

# TEN YEAR PLAN

# 2009-2019

2009-2019 LONG TERM COUNCIL COMMUNITY PLAN

COMMUNITY OUTCOMES

VOL. 2

# Ten Year Plan

Long Term Council Community Plan (LTCCP)

VOLUME 1:  
Overview and Key Issues

You are currently  
reading this



VOLUME 2:  
Community Outcomes

VOLUME 3:  
Council's Contribution to  
Community Outcomes

VOLUME 4:  
Council's Policies

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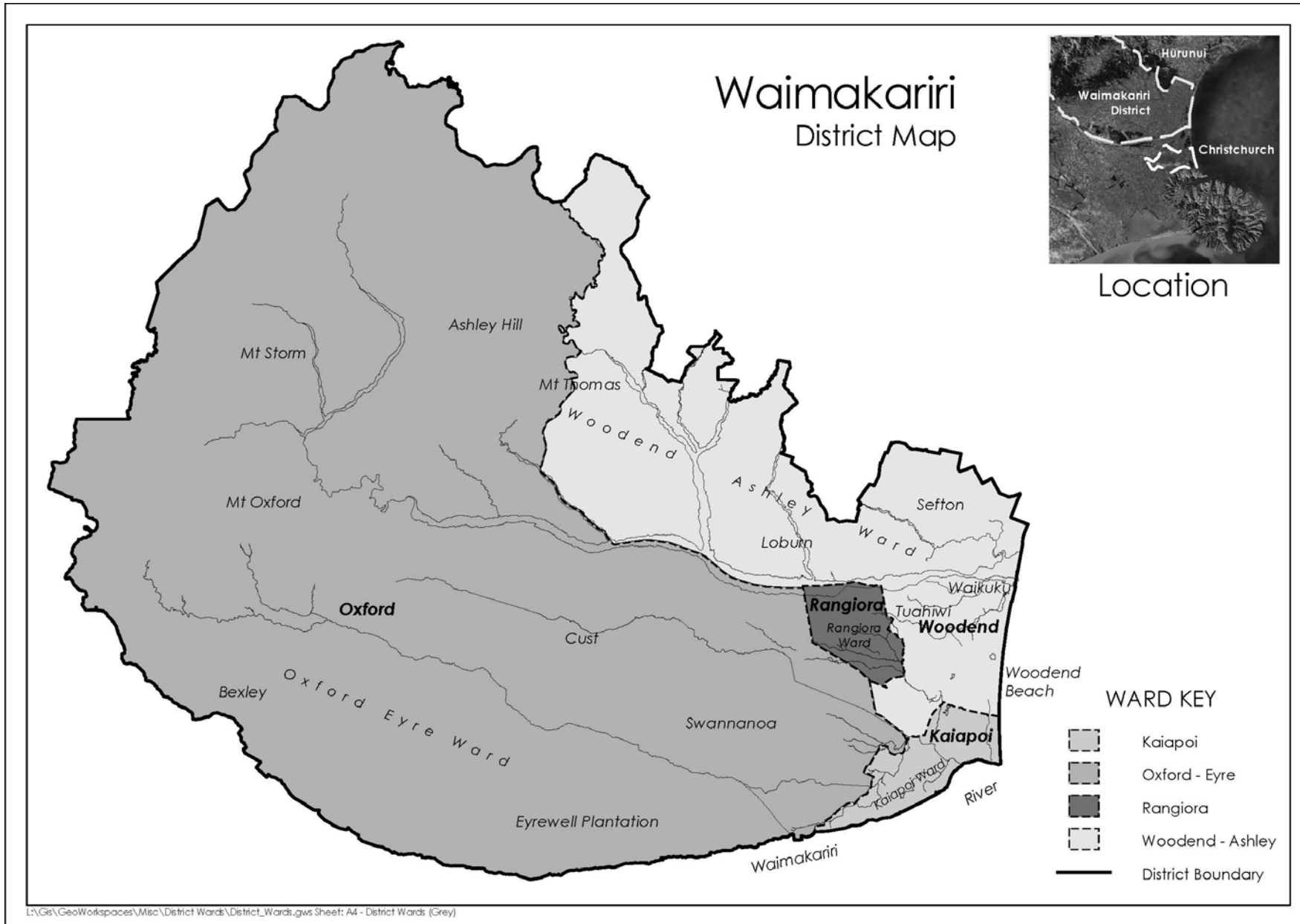
# INTRODUCTION ...

This document is one of four that make up the Waimakariri District's Ten Year Plan. It sets out the Community Outcomes for the District, how the Council is working with a range of groups and organisations to achieve the desired Outcomes, and how progress is being monitored and reported against.

Community Outcomes describe how the community would like things to be in the future. The statements provide common goals and directions for key organisations and groups in the District to work towards.

A full community consultation process to identify Community Outcomes must be carried out every six years as required by the Local Government Act 2002. A full consultation process, summarised in this volume, was undertaken to identify the Outcomes in this volume. The next full consultation process on outcomes will be undertaken in 2011 in time for the preparation of the 2012 Ten Year Plan.

This volume begins with a summary of current district trends and projections. This provides a context for the community's aspirations, expressed as Community Outcomes.



# WAIMAKARIRI DISTRICT - A SNAPSHOT ...

## THE DISTRICT

Waimakariri is a Maori word meaning river of cold rushing water or cold river.

The Waimakariri District is part of North Canterbury (see location map). The District occupies 225,000 hectares, and extends from Pegasus Bay in the east to the Puketeraki Range in the west. It is bounded in the south by the Waimakariri River, and the Hurunui District in the north.

The Waimakariri District was created in November 1989, through the reorganisation of five local authorities and part of a sixth.

The towns of Kaiapoi and Rangiora are the major urban areas in the Waimakariri District. These towns are 20 and 30 minutes travelling time by car from the centre of Christchurch City. The District's other main urban areas are Woodend and Oxford. The District also has a number of villages and beach settlements.

A large portion of the District is fertile flat land, or highly productive rolling downs. The north-western portion of the District is hill and high country.

These hills, including Mt Oxford, Mt Richardson, Mt Thomas and Mt Grey dominate the District's western landscape.

In recent years there has been an increasing number of people living in the District's rural areas as new smaller properties are created. Some of these are used for horticultural enterprises. Others are occupied by people who have been attracted to the District to enjoy living in a rural environment close to the major city of Christchurch.

## THE HISTORY

In pre-European times there were several important Ngai Tahu settlements in the area now occupied by the Waimakariri District. The centre of Ngai Tahu was the pa, known as Kaiapoi, and established by Turakautahi. Today, the hapu, Ngai Tuahuriri is based at Tuahiwi, to the north of Kaiapoi.

During the early years of European settlement, Kaiapoi developed as a river port. Rangiora was the area's main market town, and the development of Oxford was based on timber milling.

Early European settlement concentrated on the fertile soils of the plains. Until the middle of the 20th Century extensive agricultural and pastoral farming predominated. More recently, horticulture and forestry have gained in importance.

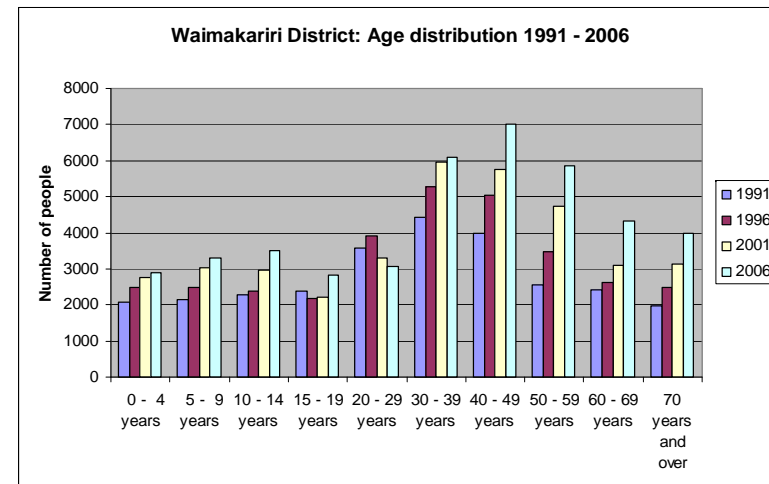
## THE PEOPLE

Since the early 1990s the Waimakariri District has experienced population increases that have been among the highest in New Zealand. The area's population over that time has grown as is shown below.

1991	27,807	Usual residents
1996	32,346	Usual residents
2001	36,900	Usual residents
2006	42,834	Usual residents

Just under two thirds of the current population reside in the towns of Kaiapoi, Rangiora, Woodend and Oxford (63% of the entire usually resident District population).

Residents who identify themselves as having NZ Maori ancestry represent 8.5% of the District's population, and most of these people live in the eastern part of the District.

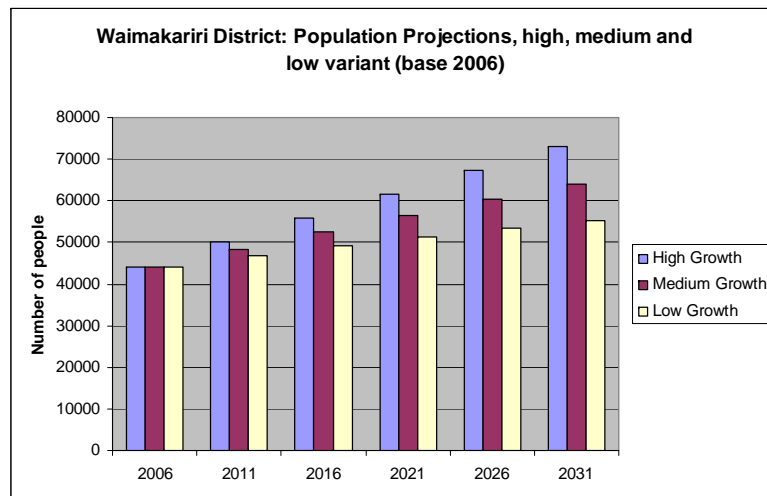


The District's increasing population can be attributed to a number of factors including:

- Its proximity to Christchurch City, which offers employment and/or business opportunities.
- Its natural features particularly the beaches, rivers and foothills recreation areas, which offer many recreational opportunities.
- Its small towns and opportunities to participate in community life.

Families with young children have been attracted to the area in recent years because of the opportunities to enjoy the outdoors and be involved in the District's smaller communities. Kaiapoia and Rangiora are home to more older people seeking a safe and friendly environment in which to spend their latter years.

The District's population is projected by Statistics NZ to increase substantially during the next 20 years. Known proposed developments indicate that the District's population is likely to track somewhere between medium to high projections and to reach an estimated 56,000 by 2019.



Major urban development is planned at Pegasus (new town), Woodend East, areas to the east and west of Rangiora and areas adjacent to Kaiapoia.

The new town, Pegasus, is located to the north-east of Woodend and is projected, when complete, to have approximately 1800 households accommodating between 4,500 and 5,000 people. Construction of new houses is now underway.

## ECONOMIC ACTIVITY

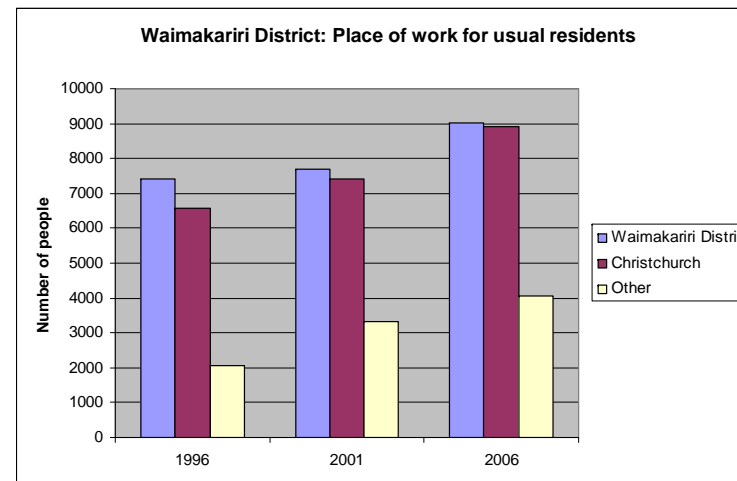
### The Workforce

At the 2006 Census 67 percent of the District's population aged 15 years and over were in the paid workforce. This increased from 66 percent at the 2001 Census. This was about 2 percent higher than for the Canterbury Region as a whole.

There was also a higher proportion of employers and self-employed persons in the District, as compared with the Canterbury Region as a whole in 2006.

Changes in the occupations of people living in the Waimakariri District reflect the changing character of the District, from one largely dependent on agriculture to one in which many of its people are involved with administration and management, clerical work and sales and service activities.

As at the 2006 Census only 9% of the District's labour force is involved with agriculture, forestry, fishing or mining.



The number of people who live and work in the Waimakariri District has increased since 1996, with a more rapid increase recently between 2001 and 2006. The number of people living in the District and working in Christchurch or elsewhere has increased substantially since the early 1990s.

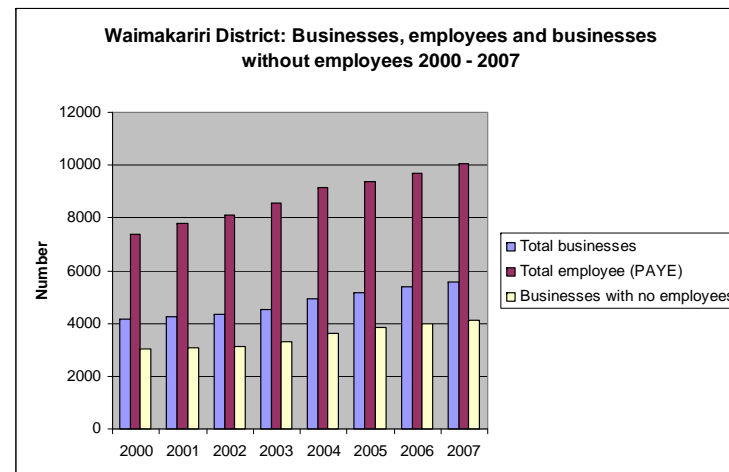
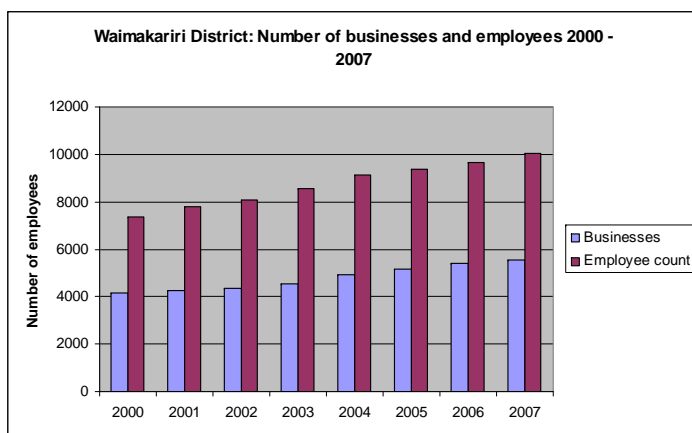
**Business**

The introduction of a major irrigation scheme on the upper Waimakariri/Ashley plain in 2000 quickened the change happening in the pattern of agriculture in the District. Irrigation in the west has spurred growth in large dairy farms, as sheep numbers have declined. Council has completed a study on the impacts of irrigation in the District available to view on the Council's website [www.waimakariri.govt.nz](http://www.waimakariri.govt.nz)

Other major land use changes include the introduction of olives, grapes and nut crops. There are also a few instances of extensive vegetable production. Irrigation has also opened up opportunities for specialised cropping on land that was previously used for more traditional crops like wheat and barley, or sheep farming.

Other than farming the district has few major industries. A large fibreboard plant at Sefton draws on local wood resources. Other industries are mainly small-scale service and processing enterprises, some of which also use local wood resources, others providing services for the District's increasing population.

The District's increasing number and range of business activities is reflected in recent business statistics.



The information for 2003 onwards collected by Statistics New Zealand shows a steady increase in the number of small and medium sized businesses. The rate of employment growth in the District in recent years has been comparatively high, with a total employee count rising from less than 8,000 in 2000, to over 10,000 in 2007.

Between 2000 and 2007 the number of businesses (other than farms) registered in the District increased from 4,153 to 5,548, an increase of 34%.

**Transport**

The Waimakariri District has a high standard of communications.

The South Island Main Trunk Railway and State Highway 1 cross the eastern portion of the District and it is within easy reach of both the Christchurch International Airport and the port of Lyttelton. Telecommunications are continually being upgraded.

The District's population has grown, however, traffic flow to Christchurch at peak times in the morning and evenings is becoming increasingly congested.

## THE VISION

Since the establishment of the Waimakariri District, the Council's emphasis has been on managing change in a way that would ensure the maintenance of environmental standards and the quality of the District's community life.

Extensive consultation in the 1990's around matters of concern to the community lead to the preparation of a vision document for the District, "Vision 2020" first released in 1996 and revised in 2001. Consultation and visioning also fed into the Waimakariri District Plan, made operative in 2005.

Another strand of work, also involving wide ranging community consultation, is the District Development Strategy (DDS). The DDS focuses mainly on issues associated with servicing growth, and involved extensive work on options for the growth of the District's towns in the late 1990s

A District Development Working Party of Councillors and senior managers is now working to ensure integration across the Council of all work associated with managing the District's growth.

The "second generation" of DDS projects are the finalisation of growth options for Kaiapoi and the completion of the Woodend Futures Project.

Further information about the district is available in the "Waimakariri District 2006 District Profile" published in February 2008.

# WAIMAKARIRI COMMUNITY OUTCOMES 2009-2019...

The 16 bolded statements that follow are the Outcomes the Waimakariri community have indicated as their aspirations for the District and its communities.

The first six statements are the Outcomes that the community told us are priorities. Below each main Outcome are statements which point to aspects of particular concern, as identified through community consultation.

**There is a safe environment for all**

- Harm to people from natural and manmade hazards is minimised.
- Crime, injury and road accidents are minimised.
- Our District is well served by emergency services and volunteers are encouraged.

**Transport is accessible, convenient, reliable, affordable and sustainable**

- The standard of our District's roads is keeping pace with increasing traffic numbers.
- Christchurch is readily accessible by cycle, car, truck, bus or train.
- The District is well served by public transport.

**There is sufficient clean water to meet the needs of communities and ecosystems**

- The demand for water is kept to a sustainable level.
- Harm to the environment from the spread of contaminants into ground and surface water is minimised.

**Businesses in the District are diverse, adaptable, and growing**

- There are growing numbers of business and employment opportunities in the District.
- There are sufficient and appropriate places where new businesses are able to set up in our District.
- There are opportunities for our young people to enter employment and gain skills in our District.

**Core utility services are provided in a timely, sustainable and affordable manner**

- Harm to the environment from sewage and stormwater discharges is minimised.
- Energy and telecommunications services have sufficient capacity.
- Solid waste is minimised and residues do not cause harm to the environment.
- Water supplies to communities are of a high quality.

**The community's needs for health and social services are met**

- Our people are supported by a wide range of health services that are available in our District.
- Participation in community-based support services is acknowledged and encouraged.

The community has told us that the following Outcomes are also important:

#### The air is clean

- Reliance on open fires and older style burners for home heating in Kaiapoi and Rangiora is reduced.
- The smells from farming activities are usually only short term and/or seasonal.

#### The land is healthy

- Soils are protected from inappropriate farming practices.
- The loss of topsoil by wind erosion is minimised.

#### There are areas of significant indigenous vegetation and habitats for indigenous fauna

- Conservation of significant areas of vegetation and/or habitats is encouraged.

#### The community's cultures, arts and heritage are conserved and celebrated

- Heritage buildings and sites are protected.
- Different cultures are acknowledged and respected.
- There are wide ranging opportunities to participate in arts and cultural activities.

#### Public spaces and facilities are plentiful, accessible and high quality

- People enjoy clean water at our beaches and rivers.
- There is a wide variety of public places and spaces to meet people's needs.
- There are wide ranging opportunities for people to enjoy the outdoors.
- The range of community and recreation facilities meets the changing needs of our community.

#### The distinctive character of our towns, villages and rural areas is maintained

- The centres of our main towns are safe, convenient and attractive places to visit and do business.
- Our rural land is mainly used for farming.

#### People have wide ranging opportunities for learning and being informed

- Our schools are well resourced.
- Our people are easily able to get the information they need.

#### People are friendly and caring, creating a strong sense of community in our District

- There are wide ranging opportunities for people of different ages to participate in community and recreational activities.
- The particular recreational needs of children and young people are met.

#### Public organisations give effect to the spirit of the Treaty of Waitangi

- The Council and Te Ngai Tuahuriri Runanga through the Memorandum of Understanding continue to build their relationship.

#### There are wide ranging opportunities for people to contribute to the decision-making by public organisations that affects our District

- Public organisations make information about their plans and activities readily available.
- Public organisations make every effort to accommodate the views of people who contribute to consultation.

# COUNCIL'S ROLE IN ACHIEVING COMMUNITY OUTCOMES ...

The Outcomes that guide this Ten Year Plan belong to the community. They reflect community values and priorities for long-term community well-being, and have been developed through consultation with members of the community.

The purpose of local government is:

*"To enable democratic local decision-making and action, by and on behalf of, communities, and*

*To promote the social, economic, environmental, and cultural well-being of communities, in the present and for the future."*

*(LGA 2002 S.10)*

The Council contributes to furthering community outcomes through provision of a wide range of community services, infrastructure and facilities.

These contributions are identified in Table 1 "Outcomes, Activities, Roles and Organisations". This table indicates which of the Council's various activities contribute to each Community Outcome.

It also shows the particular roles the Council plays. Further information is available in Volume 3 for each major activity on ways in which each Council activity contributes to Community Outcomes.

A range of other organisations and groups, including those in the private sector, Maori, Government and non-Government organisations, work on a huge range of projects and programmes that contribute to progress toward achievement of Community Outcomes.

Against each outcome and relevant Council activity or activities are listed those organisations that are likely to contribute to progress towards that Community Outcome. The Council works with these organisations listed in Table 1, as appropriate, to help to fulfil the community's expectations.

Some of these organisations and groups, together with their policy statements, strategies and plans are listed in Table 2 "Outcomes, Organisations and Plans".

These plans and documents outline the key planning processes and long-term objectives of these organisations. In many cases, the work of those organisations as signalled in these documents will, therefore, contribute to progress towards the District's Community Outcomes.

The identification of the key documents for each of these organisations in the Waimakariri District Ten Year Plan helps generate a better general understanding of the respective roles of these organisations and the Council, and therefore organisations to work more efficiently and effectively together.

Table 3 shows the relationship between Waimakariri's Community Outcomes and social, economic, environmental, and cultural well-being (the four well-beings).

The aspirations expressed in each of these Outcome Statements are associated with one or more of the four well-beings. It is therefore within the scope of the Council's responsibilities to decide its role in achieving them.

Indicators are being used to assess whether progress is being made towards the achievement of Community Outcomes are set out in Table 4 – Proposed Outcomes Monitoring.

Council intends to prepare a baseline monitoring report by 2009 and to prepare comprehensive reports against these indicators every three years after that. Additional information relevant to measuring progress toward the Community Outcomes, as it becomes available, will be included in these three yearly monitoring reports.

A number of organisations have helped Council to determine the best sources of information to measure progress towards Community Outcomes.

This measurement framework tracks progress toward Community Outcomes reflecting contributions by many organisations. In Volume 3 performance measures are identified for the intended level of service for each Council activity and many of these measures show the contribution of the council activity to the community Outcome. Results of that measurement of performance and any annual contribution by Council towards Community Outcomes will be reported in the Council's Annual Report.

**TABLE 1: OUTCOMES, COUNCIL ACTIVITIES, ROLES AND ORGANISATIONS**

For each Outcome is shown:

The Council's significant activities that contribute towards them;

The role Council plays through these activities (where **bolded**, this indicates Council has a major rather than minor role. Where not bolded indicates Council fulfils a secondary and supporting function.) The Council may play one of several roles in contributing to a Community Outcome. These include:

- Service Provider: Providing services towards achieving Community Outcomes;
- Regulator: Ensuring legal compliance with legislation;
- Facilitator: Through providing funding, a building to occupy, a place to meet or information, or bringing together or co-ordinating interested parties, contributing towards Outcome achievement;
- Advocate: Leading, supporting or researching representations towards achieving Community Outcomes.

Other Key Organisations and groups who have a role to play, alongside Council's activities, in contributing towards Community Outcomes.



TABLE 1: OUTCOMES, COUNCIL ACTIVITIES, ROLES AND ORGANISATIONS (continued)

COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>1. There is a safe environment for all</p> <ul style="list-style-type: none"> <li>– Harm to people from natural and manmade hazards is minimised</li> <li>– Crime, injury and road accidents are minimised</li> <li>– Our District is well served by emergency services and volunteers are encouraged</li> </ul>	Health and Wellbeing (Civil Defence)	Service Provider (Emergency Management Act 2002) Advocacy	Canterbury Emergency Management and Civil Defence Group Environment Canterbury Neighbouring Councils New Zealand Police New Zealand Fire Service/Rural Fire Service Canterbury District Health Board The Order of St John Ministry of Civil Defence and Emergency Management Accident Compensation Corporation Other utility providers New Zealand Army Red Cross Schools Welfare Post Providers (Salvation Army) Sector Post Volunteers Amateur Radio Operators Corp
	Health and Wellbeing (Building Services)	Regulator (Building Act 2004)	Dept of Building & Housing BRANZ Standards NZ Prime Building Compliance Ltd as agent of Council Neighbouring Councils Builders/ developers



COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>1. There is a safe environment for all (cont...)</p> <ul style="list-style-type: none"> <li>– Harm to people from natural and manmade hazards is minimised</li> <li>– Crime, injury and road accidents are minimised</li> <li>– Our District is well served by emergency services and volunteers are encouraged</li> </ul>	Health and Wellbeing (Environmental Health Services)	Service Provider (public places) (Hazardous Substances and New Organisms Act 1996)	NZ Transport Agency – Road and Rail network New Zealand Fire Service Dept of Labour – Work places Min Consumer Affairs – Gas appliances and distribution Civil Aviation – Aircraft and Airports Maritime Safety Authority On board Ships and wharves. Min of Health where risk to public health exists.
	Health and Wellbeing (Environmental Health Services)	Regulator (Health Act – National Drinking Water Standards)	Canterbury District Health Board (incorporating Community and Public Health)
		Regulator (Gambling Act 2003)	Category 4 machine license holders Department of Internal Affairs Neighbouring Councils
		Regulator (Liquor Licensing Act 1989) (Food Act 1981)	Liquor Licensing Authority Police New Zealand District Health Board (incorporating Community and Public Health) District Licensees Industry Groups New Zealand Food Safety Authority
		Regulator (Health Act 1966 Litter Act 1979)	District Health Board (incorporating Community and Public Health) Medical Officer of Health Ministry of Health
	Health and Wellbeing (Animal Control)	Regulator (Dog Control Act 1996)	Department of Internal Affairs Kennel Clubs Dog Owners
	Health and Wellbeing (Cemeteries)	Service Provider Regulator (Burial & Cremations Act 1964)	Canterbury District Health Board Environment Canterbury Funeral Directors

TABLE 1: OUTCOMES, COUNCIL ACTIVITIES, ROLES AND ORGANISATIONS (continued)

COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>1. There is a safe environment for all (cont...)</p> <ul style="list-style-type: none"> <li>– Harm to people from natural and manmade hazards is minimised</li> <li>– Crime, injury and road accidents are minimised</li> <li>– Our District is well served by emergency services and volunteers are encouraged</li> </ul>	Health and Wellbeing (Community Development including the Waimakariri Safer Community Council)	Service Provider Facilitator Advocate	New Zealand Police Corrections Department Ministry of Justice Housing New Zealand Ministry of Social Development (incorporating Work and Income, and Child, Youth and Family) District Schools Community Service Providers
	Health and Wellbeing (Community Development Including Injury Prevention Waimakariri)	Service Provider Facilitator Advocate	Accident Compensation Corporation Department of Labour (Occupational Safety and Health) Safe Communities Foundation NZ Canterbury District Health Board (Community and Public Health) Plunket Society Eldercare Providers Federated Farmers Industrial Training Organisations
	Roading (including the Waimakariri Road Safety Committee)	Service Provider (Safe design and safety improvements) Regulator Advocate	Land Transport New Zealand (Land Transport Safety Authority) Transit New Zealand New Zealand Police
	Water and Stockwater Drainage Solid Waste Sewerage	Service Provider (Provide sewerage scheme) Regulator	Ministry of Health Canterbury District Health Board (Community and Public Health) Environment Canterbury
	District Development (Plan Administration)	Regulator (Resource Management Act 1991) Advocacy	Environment Canterbury Developers

COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>2. Transport is accessible, convenient, reliable, affordable and sustainable</p> <ul style="list-style-type: none"> <li>– The standard of our District’s roads is keeping pace with increasing traffic numbers</li> <li>– Christchurch is readily accessible by cycle, car, truck, bus or train</li> <li>– The District is well served by public transport</li> </ul>	<p>Roading Recreation (Airfield) District Development</p>	<p>Service Provider Regulator Advocate</p>	<p>Ministry of Transport NZ Transport Agency Environment Canterbury (including The Regional Land Transport Committee) Christchurch City Council Neighbouring Councils On Track Toll Holdings Bus operators</p>
<p>3. There is sufficient clean water to meet the needs of communities and ecosystems</p> <ul style="list-style-type: none"> <li>– The demand for water is kept to a sustainable level</li> <li>– Harm to the environment from the spread of contaminants into ground and surface water is minimised</li> </ul>	<p>Solid Waste Sewerage Drainage Water and Stockwater</p>	<p>Service Provider</p>	<p>Environment Canterbury</p>
	<p>District Development (Plan Administration)</p>	<p>Regulator (Resource Management Act 1991 (Building Act 2004) Advocate</p>	<p>Ministry for the Environment Parliamentary Commissioner for the Environment Canterbury District Health Board (Community and Public Health) Environment Canterbury North Canterbury Federated Farmers Landowners and/or managers Te Runanga o Ngai Tahu Te Ngai Tuahuriri Runanga Fonterra Stream Care Groups (e.g. Cam River) Fertilizer Manufacturers: Ravensdown Co-op Ltd Crown Research Institutes Fish and Game New Zealand (North Canterbury Region) Canterbury Waste Working Party Hazardous Waste Working Party</p>



TABLE 1: OUTCOMES, COUNCIL ACTIVITIES, ROLES AND ORGANISATIONS (continued)

COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>4. Businesses in the District are diverse, adaptable, and growing</p> <ul style="list-style-type: none"> <li>– There are growing numbers of business and employment opportunities in the District</li> <li>– There are sufficient and appropriate places where new businesses are able to set up in our District</li> <li>– There are opportunities for our young people to enter employment and gain skills in our District</li> </ul>	<p>District Development (Plan Administration and Economic Development)                      Water and Stockwater                      Sewerage                      Solid Waste                      Drainage                      Rooding                      Libraries and Museums                      Health &amp; Well-being</p>	<p>Service Provider                      Regulator (Resource Management Act 1991)                      Facilitator</p>	<p>Ministry for Economic Development                      Trade and Enterprise New Zealand                      Work and Income New Zealand                      Ministry of Education                      Environment Canterbury                      Universities and Crown Research Institutes                      Canterbury Development Corporation                      Christchurch and Canterbury Marketing                      Canterbury Employers Chamber of Commerce                      Enterprise North Canterbury                      District Business Owners and Managers                      Industry Training Organisations                      Training Providers                      North Canterbury Community College                      District Schools                      Federated Farmers of New Zealand Inc. (North Canterbury Province)                      Waimakariri Irrigation Ltd                      Agricultural sector groups (e.g. Tree Crop Assn.)                      Our Town Rangiora                      Kaiapoi Promotion Association                      Oxford Promotion Action Committee</p>



COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>5. Core utilities services are provided in a timely, sustainable and affordable manner</p> <ul style="list-style-type: none"> <li>– Harm to the environment from sewage and stormwater discharges is minimised</li> <li>– Energy and telecommunications services have sufficient capacity</li> <li>– Solid waste is minimised and residues do not cause harm to the environment</li> <li>– Water supplies to communities are of a high quality</li> </ul>	Water and Stockwater Sewerage Drainage Solid Waste	Service Provider Facilitator Advocate	Canterbury District Health Board (Community and Public Health) Environment Canterbury Recovered Materials Foundation Canterbury Waste Joint Committee Hazardous Waste Working Party Canterbury Development Corporation Transwaste Ltd. MainPower Ltd. Transpower New Zealand Ltd. Telecom New Zealand Ltd. Other Telcos Other network providers Subdividers/Developers Other water and sewerage providers Waste operators
	District Development (Plan Administration)	Regulator (Resource Management Act 1991)	Environment Canterbury Subdividers/Developers
<p>6. The community's needs for health and social services are met</p> <ul style="list-style-type: none"> <li>– Our people are supported by a wide range of health services that are available in our District</li> <li>– Participation in community-based support services is acknowledged and encouraged</li> </ul>	Health and Wellbeing (Community Development and Housing for the Elderly) Recreation	Service Provider Facilitator Advocate	Ministry of Social Development (Including Children, Young Persons and their Families, and Work and Income New Zealand) Department of Labour Housing New Zealand Corporation Canterbury District Health Board Rural Canterbury Primary Health Organisation Canterbury Community Primary Health Organisation Waimakariri Community Development Trust Presbyterian Support Order of St John Special purpose societies eg Arthritis Society, Cancer Society, Royal Foundation of the Blind Community and Church Based Service Providers e.g. Darnley Club, Mothers Supporting Mothers, Meals on Wheels

TABLE 1: OUTCOMES, COUNCIL ACTIVITIES, ROLES AND ORGANISATIONS (continued)

COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>7. The air is clean</p> <ul style="list-style-type: none"> <li>– Reliance on open fires and older style burners for home heating in Kaiapoi and Rangiora is reduced</li> <li>– The smells from farming activities are usually only short term and/or seasonal</li> </ul>	Health and Wellbeing District Development (Plan Administration) Sewerage	Regulator (Building Act 2004 and Resource Management Act 1991)	Ministry for the Environment Environment Canterbury Canterbury District Health Board (Community and Public Health) Consent Holders Community Energy Action (Energy Trust)
<p>8. The land is healthy</p> <ul style="list-style-type: none"> <li>– Soils are protected from inappropriate farm practices</li> <li>– The loss of topsoil by wind erosion is minimised</li> </ul>	District Development (Plan Administration) Solid Waste Sewerage Property and Forestry	Service provider (Hazardous Substances and New Organisms Act 1996) Regulator (Resource Management Act 1991) Facilitator Advocate	Department of Conservation Environment Canterbury Te Ngai Tuahuriri Runanga Federated Farmers of New Zealand Inc. (North Canterbury Province) Other land management and research agencies (e.g. Land Care) District land care groups Landowners and/or managers
<p>9. There are areas of significant indigenous vegetation and habitats for indigenous fauna</p> <ul style="list-style-type: none"> <li>– Conservation of significant areas of vegetation and/or habitats is encouraged</li> </ul>	District Development (Plan Administration) Recreation	Regulator (Resource Management Act 1991) Facilitator Advocacy	Ministry for the Environment Environment Canterbury Department of Conservation Crown Research Institutes and Universities Te Runanga o Ngai Tahu Te Ngai Tuahuriri Runanga Te Kohaka o Tuhaitara Trust QE II Trust Community conservation groups (e.g.) Ashley River Care Group Federated Farmers Land owners and managers



COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>10. The community's cultures, arts and heritage are conserved and celebrated</p> <ul style="list-style-type: none"> <li>– Heritage buildings and sites are protected</li> <li>– Different cultures are acknowledged and respected</li> <li>– There are wide ranging opportunities to participate in arts, and cultural activities</li> </ul>	<p>District Development (Plan Administration) Libraries and Museums</p>	<p>Service provider Regulator (Resource Management Act 1991) Facilitator</p>	<p>Ministry of Culture and Heritage Te Puni Kokiri Creative New Zealand New Zealand Historic Places Trust Department of Internal Affairs (Office of Ethnic Affairs) Department of Pacific Island Affairs Waimakariri Community Arts Council Waimakariri Arts Collection Trust Te Ngai Tuahuriri Runanga Te Runanga o Ngai Tahu Te Kohaka o Tuhaitara Trust Canterbury Museum Christchurch City Art Gallery Nga Maata Waka District Community museums District community groups e.g. music, dance, performing arts, arts, craft and photographic groups</p>
<p>11. Public spaces and facilities are plentiful, accessible and high quality</p> <ul style="list-style-type: none"> <li>– People enjoy clean water at our beaches and rivers</li> <li>– There is a wide variety of public places and spaces to meet people's needs</li> <li>– There are wide ranging opportunities for people to enjoy the outdoors</li> <li>– The range of community and recreation facilities meets the changing needs of our community</li> </ul>	<p>Recreation District Development (Plan Administration) Roading</p>	<p>Service provider Facilitator Regulator (Resource Management Act 1991)</p>	<p>Department of Conservation Environment Canterbury Te Kohaka o Tuhaitara Trust Trusts, churches and other owners of community facilities (including sports clubs) Landowners and/or managers Carter Holt Harvey/Rayonier North Canterbury Sport and Recreation Trust</p>

TABLE 1: OUTCOMES, COUNCIL ACTIVITIES, ROLES AND ORGANISATIONS (continued)

COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>12. The distinctive character of our towns, villages and rural areas is maintained</p> <ul style="list-style-type: none"> <li>– The centres of our main towns are safe, convenient and attractive places to visit and do business</li> <li>– Our rural land is mainly used for farming</li> </ul>	<p>District Development (Plan Administration and Economic Development) Recreation Roading</p>	<p>Service provider Regulator (Resource Management Act 1991) Facilitator</p>	<p>Environment Canterbury Town Centre Business owners Rural landowners and/or managers Enterprise North Canterbury Federated Farmers of New Zealand Inc. (North Canterbury Province) Resident's Associations Our Town Rangiora Kaiapoi Promotion Association Oxford Promotion Action Committee</p>
<p>13. People have wide ranging opportunities for learning and being informed</p> <ul style="list-style-type: none"> <li>– Our schools are well resourced</li> <li>– Our people are easily able to get the information they need</li> </ul>	<p>Libraries and Museums Health and Wellbeing (Community Development) District Development (Economic Development)</p>	<p>Service Provider Facilitator Advocate</p>	<p>Ministry of Education District Schools Telecom New Zealand Ltd. North Canterbury Community College Early Childhood Education Providers Industry Training Organisations Training Providers Enterprise North Canterbury Media Organisations</p>
<p>14. People are friendly and caring, creating a strong sense of community in our District</p> <ul style="list-style-type: none"> <li>– There are wide ranging opportunities for people of different ages to participate in community and recreational activities</li> <li>– The particular recreational needs of children and young people are met</li> </ul>	<p>Libraries and Museums Health and Wellbeing (Community Development) Recreation</p>	<p>Service Provider Facilitator</p>	<p>Sport and Recreation New Zealand New Zealand Recreation Association Neighbourhood Support North Canterbury Sport and Recreation Trust District Churches Plunket Society District schools District Pre School Providers Community Organisations and Groups (including service clubs) Sports and Recreation Organisations/Clubs Private service providers</p>



COMMUNITY OUTCOMES	WAIMAKARIRI DISTRICT COUNCIL		KEY ORGANISATIONS AND GROUPS
	Council Activity	Council Role	
<p>15. Public organisations give effect to the spirit of the Treaty of Waitangi</p> <ul style="list-style-type: none"> <li>– The Council and Te Ngai Tuahuriri Runanga through the Memorandum of Understanding continue to build their relationship</li> </ul>	<p>Governance District Development (Plan Administration)</p>	<p>Partner Service Provider</p>	<p>Te Ngai Tuahuriri Runanga Te Runanga o Ngai Tahu Government Agencies and Public Organisations involved in the Waimakariri District</p>
<p>16. There are wide ranging opportunities for people to contribute to the decision-making by public organisations that affects our District</p> <ul style="list-style-type: none"> <li>– Public organisations make information about their plans and activities readily available</li> <li>– Public organisations make every effort to accommodate the views of people who contribute to consultations</li> </ul>	<p>Governance All Activities</p>	<p>Facilitator</p>	<p>Government Agencies and Public Organisations involved in the Waimakariri District</p>

TABLE 2: OUTCOMES, ORGANISATIONS AND PLANS (continued)

OUTCOME	ORGANISATION	KEY PLANNING DOCUMENT(S)
<p>6. The community's needs for health and social services are met</p> <ul style="list-style-type: none"> <li>– Our people are supported by a wide range of health services that are available in our District</li> <li>– Participation in community-based support services is acknowledged and encouraged</li> </ul>	Ministry of Health	New Zealand Health Strategy 2000 National Mental Health Strategy 2005 New Zealand Suicide Prevention Strategy: A life worth living Preventing and Minimising Gambling Harm Strategic Plan 2004-2010
	Ministry of Social Development (Work and Income and Child Youth and Family)	Canterbury Regional Plan 2005/2006
	Housing New Zealand Corporation	Regional Strategic Plan
	Canterbury District Health Board	Towards A Healthier Canterbury Directions 2010 Canterbury healthy Heart Strategy Mental Health and Addiction Strategy Primary Health Care and Primary Health Organisation Development Plan Positive Ageing Strategy Rural Health Action Plan (2002)
	Rural Canterbury Public Health Organisation	
<p>7. The air is clean</p> <ul style="list-style-type: none"> <li>– Reliance on open fires and older style burners for home heating in Kaiapoi and Rangiora is reduced</li> <li>– The smells from farming activities are usually only short term and/or seasonal</li> </ul>	Ministry for the Environment	National Air Quality Standard
	Environment Canterbury	Natural Resources Regional Plan: Chapter 3 – Air Quality
	Waimakariri District Council	Waimakariri District Plan
<p>8. The land is healthy</p> <ul style="list-style-type: none"> <li>– Soils are protected from inappropriate farming practices</li> <li>– The loss of topsoil by wind erosion is minimised</li> </ul>	Environment Canterbury	Natural Resources Regional Plan: Variation 1 Chapter 8 – Soil Conservation Land and Vegetation Regional Management Plan – Part IV Land Management Fires Canterbury Hill and High Country
	Waimakariri District Council	Waimakariri District Plan



OUTCOME	ORGANISATION	KEY PLANNING DOCUMENT(S)
<p>9. There are areas of significant indigenous vegetation and habitats for indigenous fauna</p> <ul style="list-style-type: none"> <li>– Conservation of significant areas of vegetation and/or habitats is encouraged</li> </ul>	Department of Conservation	Canterbury Conservation Management Strategy
	Q E II Trust	
	Environment Canterbury	Canterbury Regional Policy Statement Natural Resources Regional Plan: Variation 1 Chapter 7 – Wetlands Regional Pest Management Strategy
	Waimakariri District Council	District Plan
	Te Kohaka o Tuhaitara Trust	Tuhaitara Coastal Reserve Management Plan
<p>10. The community's cultures, arts and heritage are conserved and celebrated</p> <ul style="list-style-type: none"> <li>– Heritage buildings and sites are protected</li> <li>– Different cultures are acknowledged and respected</li> <li>– There are wide ranging opportunities to participate in arts and cultural activities</li> </ul>	New Zealand Historic Places Trust	Heritage Guidelines
	Creative New Zealand	Arts Council of New Zealand toi Aotearoa Strategic Plan
	Te Ngai Tuahuriri Runanga	
	Waimakariri District Council	Waimakariri District Plan Waimakariri District Recreation Plan
<p>11. Public spaces and facilities are plentiful, accessible and high quality</p> <ul style="list-style-type: none"> <li>– People enjoy clean water at our beaches and rivers</li> <li>– There is a wide variety of public places and spaces to meet people's needs</li> <li>– There are wide ranging opportunities for people to enjoy the outdoors</li> <li>– The range of community and recreation facilities meets the changing needs of our community.</li> </ul>	Environment Canterbury	Regional Coastal Environment Plan
	Waimakariri District Council	Waimakariri District Plan Waimakariri District Recreation Plan
	Te Kohaka o Tuhaitara Trust	Tuhaitara Coastal Reserve Management Plan

**TABLE 2: OUTCOMES, ORGANISATIONS AND PLANS**

For each Outcome the key planning documents of major organisations that have a contribution to make to that Outcome are listed below.

OUTCOME	ORGANISATION	KEY PLANNING DOCUMENT(S)
<b>1. There is a safe environment for all</b> <ul style="list-style-type: none"> <li>– Harm to people from natural and manmade hazards is minimised</li> <li>– Crime, injury and road accidents are minimised</li> <li>– Our District is well served by emergency services and volunteers are encouraged</li> </ul>	New Zealand Transport Agency	Road Safety 2010 Road Safety Strategy
	Environment Canterbury	Regional Policy Statement Canterbury Regional Civil Defence and Emergency Management Plan Regional Land Transport Strategy Waimakariri Flood Hazard Management Strategy
	New Zealand Police	NZ Police: Police Strategic Plan
<b>2. Transport is accessible, convenient, reliable, affordable and sustainable</b> <ul style="list-style-type: none"> <li>– The standard of our District's roads is keeping pace with increasing traffic numbers</li> <li>– Christchurch is readily accessible by cycle, car, truck, bus or train</li> <li>– The District is well served by public transport</li> </ul>	Ministry of Transport New Zealand Transport Agency	Government Policy Statements on Land Transport Funding (GPS) New Zealand Land Transport Strategy 2002 New Zealand Transport Agency Statement of Intent
	Environment Canterbury	Regional Policy Statement Regional Land Transport Strategy Regional Cycling Strategy (Network development) Regional Passenger Transport Plan Canterbury Regional Energy Strategy 2007
	Waimakariri District Council	Waimakariri District Council Roading Activity Management Plan Waimakariri District Plan Walking and Cycling Strategy Recreation Plan
<b>3. There is sufficient clean water to meet the needs of communities and ecosystems</b> <ul style="list-style-type: none"> <li>– The demand for water is kept to a sustainable level</li> <li>– Harm to the environment from the spread of contaminants into ground and surface water is minimised</li> </ul>	Environment Canterbury	Regional Policy Statement Natural Resources Regional Plan – Chapters 4 – 8 Waimakariri River Regional Plan Canterbury Hazardous Waste Management Strategy
	Waimakariri District Council	Waimakariri District Plan Waimakariri District Council Sewer and Solid Waste Activity Management Plans



OUTCOME	ORGANISATION	KEY PLANNING DOCUMENT(S)
<p><b>4. Businesses in the District are diverse, adaptable, and growing</b></p> <ul style="list-style-type: none"> <li>– There are growing numbers of business and employment opportunities in the District</li> <li>– There are sufficient and appropriate places where new businesses are able to set up in our District</li> <li>– There are opportunities for our young people to enter employment and gain skills in our District</li> </ul>	Ministry of Social Development (Work and Income)	Canterbury Regional Plan
	Environment Canterbury	Regional Policy Statement Natural Resources Regional Plan – Chapters 1 – 8 Regional Land Transport Strategy Waimakariri River Regional Plan Regional Passenger Transport Plan Regional Energy Strategy
	Christchurch City Council (Canterbury Development Corporation)	Canterbury Regional Economic Development Strategy 2005 – 2015
	Enterprise North Canterbury	North Canterbury Sub-Region Strategy 2005 – 2015
<p><b>5. Core utility services are provided in a timely, sustainable and affordable manner</b></p> <ul style="list-style-type: none"> <li>– Harm to the environment from sewage and stormwater discharges is minimised</li> <li>– Energy and telecommunications services have sufficient capacity</li> <li>– Solid waste is minimised and residues do not cause harm to the environment</li> <li>– Water supplies to communities are of a high quality</li> </ul>	Ministry for the Environment	National Environmental Standard for Human Drinking-water Sources
	Environment Canterbury	Regional Policy Statement Natural Resources Regional Plan Waimakariri River Regional Plan Canterbury Hazardous Waste Management Strategy
	Waimakariri District Council	Water, Sewer, Drainage and Solid Waste Activity Management Plans

TABLE 2: OUTCOMES, ORGANISATIONS AND PLANS (continued)

OUTCOME	ORGANISATION	KEY PLANNING DOCUMENT(S)
<p>12. The distinctive character of our towns, villages and rural areas is maintained</p> <ul style="list-style-type: none"> <li>– The centres of our main towns are safe, convenient and attractive places to visit and do business</li> <li>– Our rural land is mainly used for farming</li> </ul>	Waimakariri District Council	Waimakariri District Plan
<p>13. People have wide ranging opportunities for learning and being informed</p> <ul style="list-style-type: none"> <li>– Our schools are well resourced</li> <li>– Our people are easily able to get the information they need</li> </ul>	Ministry of Education	Pathways to the Future: A 10 year Strategic Plan for Early Childhood Education 2002 Statement of Intent – 2005 to 2010
<p>14. People are friendly and caring, creating a strong sense of community in our District</p> <ul style="list-style-type: none"> <li>– There are wide ranging opportunities for people of different ages to participate in community and recreational activities</li> <li>– The particular recreational needs of children and young people are met</li> </ul>	Waimakariri District Council	Waimakariri District Recreation Plan
<p>15. Public organisations give effect to the spirit of the Treaty of Waitangi</p> <ul style="list-style-type: none"> <li>– The Council and Te Ngai Tuahuriri Runanga through the Memorandum of Understanding continue to build their relationship</li> </ul>	Te Ngai Tuahuriri Runanga and Waimakariri District Council	Memorandum of Understanding
<p>16. There are wide ranging opportunities for people to contribute to the decision-making by public organisations that affects our District</p> <ul style="list-style-type: none"> <li>– Public organisations make information about their plans and activities readily available</li> <li>– Public organisations make every effort to accommodate the views of people who contribute to consultations</li> </ul>	Waimakariri District Council and all Service Providers	Long Term Council Community Plan (LTCCP)

**TABLE 3: COMMUNITY OUTCOMES AND WELL-BEINGS**

The following table shows the relationship between each of the Community Outcome Statements and one or more of social, economic, environmental and cultural well-being. Ticks are used to indicate which of the four well –beings are considered relevant to each Outcome Statement.

OUTCOME	WELL-BEINGS			
	Social	Economic	Environmental	Cultural
<p>1. There is a safe environment for all</p> <ul style="list-style-type: none"> <li>– Harm to people from natural and man made hazards is minimised</li> <li>– Crime, injury and road accidents are minimised</li> <li>– Our District is well served by emergency services and volunteers are encourage</li> </ul>	✓	✓	✓	
<p>2. Transport is accessible, convenient, reliable, affordable and sustainable</p> <ul style="list-style-type: none"> <li>– The standard of our District’s roads is keeping pace with increasing traffic numbers</li> <li>– Christchurch is readily accessible by cycle, car, truck, bus or train</li> <li>– The District is well served by public transport</li> </ul>	✓	✓	✓	
<p>3. There is sufficient clean water to meet the needs of communities and ecosystems</p> <ul style="list-style-type: none"> <li>– The demand for water is kept to a sustainable level</li> <li>– Harm to the environment from the spread of contaminants into ground and surface water is minimised</li> </ul>	✓	✓	✓	✓
<p>4. Businesses in the District are diverse, adaptable, and growing</p> <ul style="list-style-type: none"> <li>– There are growing numbers of business and employment opportunities in the District</li> <li>– There are sufficient and appropriate places where new businesses are able to set up in our District</li> <li>– There are opportunities for our young people to enter employment and gain skills in our District</li> </ul>	✓	✓		

TABLE 3: COMMUNITY OUTCOMES AND WELL-BEINGS (continued)

OUTCOME	WELL-BEINGS			
	Social	Economic	Environmental	Cultural
<p>5. Core utility services are provided in a timely, sustainable and affordable manner</p> <ul style="list-style-type: none"> <li>– Harm to the environment from sewage and stormwater discharges is minimised</li> <li>– Energy and telecommunications services have sufficient capacity</li> <li>– Solid waste is minimised and residues do not cause harm to the environment</li> <li>– Water supplies to communities are of a high quality</li> </ul>	✓	✓	✓	✓
<p>6. The community's needs for health and social services are met</p> <ul style="list-style-type: none"> <li>– Our people are supported by a wide range of health services that are available in our District</li> <li>– Participation in community-based support services is acknowledged and encouraged</li> </ul>	✓	✓		
<p>7. The air is clean</p> <ul style="list-style-type: none"> <li>– Reliance on open fires and older style burners for home heating in Kaiapoi and Rangiora is reduced</li> <li>– The smells from farming activities are usually only short term and/or seasonal</li> </ul>	✓	✓	✓	
<p>8. The land is healthy</p> <ul style="list-style-type: none"> <li>– Soils are protected from inappropriate farming practices</li> <li>– The loss of topsoil by wind erosion is minimised</li> </ul>		✓	✓	



OUTCOME	WELL-BEINGS			
	Social	Economic	Environmental	Cultural
<p>9. There are areas of significant indigenous vegetation and habitats for indigenous fauna</p> <ul style="list-style-type: none"> <li>– Conservation of significant areas of vegetation and/or habitats is encouraged</li> </ul>			✓	
<p>10. The community's cultures, arts and heritage are conserved and celebrated</p> <ul style="list-style-type: none"> <li>– Heritage buildings and sites are protected</li> <li>– Different cultures are acknowledged and respected</li> <li>– There are wide ranging opportunities to participate in arts and cultural activities</li> </ul>	✓	✓	✓	✓
<p>11. Public spaces and facilities are plentiful, accessible and high quality</p> <ul style="list-style-type: none"> <li>– People enjoy clean water at our beaches and rivers</li> <li>– There is a wide variety of public places and spaces to meet people's needs</li> <li>– There are wide ranging opportunities for people to enjoy the outdoors</li> <li>– The range of community and recreation facilities meets the changing needs of our community</li> </ul>	✓	✓	✓	✓
<p>12. The distinctive character of our towns, villages and rural areas is maintained</p> <ul style="list-style-type: none"> <li>– The centres of our main towns are safe, convenient and attractive places to visit and do business</li> <li>– Our rural land is mainly used for farming</li> </ul>	✓	✓	✓	



TABLE 3: COMMUNITY OUTCOMES AND WELL-BEINGS (continued)

OUTCOME	WELL-BEINGS			
	Social	Economic	Environmental	Cultural
<p>13. People have wide ranging opportunities for learning and being informed</p> <ul style="list-style-type: none"> <li>– Our schools are well resourced</li> <li>– Our people are easily able to get the information they need</li> </ul>	✓	✓		✓
<p>14. People are friendly and caring, creating a strong sense of community in our District</p> <ul style="list-style-type: none"> <li>– There are wide ranging opportunities for people of different ages to participate in community and recreational activities</li> <li>– The particular recreational needs of children and young people are met</li> </ul>	✓		✓	✓
<p>15. Public organisations give effect to the spirit of the Treaty of Waitangi</p> <ul style="list-style-type: none"> <li>– The Council and Te Ngai Tuahuriri Runanga through the Memorandum of Understanding continue to build their relationship</li> </ul>				✓
<p>16. There are wide ranging opportunities for people to contribute to the decision-making by public organisations that affects our District</p> <ul style="list-style-type: none"> <li>– Public organisations make information about their plans and activities readily available</li> <li>– Public organisations make every effort to accommodate the views of people who contribute to consultations</li> </ul>	✓	✓	✓	✓

## TABLE 4: OUTCOMES MONITORING

The following table shows how the Council is monitoring progress in this District toward Community Outcomes. The first report will be ready in 2009, and will draw on a number of separate studies and reports prepared over the last few years, and other available information. The following indicators are a guideline of where the Council will seek further information to complete its monitoring of progress toward outcomes. As this is an initial monitoring report, baseline information upon which to determine trends is not yet available.

The indicators will be provided in more detail for subsequent monitoring periods. In instances when information is not available alternative measures may be included. In some instances monitoring indicators will cover similar aspects of performance and progress as the performance measures in Volume 3. The measures are only included in Volume 3 if the Council has a direct role in service provision, and the targets and scope of the measures are more precise to enable quarterly and annual reporting of progress.

OUTCOME	MONITOR
<p>1. There is a safe environment for all</p> <ul style="list-style-type: none"> <li>– Harm to people from natural and manmade hazards is minimised</li> <li>– Crime, injury and road accidents are minimised</li> <li>– Our District is well served by emergency services and volunteers are encouraged</li> </ul>	<p><b>Maintenance of emergency management preparedness</b></p> <p>Plans prepared.</p> <p>Number of headquarters practices have been held.</p> <p>Number of school visits by Council's Emergency Management and Civil Defence officer.</p> <p>Emergency services based in the District.</p> <p>Adequacy of the number of volunteers available.</p> <p>Changes in levels of reported community preparedness for emergencies as recorded in Council monitoring surveys.</p> <p><b>Emergency management performance</b></p> <p>In the event of an emergency or emergencies during the reporting period, report on the effectiveness of the District's response.</p> <p><b>Road Safety</b></p> <p>Changes in number of road crashes and fatalities and injuries in the District as supplied by NZ Transport Agency.</p> <p><b>Crime</b></p> <p>Changes in the number of offences committed and clearance rates for the District as supplied by the New Zealand Police.</p> <p>Changes in levels of reported victimisation as recorded by the Council monitoring survey.</p> <p><b>Injury</b></p> <p>Changes in number of accidental injuries recorded for the Waimakariri District by the District Health Board's Emergency Department, the Accident Compensation Corporation and Labour Department, Occupational Health and Safety.</p> <p><b>Safe Communities</b></p> <p>Projects undertaken under the WHO Safe Communities, and Safe Communities Foundation NZ</p> <p>Change in number of neighbourhood watch groups.</p>

TABLE 4: PROPOSED OUTCOMES MONITORING (continued)

OUTCOME	MONITOR
<p>2. Transport is accessible, convenient, reliable, affordable and sustainable</p> <ul style="list-style-type: none"> <li>- The standard of our District's roads is keeping pace with increasing traffic numbers</li> <li>- Christchurch is readily accessible by cycle, car, truck, bus or train</li> <li>- The District is well served by public transport</li> </ul>	<p><b>Travel times</b> Changes in travel times between District and Christchurch at different times of the day and week for private cars and public transport (Council to organise monitoring and undertake trips based on advice from NZ Transport Agency).</p> <p><b>Official estimates of levels of service</b> Changes in official estimates of road quality (NZ Transport Agency). Cycleways - Changing levels of public satisfaction with cycleways and cycling opportunities in the District.</p> <p><b>Mode share</b> Changes in mode share for travel to work as recorded at each Census.</p> <p><b>Public Transport</b> Changes in the frequency, routes and cost of public transport services between the District and Christchurch and within the District. Changes in level of patronage for public transport between the District and Christchurch as supplied by Environment Canterbury. Changes to the annual numbers of people using public transport services in the District.</p>
<p>3. There is sufficient clean water to meet the needs of communities and ecosystems</p> <ul style="list-style-type: none"> <li>- The demand for water is kept to a sustainable level</li> <li>- Harm to the environment from the spread of contaminants into ground and surface water is minimised</li> </ul>	<p><b>Water utilisation</b> Volumes supplied for community water supplies with "unlimited" supply. Numbers of days that constraints are applied to community water in a summer season. Changes in total number of wells and volume of authorised takes from groundwater for irrigation. Trends in groundwater levels on the Waimakariri/Ashley Plain.</p> <p><b>Water quality</b> Changes in key water quality indicators community water supply wells by the Council, and the Environment Canterbury monitor wells in the District. Changes in the overall health of streams as measured by aquatic biodiversity, state of stream bed and abundance and diversity of benthic fauna.</p>



OUTCOME	MONITOR
<p>4. <b>Businesses in the District are diverse, adaptable, and growing</b></p> <ul style="list-style-type: none"> <li>– There growing numbers of business and employment opportunities in the District</li> <li>– There are sufficient and appropriate places where new businesses are able to set up in our District</li> <li>– There are opportunities for our young people to enter employment and gain skills in our District</li> </ul>	<p><b>Business growth</b>            Changes in the number of business (excluding farms) and employee count for these businesses located in the District as recorded by Statistics New Zealand in February each year.            Changes in the number of people reporting working in the District at each Census, and the percentage of the people working in the District who also live in the District.</p> <p><b>Business diversity</b>            Changes in the number of businesses in each industrial category as recorded by Statistic New Zealand.            Changes in the number of business new businesses and businesses that cease trading based in the District.</p> <p><b>Training opportunities in the District</b>            Changes in the number of courses being offered by Enterprise North Canterbury and other trainers.            Changes in the number of people attending courses in the District.            Changes in the number of young people on apprenticeships working in District based businesses.</p>
<p>5. <b>Core utility services are provided in a timely, sustainable and affordable manner</b></p> <ul style="list-style-type: none"> <li>– Harm to the environment from sewage and stormwater discharges is minimised</li> <li>– Energy and telecommunications services have sufficient capacity</li> <li>– Solid waste is minimised and residues do not cause harm to the environment</li> <li>– Water supplies to communities are of a high quality</li> </ul>	<p><b>Compliance with consent conditions and national standards</b>            Changes in the number of breaches in consent conditions for community sewage and stormwater discharges.            Changes in the number of reports to Community and Public Health for nitrate tests for public wells that are above half of the Maximum Acceptable Value (MAV) on the scale that sets 50 as the MAV.</p> <p><b>Waste management</b>            Changes in the volume of waste to landfill per capita.            Changes in the volume of materials recycled per capita.</p> <p><b>Energy and telecommunications capacity</b>            Changes in levels of satisfaction with telecommunications and electricity supplies including service, availability and cost, as recorded by the Council monitoring survey.            Changes in supply availability and reliability as recorded by service providers.</p>

TABLE 4: PROPOSED OUTCOMES MONITORING (continued)

OUTCOME	MONITOR
<p>6. The community's needs for health and social services are met</p> <ul style="list-style-type: none"> <li>- Our people are supported by a wide range of health services that are available in our District</li> <li>- Participation in community-based support services is acknowledged and encouraged</li> </ul>	<p><b>Health and Social Services</b> Changes in the number and range of health and social service providers and programmes offered in the District as recorded by the Council's organisations and services database.</p> <p><b>Community based activity in health and social services</b> Changes in the number and range of services being provided by community based services, and the number of people involved with the services such as meals on wheels as recorded by the Council's community organisations and services database.</p>
<p>7. The air is clean</p> <ul style="list-style-type: none"> <li>- Reliance on open fires and older style burners for home heating in Kaiapoi and Rangiora is reduced</li> <li>- The smells from farming activities are usually only short term and/or seasonal</li> </ul>	<p><b>Air quality in Kaiapoi and Rangiora</b> Changes in the levels of PM10 recorded in Kaiapoi and Rangiora during the winter as provided by Environment Canterbury. Changes in the number of homes reporting different methods of home heating as recorded in surveys undertaken by Environment Canterbury and from the household section of the Census.</p> <p><b>Air quality in rural areas</b> Complaints about odours, including fires, reported to the Waimakariri District Council and/or Environment Canterbury.</p>
<p>8. The land is healthy</p> <ul style="list-style-type: none"> <li>- Soils are protected from inappropriate farming practices</li> <li>- The loss of topsoil by wind erosion is minimised</li> </ul>	<p><b>Soil quality/protection</b> Changes in measures of soil quality and plant cover as provided by Environment Canterbury and Ministry of Agriculture, Agriquality. Changes in the extent and type of shelter planting in the District's Rural Zone, as measured through land cover surveys. Changes in extent of contaminated land, as measured by survey.</p>



OUTCOME	MONITOR
<p>9. There are areas of significant indigenous vegetation and habitats for indigenous fauna</p> <ul style="list-style-type: none"> <li>- Conservation of significant areas of vegetation and/or habitats is encouraged</li> </ul>	<p>Areas of significant indigenous vegetation and habitats for indigenous fauna</p> <p>Changes in the number of sites listed in the District Plan.</p> <p>Changes in the quality of the indigenous vegetation/habitats on sites listed in the District Plan, as assessed by relevant land cover/vegetation surveys.</p> <p>Conservation activities in the District</p> <p>Changes in the number groups involved with conservation activities, such as land care and coast care groups, active in the District as recorded on the Council's organisations database.</p> <p>Changes in the number of individuals/companies/trusts with land for conservation purposes covenanted with the QEII Trust, the Department of Conservation or the Council, and the area of covenanted land.</p>
<p>10. The community's cultures, arts and heritage are conserved and celebrated</p> <ul style="list-style-type: none"> <li>- Heritage buildings and sites are protected</li> <li>- Different cultures are acknowledged and respected</li> <li>- There are wide ranging opportunities to participate in arts and cultural activities</li> </ul>	<p>Heritage</p> <p>Change in number of heritage sites in the District Plan's heritage appendix.</p> <p>Changes in the level of support provided by the Council for the maintenance of heritage resources.</p> <p>Changes in the number of arts and cultural community events held annually in the District, including events to celebrate the different cultures of people living in the Waimakariri District, as inventoried by survey.</p> <p>Changes in the number of community groups based in the Waimakariri District offering opportunities for people to participate in arts and cultural activities.</p> <p>Changes in the level of satisfaction with opportunities to participate in arts and cultural activities in the District as measured by the Council monitoring surveys.</p>



TABLE 4: PROPOSED OUTCOMES MONITORING (continued)

OUTCOME	MONITOR
<p>11. Public spaces and facilities are plentiful, accessible and high quality</p> <ul style="list-style-type: none"> <li>- People enjoy clean water at our beaches and rivers</li> <li>- There is a wide variety of public places and spaces to meet people's needs</li> <li>- There are wide ranging opportunities for people to enjoy the outdoors</li> <li>- The range of community and recreation facilities meets the changing needs of our community</li> </ul>	<p><b>Water quality at rivers and beaches</b></p> <p>Changes in the seasonal swimming water quality measurements (as provided by Environment Canterbury) and presently available at the following points:</p> <p>Waimakariri River Mouth  Waimakariri River Jet Boat Ramp  Cust/Main Drain  Kaiapoi River  Pines Beach  Woodend Beach  Waikuku Beach  Ashley River/Rakahuri Estuary  Ashley River/Rakahuri Gorge</p> <p><b>Public places and spaces and opportunities to enjoy the outdoors, and community and recreation facilities</b></p> <p>Change in the number and area of open spaces available to the public, including public parks, cycleways and walkways, and esplanade reserves and strips.</p> <p>Changes in the number and type of community and recreation facilities available in the District, relative to the number of people living in the District, expressed as ratios.</p> <p>Changes in the level of satisfaction with the public places and spaces, opportunities to enjoy the outdoors, and the community and recreation facilities in the District as measured by the Council monitoring survey.</p> <p>Changes in the use of rivers in the District by anglers.</p>
<p>12. The distinctive character of our towns, villages and rural areas is maintained</p> <ul style="list-style-type: none"> <li>- The centres of our main towns are safe, convenient and attractive places to visit and do business</li> <li>- Our rural land is mainly used for farming</li> </ul>	<p><b>Town centres</b></p> <p>Changes in the level of satisfaction with the centres of the District's main towns as measured by the Council monitoring survey, and by intercept surveys conducted at regular intervals.</p> <p>Changes in the number and type of farms in the District, and the numbers of key categories of livestock e.g. dairy cattle, sheep, deer etc. as measured by the Statistics New Zealand agricultural census (if available).</p> <p>Changes in the number and size of holdings in the District's Rural Zone.</p>



OUTCOME	MONITOR
<p>13. People have wide ranging opportunities for learning and being informed</p> <ul style="list-style-type: none"> <li>- Our schools are well resourced</li> <li>- Our people are easily able to get the information they need</li> </ul>	<p><b>Schools resources</b> Changes in the average number of children per class at the District's primary schools. Changes in the ratio of computers to children in the District's schools.</p> <p><b>Access to information</b> Changes in membership of the Waimakariri District Library Service. Changes in the number of homes with access to the internet as measured by the Statistics New Zealand Census. Changes in the coverage within the District where broadband internet services are available, and their bandwidth.</p>
<p>14. People are friendly and caring, creating a strong sense of community in our District</p> <ul style="list-style-type: none"> <li>- There are wide ranging opportunities for people of different ages to participate in community and recreational activities</li> <li>- The particular recreational needs of children and young people are met</li> </ul>	<p><b>Community and recreation activities</b> Changes in the number of community based groups offering opportunities for people to participate in community and recreation activities, e.g. Churches, service clubs, service provider/support groups hobby and craft groups, sports clubs. Changes in the level of assessments of how easy it is to get to know people in the District as measured by the Council monitoring surveys and the Council's New Residents Surveys. Changes in the level of use by children and young people of the Waimakariri District Library Service, and the Council operated swimming pools as measured by the Council's three yearly Customer Survey. Satisfaction Survey, and the Council monitoring surveys. Changes in the level of satisfaction that the particular recreational needs of children and young people living in the District are being met as measured by the Council monitoring surveys.</p>
<p>15. Public organisations give effect to the spirit of the Treaty of Waitangi</p> <ul style="list-style-type: none"> <li>- The Council and Te Ngai Tuahuriri Runanga through the Memorandum of Understanding continue to build their relationship</li> </ul>	<p><b>Effect given to the spirit of the Treaty of Waitangi</b> Actions taken to continue to build the relationship between Te Ngai Tuahuriri Runanga and the Waimakariri District Council.</p>
<p>16. There are wide ranging opportunities for people to contribute to the decision-making by public organisations that affects our District</p> <ul style="list-style-type: none"> <li>- Public organisations make information about their plans and activities readily available.</li> <li>- Public organisations make every effort to accommodate the views of people who contribute to consultations.</li> </ul>	<p><b>Opportunities for consultation</b> Changes in the number of public organisations that initiate consultation in the Waimakariri District concerning matters affecting the District. Changes in the level of responsiveness of public organisations to the views expressed by the community when consulted, as indicated through the monitoring survey.</p>

# APPENDIX 1 COMMUNITY OUTCOMES IDENTIFICATION ...

## THE PROCESS

Every six years the Council is required to identify Community Outcomes for the intermediate and long term future of the District. The next planned review of Community Outcomes will take place in 2011 in time for the preparation of the 2012 Ten Year Plan. The Local Government Act 2002 requires Councils to:

Section 91 (3) (a)

- (i): *Identify, so far as is practicable, other organisations and groups capable of influencing either the identification or the promotion of community outcomes; and*
- (ii): *secure, if practicable, the agreement of those organisations and groups to the process and to the relationship of the process to any existing and related plans*
- (iii): *ensure that the process encourages the public to contribute to the identification of community outcomes*

This is how the Council went about meeting these requirements in time for publishing community outcomes in the 2006/2016 LTCCP for comment and confirmation by the community. In 2011 the Council will undertake a new process to identify Community Outcomes. This new process is likely to involve a further round of public workshops and other community consultation that may include some of the consultation and community engagement methods that were used in 2005.

In December 2004 approximately 600 community groups and organisations that operate in the Waimakariri District were contacted and invited to be involved in the creation of Community Outcome Statements. Seventy-six replied to this request, indicating their preferred process for involvement.

The general public were invited to participate via two consecutive inserts in the Council's community notice board section in the Northern Outlook.

As a result of the feedback from the influencing organisations and agencies identified by the Council a series of workshops were held.

## Geographically Located Public Workshops:

Oxford	Monday 14 March 2005	16 Attendees
Kaiapoi	Wednesday 16 March 2005	23 Attendees
Rangiora	Tuesday 22 March 2005	34 Attendees

## Other Workshops:

Student Forum	Thursday 31 March 2005	18 Attendees
Rangiora Ward Advisory Board	Wednesday 13 April 2005	Ward Advisory Board Members
Runanga Workshop	Tuesday 19 April 2005	9 Attendees
Community Leaders Workshop	Tuesday 26 April 2005	29 Attendees

## Street Stalls and Community Events

Swannanoa Fair	Saturday 12 March 2005	Information Stall
Celebrating Diversity	Saturday 19 March 2005	Information Stall
Rangiora Township	Saturday 30 March 2005	Street Stall
Oxford Show	Saturday 2 April 2005	Information Stall
Kaiapoi Township	Tuesday 5 April 2005	Street Stall
Woodend Township	Thursday 7 April 2005	Street Stall
Oxford Township	Friday 15 April 2005	Street Stall

### Presentations

Waimakariri Access Group	Tuesday 1 February 2005	Update on CO process
Road Safety Committee	Wednesday 9 February 2005	Update on CO process
Oxford Eyre Ward Advisory Board	Wednesday 9 March 2005	Discussion
Kaiapoi Community Board	Monday 21 March 2005	Discussion
Community Network Forum	Tuesday 22 March 2005	Update on CO process
Woodend Ashley Ward Advisory Board	Monday 11 April 2005	Discussion

### Survey

A leaflet survey was also conducted seeking feedback on the importance of the first, 2004 Long Term Council Community Plan (LTCCP) Community Outcome Statements to give Council guidance on what should be included in the 2006-2016 Ten Year Plan (LTCCP).

All members of the Community had the opportunity to participate.

Copies of the questionnaire were published on two occasions in each of the District's community newspapers.

Questionnaires were also available from the Council's Service Centres.

214 questionnaires were returned.

### Radio Play

This included 20 x 30 second commercials on 3 local radio stations during the week commencing 18th April 2005, encouraging the community to become involved.

# APPENDIX 2 ANALYSIS OF INFORMATION ...

Council staff analysed the information collected from community engagement by sorting it according to each 2004-14 LTCCP Outcome Statement by its relative importance (via the survey).

Also assessed was the continuing relevance of each statement to the community against the resulting 80+ pages of feedback from all the above engagement methods.

The written up feedback was also used to determine trends across the various methods of engagement to identify where a new outcome statement was appropriate. Information in this analysis included:

- Workshop 'verbatim' feedback
- Priorities identified by each workshop
- Leaflet survey results
- Future Path Canterbury 2003 survey results
- 2005 District New Residents survey
- Vision Café feedback with a District-wide theme

Sixteen draft Outcome Statements were developed by a staff team. Input from other staff and a workshop with Council assisted in clarifying the meaning of the statements.

The first six statements were identified as priorities on the basis of the feedback obtained.

Comments under each outcome statement highlight the aspects of each Outcome that, through the engagement, were either shown to be particularly relevant for, and/or of significant concern to the Waimakariri District community.

This revised set of Outcome Statements can be seen as having evolved over the last decade, through a number of previous initiatives by the Council:

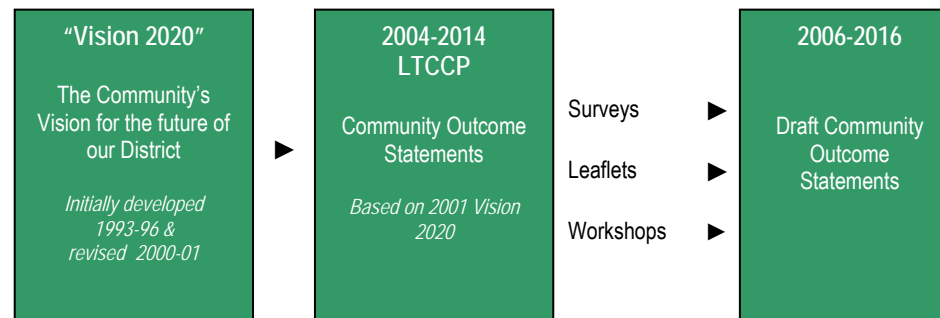


Diagram 1: 'How did we get here?' from the 'Have we heard you right?' campaign, released in the North Canterbury News 18 August 2005

The 16 new draft Outcome Statements were taken back to the community using the theme 'Have we heard you right'.

This involved placing a feature in a local newspaper, the North Canterbury News, with a request for comment. This newspaper was delivered to some 11,000 households. Copies of the feature were also sent out to 235 people including those who participated in the Outcomes workshops, and those who expressed a wish in the leaflet questionnaire to be kept informed of progress.

A limited range of concerns were raised by the 20 members of the community who chose to respond to the 'Have we heard you right' campaign.

The most frequently mentioned issue was the management of growth in the District, especially rural subdivision and roading.

Other members of the community emphasised the importance of recreation opportunities, particularly for teenagers and for those interested in the visual and performing arts.

Other matters mentioned were the control of vehicles on beaches and in estuaries, and smoke from rubbish fires and open fires in and around urban areas.

On reviewing these comments it was concluded that, in general, the issues raised were covered by the draft Community Outcome Statements, though perhaps not with the same emphasis sought by submitters.

In view of the limited number of comments received, it was decided that no change to the draft Outcome Statements was warranted.

# TEN YEAR PLAN 2009-2019

2009-2019 LONG TERM COUNCIL COMMUNITY PLAN

## COMMUNITY OUTCOMES

# VOL 2

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