	\$'000	\$'000	\$'000	\$'000
Capital Projects (Cemeteries capital projects showed on Recreation Capital Report)				
Civil Defence				
Generator Wiring of C/D Centres	7	7	6	-
Replacement Flood Sandbags	11	11	9	-
Trailer - mounted Generator 10KVA	15	15	11	-
CDEM Garage	31	31	23	-
	64	64	49	-
Environmental Services				
Portable Electronic Parking Devices	5	5	4	-
Environmental Services Equipment	10	10	8	-
	15	15	12	-
	79	79	61	-
Loan Repayments				
Rural Fire	4	4	3	19
Civil Defence	33	33	24	7
	37	37	27	26
TOTAL CAPITAL EXPENDITURE	116	116	88	26

Significant Variances - Capital	Variance
	\$'000
<u>Variances against YTD revised budget:</u>	() = unfavourable
No significant variances identified.	

Community Development
for the period ended 31 March 2022

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
REVENUE						
General Rates	759	622	471	473	2	0%
Interest	3	3	2	-	(2)	(100%)
Fees and Charges	1,076	1,076	807	820	13	2%
Subsidies	217	217	163	137	(26)	(16%)
TOTAL REVENUE	2,055	1,918	1,443	1,430	(13)	(1%)
OPERATING EXPENDITURE						
Community Development	739	755	533	511	(22)	(4%)
Crime Prevention	184	184	118	99	(19)	(16%)
Youth Development	132	132	89	67	(22)	(25%)
Housing for the Elderly	1,194	1,194	846	813	(33)	(4%)
Community Housing	-	-	-	2	2	0%
	2,249	2,265	1,586	1,493	(93)	(6%)
Internal Interest Elimination	44	39	29	26	(3)	(10%)
TOTAL OPERATING EXPENDITURE	2,205	2,226	1,557	1,467	(90)	(6%)
OPERATING SURPLUS (DEFICIT)	(150)	(308)	(114)	(37)	77	(68%)

Significant Variances - Operating

Variance
\$'000
() = unfavourable

Revenue

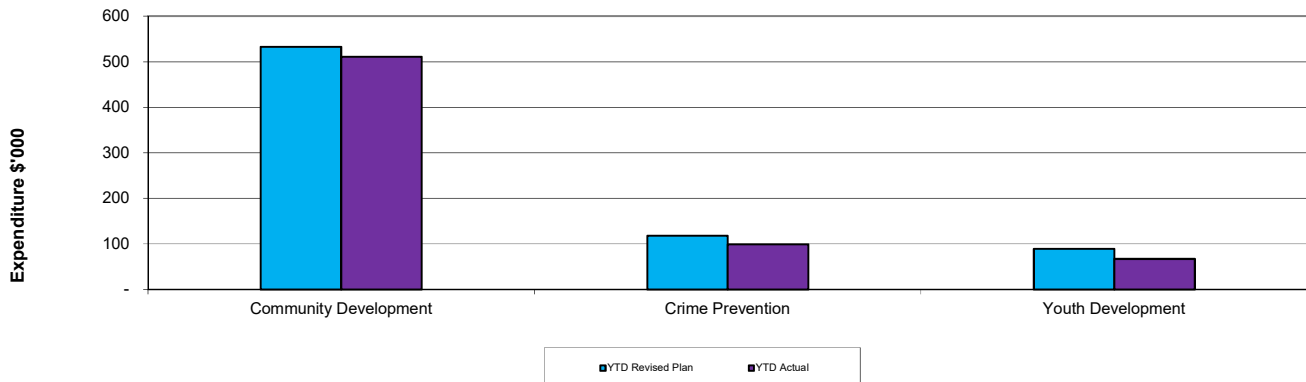
No significant variances identified.

NOTE: Revised General Rates budget reflects that Rates are raised net of investment revenue. The budget is shown excluding any investment revenue. Refer to Table A - Governance.

Expenditure

No significant variances identified.

Community Development YTD Expenditure against Budget



	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL
CAPITAL EXPENDITURE				
	\$'000	\$'000	\$'000	\$'000
Capital Projects				
Housing for the Elderly Units Improvement				
	615	591	393	312
Loan Repayments				
Housing For the Elderly	118	118	88	88
	118	118	88	88
TOTAL CAPITAL EXPENDITURE	733	709	481	400

Significant Variances - Capital	Variance \$'000
<u>Variances against YTD revised budget:</u>	() = unfavourable
No significant variances identified.	

Property & Forestry
for the period ended 31 March 2022

	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	CURRENT YEAR ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000	%
REVENUE						
Investment property revenue	227	227	170	179	9	5%
Other revenue	90	90	68	87	19	28%
Interest	103	103	42	15	(27)	(64%)
Subsidies	64	64	48	-	(48)	(100%)
Dividends	600	600	530	627	97	18%
Gain on sale/Revaluation	143	143	-	-	-	0%
TOTAL REVENUE	1,227	1,227	858	908	50	6%
OPERATING EXPENDITURE						
General Management	527	527	395	639	244	62%
Service Centres including overhead recovery	49	49	36	(108)	(144)	(400%)
Investment property	298	298	224	160	(64)	(29%)
Other Property	101	136	76	23	(53)	(70%)
Forestry	176	176	132	177	45	34%
Investments	(26)	38	29	495	466	1607%
	1,125	1,224	892	1,386	494	55%
Internal Interest Elimination	41	37	27	25	(2)	(7%)
TOTAL OPERATING EXPENDITURE	1,084	1,187	865	1,361	496	57%
Less Taxation expense	-	-	-	-	-	0%
OPERATING SURPLUS (DEFICIT)	143	40	(7)	(453)	(446)	6371%

Significant Variances - Operating

Variance
\$'000
() = unfavourable

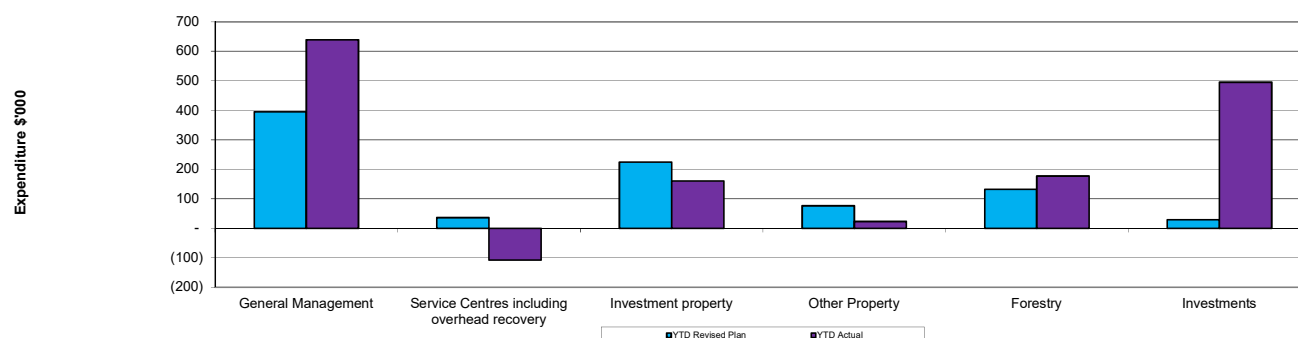
Revenue

No significant variances identified.

Expenditure

General Management	Consultancy costs/legal fees more than budget due to increased workload and property transactions. Additional consultants were engaged to cover staff left.	(244)
Service Centres including overhead recovery	Depreciation on service centres was less than budget. The excessive overhead recovery will be used to cover the additional consultancy costs incurred at General Management.	144
Investments	Project Delivery Unit has incurred a loss during the period. External resources were engaged to deal with high volume of resource consents applications.	(182)
	Water Unit has incurred a loss during the period. Work scheduled could not be carried out during Covid lockdown.	(312)

Property and Investment YTD Expenditure against Budget



CAPITAL EXPENDITURE	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL
	\$'000	\$'000	\$'000	\$'000
Capital Projects				
Service Centres				
Rangiora Service Centre Upgrade	521	249	187	405
Commercial Properties				
FENZ Go Bus Site 77 Raven Quay	500	500	50	22
	500	500	50	22
Water Unit				
Water Unit Capital Equipment	-	85	64	130
Cellphones - Water Unit	-	-	-	2
Water Unit Computer Equipment Renewals	-	-	-	2
	-	85	64	134
Forestry capital establishment costs				
Forestry capital establishment costs	24	24	18	-
	24	24	18	-
Project Delivery Unit				
Tools & Equipment - PDU	23	23	17	-
Cellphones/Computers - PDU	-	-	-	4
	23	23	17	4
	1,068	881	336	565
Loan Repayments				
Service Centres	98	98	73	63
Civic Buildings (Commercial Properties)	17	17	13	19
	115	115	86	82
TOTAL CAPITAL EXPENDITURE	1,183	996	422	647

Significant Variances - Capital		Variance
		\$'000
<u>Variances against YTD revised budget:</u>		()= unfavourable
Rangiora Service Centre Upgrade	Less capital budget was carried over to 21/22 due to actual costs incurred to 30 June 21 were more than budget. Overall project spending more than budgeted.	(218)

**Earthquake Recovery and regeneration
for the period ended 31 March 2022**

	CURRENT YEAR					
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL	VARIANCE	PERCENT ACTUAL/ REVISED
	\$'000	\$'000	\$'000	\$'000	\$'000	%
REVENUE						
Rates	2,394	2,394	1,796	1,793	(3)	(0%)
Grants/Subsidies	81	81	60	16	(44)	(73%)
TOTAL REVENUE	2,475	2,475	1,856	1,809	(47)	(3%)
OPERATING EXPENDITURE						
General response and recovery	64	64	48	7	(41)	(85%)
Red Zone Regeneration	246	246	184	191	7	4%
Interest	2,047	2,047	1,535	1,623	88	6%
	2,357	2,357	1,767	1,821	54	3%
Internal Interest Elimination	605	530	397	420	23	6%
TOTAL OPERATING EXPENDITURE	1,752	1,827	1,370	1,401	31	2%
OPERATING SURPLUS (DEFICIT)	723	648	486	408	(78)	(16%)

Significant Variances - Operating

Variance
\$'000
()= unfavourable

Revenue

No significant variances identified.

Expenditure

No significant variances identified.

Non Significant Activities
for the period ended 31 March 2022

	CURRENT YEAR				VARIANCE	PERCENT ACTUAL/ REVISED
	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL		
	\$' 000	\$' 000	\$' 000	\$' 000	\$'000	
REVENUE						
Rates - Covid 19 Loan	130	106	80	81	1	1%
Fees and Charges	679	679	509	541	32	6%
Subsidies/Donations	-	-	-	2	2	0%
Interest (external interest revenue)	108	108	81	78	(3)	(4%)
Internal interest allocation	(36)	(36)	(27)	(70)	(43)	159%
Gains	200	200	-	-	-	0%
Vested Assets	14,662	14,662	-	-	-	0%
TOTAL REVENUE	15,743	15,719	643	632	(11)	(2%)
OPERATING EXPENDITURE						
Special Funds	-	-	-	89	89	0%
Separate Accounts	(89)	(89)	(47)	(66)	(19)	40%
Interest expense	(2,113)	(2,113)	(1,585)	(1,410)	175	(11%)
Oncost account	(84)	-	-	102	102	0%
Indirect recoveries	-	-	-	(89)	(89)	0%
General account	24	24	18	14	(4)	(22%)
Plant operating	-	-	-	136	136	0%
Utilities Management	120	120	-	(193)	(193)	0%
Community and Recreation Management	-	-	-	(64)	(64)	0%
Planning Manager	-	-	-	(31)	(31)	0%
District Management/HR	-	50	21	108	87	0%
Information & Technology Services (excluding interest)	204	702	527	348	(179)	(34%)
Finance and Administrative Services	13	13	9	(101)	(110)	(1222%)
Service Centres	653	653	490	571	81	17%
	(1,272)	(640)	(567)	(586)	(19)	3%
Add back Internal Interest Elimination from Activities	2,343	2,063	1,544	1,525	(19)	(1%)
TOTAL OPERATING EXPENDITURE	1,071	1,423	977	939	(38)	(4%)
OPERATING SURPLUS (DEFICIT)	14,672	14,296	(334)	(307)	27	(8%)

Significant Variances - Operating

Variance
\$'000
()=unfavourable

Revenue

Interest revenue	\$'000	
External interest income	78	
Interest allocated to:		
Water	12	
Sewer	28	
Drainage	9	
Solid Waste	5	
Library	2	
Property	15	
	70	

Expenditure

Interest expense & interest elimination	\$'000	
Interest expense	(1,410)	
Internal interest elimination	1,525	
Net	115	mainly interest of loans in the IT area
Oncost		Costs in relation to Council's own use of its facilities are recorded in Oncost. In addition, employer contributions to KiwiSaver schemes were more than budgeted. (102)
Plant operating		Recoveries from plant use were less than actual costs incurred (including depreciation). Internal lease agreement/recovery rate will be reviewed. (136)
Utilities Management		Some staff positions were vacant during the period. Some operation budgets were underspent. A year end overhead wash-up is required. 193
District Management/HR		Costs incurred on subscriptions, recruitment and legal fees were more than budgeted. (87)
Information & Technology Services (excluding interest)		GIS projects are delayed (i.e. Aerial Photography). Depreciation less than budgeted as some computer/software assets were fully depreciated. 179
Finance and Administrative Services		Various budgets underspent (i.e. insurance excess payments, asset valuation fees). Asset valuations are normally performed at year end thus fees are expected later. 110

CAPITAL EXPENDITURE	ANNUAL PLAN BUDGET	FULL YEAR REVISED BUDGET	YEAR TO DATE REVISED BUDGET	ACTUAL
	\$'000	\$'000	\$'000	\$'000
Capital Projects				
Oncost Account				
Office furniture	85	85	64	130
	85	85	64	130
Plant Renewal & Replacement				
Vehicles	382	382	287	1
	382	382	287	1
Cellphone Replacement				
Finance	-	-	-	1
	-	-	-	1
Various IT projects				
	2,048	1,590	1,192	298
Total capital projects	2,515	2,057	1,543	430
Loan Repayments				
	430	430	323	409
	430	430	323	409
TOTAL CAPITAL EXPENDITURE	2,945	2,487	1,866	839

Significant Variances - Capital		Variance \$'000
<u>Variances against YTD revised budget:</u>		()= unfavourable
Vehicles	Vehicles are to be renewed as per Council's vehicle replacement programme.	286
Various IT projects	IT projects are being reprioritized.	894